

Corporate Folder

2023 - 2024



CENTRAL COAST COUNCIL

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Annual Plan

For the year ending 30 June 2024

ANNUAL PLAN 2023-2024

CENTRAL COAST COUNCIL

Introduction

Under the *Local Government Act 1993* (as amended), all councils are required to prepare and adopt an Annual Plan together with Estimates of its revenue and expenditure for each financial year. The Estimates are to contain details of estimated revenue, expenditure, borrowings, capital works and any other detail required by the Minister.

The Annual Plan details the major actions the Council will undertake this financial year to work towards achieving the strategies outlined in the Council's Strategic Plan 2014–2024. The Annual Plan therefore forms the basis for the development of each Department's work plan and for monitoring the performance and measuring the success of the organisation on an annual basis. Ongoing operational activities are not included in the Annual Plan but are included in the Estimates for the year.

The Annual Plan for 2022–2023 was adopted by the Council in June 2022. This was in a time of high uncertainty with COVID–19, and the impact on our organisation and community.

It is pleasing to report that we have achieved many of our annual actions as identified in last year's Annual Plan. Some that are not yet completed will be finalised over the next couple of months. Unexpected circumstances arose during the year which meant that we could not achieve all our actions. Issues including lack of contractors to help with some of our capital works; workforce shortages including skills shortages and a major weather event impacting both Gunns Plains and Loongana. These are only some of the factors that have made our work extra challenging this year.

While we are now in the phase of managing COVID–19, it still does have an impact on our workforce, but many staff can still work from home until they have a negative test. This is due to our workforce becoming more agile and having the means for staff to work away from the Council Offices when required.

As with all businesses, staff turnover and skills shortages are having a real impact on our business and staff should be congratulated for ensuring that all our services have continued to be delivered. This time has been challenging for us all.

It is pleasing to see the Coastal Pathway within the Central Coast area coming to fruition with funds from the State and Federal Government and the Council. The new pathway has allowed our communities to become more connected, especially those where owning a car is not an option, along with the positive health opportunities that it allows. It is wonderful to see the amount of people using our shared pathways. The work on the first stage of the Penguin Foreshore and the Perry–Ling Gardens is close to being finalised and in readiness for the coming warmer months.

Many works have been planned for this coming year including Stage 1 of the Ironcliffe Road upgrade, remediation for flood damage projects including a new bridge, construction of the Heybridge Clubrooms, Bertha Street drainage works, and the Tobruk Park pond rectification.

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The Council is working with Complete Streets and has developed concept plans for the former Penguin Recreation Ground, and it is hoped that we can move forward shortly to going through a planning process to allow for the land to be developed for what the Council and community have envisaged.

The Estimates this year provide for a Capital Works Program of \$29.04m.

This year will also see the development of a new ten-year strategic plan by the Council and the community. This will be an opportunity for you all to have a say in what you believe that the future of Central Coast should look like.

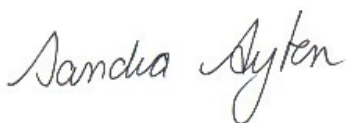
Another focus for the Council over the following few months is the Future of Local Government Report which will see the Council look at different service delivery models that could build scale and capability to improve services, while also better reflecting the way we live and work within our communities before making a decision about the future of our area.

The Council has more than \$544m. of property, plant, and infrastructure assets which it is directly responsible for, and considerable resources have been focused towards ensuring our Asset Management Plans, including our long-term asset renewal programs are continually updated, and incorporated into our Long-term Financial Plan. As the custodian of our community's assets, it is our obligation to ensure that these assets are managed in a responsible way for the benefit of present and future generations.

The Estimates are prepared in conjunction with the Annual Plan and explain how the Council will resource its operational and capital activities for the year.

In preparing the Estimates for 2023–2024, the Council has again been challenged in balancing the competing priorities of required services, the continuation of strategic directions/initiatives, maintaining a sound financial position and keeping rate increases to an acceptable level. In the current economic climate, it is crucial that the Council continues to provide core services for the community. It is also vital that we continue working on capital projects, including renewals in our area as this work will also contribute to helping our businesses.

I commend the Annual Plan presented to the Council and the community. The Senior Leadership Team and I believe we have presented for the Council's consideration a financially responsible Annual Plan and Estimates.



Sandra Ayton, General Manager

May 2023

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STRATEGIC PLANNING FRAMEWORK

The Council adopted its Strategic Plan 2014–2024, with a review undertaken in 2019. There was limited change to the Strategic Plan which indicates that the community is happy with its direction. The Strategic Plan identified the Council’s priorities for 2014–2024, to be delivered through the Council’s Annual Plan. The Strategic Plan focuses on the distinctiveness of our location, lifestyle and strengths to achieve the aspirations of local communities and to set the direction for the Council in determining how best to direct its resources and efforts.

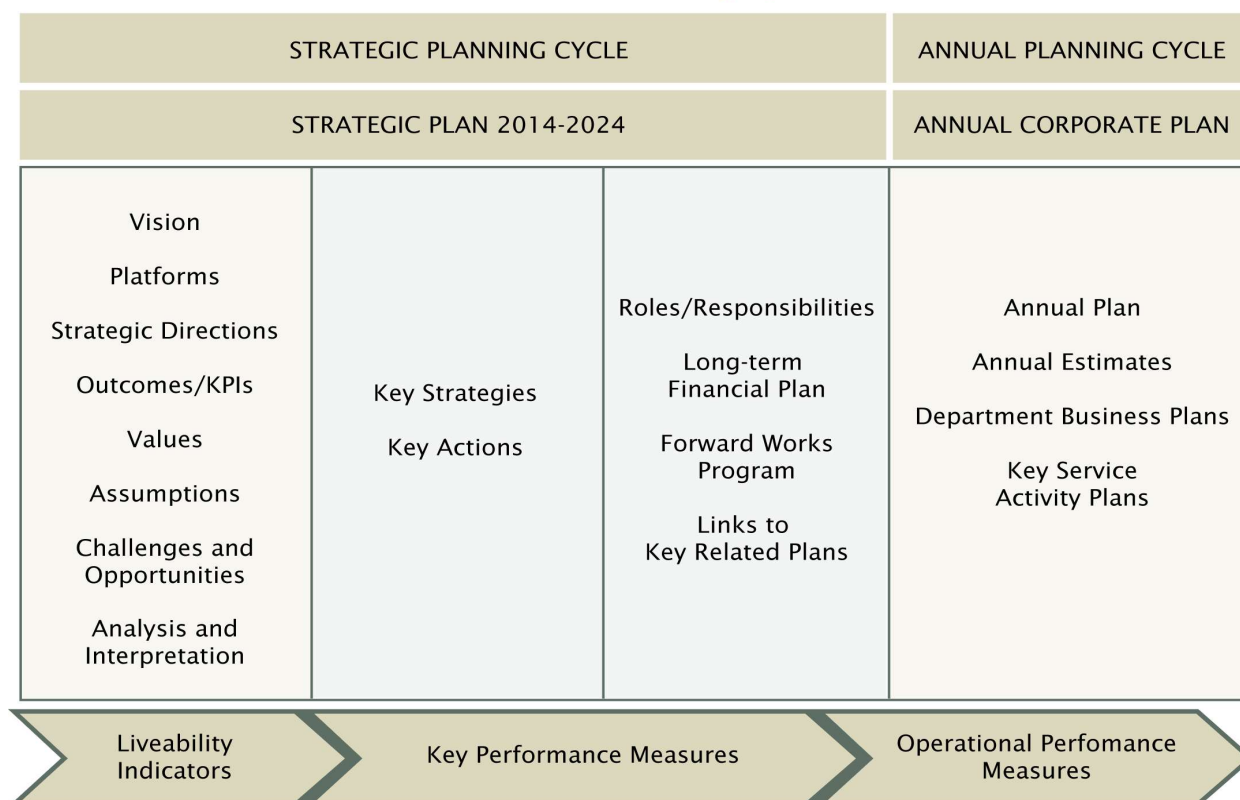
The Strategic Plan summarises the key objectives, strategies and actions that the Council plans to pursue over the coming 10-year period. The Annual Plan is an annual document that is framed within the Strategic Plan. It outlines the operating environment, key initiatives/ actions and resource requirements for each of the Council’s Service Activities. The Annual Plan then forms the basis of the Estimates.

Performance in achieving the strategic and key department actions outlined in this Annual Plan will be reported to the community through the Council’s Annual Report for 2022–2023.

The Council has developed a Long-term Financial Plan which includes the financial, asset, service delivery and organisation’s capability to deliver priorities and ensure that day-to-day operations align with the identified strategic direction.

This diagram depicts the Council’s strategic planning framework:

Council’s Planning Cycle



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The Annual Plan includes the initiatives and actions to be funded that will contribute to achieving the strategic objectives specified in the Strategic Plan.

'The Vision' and 'What We Value' in the Strategic Plan, along with the Strategic Directions, Strategies and Key Actions for the 2023–2024 year are reproduced below. These provide the basis for our directions for the year and are supported by the Estimates.

THE VISION

Central Coast – Living Our Potential

We are a vibrant, thriving community that continues to draw inspiration and opportunities from its natural beauty, land and people and connected by a powerful sense of belonging.



WHAT WE VALUE

- **OUR NATURAL ASSETS:** coastline, beaches and river foreshore parks; diversity of flora, fauna and natural features; picturesque and productive rural landscape; and temperate year-round climate and significant assets in terms of hours of sunshine, water and soils.
- **OUR BUILT ASSETS:** CBD precincts; parks, reserves and playgrounds; road network, shared pathways/cycleways; sporting, health and community related facilities; and place and location (proximity to regional education, ports, airports and health facilities).
- **OUR SOCIAL AND CULTURAL ASSETS:** relaxed lifestyle; richness/variety of opportunities; strong sense of community; proud history; community networks/connections and relationships; friendly and inclusive; a sense of safety and belonging; high levels of community engagement; service, sport and community clubs; community service and volunteering; schools and education; arts and theatre culture; community and cultural events; and stable local government.
- **OUR HUMAN ASSETS:** traditional skills (farming and trades); experienced older generations; our young people; leadership and collaboration/partnerships; creative and insightful; innovative and entrepreneurial spirit; can do attitude; and resilience.

STRATEGIC DIRECTION 1 – The Shape of the Place

Improve the value and use of open space

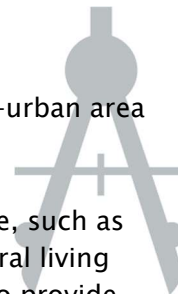
- Develop a strategy to leverage the opportunities of our peri-urban area (rural-urban fringe)
 - Sprent Recreation Ground – subdivision potential
 - Consider precincts on the western edge of Ulverstone, such as along Penguin Road, for low density residential or rural living
 - Investigate residential rezoning at Preservation Bay to provide future lifestyle blocks with access to the beach and coastline
- Review of areas suitable for motorhome, caravan and campervan overnight parking
 - Investigate alternative locations for RV dump stations in Ulverstone and Penguin
 - Finalisation of a camping by-law to regulate freedom camping within Central Coast
 - Identify areas within Central Coast to allow freedom camping and implement through the planning process

Conserve the physical environment in a way that ensures we have a healthy and attractive community

- Continue to develop the Central Coast shared pathways network
 - Prepare a master plan for infrastructure associated with the Preservation Drive shared pathway
 - Provide increased canopy cover along the Central Coast shared pathway network
 - Investigate and prepare preliminary designs for a shared pathway/roadway between Watcombe Beach and Rockliffs Road

Encourage a creative approach to new development

- Identify and promote appropriate land for industrial and commercial use
 - Prepare an industrial and commercial precincts plan
- Identify opportunities for use of former Penguin Recreation Ground
 - Undertake the redevelopment of the former Penguin Recreation Ground
 - Review the future use of the former Penguin Depot site



STRATEGIC DIRECTION 2 – A Connected Central Coast

Connect the people with services

- Improve access for the disabled and disengaged in our community to key social and community support services
 - Develop and implement a homelessness strategy
 - Community Health and Wellbeing Plan detailed action planning and implementation
 - Deliver an event in Ulverstone and Penguin to raise awareness of the needs of people living with disability



STRATEGIC DIRECTION 3 – Community Capacity and Creativity

Community capacity-building

- Investigate feasibility of developing youth-specific spaces
 - Conduct a review of the Ulverstone Civic Centre to improve community outcomes



Facilitate entrepreneurship in the business community

- Work with local business leaders to increase business development and investment in Central Coast, particularly new/niche opportunities
 - Investigate options to encourage investment in new accommodation

Cultivate a culture of creativity in the community

- Review Council venue management plans to improve promotion of venues for major community, sporting and corporate events
 - Public art projection at HIVE (large wall facing Ulverstone War Memorial)
- Review the Central Coast Arts and Culture Strategy
 - Arts and Culture Strategy detailed action planning and implementation
- Review Ulverstone Wharf Precinct
 - Review the Ulverstone Wharf area

STRATEGIC DIRECTION 4 – The Environment and Sustainable Infrastructure



Contribute to a safe and healthy environment

- Continue to work with community event organisers to improve safety standards at community events
 - Investigate the development of a by-law for animals and livestock in rural areas

Develop and manage sustainable built infrastructure

- Conduct a review of all Council community/operational assets
 - Undertake a strategic review of Council's residential and commercial property portfolio
 - Conduct a building assessment of the Riana Recreation Ground grandstand
 - Investigate traffic flows and prepare design plans for roads adjacent to and including Ulverstone Secondary College
 - Complete Fairway Park Master Plan
 - Review Central Coast Lawn Cemetery, including the feasibility of natural burials
 - Undertake redesign work on Reibey Street
 - Conduct a facilities audit of Council buildings
 - Conduct a road signage audit, create an asset database and prepare signage upgrade and replacement program
 - Undertake the redevelopment of the Penguin Foreshore
 - Investigate the viability and cost effectiveness of installing solar energy systems on Council's facilities and buildings
- Develop and implement an Ulverstone and Penguin central business district revitalisation strategy
 - Undertake a retail floorspace analysis of the Ulverstone CBD
- Improve recreational amenities and play equipment in the Council's key foreshore parks
 - Redevelopment of Tobruk Park Bird Haven and adjacent area
 - Review of the Central Coast Open Space and Recreation Plan 2012–2022

Contribute to the preservation of the natural environment

- Investigate and plan for the effects of climate change on our local areas
 - Undertake a survey of all coastal foreshore areas to identify areas of erosion and potential mitigation measures, including a review of existing walls and structural integrity
 - Work with and support land and river care and other groups to improve environmental outcomes around our waterways and public space
 - Promote the Greening Central Coast Strategy and green infrastructure message
-

STRATEGIC DIRECTION 5 – Council Sustainability and Governance

Improve corporate governance

- Complete and implement strategic plans
 - Develop Strategic Plan 2024–2034

Improve service provision

- Continue program of business unit service and process reviews
 - Implement identified land use planning process improvements
 - Review and improve Council's customer request system
- Develop service levels for all services delivered by the Council
 - Develop a tourism strategy
 - Review and update the Council's Population Growth Strategy
 - Provide for an off-lead dog exercise area at Turners Beach
- Develop an IT Strategy
 - Prepare a systems development roadmap for the delivery of Council's Digital Strategy
 - Align the Council's information technology environment and controls to the Essential 8 Maturity Model



Improve the Council's financial capacity to sustainably meet Community expectations

- Review existing asset investment and performance
 - Undertake a strategic review of recreation facility charges and service levels
 - Investigate with Stadiums Tasmania the use of the Dial Sports Complex
- Identify new opportunities to expand the Council's relatively narrow revenue base
 - Determine Council's position on provision of vehicle charging stations

Effective communication and engagement

- Work together with service clubs and community groups to sustainably improve local community infrastructure and activities
 - Explore options for relocation of the Penguin Men's Shed
- Develop a social media and digital marketing plan
 - Develop a marketing plan including digital opportunities to highlight positive news stories

Strengthen local-regional connections

- Investigate strategic alliance opportunities to improve economies of scale and scope in service delivery and the further development of Central Coast
 - Establish a local economic development committee to further explore local economic challenges including identification of priorities and innovative solutions
 - Joint development of Liveable Region Strategy to address population growth, employment, skills and investment issues, etc
 - Review and update Council's Local Economic Development Framework
 - Undertake a Central Coast liveability study
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ESTIMATES PREPARATION

The 2023–2024 Estimates presented in this report have been developed through a process of consultation and review with the Council and Council officers.

It is the view of the General Manager and Senior Leadership Team that the Estimates are financially responsible and support the strategies included in the Strategic Plan.

Nevertheless, the Estimates are considerably detailed and are proposed based on comparison with the past financial years. This provides a guide for analysis purposes but, in any case, care should be taken to ensure that all variables and procedural changes have been considered when comparing the past with the present.

These Estimates include a description of all the Council's Service Activities to be funded and how they will contribute to achieving the strategic actions identified in the Strategic Plan 2014–2024. Key Strategic Actions have been identified and included under the relevant Service Activities. There is also the Capital Works Program to be undertaken and other financial information that the Council requires to make an informed decision about the adoption of the Estimates.

The Estimates forecast an underlying operating surplus of \$52,000. The Council's financial position is positive due to its level of cash reserves. To ensure that we can achieve financial sustainability in the long term, the Council is continuing to look at further opportunities in how we deliver our services and ensuring that we have the capabilities required to build a Council that is sustainable, efficient, effective and responsive to community needs.

INFLATION

While the Consumer Price Index (CPI) is not particularly relevant when applied to the operations of local government, the March 2023 quarter announcement by the Australian Bureau of Statistics advises that the annual rate of inflation for Australia (Hobart) for the year March 2022 to March 2023 is 6.9%.

While the CPI is a benchmark for councils to look at in terms of groceries and other consumables, it is not necessarily appropriate in terms of the cost drivers of local government outlays as the business of councils has a broader range of impacts and extends to activities related to general construction in terms of infrastructure provision.

Since 2006 the Local Government Association of Tasmania has published a Council Cost Index to better reflect the cost increases associated with the delivery of Local Government services recognising that the COU alone does not reflect cost increases across the range of council services. The Council Cost Index for this year is 8.11%.

In terms of this year's Estimates process the Senior Leadership Team was very mindful of ensuring that the services provided to our community can be maintained in a sustainable manner which meant that the general rate increase is 4.40%.

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ESTIMATES 2023-2024

The rates this year reflect changes in the operations of the Council and increases passed on from suppliers.

The major areas of increase are in staff costs due to skill shortages and superannuation increase, IT services, water charges and costs associated with the maintenance of footpaths as Council takes responsibility for the management of an additional 21 kilometres of the Coastal Pathway. It is important to note there are continuing pressures on the overheads of the Council, commonly referred to as the cost of doing business. Unless the Council maintains a realistic approach to the development of its Estimates and the levying of its rates, then the overheads (and any external influences) will start to bite into the level of works and services currently provided by the Council.

There will be no increase to the waste levies in 2023-2024. Council has considered a small increase in the Tasmanian Waste Levy which has increased to \$21.36 per tonne that goes into landfill. The Council has been able to keep this cost down due to the impacts from FOGO going into both our landfill and the landfill at Dulverton.

The Capital Works program for the 2023-2024 year is in the order of \$29m. The major components and focus of the capital expenditure is in the asset renewal program to maintain the existing asset base to community expectations along with three major capital programs being stage one of the upgrade of Ironcliffe Road, remediation of flood damage projects, reconstruction of the Heybridge Recreation Ground Clubrooms and major upgrade of the Bertha Street drainage outfall. The program is in line with the Council's strategy to ensure that our assets continue to be maintained in a sustainable manner.

Directors will have to ensure that all the programs, operations and finances of the Council are kept within budget in order that the Council continues to stay in a sound financial position.

The Council also allows a discount of 5% on the early payment of rates (rates being paid in full by 31 August 2023).

At this time, it is expected that the program as set out is achievable.

RATES AND CHARGES 2023-2024

A schedule of rates and charges is set out at *Table 1*.

Examples of changes over the municipal area are listed in *Table 2*.

BORROWINGS

The Capital Program for 2023-2024 is supported by borrowings. The Council limits its borrowings to those services/projects which are long-term investments and single high-cost developments which provide a peak within the Capital Program.

The Council's debt remains at a manageable level.

The 2022-2023 year saw Council draw down on \$2,200,000 in planned borrowings to support Capital works associated with the coastal shared pathway. It is estimated that approximately

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\$564,975 will be paid out in the 2023–2024 year leaving principal outstanding at 30 June 2024 estimated at \$11,226,148. This includes new borrowings in 2023–2024 of \$2,000,000.

FEES AND CHARGES

Fees and Charges for the 2023–2024 year are set out within this document. The Council sets Fees and Charges which are reflective of the guidelines outlined within the Fees and Charges Policy. Some fees are statutory and are therefore set by other authorities.

All Fees and Charges include GST unless otherwise indicated.

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Table 1 – Schedule of rates and charges

Rates	2022-2023	2023-2024	Percentage change
General	7.3624c	7.6863c	4.4%
General – Industrial and Commercial	8.3134c	8.679c	4.4%
General – Primary Production	5.8487c	6.106c	4.4%
. Minimum Amount	\$320.00	\$335.00	4.7%
Waste Management Service Charge	\$280.00	\$280.00	nil
Fire Protection Service Rate –			
. Penguin and Ulverstone	0.357c	0.339c	-5.3%
. Forth, Leith, Heybridge and Turners Beach	0.357c	0.339c	-5.3%
. Other Areas	0.352c	0.338c	-3.7%
. Minimum Amount	\$44.00	\$48.00	9.1%

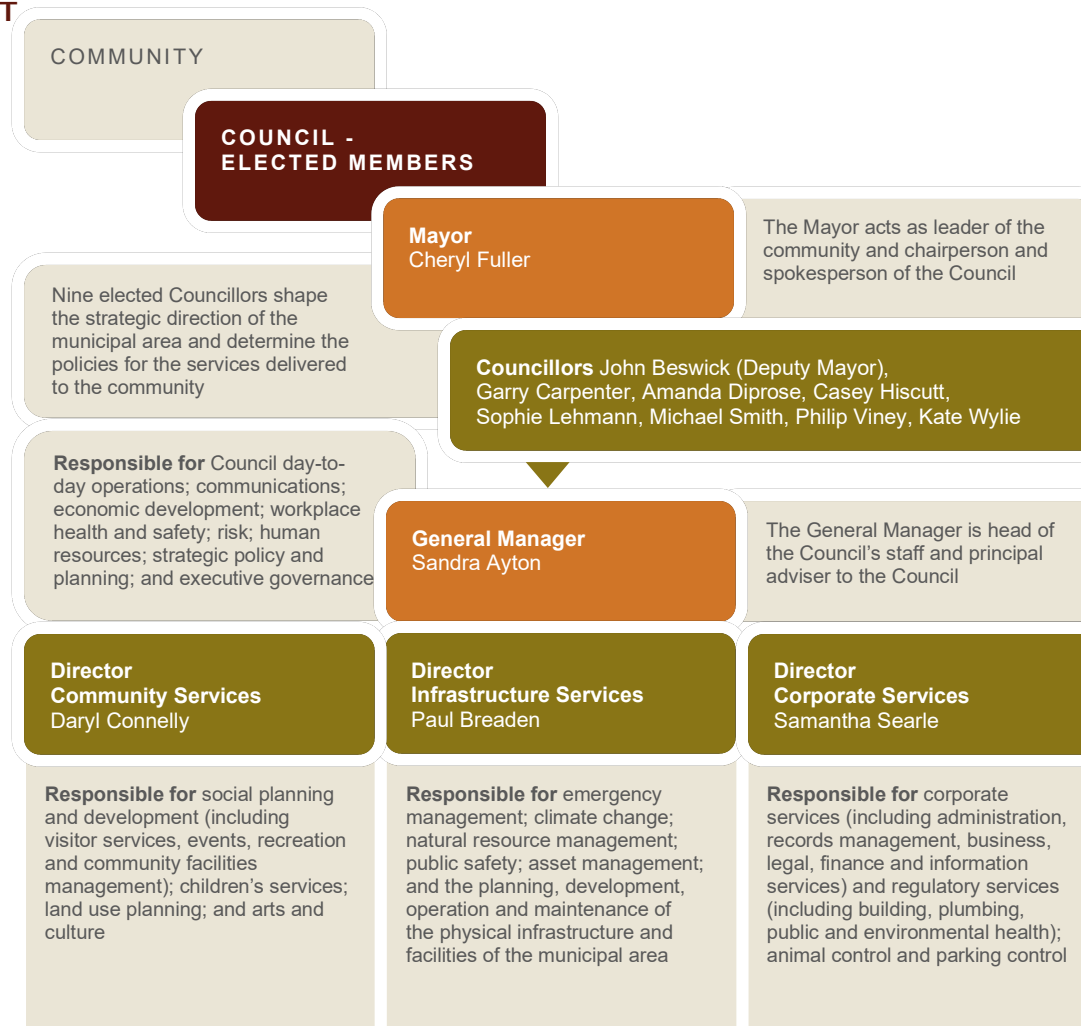
Table 2 – Rate changes between years

Area	2022-2023	2023-2024	Percentage change
Rural (small farm)	\$1,349.28	\$1402.43	3.94%
Rural (large farm)	\$4,166.87	\$4,331.04	3.94%
Ulvstn/Pngn (residential medium)	\$1,383.87	\$1,427.47	3.15%
Ulvstn/Pngn (residential large)	\$2,190.40	\$2,265.85	3.44%
Forth (rural/residential)	\$1,534.25	\$1,583.79	3.23%
Heybridge (residential)	\$1,303.59	\$1,347.20	3.35%
Ulverstone (CBD)	\$2,574.41	\$2,677.33	4.00%
Penguin (shopping centre)	\$3,147.01	\$3,272.81	4.00%
Vacant land	\$417.13	\$437.54	4.89%
Vacant land (minimum amount)	\$364.00	\$383.00	5.22%

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ORGANISATIONAL CHART



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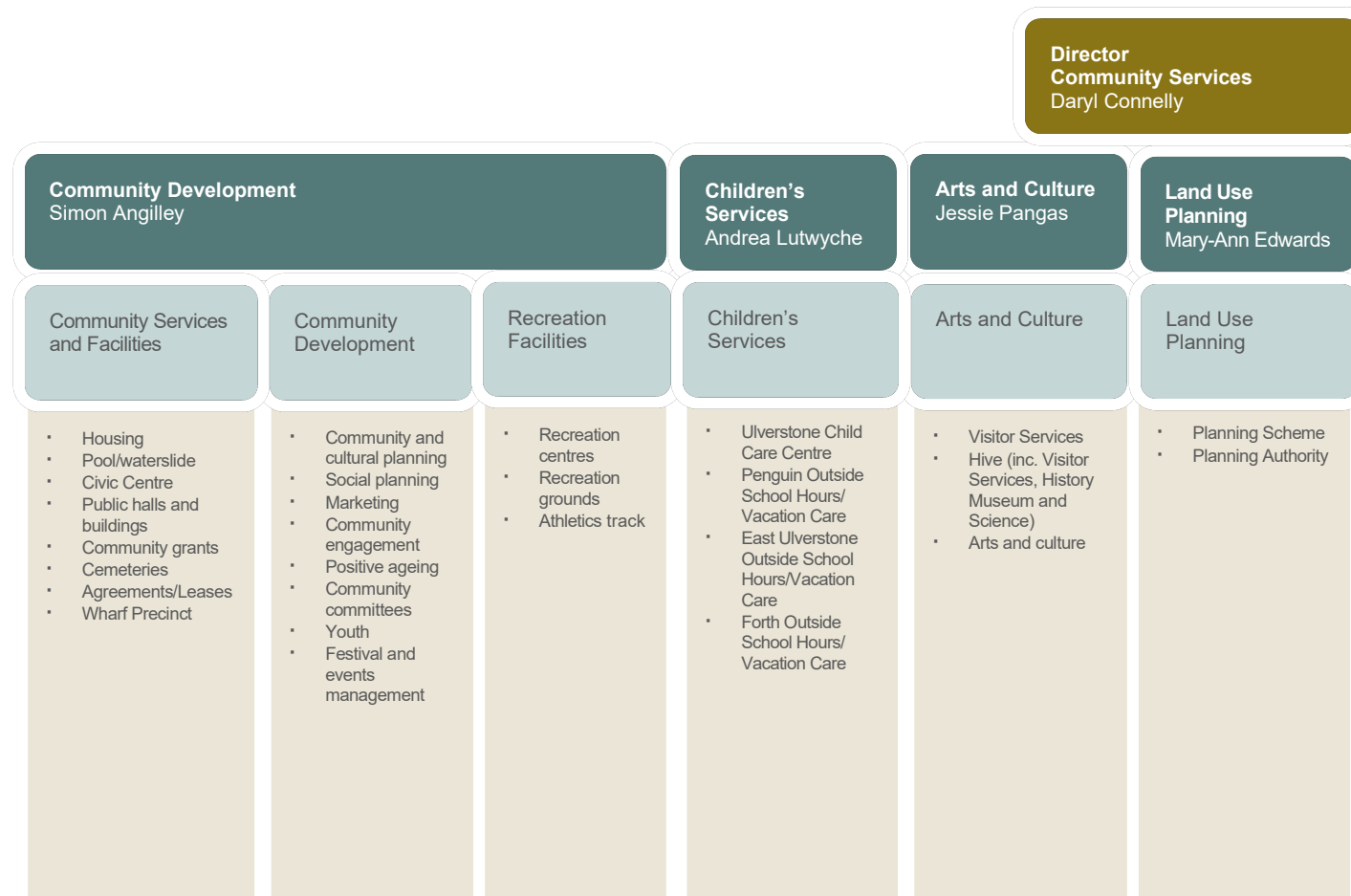
ORGANISATIONAL CHART – General Management



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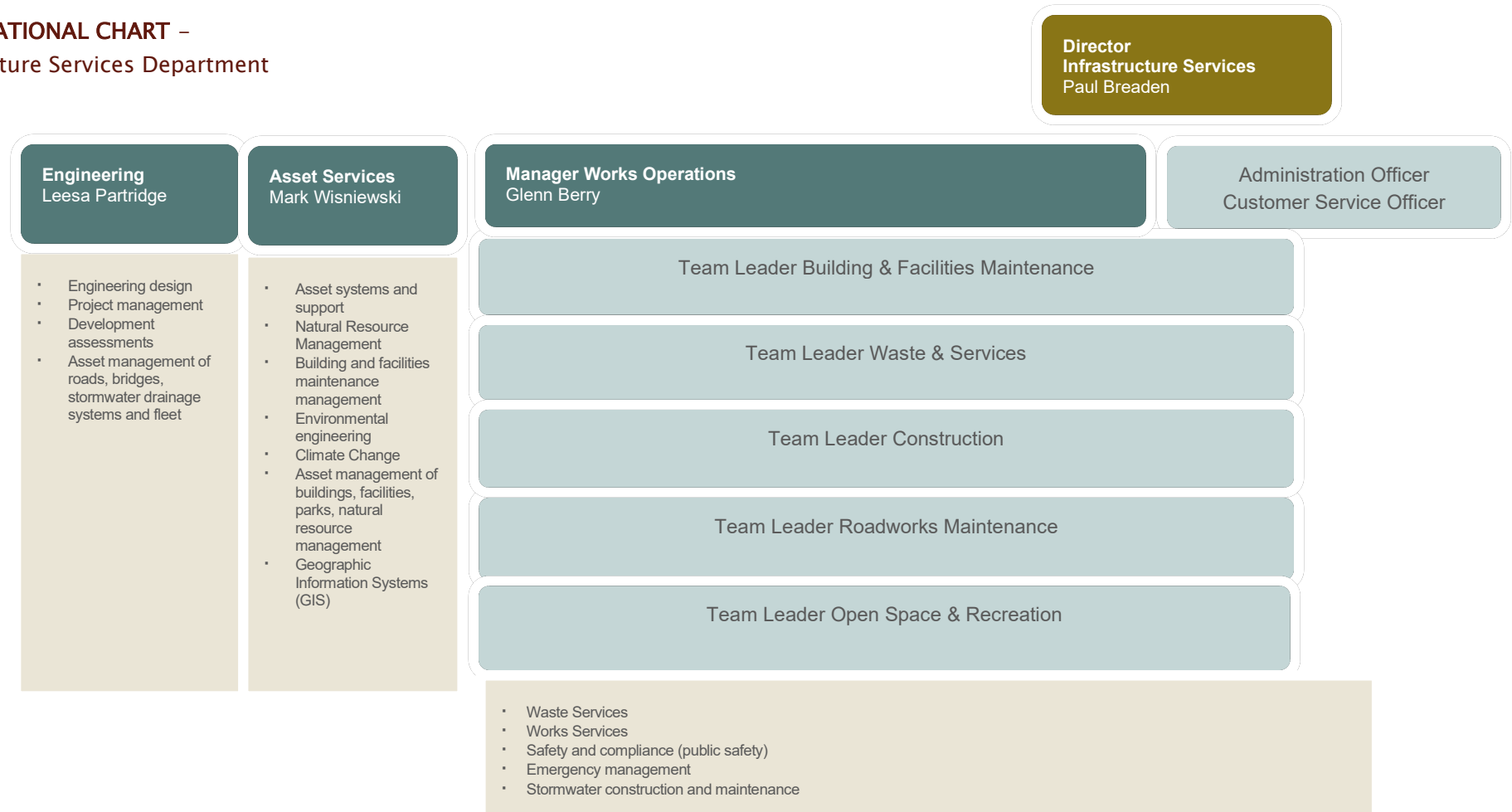
ORGANISATIONAL CHART – Community Services Department



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ORGANISATIONAL CHART – Corporate Services Department



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COUNCIL SPECIAL COMMITTEE STRUCTURE

There are a number of special committees, i.e., committees comprising membership other than just Councillors.

All decisions of a policy nature are made by the Council, i.e., Councillors sitting in Council as a whole.

Council
Special Committees
Central Coast Community Shed Management Committee
Development Support Special Committee
Penguin Miniature Railway Committee
Riana Community Centre Advisory Committee
Ulverstone Community Swimming Centre Management Committee

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MEMBERSHIP OF STATUTORY BODIES

The Council is a member of the following statutory bodies:

Body	Representatives
Cradle Coast Authority	Cr J. Beswick (Deputy Mayor) Ms S. Ayton (General Manager)
Dulverton Regional Waste Management Authority	Cr G. Carpenter Ms S. Ayton (General Manager)
Mersey-Leven Emergency Management Planning Committee	Cr C. Fuller (Mayor) Central Coast Municipal Emergency Management Coordinator Central Coast Deputy Municipal Emergency Management Coordinator Central Coast Municipal Community Recovery Coordinator Central Coast Municipal Community Deputy Recovery Officer
Tasmanian Water and Sewerage Corporation Pty Ltd	Cr C. Fuller (Mayor)

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EMPLOYEE STATISTICS – STAFFING STRUCTURE

Central Coast Council Staffing – Budgeted Employee Numbers

Department	Full-time	Part-time	Phased in Retirement	Casual*	Total
<i>Total Workforce</i>					
General Management	8	–	–	–	8
Community Services	19	40	–	37	96
Infrastructure Services	70	10	–	–	80
Corporate Services	18	7	–	2	27
Total	115	57	–	39	211

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GENERAL STATISTICS (ACTUAL 2021-2022)

Statistics	2021-2022
Area	932km ²
Population (ERP)	23,278
Non Current Assets	\$569,599,609
Non Current Liabilities	\$9,558,476
Net Wealth of the Council	\$564,649,2065
Revenue	\$34,541,509
Rates	\$17,290,037
Rates per Capita	\$743
Loan Debt	\$8,129,187
Rates Outstanding	0.93%

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SUMMARY OF THE ESTIMATES

	Estimated 2022-2023 (\$)	Projected 2022-2023 (\$)	Estimated 2023-2024 (\$)
Recurrent Revenue	32,068,476	34,438,002	34,541,509
Recurrent Expenses	31,412,000	33,774,299	34,489,309
Reserves Revenue	1,290,000	1,527,075	1,311,000
Reserves Expenses	2,219,224	2,140,9430	1,976,500
Capital Sources of Funding	24,964,833	21,841,036	29,186,610
Capital Works Program	24,693,000	16,482,444	29,044,528

Estimates

For the year ending 30 June 2024

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Part 1

*Cashflow
Forecast*

CASHFLOW FORECAST

RECURRENT

	Estimates 2022-2023	Estimates 2023-2024
OPERATIONS		
Outgoings		
Expenses	41,196,000	43,661,200
Less vehicle expenses	(729,000)	(734,500)
Less valuation fees prepaid	(43,000)	(43,000)
Less depreciation	(7,276,900)	(8,574,800)
Loan principal	578,978	564,975
Dividend contribution to capital works	600,000	600,000
Contribution to capital works	30,000	30,000
Transfers to reserves	1,472,000	1,423,474
	35,828,078	36,927,349
Incoming		
Revenue	52,841,976	57,099,663
Less plant hire	(1,325,000)	(1,325,000)
Less contributions re capital works	(11,179,000)	(13,704,154)
Less disposals of plant/assets	(356,500)	(442,000)
Less grants re capital works	(4,366,000)	(4,707,000)
Loan principal repayments by organisations	–	–
Transfers from reserves	213,000	107,000
	35,828,476	37,028,509
Closing Balance - 30 June	\$ 399	\$ 101,160

CASHFLOW FORECAST

CAPITAL WORKS

	Estimates 2022-2023	Estimates 2023-2024
CAPITAL WORKS		
Opening Balance - 1 July	(3,270,833)	(5,358,592)
Outgoings		
Capital works	23,012,000	27,241,654
Plant and equipment purchases	1,681,000	1,802,874
	24,693,000	29,044,528
Incoming		
Commonwealth Tax Sharing Grant	(4,366,000)	(4,707,000)
Contributions	(11,179,000)	(13,704,154)
Loan finance	(2,700,000)	(2,000,000)
Proceeds from disposal of plant	(356,500)	(442,364)
Proceeds from disposal of property	(500,000)	(500,000)
Dividend income	(600,000)	(600,000)
Transfers from reserves	(1,962,500)	(1,844,500)
Rates revenue	(30,000)	(30,000)
	(21,694,000)	(23,828,018)
Closing Balance - 30 June	\$ (271,833)	\$ (142,082)

Part 2

Recurrent

SUMMARY

OPERATIONS

	Estimates Revenue 2022–2023	Projected Revenue 2022–2023	Estimates Revenue 2023–2024	Estimates Expenses 2022–2023	Projected Expenses 2022–2023	Estimates Expenses 2023–2024
GENERAL MANAGEMENT						
<i>OFFICE OF GENERAL MANAGER</i>	<i>6,866,226</i>	<i>5,191,838</i>	<i>2,552,413</i>	<i>2,368,000</i>	<i>2,395,773</i>	<i>2,478,000</i>
Strategic Projects						
. Strategic Projects	6,428,226	4,881,844	2,141,413	258,000	201,000	374,000
. Property Management	197,000	68,444	170,000	15,000	31,173	15,000
Executive Services						
. Elected Members	–	550	–	715,000	751,000	623,000
. General Manager's Office	–	–	–	838,000	877,300	868,000
. Organisational Development	241,000	241,000	241,000	542,000	535,300	598,000
INFRASTRUCTURE SERVICES						
<i>ENGINEERING SERVICES</i>	<i>1,742,000</i>	<i>1,561,000</i>	<i>1,848,000</i>	<i>1,742,000</i>	<i>1,561,000</i>	<i>1,848,000</i>
. Assets and Engineering	1,742,000	1,561,000	1,848,000	1,742,000	1,561,000	1,848,000
<i>WORKS</i>	<i>7,493,700</i>	<i>6,148,823</i>	<i>13,688,700</i>	<i>17,321,800</i>	<i>18,439,202</i>	<i>18,150,000</i>
Works Operations						
. Works Depot	1,053,000	1,038,000	1,022,500	1,053,000	1,038,000	1,022,500
. Private Works	75,000	71,000	75,000	60,000	66,102	70,000
. Emergency Services	6,500	17,000	4,486,500	67,500	61,500	60,500
Roads, Bridges and Drainage						
. Roads – Urban Sealed	588,000	553,000	562,000	1,983,000	2,031,000	2,420,000
. Roads – Rural Sealed	3,006,000	1,268,000	5,333,000	2,891,500	3,669,299	2,816,000
. Roads – Rural Unsealed	50,000	50,000	50,000	486,000	491,000	494,000
. Footpaths	160,000	80,000	80,000	986,000	903,000	1,050,000
. Bridges	300,000	1,140,000	300,000	563,000	595,000	597,000
. Car Parks	15,000	–	15,000	146,000	148,000	143,000
. Street Lighting	–	–	–	329,000	334,000	338,000
. Drainage	102,000	125,000	115,000	775,000	854,000	865,000

SUMMARY

OPERATIONS

	Estimates Revenue 2022–2023	Projected Revenue 2022–2023	Estimates Revenue 2023–2024	Estimates Expenses 2022–2023	Projected Expenses 2022–2023	Estimates Expenses 2023–2024
Waste Management						
. Household Garbage	724,000	801,823	734,000	4,625,100	4,729,100	4,711,400
. Non-household Waste	50,000	50,000	50,000	333,000	333,000	358,000
Parks and Amenities						
. Parks	1,234,200	832,000	731,700	2,186,700	2,270,200	2,304,100
. Public Amenities	9,000	9,000	9,000	479,000	558,000	527,000
. Cemeteries	121,000	114,000	125,000	358,000	358,000	373,500
CORPORATE SERVICES						
<i>CORPORATE SERVICES</i>	<i>32,194,000</i>	<i>33,300,593</i>	<i>33,627,000</i>	<i>10,164,000</i>	<i>9,720,802</i>	<i>9,991,000</i>
Corporate Administration						
. Administration	6,000	3,500	3,500	803,000	815,224	834,000
. Administration Centre	3,000	4,000	4,000	206,000	253,000	263,000
. Caravan Parks	155,000	169,819	165,000	122,000	134,000	134,000
Corporate Support Services						
. ICT Services	–	–	–	958,000	989,500	1,135,000
. Fleet On-Costs	699,000	–	–	699,000	–	–
. Labour On-Costs	4,580,000	4,682,500	4,600,000	4,580,000	4,682,500	4,600,000
Finance						
. Finance	3,262,000	4,221,441	3,904,500	1,004,000	990,484	1,079,000
. Rates and Charges	18,802,000	19,042,889	19,768,000	790,000	804,094	890,000
. Government Contributions	4,687,000	5,176,444	5,182,000	1,002,000	1,052,000	1,056,000

SUMMARY

OPERATIONS

	Estimates Revenue 2022-2023	Projected Revenue 2022-2023	Estimates Revenue 2023-2024	Estimates Expenses 2022-2023	Projected Expenses 2022-2023	Estimates Expenses 2023-2024
REGULATORY SERVICES						
<i>BUILDING & PLUMBING CONTROL</i>	<i>343,500</i>	<i>316,000</i>	<i>326,000</i>	<i>575,000</i>	<i>541,800</i>	<i>574,000</i>
. Building and Plumbing	343,500	316,000	326,000	575,000	541,800	574,000
<i>ENVIRONMENT & HEALTH</i>	<i>45,500</i>	<i>46,500</i>	<i>46,500</i>	<i>309,800</i>	<i>245,500</i>	<i>296,300</i>
. Environment and Health	45,500	46,500	46,500	309,800	245,500	296,300
<i>INSPECTORIAL</i>	<i>182,500</i>	<i>140,961</i>	<i>188,050</i>	<i>278,000</i>	<i>226,725</i>	<i>289,000</i>
. Control of Animals	182,500	140,961	188,050	278,000	226,725	289,000
. Parking Control	-	-	-	-	-	-
COMMUNITY SERVICES						
<i>COMMUNITY SERVICES</i>	<i>5,310,550</i>	<i>5,560,861</i>	<i>6,473,000</i>	<i>9,227,400</i>	<i>10,324,604</i>	<i>10,924,900</i>
Children's Services						
. Child Care	2,681,000	2,687,000	3,059,000	2,536,000	2,487,100	2,868,000
Community Services and Facilities						
. Housing	803,000	826,000	845,000	693,000	790,000	822,000
. Cultural Amenities	127,500	109,100	127,500	332,000	412,222	424,000
. Public Halls and Buildings	187,000	207,854	522,000	304,500	410,676	452,500
Recreation Facilities						
. Swimming Pool and Waterslide	147,000	134,000	145,000	155,000	148,300	159,500
. Active Recreation	277,500	391,238	697,000	1,672,300	2,190,339	2,053,400
. Recreation Centres	175,000	206,500	167,000	636,500	775,500	785,000

SUMMARY

OPERATIONS

	Estimates Revenue 2022-2023	Projected Revenue 2022-2023	Estimates Revenue 2023-2024	Estimates Expenses 2022-2023	Projected Expenses 2022-2023	Estimates Expenses 2023-2024
Community Development						
. Community Development	4,000	5,000	5,000	775,000	800,000	874,000
. Cultural Activities	142,500	80,135	93,500	185,000	157,777	180,400
. Community Cont. and Support	16,500	17,500	18,500	96,100	98,600	98,600
Arts & Culture						
. Arts, Culture and Visitor Service:	474,550	484,494	516,000	1,264,500	1,486,590	1,572,000
<i>LAND-USE PLANNING</i>						
. Land-Use Planning	275,000	412,040	277,500	577,500	567,500	635,500
Total	54,177,976	52,266,576	58,749,663	41,986,000	43,455,405	44,551,200
Operating (Surplus)/Deficit	-	-	-	(12,191,976)	(8,811,172)	(14,198,463)

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Strategy and Policy

Service Activity Description

Delivery of designated strategic projects.

Outputs

- Economic development
- Implementation of specific projects
- Marketing and communications

Outcomes

- Economic prosperity and resilience
- Organisational best practice
- Resilient and engaged community

Strategic Plan 2014–2024

- Develop a social media and digital marketing plan
- Develop a strategy to leverage the opportunities of our period–urban area (rural–urban fringe)
- Develop service levels for all services delivered by the Council
- Identify opportunities for use of former Penguin Recreation Ground
- Investigate strategic alliance opportunities to improve economies of scale and scope in service delivery and the further development of Central Coast
- Joint development of Liveable Region Strategy to address population growth, employment, skills and investments issues etc.
- Review Ulverstone Wharf Precinct
- Work with local business leaders to increase business development and investment in Central Coast, particularly new/niche opportunities

Department Strategic Actions

- Develop a marketing plan including digital opportunities to highlight positive news stories
- Develop a tourism strategy
- Establish a local economic development committee to further explore local economic challenges including identification of priorities and innovative solutions
- Review and update the Council's Population Growth Strategy
- Investigate options to encourage investment in new accommodation
- Investigate with Stadiums Tasmania the use of the Dial Sports Complex
- Review and update Council's Local Economic Development Framework
- Review the Ulverstone Wharf area
- Sprent Recreation Ground – subdivision potential
- Undertake a Central Coast liveability study
- Undertake the redevelopment of the former Penguin Recreation Ground

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Strategic Projects

Cost Centre: Strategic Projects

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	(97,226)	(98,330)	(93,759)
Dementia-Friendly Community Framework (revenue)	-	(1,104)	-
Interest reimbursement – AGLP	(97,226)	(97,226)	(93,759)
	(6,331,000)	(4,783,514)	(2,047,654)
Capital Contributions			
Capital Contributions – Montgomery Road Facilities	(431,000)	-	(431,000)
Capital Contributions – Penguin Foreshore	-	(750,000)	-
Capital Contributions – Shared Pathway	(4,400,000)	(4,000,000)	(400,000)
Capital Contributions – Shared Pathway CCA	-	(33,514)	-
Capital Contributions – Slipstream Circus	(1,500,000)	-	-
Capital Contributions – LRCI Phase 4	-	-	(1,216,654)
Total Revenue	(6,428,226)	(4,881,844)	(2,141,413)
Expenses			
	258,000	201,000	374,000
Tourism Strategy	20,000	1,000	10,000
Community Profile and Livability Census	10,000	12,000	27,000
Dementia-Friendly Community Framework	5,000	2,000	5,000
Dementia-Friendly (Tas. Community Fund)	-	2,000	-
Economic Development Framework impl.	10,000	1,000	10,000
Interest on loan – AGLP	139,000	139,000	124,000
Interest on loan – Strategic Projects	44,000	44,000	118,000
Strategic Plan	-	-	50,000
Review/update Wharf Precinct Master Plan	30,000	-	30,000
Total Expenses	258,000	201,000	374,000
Strategic Projects (Surplus)/Deficit	\$ (6,170,226)	\$ (4,680,844)	\$ (1,767,413)

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Strategic Projects

Cost Centre: Property Management

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(27,000)</i>	<i>(33,444)</i>	<i>(35,000)</i>
Fees and charges	(10,000)	(16,444)	(17,000)
Rent – 2 Knights Road,Ulverstone	(17,000)	(17,000)	(18,000)
	<i>(170,000)</i>	<i>(35,000)</i>	<i>(135,000)</i>
LRCI funding – Former Penguin Recreation Ground	(170,000)	(35,000)	(135,000)
Total Revenue	(197,000)	(68,444)	(170,000)
Expenses			
	<i>15,000</i>	<i>31,173</i>	<i>15,000</i>
Property costs – 2 Knights Road	10,000	9,373	10,000
Property investigation costs	1,000	5,000	1,000
Legal costs – property development	3,000	15,500	3,000
Unsold land costs	1,000	1,300	1,000
Total Expenses	15,000	31,173	15,000
Property Management (Surplus)/Deficit	\$ (182,000)	\$ (37,271)	\$ (155,000)

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Executive Services and Governance

Service Activity Description

Provision of Executive Services to the General Manager, Mayor and the Councillors.

Outputs

- Council meetings/business papers
- Corporate Planning/Annual Reporting
- Coordination of professional development for Councillors
- Governance matters
- Local Government Act and Regulations

Outcomes

- Organisational best practice
- Sustainable and effective Council

Strategic Plan 2014–2024

- Complete and implement strategic plans

Department Strategic Actions

- Develop Strategic Plan 2024–2034

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Executive Services

Cost Centre: Elected Members

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	(550)	-
Reimbursements	-	(550)	-
Total Revenue	-	(550)	-
Expenses			
	712,000	741,000	613,000
Advertising costs	1,000	-	1,000
Contributions to Cradle Coast Authority	180,000	178,500	187,000
Contributions to Local Government Association of Tas.	61,000	57,000	60,000
Councillors' allowances	295,000	299,000	309,000
Councillors' conferences and education	15,000	10,000	15,000
Councillors' expenses	20,000	18,000	20,000
Election expenses	130,000	175,500	11,000
Receptions and citizenships	10,000	3,000	10,000
	3,000	10,000	10,000
Depreciation	-	7,000	7,000
Vehicle costs	3,000	3,000	3,000
Total Expenses	715,000	751,000	623,000
Elected Members (Surplus)/Deficit	\$ 715,000	\$ 750,450	\$ 623,000

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Executive Services

Cost Centre: General Manager's Office

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	-	-
Reimbursements	-	-	-
	-	-	-
Plant allocated	-	-	-
Total Revenue	-	-	-
Expenses			
	826,000	855,300	844,000
Advertising costs	-	1,000	1,000
Communications	29,000	29,000	30,000
Community safety	1,000	300	1,000
Conferences	13,000	8,000	13,000
Cradle Coast/Rotary Art Sponsorship	3,000	2,500	3,000
GM's contingencies	5,000	4,000	5,000
Health and wellbeing	17,000	12,000	15,000
Industrial costs	6,000	13,000	8,000
Leadership development	15,000	25,000	15,000
Legal costs	5,000	28,000	5,000
Office expenses	2,000	2,000	2,000
Staff costs	715,000	715,000	730,000
Subscriptions/books/journals	7,000	7,500	8,000
Reconciliation Action Plan	5,000	5,000	5,000
Training	3,000	3,000	3,000
	12,000	22,000	24,000
Depreciation	-	12,000	12,000
Vehicle costs	12,000	10,000	12,000
Total Expenses	838,000	877,300	868,000
General Manager's Office (Surplus)/Deficit	\$ 838,000	\$ 877,300	\$ 868,000

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Organisational Development

Service Activity Description

Provision of Human Resources, Risk and Workplace Health and Safety.

Outputs

- Human resource management
- Risk
- Workplace Health and Safety

Outcomes

- Organisational best practice
- Sustainable and effective Council

Strategic Plan 2014–2024

Nil

Department Strategic Actions

Nil

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Executive Services

Cost Centre: Organisational Development

	Estimates 2022–2023	Projected 2022–2023	Budget 2023–2024
Revenue			
	-	-	-
	(241,000)	(241,000)	(241,000)
Re-allocated costs	(241,000)	(241,000)	(241,000)
Total Revenue	(241,000)	(241,000)	(241,000)
Expenses			
	542,000	535,300	598,000
Strategic management	3,000	-	3,000
Office expenses	-	1,000	1,000
Reward and recognition	3,000	1,300	2,000
Staff costs	533,000	510,000	569,000
Recruitment expenses	-	20,000	20,000
Office expenses	1,000	1,000	1,000
Subscriptions	2,000	2,000	2,000
	-	-	-
Depreciation	-	-	-
Total Expenses	542,000	535,300	598,000
Organisational Development (Surplus)/Deficit	\$ 301,000	\$ 294,300	\$ 357,000

INFRASTRUCTURE SERVICES

ENGINEERING & ASSET MANAGEMENT

Service Activity: Asset Services

Service Activity Description

To provide engineering services focusing on asset management, climate change, Geographic Information System, asset databases and buildings and facilities including parks, natural resources, and cemeteries.

Outputs

- Develop Asset Management Plans
- Develop Asset Maintenance Management Plans
- Maintenance of asset information
- Mitigating climate change impacts
- Provision of Geographic Information System
- Provision of maintenance services for buildings and facilities

Outcomes

- Continue to work with community event organisers to improve safety standards at community event
- Effective and efficient provision of infrastructure and services
- Organisational best practice
- Well planned and managed Council assets and resources

Strategic Plan 2014–2024

- Conduct a review of all Council community/operational assets
- Improve recreational amenities and play equipment in the Council's key foreshore parks
- Investigate and plan for the effects of climate change on our local areas
- Work with and support land and river care and other groups to improve environmental outcomes around our waterways and public spaces

Department Strategic Actions

- Complete Fairway Park Master Plan
- Conduct a facilities audit of Council buildings
- Promote the Greening Central Coast Strategy and green infrastructure message
- Review Central Coast Lawn Cemetery, including the feasibility of natural burials
- Investigate the viability and cost effectiveness of installing solar energy systems on Council's facilities and buildings
- Review of the Central Coast Open Space and Recreation Plan 2012–2022
- Undertake a survey of all coastal foreshore areas to identify areas of erosion and potential mitigation measures, including a review of existing walls and structural integrity
- Undertake the redevelopment of the Penguin Foreshore

INFRASTRUCTURE SERVICES

ENGINEERING & ASSET MANAGEMENT

Service Activity: Engineering

Service Activity Description

To provide engineering services focusing on roads, bridges, footpaths, car parks, drainage and waste management.

Outputs

- Contract management of external contractors
- Capital Works Program
- Deliver design to facilitate the completion of the capital works program
- Engineering designs
- Engineering assessments
- Management Plans
- Motor vehicle and plant management
- Project management of Council maintenance and construction programs
- Public safety in and on Council assets is maintained
- Regional emergency management

Outcomes

- Effective and efficient provision of infrastructure and services
- Organisational best practice
- Well planned and managed Council assets and resources

Strategic Plan 2014–2024

- Conduct a review of all Council community/operational assets
- Identify opportunities for use of former Penguin Recreation Ground
- Review of areas suitable for motorhome, caravan and campervan overnight parking

Department Strategic Actions

- Conduct a road signage audit, create an asset database and prepare signage upgrade and replacement program
- Investigate alternative locations for RV dump stations in Ulverstone and Penguin
- Review the future use of the former Penguin Depot site
- Undertake redesign work on Reibey Street

INFRASTRUCTURE SERVICES

ENGINEERING & ASSET MANAGEMENT

Service Activity: Engineering
Cost Centre: Assets & Engineering

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	(4,118)	(8,500)
Fees and charges	-	-	-
Reimbursements	-	-	-
Contributions – employee vehicles	-	(4,118)	(8,500)
	(1,742,000)	(1,556,882)	(1,839,500)
Plant allocated	-	(700)	-
Proceeds on disposal of plant	-	-	-
Re-allocated costs	(1,742,000)	(1,556,182)	(1,839,500)
Total Revenue	(1,742,000)	(1,561,000)	(1,848,000)
Expenses			
	1,672,000	1,503,000	1,790,000
Asset condition services	30,000	30,000	30,000
Asset Plan assessments	7,500	7,500	7,500
AutoCad training	2,000	-	2,000
Conferences	10,000	2,000	10,000
Dial Before You Dig	3,000	3,000	3,000
Office expenses	4,000	4,000	4,000
Staff costs	1,582,000	1,420,000	1,700,000
Subscriptions/books/journals	15,000	18,000	15,000
Training	15,000	15,000	15,000
Telephone	3,500	3,500	3,500
	70,000	58,000	58,000
Depreciation	-	28,000	28,000
Vehicle costs	70,000	30,000	30,000
Total Expenses	1,742,000	1,561,000	1,848,000
Assets & Engineering (Surplus)/Deficit	\$ -	\$ -	\$ -

INFRASTRUCTURE SERVICES

WORKS

Service Activity: Works Operations

Service Activity Description

To deliver construction and maintenance services, works depot, private works and emergency services.

Outputs

- Assisting in contractor compliance when working in Council areas
- Provision of operational support services to the maintenance and construction program
- Provision of construction program
- Provision of works maintenance program
- Public safety on Council maintained streets
- Public safety in Council maintained parks
- Emergency Management

Outcomes

- Effective and efficient provision of assets and infrastructure
- Organisational best practice

Strategic Plan 2014–2024

Nil

Department Strategic Actions

Nil

INFRASTRUCTURE SERVICES WORKS

Service Activity: Works Operations

Cost Centre: Works Depot

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	(7,000)	(5,204)	(7,000)
Contributions	(2,000)	–	(2,000)
Fees and charges – GST	(5,000)	(3,000)	(5,000)
Contributions GST	–	(2,134)	–
Reimbursements	–	(71)	–
	(1,046,000)	(1,032,796)	(1,015,500)
Plant allocated	(74,000)	(45,000)	(74,000)
Proceeds on disposal of plant	–	–	–
Re-allocated costs	(972,000)	(987,796)	(941,500)
Total Revenue	(1,053,000)	(1,038,000)	(1,022,500)

Expenses	846,000	802,000	786,500
Corporate branding signs	1,000	1,000	1,000
Electrical testing and tagging	7,000	7,000	7,000
Essential safety and health measures	8,000	8,000	8,000
Light and power	14,000	14,000	14,000
Maintenance and repairs	20,000	20,000	20,000
Minor tools	15,000	15,000	16,000
Office expenses	4,000	4,000	4,000
On-call pager	18,000	18,000	18,000
Protective clothing	25,000	25,000	28,000
Small plant maintenance	20,000	20,000	21,000
Staff costs	641,000	597,000	574,000
Subscriptions/books/journals	3,000	3,000	3,500
Telephone	4,000	4,000	4,000
Two-way radio repairs	5,000	5,000	6,000
Fuel delivery	10,000	10,000	10,000
Training	30,000	30,000	30,000
TasWater	8,000	8,000	8,000
Advertising costs	1,000	1,000	1,000
Operational	10,000	10,000	11,000
Works Depot – contract cleaner	2,000	2,000	2,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Works Operations

Cost Centre: Works Depot

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
	<i>207,000</i>	<i>236,000</i>	<i>236,000</i>
Depreciation	127,000	171,000	171,000
Vehicle costs	80,000	65,000	65,000
Total Expenses	1,053,000	1,038,000	1,022,500
Works Depot (Surplus)/Deficit	\$ -	\$ (0)	\$ -

INFRASTRUCTURE SERVICES WORKS

Service Activity: Works Operations

Cost Centre: Private Works

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(75,000)</i>	<i>(71,000)</i>	<i>(75,000)</i>
Contributions	-	-	-
Footpath and driveway crossovers	(50,000)	(65,000)	(60,000)
Miscellaneous fees and charges	(5,000)	(1,000)	(5,000)
Private works reimbursements	(10,000)	(5,000)	(10,000)
Reimbursements	-	-	-
Sale of gravel	(10,000)	-	-
Total Revenue	(75,000)	(71,000)	(75,000)
Expenses			
	<i>60,000</i>	<i>66,102</i>	<i>70,000</i>
Private Works	10,000	4,065	10,000
Private Works (crossovers)	50,000	62,037	60,000
Total Expenses	60,000	66,102	70,000
Private Works (Surplus)/Deficit	\$ (15,000)	\$ (4,898)	\$ (5,000)

INFRASTRUCTURE SERVICES WORKS

Service Activity: Works Operations

Cost Centre: Emergency Services

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	(6,500)	(17,000)	(6,500)
Contributions	-	-	-
Fees and charges	-	-	-
Fire hazard clearing charges	(6,500)	(2,000)	(6,500)
Reimbursements	-	(15,000)	-
	-	-	(4,480,000)
Plant allocated	-	-	-
Capital contributions – Tas relief & recovery	-	-	(4,480,000)
Total Revenue	(6,500)	(17,000)	(4,486,500)
Expenses			
	42,500	42,500	42,500
Emergency and risk management	10,000	10,000	10,000
Essential safety and health measures	1,000	1,000	1,000
Fire hazards inspections	6,500	6,500	6,500
Local SES unit operations	25,000	25,000	25,000
	25,000	19,000	18,000
Depreciation	20,000	13,000	13,000
Vehicle costs	5,000	6,000	5,000
Total Expenses	67,500	61,500	60,500
Emergency Services (Surplus)/Deficit	\$ 61,000	\$ 44,500	\$ (4,426,000)

INFRASTRUCTURE SERVICES

WORKS

Service Activity: Roads, Bridges and Drainage

Service Activity Description

To operate, maintain, inspect and deliver the works program of the Council's road, drainage and related infrastructure.

Outputs

- Bridge services
- Car park services
- Development of the forward capital works program
- Footpath and pathway services
- Provision of the works and maintenance program
- Provision of inspection program
- Roads – urban and rural sealed services
- Roads – rural unsealed services
- Stormwater drainage services
- Street lighting services

Outcomes

- Effective and efficient provision of infrastructure and services
- Organisational best practice
- Well planned and managed Council assets and resources

Strategic Plan 2014–2024

- Conduct a review of all Council community/operational assets
- Continue to develop the Central Coast shared pathways network
- Identify new opportunities to expand the Council's relatively narrow revenue base

Department Strategic Actions

- Determine Council's position on provision of vehicle charging stations
- Investigate and prepare preliminary designs for a shared pathway/roadway between Watcombe Beach and Rockliffs Road
- Investigate traffic flows and prepare design plans for roads adjacent to and including Ulverstone Secondary College
- Prepare a master plan for infrastructure associated with the Preservation Drive shared pathway
- Provide increased canopy cover along the Central Coast shared pathway network

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Roads – Rural Unsealed

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	-	-
Contributions	-	-	-
	(50,000)	(50,000)	(50,000)
Proceeds on disposal of plant	-	-	-
Plant allocated	(50,000)	(50,000)	(50,000)
Total Revenue	(50,000)	(50,000)	(50,000)
Expenses			
	409,000	405,000	419,000
Emergency works	11,000	7,000	7,000
Grading	204,000	204,000	207,000
Gravel pits	15,000	15,000	15,000
Guide posts	3,000	3,000	3,000
Pot-holing – gravel	15,000	15,000	16,000
Reactive maintenance	4,000	4,000	4,000
Resheeting	78,000	78,000	80,000
Road signs	3,000	3,000	3,000
Spraying	7,000	7,000	7,000
Stormwater drainage	35,000	35,000	37,000
Vegetation management	34,000	34,000	40,000
	77,000	86,000	75,000
Depreciation	62,000	50,000	50,000
Vehicle costs	15,000	36,000	25,000
Total Expenses	486,000	491,000	494,000
Roads – Rural Unsealed (Surplus)/Deficit	\$ 436,000	\$ 441,000	\$ 444,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Roads – Urban Sealed

	Estimates 2022–2023	Projected 2022–2023	Budget 2023–2024
Revenue			
	(2,000)	(2,000)	(2,000)
Dept of State Growth – recovery costs – local road signage	(2,000)	(2,000)	(2,000)
	(586,000)	(551,000)	(560,000)
Capital contributions – RTR	(221,000)	(221,000)	(250,000)
Capital contributions – Vulnerable Road User Funding	–	–	(50,000)
Capital contributions – LRCI Turners Beach traffic management	(210,000)	(105,000)	(105,000)
Capital contributions – State Government (Urban Roads)	–	(70,000)	–
Proceeds on disposal of plant	–	–	–
Plant allocated	(155,000)	(155,000)	(155,000)
Total Revenue	(588,000)	(553,000)	(562,000)
Expenses			
	728,000	728,000	762,000
Edge treatment	15,000	15,000	16,000
Emergency works	31,000	31,000	34,000
Entrance fees to Resource Recovery Centre	20,000	20,000	20,000
Gravel pits	14,000	14,000	14,000
Guide posts	4,000	4,000	4,000
Interest on loans	–	–	–
Landscape areas	27,000	27,000	28,000
Pot-holing	60,000	60,000	66,000
Program maintenance	109,000	109,000	114,000
Purchase of street trees	14,000	14,000	14,000
Reactive maintenance	19,000	19,000	20,000
Shouldering – gravelling	36,000	36,000	36,000
Side entry pit upgrades	2,000	2,000	2,000
Spraying	63,000	63,000	66,000
Stormwater drainage	51,000	51,000	51,000
Street closures	5,000	5,000	5,000
Street furniture maintenance	12,000	12,000	12,000
Street/road signs	55,000	55,000	58,000
Vegetation maintenance	191,000	191,000	202,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Roads – Urban Sealed

	Estimates 2022–2023	Projected 2022–2023	Budget 2023–2024
	<i>1,255,000</i>	<i>1,303,000</i>	<i>1,658,000</i>
Depreciation	1,205,000	1,243,000	1,598,000
Vehicle costs	50,000	60,000	60,000
Total Expenses	1,983,000	2,031,000	2,420,000
Roads – Urban Sealed (Surplus)/Deficit	\$ 1,395,000	\$ 1,478,000	\$ 1,858,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Roads – Rural Sealed

	Estimates 2022–2023	Projected 2022–2023	Budget 2023–2024
Revenue			
	-	(493,000)	-
Interest Reimbursement – AGLP	-	-	-
Fees and charges	-	-	-
Contributions – State Government Flood recovery Dept of State Growth – recovery costs – local road signage	-	(493,000)	-
	-	-	-
	(3,006,000)	(775,000)	(5,333,000)
Capital contributions – RTR	(250,000)	(250,000)	(221,000)
Capital contributions – State Government	-	(75,000)	-
Capital contributions – Safer Rural Roads Program	-	-	(100,000)
Capital contributions Ironcliffe Rd	(2,256,000)	-	(4,512,000)
Capital contributions – Penguin Road landslip	(50,000)	-	(50,000)
Proceeds on disposal of plant	-	-	-
Plant allocated	(450,000)	(450,000)	(450,000)
Total Revenue	(3,006,000)	(1,268,000)	(5,333,000)
Expenses			
	1,131,500	1,836,299	1,172,000
Edge treatment	130,000	130,000	135,000
Emergency works	99,000	779,299	102,000
Entrance fees to Resource Recovery Centre	4,000	4,000	4,000
Gravel pits	20,000	20,000	20,000
Gravelling	26,000	26,000	27,000
Guide posts	10,000	10,000	10,000
Interest on loans	-	-	-
Pot-holing	55,500	60,000	58,000
Program maintenance	42,000	42,000	42,000
Reactive maintenance	22,000	22,000	23,000
Shouldering	272,000	272,000	276,000
Spraying	66,000	66,000	67,000
Stormwater drainage	109,000	109,000	111,000
Street/road signs	29,000	29,000	29,000
Vegetation management	247,000	267,000	268,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Roads – Rural Sealed

	Estimates 2022–2023	Projected 2022–2023	Budget 2023–2024
	<i>1,760,000</i>	<i>1,833,000</i>	<i>1,644,000</i>
Depreciation (infrastructure)	1,560,000	1,613,000	1,434,000
Vehicle costs	200,000	220,000	210,000
Total Expenses	2,891,500	3,669,299	2,816,000
Roads – Rural Sealed (Surplus)/Deficit	\$ (114,500)	\$ 2,401,299	\$ (2,517,000)

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Bridges

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	-	-
Interest reimbursement – AGLP	-	-	-
	<i>(300,000)</i>	<i>(1,140,000)</i>	<i>(300,000)</i>
Capital contributions – bridge renewals	-	(840,000)	-
Capital contributions	(300,000)	(300,000)	(300,000)
Total Revenue	(300,000)	(1,140,000)	(300,000)
Expenses			
	<i>100,000</i>	<i>100,000</i>	<i>102,000</i>
Asset management	40,000	40,000	40,000
Interest on loans – AGLP	-	-	-
Maintenance	60,000	60,000	62,000
	<i>463,000</i>	<i>495,000</i>	<i>495,000</i>
Depreciation	463,000	495,000	495,000
Total Expenses	563,000	595,000	597,000
Bridges (Surplus)/Deficit	\$ 263,000	\$ (545,000)	\$ 297,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Car Parks

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	-	-
Interest reimbursement – AGLP	-	-	-
	(15,000)	-	(15,000)
Capital contributions – Electric vehicle charging	(15,000)	-	(15,000)
Total Revenue	(15,000)	-	(15,000)
Expenses			
	49,000	56,000	56,000
Interest on loan – AGLP	-	-	-
Leases/maintenance and line marking	27,000	27,000	27,000
Off street parking	22,000	22,000	22,000
Operating costs from capital works	-	7,000	7,000
	97,000	92,000	87,000
Depreciation	97,000	92,000	87,000
Total Expenses	146,000	148,000	143,000
Car Parks (Surplus)/Deficit	\$ 131,000	\$ 148,000	\$ 128,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Street Lighting

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	-	-
Fees and charges	-	-	-
Contributions	-	-	-
Total Revenue	-	-	-
Expenses			
	<i>329,000</i>	<i>334,000</i>	<i>338,000</i>
Aurora street lighting charges	300,000	285,000	300,000
Interest on loan (LED)	9,000	9,000	8,000
Street lighting maintenance	20,000	40,000	30,000
	-	-	-
Depreciation	-	-	-
Total Expenses	329,000	334,000	338,000
Street Lighting (Surplus)/Deficit	\$ 329,000	\$ 334,000	\$ 338,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Footpaths

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	-	-
Reimbursements	-	-	-
Contributions	-	-	-
	(160,000)	(80,000)	(80,000)
Capital contributions – Beach Road LRCI	(160,000)	(80,000)	(80,000)
Capital Contributions – Vulnerable User Program		-	-
Capital Contributions – Cradle Coast Authority	-	-	-
Total Revenue	(160,000)	(80,000)	(80,000)
Expenses			
	247,000	274,000	351,000
Access improvements	16,000	12,000	16,000
Program maintenance	181,000	212,000	284,000
Reactive maintenance	50,000	50,000	51,000
	739,000	629,000	699,000
Depreciation	739,000	629,000	699,000
Total Expenses	986,000	903,000	1,050,000
Footpaths (Surplus)/Deficit	\$ 826,000	\$ 823,000	\$ 970,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Drainage

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(12,000)</i>	<i>(35,000)</i>	<i>(25,000)</i>
Fees and charges	-	-	-
Fees and charges - GST	-	-	-
Stormwater connection point reimbursement	(12,000)	(35,000)	(25,000)
Contributions	-	-	-
	<i>(90,000)</i>	<i>(90,000)</i>	<i>(90,000)</i>
Capital contributions	-	-	-
Proceeds on disposal of plant	-	-	-
Plant allocated	(90,000)	(90,000)	(90,000)
Total Revenue	(102,000)	(125,000)	(115,000)
Expenses			
	<i>301,000</i>	<i>286,000</i>	<i>296,000</i>
Manhole maintenance	35,000	35,000	35,000
Pipe maintenance	33,000	31,000	33,000
Stormwater blockages	70,000	62,000	74,000
Stormwater connection point	12,000	30,000	25,000
Stormwater connections	13,000	13,000	13,000
Stormwater maintenance	53,000	55,000	56,000
Stormwater Management Plan	-	-	-
Stormwater survey	85,000	60,000	60,000
	<i>474,000</i>	<i>568,000</i>	<i>569,000</i>
Depreciation (infrastructure)	434,000	528,000	529,000
Vehicle costs	40,000	40,000	40,000
Total Expenses	775,000	854,000	865,000
Drainage (Surplus)/Deficit	\$ 673,000	\$ 729,000	\$ 750,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Waste Management

Service Activity Description

To provide waste management services.

Outputs

- Household garbage services
- Non-household waste services

Outcomes

- Effective and efficient provision of infrastructure and amenities
- Healthy environment
- Organisational best practice
- Well planned and managed Council assets and resources

Strategic Plan 2014–2024

Nil

Department Strategic Actions

Nil

INFRASTRUCTURE SERVICES WORKS

Service Activity: Waste Management

Cost Centre: Household Garbage

	Budget 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(539,000)</i>	<i>(567,000)</i>	<i>(599,000)</i>
Resource Recovery Centre – entry fees	(395,000)	(395,000)	(430,000)
Resource Recovery Centre – scrap metal recovery	(40,000)	(40,000)	(40,000)
Miscellaneous fees and charges	(22,000)	(30,000)	(27,000)
Reimbursements	(2,000)	(2,000)	(2,000)
Contributions	–	–	–
Drum Muster	(3,000)	(3,000)	(3,000)
Resource Recovery Centre – entry fees (Council Operations)	(75,000)	(95,000)	(95,000)
Resource Recovery Centre – entry fees (Country Transfer Stations)	(2,000)	(2,000)	(2,000)
	<i>(185,000)</i>	<i>(234,823)</i>	<i>(135,000)</i>
Capital contributions – Waste Management Readiness	(50,000)	(99,823)	–
Proceeds on disposal of plant	–	–	–
Plant allocated	(135,000)	(135,000)	(135,000)
Total Revenue	(724,000)	(801,823)	(734,000)

Expenses

	<i>4,259,100</i>	<i>4,328,100</i>	<i>4,311,400</i>
Administration charges	131,000	131,000	131,000
Castra Waste Transfer Station	70,000	70,000	70,000
Central Coast Landfill Area	243,000	213,000	246,000
FOGO collection	801,100	801,100	805,400
Greenwaste recycling	120,000	120,000	122,000
Household garbage collection service	790,000	790,000	680,000
Kerbside recycling service	635,000	635,000	620,000
Landfill – after care monitoring	34,000	34,000	34,000
Mobile Country Transfer Station/Recycling	120,000	120,000	122,000
Monitoring and leachate disposal	70,000	88,000	75,000
Preston Waste Transfer Station	70,000	70,000	70,000
Resource Recovery Centre	1,092,000	1,103,000	1,178,000
South Riana Waste Transfer Station	73,000	73,000	73,000
Waste education	10,000	10,000	10,000
Tasmanian Waste Levy charges	–	70,000	75,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Waste Management

Cost Centre: Household Garbage

	Budget 2022-2023	Projected 2022-2023	Budget 2023-2024
	<i>366,000</i>	<i>401,000</i>	<i>400,000</i>
Depreciation	296,000	331,000	330,000
Vehicle costs	70,000	70,000	70,000
Total Expenses	4,625,100	4,729,100	4,711,400
Household Garbage (Surplus)/Deficit	\$ 3,901,100	\$ 3,927,277	\$ 3,977,400

INFRASTRUCTURE SERVICES WORKS

Service Activity: Waste Management

Cost Centre: Non-Household Waste

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	-	-
Fees and charges – GST	-	-	-
Contributions	-	-	-
	(50,000)	(50,000)	(50,000)
Plant allocated	(50,000)	(50,000)	(50,000)
Total Revenue	(50,000)	(50,000)	(50,000)
Expenses			
	333,000	333,000	358,000
CBD garbage collection	190,000	190,000	210,000
Clean Up Australia Day	5,000	5,000	5,000
Garbage bin maintenance/replacement	12,000	12,000	12,000
Garbage collection in public areas	85,000	85,000	90,000
Recycling collection in public areas	10,000	10,000	10,000
Removal of dead animals/abandoned vehicles	10,000	10,000	10,000
Roadside litter	6,000	6,000	6,000
Special rubbish clean-ups	15,000	15,000	15,000
	-	-	-
Depreciation	-	-	-
Vehicle costs	-	-	-
Total Expenses	333,000	333,000	358,000
Non-Household Waste (Surplus)/Deficit	\$ 283,000	\$ 283,000	\$ 308,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Parks and Amenities

Service Activity Description

To operate, maintain, inspect and deliver the works program of the Council's parks, natural resources, public amenities and cemeteries.

Outputs

- Cemetery services
- Natural Resource Management services
- Parks services
- Public amenities services
- Project management and coordination with community groups
- Project management of parks and amenities

Outcomes

- Effective and efficient provision of infrastructure and services
- Natural Resource Management Plans
- Organisational best practice
- Resilient and engaged community
- Sustainable environment
- Well planned and managed Council assets and resources

Strategic Plan 2014–2024

- Improve recreational amenities and play equipment in the Council's key foreshore parks

Department Strategic Actions

- Redevelopment of Tobruk Park Bird Haven and adjacent area

INFRASTRUCTURE SERVICES WORKS

Service Activity: Parks and Amenities

Cost Centre: Parks

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	(14,200)	(8,500)	(14,200)
Memorial parks – plaques	(6,000)	(6,000)	(6,000)
Miscellaneous fees and charges	–	–	–
Contributions	–	–	–
Contributions	–	–	–
Reimbursements	–	–	–
Insurance proceeds – Pioneer Park storm damage	–	(2,500)	–
Tasmanian Weeds Action Fund Grant (revenue)	(8,200)	–	(8,200)
	(1,220,000)	(823,500)	(717,500)
Capital Contributions – LRCI Penguin Foreshore	(375,000)	(187,500)	(187,500)
Capital Contributions – LRCI Penguin Foreshore pathway	(130,000)	(65,000)	(65,000)
Capital Contributions – LRCI Watcombe Beach	(500,000)	(250,000)	(250,000)
Capital Contributions – Ulverstone Skate Park	–	(32,000)	–
Capital Contributions – West Beach & Tobruk Park	–	(45,000)	–
Capital Contributions – Beach Road Shared Pathway (LRCI 2)	–	(29,000)	–
Gain on disposal of assets	–	–	–
Proceeds on disposal of other assets	–	–	–
Proceeds on disposal of plant	–	–	–
Plant allocated	(215,000)	(215,000)	(215,000)
Total Revenue	(1,234,200)	(832,000)	(731,700)

Expenses

	1,671,700	1,669,200	1,712,100
Anzac Park – fencing/post replacements	5,000	5,500	5,000
Barbecue maintenance	88,000	90,000	90,000
Beach access upgrades	10,000	9,000	10,000
Beach Road – coastline expansion	–	–	10,000
Buttons Creek maintenance	5,000	5,000	5,000
Climate Change Audit	12,000	12,000	3,000
Coastal Management Plans	50,000	47,700	61,500
Coastcare projects	28,700	18,500	23,200
Dial Regional Sports Complex Reserve	9,000	9,000	9,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Parks and Amenities

Cost Centre: Parks

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Entrance fees to Resource Recovery Centre	18,000	18,000	18,000
Fairway Park – Master Plan	–	–	15,000
Fence repairs	4,000	–	–
Fishpond – coastal restoration	–	–	5,000
Flood and storm damage	19,000	14,000	19,000
Foreshore maintenance	44,000	43,000	44,000
Garden annuals	163,000	147,000	164,000
Grass mowing and maintenance	395,000	446,000	416,000
Hiscutt Park	2,000	10,000	2,000
Interest	2,500	2,500	1,900
Leven River management	1,000	–	1,000
Maud Street/Zig Zag Reserve	1,000	1,000	1,000
Memorial parks – niche walls	8,000	8,000	8,000
Natural resource management	94,000	70,000	73,000
Park furnishings	87,000	95,500	89,000
Park maintenance	158,000	162,000	161,000
Park/car park litter removal	41,000	40,000	41,000
Parks – irrigation system upgrade	12,000	16,000	13,000
Penguin Creek	15,000	10,000	15,000
Perry-Ling Gardens	20,000	16,000	20,000
Plant stock storage	1,000	1,000	1,000
Play equipment maintenance	88,000	91,000	88,000
Pump Park maintenance	7,000	7,000	7,000
Reserve maintenance	66,500	49,500	57,500
Risk and safety assessment outcomes	5,000	3,000	5,000
School projects	2,000	2,000	2,000
Ulverstone Wharf Precinct garden maintenance	25,000	20,000	25,000
Toilet cleaning (country)	30,000	30,000	30,000
Vegetation removal and maintenance	119,000	135,000	133,000
Weed management	36,000	35,000	40,000
	<i>515,000</i>	<i>601,000</i>	<i>592,000</i>
Vehicle costs	90,000	110,000	100,000
Depreciation	425,000	491,000	492,000
Total Expenses	2,186,700	2,270,200	2,304,100
Parks (Surplus)/Deficit	\$952,500	\$1,438,200	\$1,572,400

INFRASTRUCTURE SERVICES WORKS

Service Activity: Parks and Amenities

Cost Centre: Public Amenities

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	-	-
Fees and charges	-	-	-
Interest reimbursement	-	-	-
Contributions	-	-	-
	(9,000)	(9,000)	(9,000)
Capital Contributions – Montgomery Road	-	-	-
Preservation Drive	-	-	-
Plant allocated	(9,000)	(9,000)	(9,000)
Total Revenue	(9,000)	(9,000)	(9,000)

Capital contributions – Metro – Bus Stops Preservation Drive

Expenses

	363,000	408,000	377,000
Apex Park	19,000	21,000	19,000
Boat ramps	5,000	3,000	5,000
Bus shelter maintenance	3,000	3,000	3,000
Dump station maintenance/blockages	4,000	6,000	4,000
Merv Wright Memorial Fountain	22,000	22,000	22,000
Penguin fountain maintenance	2,000	2,000	2,000
Public conveniences	302,000	343,000	316,000
Translator stations	1,000	1,000	1,000
Ulverstone Shrine of Remembrance	5,000	7,000	5,000
	116,000	150,000	150,000
Vehicle costs	5,000	5,000	5,000
Depreciation (Plant)	-	-	-
Depreciation	111,000	145,000	145,000
Total Expenses	479,000	558,000	527,000
Public Amenities (Surplus)/Deficit	\$ 470,000	\$ 549,000	\$ 518,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Parks and Amenities

Cost Centre: Cemeteries

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(79,000)</i>	<i>(79,000)</i>	<i>(83,000)</i>
Lease of land	(1,000)	(1,000)	(1,000)
Ulverstone General Cemetery fees	(2,000)	(2,000)	(2,000)
Penguin General Cemetery fees	(1,000)	(1,000)	(1,000)
Central Coast Memorial Park cemetery fees	(75,000)	(75,000)	(79,000)
Reimbursements	-	-	-
Miscellaneous fees and charges	-	-	-
Contributions	-	-	-
	<i>(42,000)</i>	<i>(35,000)</i>	<i>(42,000)</i>
Plant allocated	(42,000)	(35,000)	(42,000)
Capital Contributions	-	-	-
Total Revenue	(121,000)	(114,000)	(125,000)
Expenses			
	<i>322,000</i>	<i>328,000</i>	<i>340,500</i>
Central Coast Memorial Park – maintenance	180,000	188,000	191,500
Central Coast Memorial Park – niche walls	1,000	1,000	1,000
Central Coast Memorial Park – operations	105,000	104,000	105,000
Penguin General Cemetery – grave digging	2,000	2,000	2,000
Penguin General Cemetery – maintenance	12,000	12,000	13,000
Ulverstone General Cemetery – grave digging	1,000	1,000	1,000
Ulverstone General Cemetery – maintenance	21,000	20,000	22,000
Memorial Park – Master Plan	-	-	5,000
	<i>36,000</i>	<i>30,000</i>	<i>33,000</i>
Vehicle costs	15,000	12,000	15,000
Depreciation	21,000	18,000	18,000
Total Expenses	358,000	358,000	373,500
Cemeteries (Surplus)/Deficit	\$ 237,000	\$ 244,000	\$ 248,500

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Corporate Administration

Service Activity Description

Provide management and coordination of the systems and operations that underpin the corporate activities of the Council including property.

Outputs

- Control of certain statutory functions including Right to Information and privacy matters
- Functional management of the Administration Centre building
- Management of Council owned property
- Provision of corporate administrative services including cemetery
- Manage preparation and filing of leases
- Manage the Council's legal opinions register
- administration

Outcomes

- Effective and efficient provision of amenities
- Organisational best practice
- Sustainable and effective Council

Strategic Plan 2014–2024

Nil

Department Strategic Actions

Nil

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Corporate Administration

Cost Centre: Administration

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(6,000)</i>	<i>(3,500)</i>	<i>(3,500)</i>
Fees and charges	(2,500)	(2,500)	(2,500)
Fees and charges (Div. 81)	-	-	-
Reimbursements	(3,500)	(1,000)	(1,000)
	-	-	-
Plant allocated	-	-	-
Total Revenue	(6,000)	(3,500)	(3,500)
Expenses			
	<i>750,000</i>	<i>751,224</i>	<i>770,000</i>
Advertising costs	2,000	2,000	2,000
Conferences	-	-	2,000
Consultancy – Camping By-Law	30,000	30,000	12,000
Legal costs	3,000	3,000	3,000
Office expenses	4,000	4,000	4,000
Photocopier expenses	13,000	12,000	13,000
Photocopy paper	5,000	5,000	5,000
Postage	15,000	15,000	15,000
Printing and stationery	9,000	9,000	9,000
Records archival	500	500	500
Staff costs	649,000	653,724	688,000
Subscriptions/books/journals	2,000	4,000	4,000
Training	15,000	10,500	10,000
Veolia collection	2,500	2,500	2,500
	<i>53,000</i>	<i>64,000</i>	<i>64,000</i>
Depreciation – Right of Use Assets	43,000	43,000	43,000
Vehicle costs	10,000	21,000	21,000
Total Expenses	803,000	815,224	834,000
Administration (Surplus)/Deficit	\$ 797,000	\$ 811,724	\$ 830,500

ORGANISATIONAL SERVICES

CORPORATE SERVICES

Service Activity: Corporate Administration

Cost Centre: Administration Centre

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(3,000)</i>	<i>(4,000)</i>	<i>(4,000)</i>
Fees and charges	(3,000)	(4,000)	(4,000)
Total Revenue	(3,000)	(4,000)	(4,000)
Expenses			
	<i>146,000</i>	<i>147,000</i>	<i>156,000</i>
Cleaning	35,000	35,000	35,000
Electrical testing and tagging	2,000	2,500	3,000
Essential safety and health measures	6,000	5,000	5,000
Insurance	11,000	9,000	10,000
Light and power	20,000	14,000	16,000
Maintenance and repairs	40,000	43,500	47,000
Office expenses	2,000	2,000	2,000
Telephones and faxes	22,000	24,000	26,000
Water charges	8,000	12,000	12,000
	<i>60,000</i>	<i>106,000</i>	<i>107,000</i>
Depreciation	60,000	106,000	107,000
Total Expenses	206,000	253,000	263,000
Administration Centre (Surplus)/Deficit \$	\$ 203,000	\$ 249,000	\$ 259,000

ORGANISATIONAL SERVICES

CORPORATE SERVICES

Service Activity: Corporate Administration

Cost Centre: Caravan Parks

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(155,000)</i>	<i>(169,819)</i>	<i>(165,000)</i>
Fees and charges	-	-	-
Ulverstone/Buttons Creek Caravan Park – reimbursements	-	(10,000)	(10,000)
Ulverstone Caravan Park lease	(110,000)	(119,819)	(110,000)
Fees and charges – Other caravan parks	(45,000)	(40,000)	(45,000)
Apex Caravan Park Reimbursement	-	-	-
Total Revenue	(155,000)	(169,819)	(165,000)
Expenses			
	<i>66,000</i>	<i>55,000</i>	<i>55,000</i>
Ulverstone/Buttons Creek Caravan Park	20,000	20,000	20,000
Other caravan parks	46,000	30,000	30,000
East Beach Road camping ground – electricity	-	5,000	5,000
	<i>56,000</i>	<i>79,000</i>	<i>79,000</i>
Depreciation	56,000	79,000	79,000
Total Expenses	122,000	134,000	134,000
Caravan Parks (Surplus)/Deficit	\$ (33,000)	\$ (35,819)	\$ (31,000)

CORPORATE SERVICES

INFORMATION SERVICES

Service Activity: Information Services

Service Activity Description

Provide management and coordination of the systems and operations that underpin the corporate activities of the Council including corporate systems, records management and customer support.

Outputs

- Manage the Council's records management system
- Provide IT and communication services and support
- Provision of corporate administrative services including customer service
- Business planning

Outcomes

- Effective and efficient provision of amenities
- Organisational best practice
- Sustainable and effective Council

Strategic Plan 2014–2024

- Continue program of business unit service and process reviews
- Develop an IT Strategy

Department Strategic Actions

- Align the Council's information technology environment and controls to the Essential 8 Maturity Model
- Prepare a systems development roadmap for the delivery of Council's Digital Strategy
- Review and improve Council's customer request system

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Corporate Support Services

Cost Centre: Corporate Support Services

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	-	-	-
Fees and charges	-	-	-
Reimbursements	-	-	-
Corporate Support Services – wage subsidy	-	-	-
Total Revenue	-	-	-
Expenses			
	<i>860,000</i>	<i>900,500</i>	<i>1,040,000</i>
Computer consumables	5,000	5,000	5,000
Computer maintenance	520,000	545,000	660,000
Conferences	1,500	1,500	1,500
Office expenses	1,000	1,000	1,000
Software support	5,000	15,000	5,000
Staff costs	324,000	324,000	351,000
Telephone	500	6,000	6,500
Training	3,000	3,000	10,000
	<i>98,000</i>	<i>89,000</i>	<i>95,000</i>
Depreciation	98,000	89,000	95,000
Total Expenses	958,000	989,500	1,135,000
Corporate Support Services (Surplus)/Deficit	\$ 958,000	\$ 989,500	\$ 1,135,000

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Corporate Support Services

Cost Centre: Labour On-Costs

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	(15,000)	(124,374)	(15,000)
Contributions – Long service leave	–	–	–
Contributions – Centrelink	–	(24,374)	–
Contributions	–	–	–
Reimbursements	(15,000)	(100,000)	(15,000)
	(4,565,000)	(4,558,126)	(4,585,000)
Re-allocated costs	(4,565,000)	(4,558,126)	(4,585,000)
Total Revenue	(4,580,000)	(4,682,500)	(4,600,000)
Expenses			
	4,580,000	4,682,500	4,600,000
Annual leave	1,000,000	1,050,000	1,000,000
Long service leave	250,000	350,000	260,000
Miscellaneous on-costs	10,000	150,000	20,000
Other leave	50,000	–	–
Occupational Health & Safety	20,000	25,000	25,000
Parental leave – (Centrelink)	–	13,000	–
Payroll tax	700,000	710,000	735,000
Public holidays	550,000	540,000	550,000
Sick leave	400,000	300,000	400,000
Superannuation contribution	1,400,000	1,300,000	1,400,000
Pandemic leave	–	54,000	–
Workers compensation insurance	200,000	190,500	210,000
Total Expenses	4,580,000	4,682,500	4,600,000
Labour On-Costs (Surplus)/Deficit	\$ –	\$ –	\$ –

CORPORATE SERVICES

FINANCE

Service Activity: Corporate Finance

Service Activity Description

Provide for the planning and management of finance and accounting.

Outputs

- Corporate financial management
- Long-term financial planning
- Preparation of end of year financial report
- Provision of accounting services

Outcomes

- Organisational best practice
- Sustainable and effective Council

Strategic Plan 2014–2024

Nil

Department Strategic Actions

Nil

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Finance

Cost Centre: Rates and Charges

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(18,802,000)</i>	<i>(19,042,889)</i>	<i>(19,768,000)</i>
General Rate	(15,605,000)	(15,834,649)	(16,543,000)
Waste management service charge	(2,445,000)	(2,466,240)	(2,469,000)
Fire protection service rate	(752,000)	(742,000)	(756,000)
Total Revenue	(18,802,000)	(19,042,889)	(19,768,000)
Expenses			
	<i>790,000</i>	<i>804,094</i>	<i>890,000</i>
Discount allowed	750,000	766,369	850,000
Remissions and adjustments	40,000	37,725	40,000
Total Expenses	790,000	804,094	890,000
Rates and Charges (Surplus)/Deficit	\$ (18,012,000)	\$ (18,238,795)	\$ (18,878,000)

State Government rates and charges remission to eligible pensioners of 30% (subject to a maximum).

- . State Fire Commission rates and charges remission to eligible pensioners of 20% of the fire levy.
- . Council rates remission to eligible pensioner living alone \$35.00.
- . That rates and charges be paid in one sum by that a ratepayer be permitted to pay rates and charges by instalments instead of by one payment.

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Finance

Cost Centre: Government Contributions

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(4,687,000)</i>	<i>(5,176,444)</i>	<i>(5,182,000)</i>
Commonwealth Tax Sharing Grant	(4,612,000)	(5,111,504)	(5,112,000)
Fire service contribution collection fee	(30,000)	(30,068)	(30,000)
Land Tax reimbursement	(45,000)	(34,872)	(40,000)
Total Revenue	(4,687,000)	(5,176,444)	(5,182,000)
Expenses			
	<i>1,002,000</i>	<i>1,052,000</i>	<i>1,056,000</i>
Fire service contribution	752,000	752,000	756,000
Land Tax	250,000	300,000	300,000
Total Expenses	1,002,000	1,052,000	1,056,000
Government Contributions (Surplus)/Deficit	\$ (3,685,000)	\$ (4,124,444)	\$ (4,126,000)

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Finance

Cost Centre: Finance

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(2,476,000)</i>	<i>(2,934,441)</i>	<i>(2,904,500)</i>
Certificate charges	(160,000)	(160,000)	(165,000)
Contributions – Diesel and Alternative Fuels Grant	(45,000)	(34,000)	(40,000)
Contributions – Heavy vehicle motor tax	(75,000)	(71,998)	(72,000)
Debt collection fees	(5,000)	(3,000)	(5,000)
Dividends – Dulverton NTER	(445,000)	(314,000)	(228,000)
Dividends – Dulverton	(243,000)	(243,012)	(256,000)
Dividends – Water Authority	(954,000)	(1,144,800)	(1,145,000)
Interest on investments	(190,000)	(500,000)	(550,000)
Miscellaneous fees and charges (No GST)	(1,000)	(1,000)	(1,000)
Private works administration	(1,000)	–	–
Reimbursements	–	–	–
Search fees (valuations)	(500)	–	(500)
Trade in on plant	(356,500)	(462,631)	(442,000)
	<i>(786,000)</i>	<i>(1,287,000)</i>	<i>(1,000,000)</i>
Share of Dulverton retained earnings	(546,000)	(1,047,000)	(760,000)
Re-allocated costs (administration)	(240,000)	(240,000)	(240,000)
Total Revenue	(3,262,000)	(4,221,441)	(3,904,500)

Expenses

	<i>961,000</i>	<i>947,784</i>	<i>1,036,000</i>
Audit fees	38,000	35,000	38,000
Audit – other	–	8,514	10,000
Audit Panel	1,500	1,500	8,000
Bad debts	5,000	–	2,000
Bank charges	47,000	47,000	50,000
Bank security services	11,000	11,000	11,000
Building revaluation	–	–	10,500
CentrePay fees	–	–	–
Conferences	2,500	–	2,000
COVID costs	–	–	–
Debt collection costs	18,000	24,000	20,000
Insurance claims excess	5,000	–	2,000
Insurance premium	223,000	210,000	235,000
Office expenses	1,000	1,000	1,000
Printing and stationery	12,000	12,770	13,000
Staff costs	562,000	562,000	596,000
Staff uniforms	1,000	1,000	1,000

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Finance

Cost Centre: Finance

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Subscriptions/books/journals	1,500	1,500	1,500
Training	2,500	2,500	5,000
Valuation fees – maintenance	30,000	30,000	30,000
	<i>43,000</i>	<i>42,700</i>	<i>43,000</i>
Valuation fees – revaluation	43,000	42,700	43,000
Total Expenses	1,004,000	990,484	1,079,000
Finance (Surplus)/Deficit	\$ (2,258,000)	\$ (3,230,957)	\$ (2,825,500)

CORPORATE SERVICES

REGULATORY SERVICES

Service Activity: Building and Plumbing Services

Service Activity Description

The Council's building and plumbing services involve the processing of applications, undertaking inspections, ensuring the maintenance of infrastructure and provision of advice and information.

Outputs

- Monitor compliance

Outcomes

- Economic vitality
- Organisational best practice

Strategic Plan 2014–2024

Nil

Department Strategic Actions

Nil

CORPORATE SERVICES

REGULATORY SERVICES

Service Activity: Building and Plumbing Services

Cost Centre: Building and Plumbing

	Estimates 2022–2023	Projected 2022–2023	Budget 2023–2024
Revenue			
	<i>(343,500)</i>	<i>(316,000)</i>	<i>(326,000)</i>
Building Act Levy	(50,000)	(50,000)	(50,000)
Building Industry Training Levy	(100,000)	(100,000)	(100,000)
Building Permit Authority fees	(70,000)	(50,000)	(60,000)
Building surveying/inspection fees	(3,500)	–	–
Commission	(1,000)	–	–
Fees and charges – miscellaneous	(4,000)	(6,000)	(6,000)
Inspection and connection fees	(115,000)	(110,000)	(110,000)
	–	–	–
Plant allocated	–	–	–
Total Revenue	(343,500)	(316,000)	(326,000)
Expenses			
	<i>567,000</i>	<i>530,800</i>	<i>562,000</i>
Advertising costs	500	500	500
Building Act Levy	50,000	50,000	50,000
Building Industry Training Levy	100,000	100,000	100,000
Building/Plumbing fees refunded	1,000	–	–
Building surveyor services	5,000	5,000	5,000
Conferences	2,000	–	2,000
Legal costs	1,000	1,200	1,000
Office expenses	2,500	4,000	2,500
Staff costs	400,000	365,000	396,000
Subscriptions/books/journals	1,000	1,400	1,000
Telephone	1,000	1,000	1,000
Training	3,000	2,700	3,000
	<i>8,000</i>	<i>11,000</i>	<i>12,000</i>
Depreciation	–	4,000	4,000
Vehicle costs	8,000	7,000	8,000
Total Expenses	575,000	541,800	574,000
Building and Plumbing (Surplus)/Deficit	\$ 231,500	\$ 225,800	\$ 248,000

CORPORATE SERVICES

REGULATORY SERVICES

Service Activity: Public and Environmental Health

Service Activity Description

The Council's public health and environmental protection service activities protect and promote the health of the community, reduces the incidence of preventable illness, ensures the provision of water and food that is safe and fit for human consumption, and provides for the management of the environment and control of pollution through:

Outputs

- Drinking water quality monitoring
- Education and promotion
- Environmental protection
- Food surveillance
- Health education and promotion
- Immunisation service
- Infectious disease investigation and prevention
- Licensing of Places of Assembly
- Monitoring compliance
- Water quality monitoring

Outcomes

- Organisational best practice
- Sustainable environment

Strategic Plan 2014–2024

Nil

Department Strategic Actions

Nil

CORPORATE SERVICES

REGULATORY SERVICES

Service Activity: Public and Environmental Health

Cost Centre: Environment and Health

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(45,500)</i>	<i>(46,500)</i>	<i>(46,500)</i>
Aerated wastewater treatment system fees	-	-	-
Contributions	-	-	-
Fees and charges	(1,500)	(1,500)	(1,500)
Fees and charges (Div. 81)	-	-	-
Licence fees	(39,000)	(40,000)	(40,000)
Septic tank fees	-	-	-
Immunisation contributions	(5,000)	(5,000)	(5,000)
	-	-	-
Plant allocated	-	-	-
Proceeds on disposal of plant	-	-	-
Total Revenue	(45,500)	(46,500)	(46,500)
Expenses			
	<i>305,500</i>	<i>236,200</i>	<i>289,000</i>
Aerated wastewater treatment systems	1,000	-	500
Conferences	3,000	1,000	3,000
Health education and promotion	1,000	2,000	1,500
Hazardous materials management	5,000	5,000	6,000
Immunisation programs	8,000	5,000	8,000
Legal costs	1,000	1,500	1,000
Office expenses	2,000	1,000	2,000
Staff costs	274,000	211,000	257,000
Subscriptions/books/journals	2,000	500	1,000
Telephone	500	1,000	500
Training	2,000	1,200	1,500
Water monitoring	6,000	7,000	7,000
	<i>4,300</i>	<i>9,300</i>	<i>7,300</i>
Depreciation	300	3,300	3,300
Vehicle costs	4,000	6,000	4,000
Total Expenses	309,800	245,500	296,300
Environment and Health (Surplus)/Deficit	\$ 264,300	\$ 199,000	\$ 249,800

CORPORATE SERVICES

REGULATORY SERVICES

Service Activity: Compliance

Service Activity Description

The Council's compliance services include abatements, animal control, parking control and recreational vehicles and camping.

Outputs

- Abatements
- Animal control
- Parking control
- Recreational vehicles and camping

Outcomes

- Manage animal control functions
- Manage parking control functions
- Manage recreational vehicle and camping functions

Strategic Plan 2014–2024

- Continue to work with community event organisers to improve safety standards at community events
- Develop service levels for all services delivered by the Council
- Review of areas suitable for motorhome, caravan and campervan overnight parking

Department Strategic Actions

- Finalisation of a camping by-law to regulate freedom camping within Central Coast
- Identify areas within Central Coast to allow freedom camping and implement through the planning process
- Investigate the development of a by-law for animals and livestock in rural areas
- Provide for an off-lead dog exercise area at Turners Beach

CORPORATE SERVICES

REGULATORY SERVICES

Service Activity: Compliance

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(182,500)</i>	<i>(137,753)</i>	<i>(188,050)</i>
Parking fines	(40,000)	(6,000)	(40,000)
Fees and charges	-	-	-
Litter fines	(500)	(500)	(500)
Replacement discs	-	(50)	-
Animal Control By-law Permit Fee	(50)	(103)	(100)
Contributions	-	(400)	-
Contributions	-	-	-
Dog fines	(15,000)	(10,000)	(15,000)
Dog licences	(120,000)	(115,000)	(125,000)
Fees and charges	(250)	(150)	(250)
Kennel licences	(4,500)	(4,500)	(5,000)
Pound fees (dogs only)	(2,000)	(1,000)	(2,000)
Replacement discs	(200)	(50)	(200)
	-	(3,208)	-
Proceeds on disposal of plant	-	-	-
Plant allocated	-	(3,208)	-
Total Revenue	(182,500)	(140,961)	(188,050)
Expenses			
	<i>266,000</i>	<i>212,725</i>	<i>279,000</i>
Parking control	6,000	2,000	3,000
Impounding of vehicles	-	834	1,000
Advertising – abandoned vehicles	500	300	500
Legal costs	1,000	300	1,000
Dog pound maintenance	2,000	3,000	3,000
Dog registration refund	500	400	500
Pound	35,000	19,256	35,000
Ranger expenses	203,000	163,948	215,000
Ranger – On-call contract	15,000	19,687	17,000
Signage	3,000	3,000	3,000
	<i>12,000</i>	<i>14,000</i>	<i>10,000</i>
Depreciation	-	4,000	4,000
Vehicle costs	12,000	10,000	6,000
Total Expenses	278,000	226,725	289,000
Control of Animals (Surplus)/Deficit	\$ 95,500	\$ 85,764	\$ 100,950

COMMUNITY SERVICES

CHILDREN'S SERVICES

Service Activity: Children's Services

Service Activity Description

Provide for the operation of the Ulverstone Child Care Centre, Penguin and East Ulverstone Outside School Hours and Vacation Care programs and support play centres.

Outputs

- Long day care program at Ulverstone Child Care Centre
- Outside School Hours and Vacation Care programs

Outcomes

- Choices, options and opportunities
- Organisational best practice

Strategic Plan 2014–2024

Nil

Department Strategic Actions

Nil

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Children's Services

Cost Centre: Child Care

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(2,681,000)</i>	<i>(2,687,000)</i>	<i>(3,059,000)</i>
Contributions – Outside School Hours Care	(579,000)	(545,000)	(794,000)
Fees & Charges – Outside School Hours Care	(298,000)	(314,000)	(316,000)
Contributions – Ulverstone Child Care Centre	(1,183,000)	(1,220,000)	(1,306,000)
Fees & Charges – Ulverstone Child Care Centre	(573,000)	(560,000)	(643,000)
Ulverstone Child Care Centre – wage subsidy	(10,000)	(10,000)	-
Sustainability Contribution – Penguin OSHC	(25,000)	(25,000)	-
Contributions (GST) Ulverstone Child Care Bus Grant	(13,000)	(13,000)	-
	-	-	-
Capital contributions	-	-	-
Total Revenue	(2,681,000)	(2,687,000)	(3,059,000)
Expenses			
	<i>2,524,000</i>	<i>2,451,100</i>	<i>2,832,000</i>
Forth Outside School Hours Care	235,000	225,000	280,500
Penguin Outside School Hours Care	55,000	55,000	55,000
Ulverstone – (East) Outside School Hours	183,000	205,000	205,000
Ulverstone – (Central) Outside School Hours	399,000	345,000	493,500
Ulverstone Child Care Centre	1,594,000	1,564,000	1,786,000
Bus and vehicle costs – Ulverstone Child Care Centre	13,000	12,100	12,000
Consulting – Strategic Review of Child Care	45,000	45,000	-
	<i>12,000</i>	<i>36,000</i>	<i>36,000</i>
Depreciation	12,000	36,000	36,000
Total Expenses	2,536,000	2,487,100	2,868,000
Child Care (Surplus)/Deficit	\$ (145,000)	\$ (199,900)	\$ (191,000)

COMMUNITY SERVICES

COMMUNITY DEVELOPMENT

Service Activity: Community Services and Facilities

Service Activity Description

- Manage the Ulverstone Wharf Precinct building
- Manage accommodation for Registrar GPs/medical students
- Manage leases of caravan parks on Crown and/or Council land
- Provide and manage public halls and buildings (including the Civic Centre)
- Provision of housing for aged persons including independent living units and Ganesway complex

Outputs

- Administrative support to locally based Community Transport Service
- Community grants to community organisations
- Manage leases of caravan parks
- Provide and maintain accommodation for Registrar GPs/medical students
- Provide and maintain affordable housing for aged persons
- Provide and maintain public halls and buildings (including the Civic Centre and Wharf Precinct)

Outcomes

- A strong sense of community
- Effective and efficient provision of amenities
- Organisational best practice

Strategic Plan 2014–2024

- Conduct a review of all Council community/operational assets

Department Strategic Actions

- Conduct a building assessment of the Riana Recreation Ground grandstand
- Undertake a strategic review of Council's residential and commercial property portfolio

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Services and Facilities

Cost Centre: Cultural Amenities

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(127,500)</i>	<i>(109,100)</i>	<i>(127,500)</i>
Hire of equipment	(500)	(100)	(500)
Rental of Gawler Room	(9,000)	(7,000)	(9,000)
Rental of Isandula Room	(3,000)	(1,000)	(3,000)
Rental of Leven Theatre	(29,000)	(20,000)	(29,000)
Technician fees at Civic Centre	(1,000)	(1,000)	(1,000)
Ulverstone Wharf Precinct	(85,000)	(80,000)	(85,000)
Total Revenue	(127,500)	(109,100)	(127,500)
Expenses			
	<i>240,000</i>	<i>244,222</i>	<i>255,000</i>
Civic Centre – maintenance	31,000	31,222	31,000
Civic Centre – operations	48,000	49,000	64,500
Interest on loans	42,000	42,000	39,500
Civic Centre – technician expenses	2,000	2,000	2,000
Ulverstone Wharf – operational	46,000	49,000	46,000
Ulverstone Wharf – maintenance	71,000	71,000	72,000
	<i>92,000</i>	<i>168,000</i>	<i>169,000</i>
Depreciation	92,000	168,000	169,000
Total Expenses	332,000	412,222	424,000
Cultural Amenities (Surplus)/Deficit	\$ 204,500	\$ 303,122	\$ 296,500

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Services and Facilities

Cost Centre: Housing

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(803,000)</i>	<i>(826,000)</i>	<i>(845,000)</i>
Miscellaneous fees and charges	–	–	–
Rental of residential houses	(18,000)	(18,000)	(18,000)
Rental of aged persons home units	(220,000)	(230,000)	(232,000)
Rental of aged persons home units (private)	(180,000)	(190,000)	(190,000)
Rental of Council properties	(45,000)	(48,000)	(48,000)
Contributions (Tenant contribution)	(150,000)	(150,000)	(152,000)
Rental of Ganesway units	(190,000)	(190,000)	(205,000)
Total Revenue	(803,000)	(826,000)	(845,000)
Expenses			
	<i>587,000</i>	<i>594,000</i>	<i>611,000</i>
Aged persons home units – maintenance	140,000	140,000	140,000
Aged persons home units – operational	194,000	194,000	209,000
Council properties	2,000	2,000	2,000
Council properties – maintenance and repairs	15,000	15,000	15,000
Council properties – program maintenance	8,000	8,000	8,000
Ganesway housing	183,000	183,000	184,000
Ganesway housing – maintenance	18,000	18,000	18,000
Ganesway housing – minor equipment purchases	1,000	1,000	1,000
Private rental management fee	21,000	25,000	26,000
Residential Housing – Operational	5,000	8,000	8,000
	<i>106,000</i>	<i>196,000</i>	<i>211,000</i>
Depreciation	106,000	196,000	211,000
Aged persons home unit – changeover	–	–	–
Total Expenses	693,000	790,000	822,000
Housing (Surplus)/Deficit	\$ (110,000)	\$ (36,000)	\$ (23,000)

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Services and Facilities

Cost Centre: Public Halls and Buildings

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	(172,000)	(158,854)	(172,000)
Miscellaneous fees and charges	(1,000)	(739)	(1,000)
Penguin Senior Citizens	(1,500)	(1,500)	(1,500)
Penguin Surf Life Saving Club	(6,000)	(6,000)	(6,000)
Reimbursement – TasWater charges	(3,000)	(2,900)	(3,000)
Rental – 46 Main Road, Penguin	(6,000)	(6,600)	(6,000)
Rental – foyer space at Wharf near Gnomon Room	(3,000)	(3,215)	(3,000)
Rental – Montgomery Room	(5,000)	(4,000)	(5,000)
Rental – River Room at Ulverstone Wharf	–	(1,000)	–
Rental of Forth Hall	(6,000)	(1,800)	(6,000)
Rental of Gawler Hall	(1,000)	(600)	(1,000)
Rental of Gnomon Room	(25,000)	(24,000)	(25,000)
Rental of Municipal Tea Rooms	(12,000)	(12,000)	(12,000)
Rental of North Motton Hall	(2,000)	(1,000)	(2,000)
Rental of Outdoor Entertainment Centre	–	–	–
Rental of Penguin Medical Centre	(46,000)	(42,000)	(46,000)
Rental of Penguin Railway Station	(4,000)	(4,000)	(4,000)
Rental of Penguin Memorial Centre	(18,000)	(18,000)	(18,000)
Rental of Riana Community Centre	(6,000)	(6,000)	(6,000)
Rental of Sprent-Castra Community Centre	(4,500)	(1,000)	(4,500)
Rental of Sulphur Creek Hall	(6,000)	(7,000)	(6,000)
Rental of Turners Beach Hall	(6,000)	(7,000)	(6,000)
Ulverstone Senior Citizens	(4,000)	(4,000)	(4,000)
Ulverstone Surf Life Saving Club	(6,000)	(4,500)	(6,000)
	(15,000)	(49,000)	(350,000)
Capital Contributions – Penguin Surf Life Saving Club	–	–	(350,000)
Capital Contributions – Riana Community Centre	–	(34,000)	–
Capital Contributions – Riana Community Centre Security	(15,000)	(15,000)	–
Total Revenue	(187,000)	(207,854)	(522,000)

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Services and Facilities

Cost Centre: Public Halls and Buildings

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Expenses			
	<i>152,500</i>	<i>128,676</i>	<i>169,500</i>
46 Main Road, Penguin	1,000	1,200	1,000
Forth Hall	9,500	5,086	9,500
Gawler Hall	700	1,040	700
Montgomery Room	5,500	5,500	5,500
Municipal Tea Rooms	7,700	3,850	7,700
North Motton Hall	6,400	4,000	6,400
Outdoor Entertainment Centre	3,300	1,900	3,300
Penguin Meals on Wheels	1,700	600	1,700
Penguin Medical Centre	11,500	14,500	11,500
Penguin Memorial Centre	7,000	12,800	7,000
Penguin Railway Station	9,500	4,100	11,500
Penguin Senior Citizens Centre	4,500	4,400	4,500
Penguin Surf Life Saving Club	9,500	11,000	9,500
Public Halls & Buildings – Asbestos inspections	3,000	3,000	18,000
Public Halls & Buildings – Electrical testing and tagging	2,000	500	2,000
Riana Community Centre	10,000	8,200	10,000
Sprent-Castra Community Centre	5,500	4,000	5,500
St John Ambulance – building maintenance	2,500	1,500	2,500
Sulphur Creek Hall	9,500	8,000	9,500
Turners Beach Hall	11,700	8,700	11,700
Ulverstone Rowing Club	3,000	5,300	3,000
Ulverstone Senior Citizens Centre	8,000	8,400	8,000
Ulverstone Surf Life Saving Club	19,500	11,100	19,500
	<i>152,000</i>	<i>282,000</i>	<i>283,000</i>
Depreciation	152,000	282,000	283,000
Total Expenses	304,500	410,676	452,500
Public Halls and Buildings (Surplus)/Deficit	\$ 117,500	\$ 202,822	\$ (69,500)

COMMUNITY SERVICES

COMMUNITY DEVELOPMENT

Service Activity: Recreation Facilities

Service Activity Description

Manage the Council's sporting and recreational facilities.

Outputs

- Management of Waterslide and East Ulverstone Learn to Swim Pool use by community groups
- Manage Sports Centres
- Manage recreation grounds
- Recreation planning
- Support capacity building across recreational groups

Outcomes

- A strong sense of community
- Effective and efficient provision of amenities
- Organisational best practice

Strategic Plan 2014–2024

- Review existing asset investment and performance

Department Strategic Actions

- Undertake a strategic review of recreation facility charges and service levels

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Recreation Facilities

Cost Centre: Active Recreation

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	(202,500)	(266,238)	(213,000)
Batten Park	(3,000)	(3,100)	(3,100)
Dial Regional Sports Complex	(1,000)	(1,200)	(1,000)
Forth Recreation Ground	(8,000)	(5,000)	(6,000)
Haywoods Recreation Ground	(13,500)	(17,000)	(18,000)
Heybridge Recreation Ground	(7,500)	(72,000)	(5,500)
Miscellaneous fees and charges	(1,000)	(1,000)	(500)
Active Recreation – Lease Rentals	(1,000)	(1,100)	(1,000)
North Motton Recreation Ground	(2,500)	(3,000)	(3,000)
Penguin Athletic Centre	(17,000)	(20,000)	(20,000)
Penguin Bowls Club	(6,500)	(6,000)	(6,000)
Penguin Golf Club	(7,500)	(6,200)	(7,000)
Penguin Miniature Railway	–	–	(200)
Riana Recreation Ground	(2,000)	(2,500)	(2,500)
River Road Recreation Ground	(13,000)	(9,000)	(11,000)
Sprent Recreation Ground	–	(357)	(200)
Tennis Centre	(1,500)	(1,500)	(1,500)
Turners Beach Recreation Ground	(8,000)	(9,000)	(9,000)
Ulverstone Netball Courts	(500)	(500)	(500)
Ulverstone Recreation Ground	(38,000)	(38,000)	(47,000)
Ulverstone Showground Complex	(37,000)	(37,000)	(37,000)
Dial Park Facility	(26,500)	(24,781)	(25,000)
West Ulverstone Recreation Ground	(7,500)	(8,000)	(8,000)
	(75,000)	(125,000)	(484,000)
Plant allocated	(55,000)	(55,000)	(55,000)
Proceeds on disposal of plant	–	–	–
Capital contributions – Forth Recreation Ground Lighting	(20,000)	(20,000)	–
Batten Park – Improving the Playing Field grant	–	–	–
Contributions – Penguin Sports centre – Solar Energy	–	(50,000)	–
Contributions – River road Recreation Ground Clubrooms	–	–	(180,000)
Capital contributions (State) – Ulv Showgound – changeroom	–	–	(249,000)
Total Revenue	(277,500)	(391,238)	(697,000)
Expenses			
	1,047,300	1,271,339	1,167,400
Batten Park – building maintenance	10,000	21,500	36,500
Cricket wickets refurbishment	2,000	–	2,000
Dial Park – operations	288,000	312,500	291,000
Electrical Testing and Tagging	2,000	–	2,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Recreation Facilities

Cost Centre: Active Recreation

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Forth Recreation Ground	75,500	70,000	76,500
Haywoods Recreation Ground	54,400	54,000	57,000
Heybridge Recreation Ground	29,500	223,289	57,500
North Motton Recreation Groud	16,000	14,500	17,000
North West Axemens Centre	1,100	1,500	3,500
Penguin Athletic Centre	40,000	31,500	40,000
Penguin Bowls Club	8,000	14,000	14,500
Penguin Golf Club	5,000	2,000	3,500
Penguin Hockey Grounds	1,500	2,200	2,000
Miscellaneous recreation inspections	100	-	-
Penguin Recreation Ground	6,500	5,000	6,500
Relocation of portable seating	200	-	-
Riana Recreation Ground	20,300	19,400	21,500
River Road Recreation Ground	53,500	53,700	54,500
Showground	175,800	166,000	179,000
South Riana Recreation Ground	200	1,200	1,200
Sprent Recreation Ground	2,000	1,750	2,000
Tennis Centre – Penguin	500	-	-
Tennis Centre – Ulverstone	2,200	2,200	2,200
Turners Beach Recreation Ground	65,500	67,300	77,000
Ulverstone Recreation Ground	136,500	149,000	156,500
West Ulverstone Recreation Ground	51,000	58,800	64,000
	<i>625,000</i>	<i>919,000</i>	<i>886,000</i>
Depreciation	600,000	879,000	846,000
Vehicle costs	25,000	40,000	40,000
Total Expenses	1,672,300	2,190,339	2,053,400
Active Recreation (Surplus)/Deficit	\$ 1,394,800	\$ 1,799,101	\$ 1,356,400

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Recreation Facilities

Cost Centre: Recreation Centres

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(175,000)</i>	<i>(160,500)</i>	<i>(167,000)</i>
Ulverstone Recreation Centre – stadium	(78,000)	(73,000)	(75,000)
Ulverstone Recreation Centre – squash	(5,000)	(6,000)	(6,000)
Ulverstone Recreation Centre – office	(12,000)	(10,000)	(12,000)
Penguin Sports Centre – stadium	(42,000)	(35,000)	(35,000)
Penguin Sports Centre – squash	(12,000)	(10,000)	(11,000)
Penguin Sports Centre – office	(5,000)	(4,500)	(5,000)
Ulverstone Recreation Centre – social room fees	(9,000)	(6,000)	(9,000)
Ulverstone Recreation Centre – dormitory fees	(12,000)	(16,000)	(14,000)
	-	<i>(46,000)</i>	-
Capital contribution – USLC Community Rooms	-	(46,000)	-
Total Revenue	(175,000)	(206,500)	(167,000)
Expenses			
	<i>414,500</i>	<i>417,000</i>	<i>431,500</i>
Ulverstone Recreation Centre	319,000	320,000	333,500
Penguin Sports Centre	83,500	87,000	88,000
Interest on Loans – Ulverstone Recreation Centre	6,000	4,000	4,000
Events, operational and marketing	1,000	1,000	1,000
Electrical testing and tagging	1,000	1,000	1,000
Essential Safety and Health Measures	4,000	4,000	4,000
	<i>222,000</i>	<i>358,500</i>	<i>353,500</i>
Depreciation	220,000	356,000	351,000
Vehicle costs	2,000	2,500	2,500
Total Expenses	636,500	775,500	785,000
Recreation Centres (Surplus)/Deficit	\$ 461,500	\$ 569,000	\$ 618,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Recreation Facilities

Cost Centre: Swimming Pool and Waterslide

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(147,000)</i>	<i>(134,000)</i>	<i>(145,000)</i>
Ulverstone Community Swimming Centre	(50,000)	(38,000)	(40,000)
Ulverstone Waterslide rental	(97,000)	(96,000)	(105,000)
Total Revenue	(147,000)	(134,000)	(145,000)
Expenses			
	<i>155,000</i>	<i>148,300</i>	<i>159,500</i>
Ulverstone Community Swimming Centre	22,000	22,000	22,000
Staff costs – Ulverstone Community Swimming Centre	21,000	21,000	19,000
Ulverstone Waterslide	15,000	15,000	15,000
Staff costs – operational – Ulverstone Waterslide	88,000	75,000	88,000
Ulverstone Waterslide – Garden maintenance	1,000	1,000	1,000
Ulverstone Waterslide – Security	1,000	1,500	1,500
Ulverstone Waterslide – Electricity	2,000	1,800	2,000
Ulverstone Waterslide – TasWater charges	–	500	1,000
Ulverstone Waterslide – programmed maintenance	5,000	10,500	10,000
	–	–	–
	–	–	–
Total Expenses	155,000	148,300	159,500
Swimming Pool and Waterslide (Surplus)/Deficit	\$ 8,000	\$ 14,300	\$ 14,500

COMMUNITY SERVICES

COMMUNITY DEVELOPMENT

Service Activity: Community Development

Service Activity Description

Provide for community development through a range of primarily community initiated projects and programs.

Outputs

- Develop and implement identified Community Development Plans
- Support capacity building across a range of community groups

Outcomes

- A strong sense of community
- Choices, options and opportunities
- Organisational best practice

Strategic Plan 2014–2024

- Improve access for the disabled and disengaged in our community to key social and community support services
- Investigate feasibility of development youth-specific spaces
- Work together with service clubs and community groups to sustainably improve local community infrastructure and activities

Department Strategic Actions

- Community Health and Wellbeing Plan detailed action planning and implementation
- Conduct a review of the Ulverstone Civic Centre to improve community outcomes
- Deliver an event in Ulverstone and Penguin to raise awareness of the needs of people living with disability
- Develop and implement a homelessness strategy
- Explore options for relocation of the Penguin Men's Shed

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Development

Cost Centre: Community Development

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(4,000)</i>	<i>(4,000)</i>	<i>(5,000)</i>
Fees and charges	(4,000)	-	-
Contributions – Employee Vehicle	-	(4,000)	(5,000)
	-	<i>(1,000)</i>	-
Plant allocated	-	(1,000)	-
Total Revenue	(4,000)	(5,000)	(5,000)
Expenses			
	<i>770,000</i>	<i>776,000</i>	<i>855,000</i>
Advertising costs	500	500	500
Conferences	2,000	2,000	2,000
Legal costs	500	500	500
Office expenses	1,000	1,000	1,000
Staff costs	762,000	762,000	844,000
Subscriptions/books/journals	500	500	500
Training	3,000	8,500	6,000
Telephone	500	1,000	500
	<i>5,000</i>	<i>24,000</i>	<i>19,000</i>
Depreciation	-	14,000	14,000
Vehicle costs	5,000	10,000	5,000
Total Expenses	775,000	800,000	874,000
Community Development (Surplus)/Deficit	\$ 771,000	\$ 795,000	\$ 869,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Development

Cost Centre: Cultural Activities

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(16,500)</i>	<i>(28,135)</i>	<i>(16,500)</i>
Miscellaneous fees and charges	(500)	(1,000)	(1,000)
Ulverstone Band insurance	(500)	-	-
Contributions – National Australia Day Council – grant (operating)	-	(15,960)	-
Youth Week – Grant	-	(1,000)	-
Youth – Kids Theatre (Alice)			
Reimbursements		(175)	-
Community Shed	(7,000)	(7,000)	(7,000)
Seniors Week	(3,000)	-	(3,000)
Dementia Friendly grant	(2,500)	-	(2,500)
Commuter bus	(3,000)	(3,000)	(3,000)
	<i>(126,000)</i>	<i>(52,000)</i>	<i>(77,000)</i>
Capital contributions	(3,000)	(3,000)	(3,000)
Capital contributions – LRCI	(98,000)	(49,000)	(49,000)
Capital contributions – Maskells Road	(25,000)	-	(25,000)
Total Revenue	(142,500)	(80,135)	(93,500)

Expenses

	<i>158,400</i>	<i>140,777</i>	<i>163,400</i>
Australia/Anzac Days	15,000	15,000	15,000
NADC Australia Day 2022 (grant expense)	-	15,377	-
Bursary program	2,500	2,500	2,500
Community event support	30,000	30,000	30,000
Public Events and Activities	15,000	15,000	15,000
Community Shed	8,000	8,000	8,000
Festive decorations	40,000	25,000	40,000
Seniors Week	4,000	4,000	4,000
Skate competition	1,500	1,500	1,500
Live at the Wharf	7,900	7,900	7,900
Disability Access and Inclusion works	20,000	2,000	-
Community Health and Wellbeing Plan detailed action planning and implementation			20,000
Deliver an event in Ulverstone and Penguin, aimed at raising awareness of the needs of people with disabilities			5,000
Bicycle support activities	2,500	2,500	2,500
Ulverstone Band contribution	2,000	2,000	2,000
Youth projects	10,000	10,000	10,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Development

Cost Centre: Cultural Activities

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
	<i>26,600</i>	<i>17,000</i>	<i>17,000</i>
Depreciation	22,600	13,000	13,000
Vehicle costs	4,000	4,000	4,000
Total Expenses	185,000	157,777	180,400
Cultural Activities (Surplus)/Deficit	\$ 42,500	\$ 77,642	\$ 86,900

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Development

Cost Centre: Community Contributions and Support

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	<i>(16,500)</i>	<i>(17,500)</i>	<i>(18,500)</i>
Fees and charges	(15,000)	(16,000)	(17,000)
Loan interest repayments	(1,500)	(1,500)	(1,500)
Reimbursements	–	–	–
Total Revenue	(16,500)	(17,500)	(18,500)
Expenses			
	<i>96,100</i>	<i>98,600</i>	<i>98,600</i>
Community support	20,000	20,000	20,000
National representation sponsorship	600	600	600
Non-Council managed properties	5,000	7,500	7,000
Non-Council managed properties – water	4,000	4,000	4,000
Small Grants Scheme	30,000	30,000	30,000
Interpretation and Signage	32,500	32,500	–
Strategic review of recreation facility charges and service levels	–	–	18,000
Support the provision of shower and laundry facilities at Sulphur Creek, in partnership with Gran's Van	–	–	10,000
Strategic review of residential and commercial property portfolio	–	–	5,000
Volunteer Week	4,000	4,000	4,000
Total Expenses	96,100	98,600	98,600
Community Contributions and Support (Surplus)/Deficit	\$ 79,600	\$ 81,100	\$ 80,100

COMMUNITY SERVICES

ARTS & CULTURE

Service Activity: Arts & Culture

Service Activity Description

Provision of arts and culture services including the operation, upkeep and maintenance of HIVE, including visitor information services, history museum and science, and promotional activities designed to attract and inform visitors to the Central Coast.

Outputs

- Arts & Culture Plan
- Coordinate and support the Council's volunteer network
- Manage HIVE to deliver an integrated arts and culture service to the community and the region
- Market and/or promote Central Coast as a destination
- Provide visitor information services

Outcome

- A strong sense of community
- Economic vitality

Strategic Plan 2014–2024

- Review Council venue management plans to improve promotion of venues for major community, sporting and corporate events
- Review the Central Coast Arts and Culture Strategy

Department Strategic Actions

- Arts and Culture Strategy detailed action planning and implementation
- Public art projection at HIVE (large wall facing Ulverstone War Memorial)

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Arts & Culture

Cost Centre: Arts, Culture and Visitor Services

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	(474,550)	(484,494)	(516,000)
Operating Grant Contributions – HIVE	(92,000)	(85,000)	(80,000)
General admission and entry fees – HIVE	(168,250)	(115,000)	(135,000)
Facility hire	(6,250)	(5,000)	(5,000)
Retail sales and booking commissions	(99,250)	(85,694)	(89,000)
Penguin Visitor Information Centre	(75,000)	(160,000)	(170,000)
Rental income – arts space, LRA and Woodwork Guild	(6,800)	(6,800)	(7,000)
Lease charge – Café	(27,000)	(27,000)	(30,000)
Total Revenue	(474,550)	(484,494)	(516,000)
Expenses			
	1,149,500	1,257,590	1,367,500
Arts & Culture Strategy implementation	–	–	20,000
HIVE - cleaning	47,000	46,000	56,000
HIVE - Insurance	–	15,825	18,000
HIVE - maintenance and repairs	37,500	47,500	75,500
HIVE - merchandise purchases	58,000	50,100	51,500
HIVE - office expenses	21,500	18,500	24,500
HIVE - Planetarium - digital content	40,000	40,000	43,000
HIVE - program and exhibit costs	122,000	152,000	167,000
HIVE - promotions and marketing	12,000	20,000	25,000
HIVE - utilities	54,000	63,000	65,000
Lease - storage building	22,000	22,665	22,000
Penguin Visitor Information Centre - merchandise purchases	50,000	100,000	107,000
Penguin Visitor Information Centre - operations	17,000	20,000	24,500
Promotions and marketing - tourism	25,000	25,000	25,000
Regional Arts Australia Grant	10,000	11,000	–
Staff costs - Hive	625,000	620,000	635,000
Volunteer support costs	8,500	6,000	8,500
	115,000	229,000	204,500
Depreciation – Visitor Information Centres	15,000	5,000	7,500
Depreciation – Hive	100,000	224,000	197,000
Total Expenses	1,264,500	1,486,590	1,572,000
Cultural Activities (Surplus)/Deficit	\$ 789,950	\$ 1,002,096	\$ 1,056,000

COMMUNITY SERVICES

LAND USE PLANNING

Service Activity: Land Use Planning

Service Activity Description

To provide for effective land use planning and control and facilitate the orderly and sustainable development and use of land within Central Coast through:

Outputs

- Application of planning and development control consistent with the Planning Scheme and statutory requirements
- The development and implementation of up-to-date land use planning principles and standards
- Strategic land use planning

Outcomes

- Economic vitality
- Organisational best practice
- Sustainable environment

Strategic Plan 2014–2024

- Continue program of business unit service and process reviews
- Develop a strategy to leverage the opportunities of our peri-urban area (rural-urban fringe)
- Develop and implement an Ulverstone and Penguin Central Business District Revitalisation Strategy
- Identify and promote appropriate land for industrial and commercial use

Department Strategic Actions

- Consider precincts on the western edge of Ulverstone, such as along Penguin Road, for low density residential or rural living
- Implement identified land use planning process improvements
- Investigate residential rezoning at Preservation Bay to provide future lifestyle blocks with access to the beach and coastline
- Prepare an industrial and commercial precincts plan
- Undertake a retail floorspace analysis of the Ulverstone CBD

COMMUNITY SERVICES

LAND USE PLANNING

Service Activity: Land-Use Planning

Cost Centre: Land-Use Planning

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Revenue			
	(275,000)	(412,040)	(277,500)
Advertising fees	(50,000)	(50,000)	(50,000)
Fees and charges	-	-	-
Planning fees	(140,000)	(140,000)	(140,000)
Public Open Space contributions	(70,000)	(198,738)	(70,000)
Reimbursements	-	-	-
Contributions – Employee Vehicle	-	(2,134)	(2,500)
Subdivision, strata and miscellaneous fees	(15,000)	(21,168)	(15,000)
	-	-	-
Plant allocated	-	-	-
Proceeds on disposal of plant	-	-	-
Total Revenue	(275,000)	(412,040)	(277,500)
Expenses			
	573,500	559,500	627,500
Advertising costs	30,000	30,000	30,000
Central Coast Cultural Heritage Study	10,000	10,000	-
Conferences	3,000	3,000	3,000
Legal costs/professional advice	10,000	20,000	10,000
Office expenses	2,500	2,500	2,500
Local Settlement Strategy – build on SS	25,000	25,000	-
LPS amendments – consultation and communication	2,000	2,000	2,000
Planning appeals	15,000	10,000	8,000
Review of Specific Area Plans – venue hire	500	500	500
Consider precincts on the western edge of Ulverstone, such as along Penguin Road, for low density residential or rural living	-	-	13,000
Investigate residential rezoning at Preservation Bay to provide future lifestyle blocks with access to the beach and coastline	-	-	13,000
Retail floorspace analysis	-	-	13,000
Prepare an industrial and commercial precincts plan	-	-	13,000
Implement land use planning process improvements identified during 2022-2023	-	-	15,000
Staff costs	446,000	448,000	473,000
Subdivision/valuation fees (refund)	500	4,000	500
Subscriptions/books/journals	500	1,000	500

COMMUNITY SERVICES

LAND USE PLANNING

Service Activity: Land-Use Planning

Cost Centre: Land-Use Planning

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Telephone	500	500	500
Training	3,000	3,000	5,000
LPS – Natural Values & Agricultural consultants	25,000	–	25,000
	<i>4,000</i>	<i>8,000</i>	<i>8,000</i>
Depreciation	–	4,000	4,000
Vehicle costs	4,000	4,000	4,000
Total Expenses	577,500	567,500	635,500
Land-Use Planning (Surplus)/Deficit	\$ 302,500	\$ 155,460	\$ 358,000

Part 3

Reserves

RESERVES

SUMMARY

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
TRANSFERS FROM OPERATIONS/CAPITAL			
Asset replacement	1,203,000	1,050,000	1,203,000
Fire Services	-	-	-
Garbage Collection	-	-	-
Special Projects	87,000	208,801	108,000
	\$ 1,290,000	\$ 1,258,801	\$ 1,311,000
TRANSFERS TO OPERATIONS/CAPITAL			
Asset replacement	1,777,500	1,527,075	1,843,500
Fire Services	-	-	-
Garbage Collection	-	-	-
Special Projects	441,724	613,868	133,000
	\$ 2,219,224	\$ 2,140,943	\$ 1,976,500

RESERVES

ASSET REPLACEMENT

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
TRANSFERS FROM OPERATIONS/CAPITAL			
Interest			
Plant and equipment	10,000	–	10,000
Furniture and equipment	5,000	–	5,000
Roads and streets	15,000	–	15,000
Active recreation	1,000	–	1,000
Aged persons home units	20,000	–	20,000
Ganesway	2,000	–	2,000
	53,000	–	53,000
Plant replacement	500,000	500,000	500,000
Furniture and equipment replacement	40,000	40,000	40,000
Roads and streets replacement	500,000	500,000	500,000
Active recreation	–	–	–
Aged persons home units	110,000	10,000	110,000
Ganesway	–	–	–
	\$ 1,203,000	\$ 1,050,000	\$ 1,203,000
TRANSFERS TO OPERATIONS/CAPITAL			
Plant replacement			
. Operations	–	–	–
. Capital	1,004,500	760,075	1,070,500
Furniture and equipment			
. Operations	–	–	–
. Capital	–	–	–
Roads and streets			
. Operations	–	–	–
. Capital	600,000	600,000	600,000
Recreation			
. Operations	–	–	–
. Capital	–	–	–
Aged persons home units			
. Operations	–	–	–
. Capital	173,000	167,000	173,000
Ganesway			
. Operations	–	–	–
. Capital	–	–	–
	\$ 1,777,500	\$ 1,527,075	\$ 1,843,500

RESERVES

SUMMARY

Reconciliation of the Asset Replacement account estimated to 30 June 2023 as follows:

	Actual 30-Jun-22	Change in Equity	Estimated 30-Jun-23
Plant and equipment	833,864	(260,075)	573,789
Furniture and equipment	212,910	40,000	252,910
Roads and streets	130,940	(100,000)	30,940
Active recreation	55,325	–	55,325
Aged persons home units	769,465	(157,000)	612,465
Ganesway	15,544	–	15,544
	\$ 2,018,048	\$ (477,075)	\$ 1,540,973

	Estimated 30-Jun-23	Change in Equity	Estimated 30-Jun-24
Plant and equipment	573,789	(560,500)	13,289
Furniture and equipment	252,910	45,000	297,910
Roads and streets	30,940	(85,000)	(54,060)
Active recreation	55,325	1,000	56,325
Aged persons home units	612,465	(43,000)	569,465
Ganesway	15,544	2,000	17,544
	\$ 1,540,973	\$ (640,500)	\$ 900,473

RESERVES

FIRE SERVICES

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
TRANSFERS FROM OPERATIONS/CAPITAL			
Rate surplus			
Urban Fire	-	-	-
Country Fire	-	-	-
	<u>\$</u>	<u>\$</u>	<u>\$</u>
	-	-	-

TRANSFERS TO OPERATIONS/CAPITAL

Rate revenue			
Urban Fire	-	-	23,665
Country Fire	-	-	5,809
	<u>\$</u>	<u>\$</u>	<u>\$</u>
	-	-	29,474

Reconciliation of the Fire Services account estimated to 30 June 2023 as follows:

	Actual 30-Jun-22	Change in Equity	Estimated 30-Jun-23
Urban Fire	47,330	-	47,330
Country Fire	11,618	-	11,618
	<u>\$</u>	<u>\$</u>	<u>\$</u>
	58,948	-	58,948

	Estimates 2022-2023	Change in Equity	Estimates 2023-2024
Urban Fire	47,330	(23,665)	23,665
Country Fire	11,618	(5,809)	5,809
	<u>\$</u>	<u>\$</u>	<u>\$</u>
	58,948	(29,474)	29,474

RESERVES

GARBAGE COLLECTION

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
TRANSFERS FROM OPERATIONS/CAPITAL			
Rate surplus	-	-	83,000
	\$ -	\$ -	\$ 83,000

TRANSFERS TO OPERATIONS/CAPITAL

Rate revenue	-	-	-
	\$ -	\$ -	\$ -

Reconciliation of the Garbage Collection account estimated to 30 June 2023 as follows:

	Actual 30-Jun-22	Change in Equity	Estimated 30-Jun-23
Garbage Collection	982,054	(338,066)	643,988
	\$ 982,054	\$ (338,066)	\$ 643,988

	Estimates 2022-2023	Projected 2023-2024	Estimates 2023-2024
Garbage Collection	643,988	83,000	726,988
	\$ 643,988	\$ 83,000	\$ 726,988

RESERVES

SPECIAL PROJECTS

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
TRANSFERS FROM OPERATIONS/CAPITAL			
Interest			
Public open space	8,000	–	8,000
Henslowes Road Reserve	1,000	–	1,000
Ulverstone Learn-to-Swim Centre	1,000	–	1,000
Buttons Creek improvements	–	–	–
General revaluation	2,000	–	2,000
Child Care	–	–	–
Ulverstone Caravan Park	5,000	–	5,000
Car Parking			
	17,000	–	17,000
Public open space contributions	70,000	198,738	70,000
Cemeteries	–	10,063	–
Shropshire Park reserve	–	–	–
Election provision	–	–	–
General revaluation	–	–	–
Child Care	–	–	21,000
Investment reserve	–	–	–
Ulverstone Caravan Park	–	–	–
Shropshire Park	–	–	–
History Museum Book	–	–	–
Accelerated Local Govt. Capital Program	–	–	–
	\$ 87,000	\$ 208,801	\$ 108,000

TRANSFERS TO OPERATIONS/CAPITAL

Public open space			
. Capital Works	–	–	–
Cemeteries	–	–	–
. Operations	–	–	–
Buttons Creek improvements	–	–	–
. Operations	–	–	–
. Capital Works	–	–	–
Elections			
. Operations	130,000	132,144	–
General Revaluation			
. Operations	–	–	–
Child Care Centres			
. Operations	35,000	195,000	–
. Capital Works	–	110,000	1,000
History Museum			
. Operations	38,724	38,724	–

RESERVES

SPECIAL PROJECTS

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
TRANSFERS TO OPERATIONS/CAPITAL cont.			
Investment			
. Operations	38,000	38,000	132,000
. Capital Works	200,000	100,000	-
Ulverstone Caravan Park			
. Operations	-	-	-
. Capital Works	-	-	-
Unspent operational grants			
. Operations	-	-	-
Penguin Surf Club Building			
. Operations	-	-	-
. Capital Works	-	-	-
Accelerated Local Govt. Capital Program	-	-	-
	\$ 441,724	\$ 613,868	\$ 133,000

RESERVES

SPECIAL PROJECTS

Reconciliation of the Asset Replacement account estimated to 30 June 2023 as follows:

	Actual 30-Jun-22	Change in Equity	Estimated 30-Jun-23
Public open space	676,194	198,738	874,932
Henslowes Road Reserve	48,612	–	48,612
Cemeteries	65,724	10,063	75,787
Ulverstone Learn-to-Swim Centre	28,486	–	28,486
Buttons Creek improvements	8,602	–	8,602
Shropshire Park	9,154	–	9,154
Election provision	132,144	(132,144)	–
General revaluation	66,987	–	66,987
Child Care	689,924	(305,000)	384,924
Investment	432,758	(138,000)	294,758
Accelerated Local Govt. Capital Program	–	–	–
Riana Community Centre	–	–	–
Ulverstone Caravan Park	292,262	–	292,262
Car park contributions	–	–	–
History Museum Book	38,724	(38,724)	–
Preservation Drive/Mission Hill	386,364	–	386,364
Penguin Surf Life Saving Club building	–	–	–
Unspent operational grants	–	–	–
	\$ 2,875,935	\$ (405,067)	\$ 2,470,868

	Actual 30-Jun-23	Change in Equity	Estimated 30-Jun-24
Public open space	874,932	78,000	952,932
Henslowes Road Reserve	48,612	1,000	49,612
Cemeteries	75,787	–	75,787
Ulverstone Learn-to-Swim Centre	28,486	1,000	29,486
Buttons Creek improvements	8,602	–	8,602
Shropshire Park	9,154	–	9,154
Election provision	–	–	–
General revaluation	66,987	2,000	68,987
Child Care	384,924	20,000	404,924
Investment	294,758	(132,000)	162,758
Accelerated Local Govt. Capital Program	–	–	–
Riana Community Centre	–	–	–
Ulverstone Caravan Park	292,262	5,000	297,262
Car park contributions	–	–	–
History Museum Book	–	–	–
Preservation Drive/Mission Hill	386,364	–	386,364
Penguin Surf Life Saving Club building	–	–	–
Unspent operational grants	–	–	–
	\$ 2,470,868	\$ (25,000)	\$ 2,445,868

Part 4

Capital Funding

SUMMARY

CAPITAL FUNDING PROGRAM

Capital Funding Program 2023-2024 - The Capital Program for the 2023-2024 financial year is contained in this part of the document for consideration by the Council. At this time it would appear that the Program is achievable.

Capital Projects have been categorised into renewal/upgrade/new works as part of the asset management process. A summary is provided in the following table:

ASSET CLASS	RENEWAL \$	UPGRADE \$	NEW \$
Strategic Projects	-	-	4,775,654
Property Management	-	-	470,000
Elected Members	-	-	33,000
Office of the General Manager	-	-	-
Engineering	-	-	69,000
Works Depot	-	80,000	182,000
Emergency Services	4,450,000	15,000	-
Roads - Urban Sealed	870,000	480,000	75,000
Roads - Rural Sealed	1,710,000	5,710,000	634,500
Roads - Rural Unsealed	-	-	-
Footpaths	84,000	160,000	260,000
Bridges	420,000	30,000	-
Car Parks	-	55,000	-
Drainage	30,000	1,220,000	265,000
Waste Management	500,000	165,000	133,374
Parks	255,000	249,000	227,000
Public Amenities	-	30,000	24,000
Cemeteries	-	-	187,000
Administration	-	-	-
Administration Centre	25,000	16,000	-
Caravan Parks	-	10,000	500,000
Corporate Support Services	-	30,000	150,000
Children's Services	4,000	-	5,000
Community Development	-	-	32,000
Cultural Activities	60,000	-	528,000
Housing	173,000	-	-
Cultural Amenities	30,000	22,500	64,500
Public Halls and Buildings	85,000	362,000	-
Swimming Pool and Waterslide	70,000	-	-
Active Recreation	84,000	917,000	1,623,000
Recreation Centres	-	160,000	20,000
Arts, Culture and Visitor Services	-	20,000	133,000
Building and Plumbing	-	-	-
Environment and Health	-	-	67,000
Compliance	-	-	5,000
Land-Use Planning	-	-	-
Total Capital Expenditure	\$ 8,850,000	\$ 9,731,500	\$ 10,463,028
Percentage of Capital Expenditure	30.5%	33.5%	36.0%

SUMMARY

CAPITAL FUNDING PROGRAM

The major component and focus of the capital expenditure is the construction of new strategic assets. The major projects supported by the Strategic Plan are the upgrade of Ironcliffe Road and projects relating to Flood damage mitigation. The asset renewal program for 2023-2024 is \$8,850,000. This program is in line with the Council's strategy to progressively ensure that the Council's assets continue to be maintained in a sustainable manner.

The total Capital Works Program for 2023-2024 is \$29,044,528.

Funding provided from Roads to Recovery has become critical to the future sustainability of the local road network and has been confirmed to continue until at least 2023-2024.

Key projects

Strategic Projects includes:

Completion of Coastal Shared Pathways
Turners Beach shared pathway - LRCI4
Montgomery road Eco Toilet Block

Property Management includes:

East Ulverstone Industrial Estate - Stage 2
Park Avenue - Penguin Depot
Former Penguin Recreation Ground - LRCI 3

Urban Roads includes:

Esplanade, Turners Beach - traffic management
Risby Street, Ulverstone
Esplanade, Turners Beach Western end reconstruction
Street resealing
Trevor Street - kerb replacement

Rural Roads includes:

Ironcliffe Road - upgrade
Kindred Road/Old Kindred Road - intersection
Road resealing
Shoulder program
Creamery Road

Footpaths includes:

Quadrant Lane footpath and seal
Clara Street, Ulverstone
River Road, Ulverstone

Bridges includes:

Preston Creek McPhersons Road
Forth River - Forth Road

SUMMARY

CAPITAL FUNDING PROGRAM

Car Parks includes:

Penguin Sports Stadium carpark
Electric vehicle charging

Drainage includes:

Bertha Street outfall
Fieldings Way upgrade

Waste Management includes:

Public area bin upgrade
Resource Recovery Centre - wetlands/weighbridge
Penguin Refuse Disposal - site rehabilitation

Parks and Amenities includes:

Hiscutt Park - wall repair
Penguin Foreshore - playground and landscape
Penguin Foreshore - Shared Pathway
Park asset renewals
Playground renewals
Beach access upgrades

Public Amenities includes:

Public toilets refurbishments
Merv Wright memorial fountain refurbishment

Emergency Services includes:

Gunns Pains Road landslip
Leven River bridge Loongana Road
Lowana Road landslip

Caravan Parks includes:

Ulverstone Caravan Park amenities

Community Services and Facilities includes:

Social inclusion compliance
Ulverstone wharf building - decking replacement

Cultural Activities includes:

Maskells Road Precinct redevelopment
Ulverstone bandrooms roof renewal

Recreation Facilities includes:

Heybridge Recreation Ground - Clubrooms
Ulverstone Showground precinct - changerooms upgrade
Ulverstone Sports & Leisure Centre - electronic backboard winches
Ulverstone Recreation Ground - automated irrigation

SUMMARY

CAPITAL FUNDING PROGRAM

Borrowings – The Capital Program for 2023-2024 is supported by \$2,000,000 of borrowings to contribute to the Bertha Street outfall drainage works and Strategic Property acquisitions.

Commonwealth Financial Assistance Grant - The Council's strategy is to apply these funds to capital works; thereby protecting the Council and ratepayers from any future angst which could arise should the Federal Government substantially reduce the Commonwealth Financial Assistance Grant allocation to councils.

The Council's share of the Grant for the 2022-2023 year was higher than estimated. It is expected that the Council's General Purpose Grant for the 2023-2024 year will be around the estimated figure of previous year.

It is proposed that the Commonwealth Financial Assistance Grants for the 2023-2024 year be distributed as shown below. (Last year's comparisons are also shown.)

COST CENTRE	2022-2023 \$	2023-2024 \$
Strategic Projects	558,000	(547,000)
Engineering	-	-
Works Depot	42,000	119,000
Emergency Services	15,000	771,000
Roads - Urban Sealed	581,000	493,000
Roads - Rural Sealed	709,000	1,100,000
Footpaths	404,000	208,000
Bridges	260,000	100,000
Car Parks	(3,000)	55,000
Drainage	73,000	204,000
Household Garbage	156,000	387,000
Parks	399,000	299,000
Public Amenities	36,000	51,000
Cemeteries	109,000	90,000
Administration Centre	93,000	44,000
Corporate Support Services	142,000	55,000
Child Care	10,000	-
Cultural Activities	124,000	287,000
Cultural Amenities	(23,000)	(8,000)
Public Halls and Buildings	1,000	82,000
Swimming Pool and Waterslide	91,000	82,000
Active Recreation	383,000	607,000
Recreation Centres	130,000	90,000
Arts, Culture and Visitor Services	69,000	133,000
Control of Animals	7,000	5,000
Road Resealing	80,000	80,000
TOTAL	\$ 4,446,000	\$ 4,787,000

Conclusion - At this time, it would seem that the Program as set out is achievable.

Councillors are invited to talk to the General Manager or relevant Director if they have any questions.

SUMMARY

CAPITAL FUNDING PROGRAM

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
Accumulated surplus	3,270,382	4,471,493	5,358,592
Asset replacement reserve	773,000	767,000	773,000
Commonwealth tax sharing grant	4,366,000	4,865,000	4,707,000
Contributions	11,179,000	7,684,837	13,704,154
Dividend income	600,000	600,000	600,000
Loan borrowings	2,700,000	2,200,000	2,000,000
Plant replacement reserve	989,500	760,075	1,070,500
Proceeds on disposal of other assets	500,000	-	500,000
Proceeds on disposal of plant	356,500	462,631	442,364
Property management capital	-	-	-
Rate revenue	30,000	30,000	30,000
Specific purpose reserve	200,000	-	1,000
Total Sources of Capital Funding	\$ 24,964,382	\$ 21,841,036	\$ 29,186,610

Application of Capital Funding

Infrastructure

Services	<i>23,012,000</i>	<i>15,009,738</i>	<i>27,241,654</i>
General Management	10,598,000	6,208,343	5,245,654
Infrastructure Services	9,388,000	7,409,797	17,182,000
Corporate Services	237,000	109,000	556,000
Community Services	2,789,000	1,282,598	4,258,000
Renewal	<i>4,310,000</i>	<i>5,645,649</i>	<i>8,625,000</i>
General Management	-	-	-
Infrastructure Services	3,517,000	4,835,549	8,094,000
Corporate Services	70,000	63,000	25,000
Community Services	723,000	747,100	506,000
Upgrade	<i>5,497,000</i>	<i>2,074,537</i>	<i>9,955,500</i>
General Management	-	-	-
Infrastructure Services	5,087,000	1,906,248	8,439,000
Corporate Services	20,000	41,000	26,000
Community Services	390,000	127,289	1,490,500

SUMMARY

CAPITAL FUNDING PROGRAM

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
New	<i>13,205,000</i>	<i>7,289,552</i>	<i>8,661,154</i>
General Management	10,598,000	6,208,343	5,245,654
Infrastructure Services	784,000	668,000	649,000
Corporate Services	147,000	5,000	505,000
Community Services	1,676,000	408,209	2,261,500
Total Infrastructure	23,012,000	15,009,738	27,241,654
Resources			
Equipment replacements	<i>335,000</i>	<i>250,000</i>	<i>290,000</i>
General Management			
Infrastructure Services	43,000	40,000	40,000
Corporate Services	235,000	195,000	180,000
Community Services	57,000	15,000	70,000
Plant Replacements	<i>1,346,000</i>	<i>1,222,706</i>	<i>1,512,874</i>
General Management	33,000	–	33,000
Infrastructure Services	1,181,000	1,157,651	1,347,874
Corporate Services	67,000	65,055	67,000
Community Services	65,000	–	65,000
Total Resources	1,681,000	1,472,706	1,802,874
Total Application of Capital Funding	\$ 24,693,000	\$ 16,482,444	\$ 29,044,528

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Strategy and Policy

Cost Centre: Strategic Projects

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	10,228,203	8,283,619	4,775,930
Accumulated surplus	(47,797)	163,105	2,075,276
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	558,000	650,000	(547,000)
Commonwealth Tax Sharing Grant (in advance)	-	-	-
Contributions – LRCI 4	-	-	1,216,654
Contributions – Coastal Pathway	4,400,000	4,000,000	400,000
Contributions – Shared Pathway – Cradle Coast Auth.	-	33,514	-
Contributions – Penguin Foreshore	-	750,000	-
Contributions – Slipstream Circus (Election)	1,500,000	-	-
Contributions – Montgomery Road facilities	431,000	-	431,000
Dividend income	487,000	487,000	200,000
Loan borrowings – Coastal Pathway	2,200,000	2,200,000	-
Loan borrowings – Cultural Precinct	-	-	-
Loan borrowings – Strategic Properties	500,000	-	1,000,000
Loan borrowings – Slipstream Circus	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Property Management Cost Centre	-	-	-
Special projects reserve	200,000	-	-
	\$ 10,228,203	\$ 8,283,619	\$ 4,775,930

Application of Capital Funding

New	10,228,000	6,208,343	4,775,654
Coastal pathway	6,022,000	5,000,000	1,035,000
Montgomery Road – new eco toilet block including car park facilities	431,000	-	630,000
Mountain Bike Track – Stage 2B	-	-	300,000
Penguin foreshore	-	355,272	-
Penguin Foreshore – Stage B	-	-	-
Penguin Foreshore Development Plan	-	-	-
Planetarium improvements	75,000	7,000	128,000
Purchase of strategic properties	500,000	-	1,000,000
Reibey Street Upgrade – design work	200,000	-	200,000
RV dump stations	-	-	30,000
Slipstream Circus	3,000,000	-	-
Tobruk Park – pond rectification	-	-	500,000

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Strategy and Policy

Cost Centre: Strategic Projects

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Turners Beach Shared Pathway	-	-	952,654
Turners Beach-Leith Shared Pathway	-	824,000	-
Ulverstone Cultural Precinct – fit out	-	22,071	-
Completed assets – 2022-2023	-	-	-
	\$ 10,228,000	\$ 6,208,343	\$ 4,775,654

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Strategy and Policy

Cost Centre: Property Management

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	602,976	(32,024)	602,976
Accumulated surplus	(67,024)	(67,024)	(32,024)
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	-	-	-
Contributions	-	-	-
Contribution LRCI 3	170,000	35,000	135,000
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	500,000	-	500,000
Proceeds on disposal of plant	-	-	-
Dividend income	-	-	-
Rate revenue	-	-	-
Property management capital	-	-	-
	\$ 602,976	\$ (32,024)	\$ 602,976

Application of Capital Funding

New	370,000	-	470,000
East Ulverstone Industrial Estate – Stage 2	100,000	-	100,000
Former Penguin Recreation Ground LRCI 3	170,000	-	170,000
Park Avenue – Penguin Depot	100,000	-	200,000
	\$ 370,000	\$ -	\$ 470,000

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Executive Services and Governance

Cost Centre: Elected Members

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>33,593</i>	<i>593</i>	<i>33,593</i>
Accumulated surplus	593	593	593
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	-	-	-
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	18,000	-	18,000
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	15,000	-	15,000
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 33,593	\$ 593	\$ 33,593

Application of Capital Funding

Plant replacements	<i>33,000</i>	-	<i>33,000</i>
Plant purchase – F119 (car)	33,000	-	33,000
	\$ 33,000	\$ -	\$ 33,000

GENERAL MANAGEMENT

OFFICE OF GENERAL MANAGER

Service Activity: Executive Services and Governance

Cost Centre: General Manager's Office

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	45	45	45
Accumulated surplus	45	45	45
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	-	-	-
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 45	\$ 45	\$ 45

Application of Capital Funding

Plant replacements	-	-	-
Plant purchases 2022-2023	-	-	-
	\$ -	\$ -	\$ -

INFRASTRUCTURE SERVICES

ENGINEERING & ASSET MANAGEMENT

Service Activity: Engineering

Cost Centre: Engineering

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>100,000</i>	<i>150,250</i>	<i>69,000</i>
Accumulated surplus	-	-	-
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	-	-	-
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	53,500	66,614	36,000
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	46,500	83,636	33,000
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 100,000	\$ 150,250	\$ 69,000

Application of Capital Funding

Plant replacements	<i>100,000</i>	<i>150,250</i>	<i>69,000</i>
Plant purchase – F106 (car)	31,000	31,477	-
Plant purchase – F108 (car)	33,000	-	33,000
Plant purchase – F110 (utility)	36,000	-	36,000
Plant purchase – F111 (utility)	-	42,285	-
Plant purchase – F118 (car)	-	39,444	-
Plant purchase – F120 (car)	-	37,044	-
Plant purchases 2022-2023	-	-	-
	\$ 100,000	\$ 150,250	\$ 69,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Works Operations

Cost Centre: Works Depot

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>116,286</i>	<i>176,267</i>	<i>262,507</i>
Accumulated surplus	8,286	29,507	1,507
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	42,000	21,000	119,000
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	45,000	54,851	82,000
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	21,000	70,909	60,000
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 116,286	\$ 176,267	\$ 262,507

Application of Capital Funding

Upgrade	<i>7,000</i>	<i>9,000</i>	<i>80,000</i>
Ulverstone Depot – Master Plan implementation	2,000	-	80,000
Ulverstone Depot – meeting room upgrade	-	-	-
Ulverstone Depot – painting program	5,000	2,000	-
Ulverstone Depot – roller door replacement	-	-	-
Ulverstone Depot – security upgrade	-	-	-
Ulverstone Depot – shed roof renewal	-	7,000	-
Equipment replacements	<i>43,000</i>	<i>40,000</i>	<i>40,000</i>
Minor plant and equipment – new	10,000	10,000	10,000
Minor plant and equipment – replace	33,000	30,000	30,000
Plant replacements	<i>66,000</i>	<i>125,760</i>	<i>142,000</i>
Plant purchase – F103 (car)	35,000	44,706	-
Plant purchase – F109 (car)	-	-	35,000
Plant purchase – F208 (van)	-	-	42,000
Plant purchase – F209 (van)	-	41,351	-
Plant purchase – F216 (van)	-	-	42,000
Plant purchase – F227 (utility)	-	35,521	-
Plant purchase – F1113 (trailer)	5,000	-	5,000
Plant purchase – F1118 (trailer)	8,000	4,182	-
Plant purchase – F1108 (water cart)	18,000	-	18,000
Plant purchases – 2022-2023			
	\$ 116,000	\$ 174,760	\$ 262,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Works Operations

Cost Centre: Emergency Services

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>15,859</i>	<i>838,625</i>	<i>4,464,625</i>
Accumulated surplus	859	7,625	(786,375)
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	15,000	831,000	771,000
Contributions – Tas Relief and Recovery Arrangements	-	-	4,480,000
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 15,859	\$ 838,625	\$ 4,464,625

Application of Capital Funding

Renewal	-	<i>1,610,000</i>	<i>4,450,000</i>
Gunns Plains Road Landslip	-	200,000	2,000,000
Leven River Bridge – Loongana Road	-	-	2,200,000
Leven River Bridge – Loongana Road – repair	-	340,000	-
Loongana Road Landslip – east of Leven River	-	250,000	-
Loongana Road Landslip – west of Leven River	-	165,000	-
Lowana Road Landslip	-	50,000	250,000
Raymond Road Landslip	-	250,000	-
Severe weather event October 2022 – initial response	-	125,000	-
South Riana Road – repairs	-	130,000	-
Warringa Road – repairs	-	50,000	-
Winduss Road – repairs	-	50,000	-
Upgrade	<i>15,000</i>	<i>15,000</i>	<i>15,000</i>
SES – building and equipment	15,000	15,000	15,000
SES – building upgrade	-	-	-
	-	-	-
	\$ 15,000	\$ 1,625,000	\$ 4,465,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Roads – Urban Sealed

	Estimates 2022–2023	Projected 2022–2023	Estimates 2023–2024
Sources of Capital Funding			
	<i>1,375,103</i>	<i>1,364,139</i>	<i>1,425,593</i>
Accumulated surplus	118,103	235,593	482,593
Asset replacement reserve	–	–	–
Commonwealth Tax Sharing Grant	581,000	665,000	493,000
Contribution – Roads to Recovery	221,000	221,000	250,000
Contribution – Vulnerable Road User Funding	–	–	–
Contribution – Vulnerable Road User Funding	–	–	50,000
Contribution – LRCI 3	210,000	105,000	105,000
Dividend income	–	–	–
Plant replacement reserve	185,000	92,091	44,000
Proceeds on disposal of other assets	–	–	–
Proceeds on disposal of plant	60,000	45,455	1,000
Rate revenue	–	–	–
Special projects reserve	–	–	–
	\$ 1,375,103	\$ 1,364,139	\$ 1,425,593

Application of Capital Funding

Renewal	<i>800,000</i>	<i>420,000</i>	<i>1,070,000</i>
Cluan Crescent – pavement and kerb replacement	–	–	–
Coroneagh Street – rehabilitation	–	–	–
Esplanade Turners Beach – reconstruction	–	–	350,000
Main Road, Penguin (near Cemetery)	30,000	30,000	–
Reconstruction (subject to Asset Management Plan)	80,000	–	80,000
Reibey Street – drainage improvement	40,000	40,000	–
Risby Street	250,000	–	250,000
Seaside Crescent	100,000	130,000	–
Street resealing	200,000	170,000	200,000
Trevor Street – kerb replacement	100,000	50,000	190,000
Upgrade	<i>330,000</i>	<i>312,000</i>	<i>280,000</i>
Carpark Lane improvements – design	30,000	–	30,000
Esplanade, Turners Beach – traffic management – LRCI	210,000	150,000	100,000
Ironcliffe Road/Sunnyridge Avenue – intersection	–	42,000	–
James Street – Trevor to Leven Streets	10,000	5,000	5,000
Kerb ramp improvements	20,000	25,000	20,000
Kings Parade – Queen's Garden	–	60,000	–
Main Road, Penguin (VRUP)	–	–	65,000
Railway crossings – upgrade	40,000	–	40,000
Safe cycling routes – urban roads	10,000	–	10,000
Traffic management/safety improvements	10,000	30,000	10,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Roads – Urban Sealed

	Estimates 2022–2023	Projected 2022–2023	Estimates 2023–2024
New	-	12,000	30,000
Russell Avenue crossing	-	-	30,000
South Road, Ulverstone – retaining wall	-	10,000	-
Plant replacements	245,000	137,546	45,000
Plant purchase – F405 (truck)	130,000	137,546	-
Plant purchase – F909 (excavator)	115,000	-	-
Plant purchase – F111 (waterjet)	-	-	45,000
Plant purchases 2022–2023	-	-	-
	\$ 1,375,000	\$ 881,546	\$ 1,425,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Roads – Rural Sealed

	Estimates 2022–2023	Projected 2022–2023	Estimates 2023–2024
Sources of Capital Funding			
	<i>4,489,663</i>	<i>1,858,602</i>	<i>8,055,392</i>
Accumulated surplus	454,663	672,602	837,902
Asset replacement reserve	600,000	600,000	600,000
Commonwealth Tax Sharing Grant	709,000	261,000	1,100,000
Contribution – Roads to Recovery	250,000	250,000	221,000
Contribution – Penguin Road Lonah landslip	50,000	–	50,000
Contribution – (State Gov't) Nine Mile Road	–	75,000	–
Contribution – Remote Roads Upgrade Pilot Program	2,256,000	–	4,512,000
Contribution – Safer Rural Roads Program	–	–	100,000
Dividend income	–	–	–
Loan borrowings	–	–	–
Plant replacement reserve	140,000	–	492,490
Proceeds on disposal of other assets	–	–	–
Proceeds on disposal of plant	30,000	–	142,000
Rate revenue	–	–	–
Special projects reserve	–	–	–
	\$ 4,489,663	\$ 1,858,602	\$ 8,055,392

Application of Capital Funding

Renewal	<i>1,195,000</i>	<i>750,700</i>	<i>1,285,000</i>
Penguin Road – Lonah slip	50,000	–	50,000
Raymond Road – landslip	10,000	700	10,000
Rehabilitation of rural roads	185,000	–	175,000
Road resealing	800,000	600,000	900,000
Shoulder program	150,000	150,000	150,000
Upgrade	<i>3,125,000</i>	<i>270,000</i>	<i>6,135,000</i>
Creamery Road (SRRP)	–	–	140,000
Guidepost installation program	–	–	–
Intersection improvements	20,000	15,000	20,000
Ironcliffe Road – upgrade	2,820,000	150,000	5,490,000
Kindred Road/Old Kindred Road – intersection	200,000	–	300,000
Loongana Road – guardrail	–	–	–
Nine Mile Road	–	–	–
Pine Road rehabilitation	–	–	100,000
Pine Road/Copes Road – intersection	–	100,000	–
Swamp Road – safety improvement	–	–	–
Traffic management	5,000	5,000	5,000
Westella Drive/Waverley Road – intersection	80,000	–	80,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Roads – Rural Sealed

	Estimates 2022–2023	Projected 2022–2023	Estimates 2023–2024
Plant replacements	<i>170,000</i>	–	<i>634,500</i>
Plant purchase – F308 (truck)	90,000	–	99,500
Plant purchase – F502 (truck)	–	–	250,000
Plant purchase – F1101 (truck pig trailer)	–	–	85,000
Plant purchase – F1110 (road sweeper)	–	–	55,000
Plant purchase – F1003 (woodchipper)	80,000	–	145,000
Plant purchases 2022–2023			–
	\$ 4,490,000	\$ 1,020,700	\$ 8,054,500

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Rural Unsealed

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>130,092</i>	<i>155,746</i>	<i>92</i>
Accumulated surplus	92	92	92
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	-	-	-
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	100,000	100,200	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	30,000	55,454	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 130,092	\$ 155,746	\$ 92

Application of Capital Funding

Plant replacements	<i>130,000</i>	<i>155,654</i>	-
Plant purchase – F403 (medium truck)	130,000	155,654	-
Plant purchases – 2022-2023	-	-	-
	\$ 130,000	\$ 155,654	\$ -

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Footpaths

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>594,467</i>	<i>686,097</i>	<i>504,097</i>
Accumulated surplus	30,467	199,097	216,097
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	404,000	337,000	208,000
Contributions	-	-	-
Contributions – Vulnerable Road User Program	-	70,000	-
Contributions – Beach Road Shared Pathway (LRCI 3)	160,000	80,000	80,000
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 594,467	\$ 686,097	\$ 504,097

Application of Capital Funding

Renewal	<i>84,000</i>	<i>95,000</i>	<i>84,000</i>
Footpath renewals/upgrades	84,000	84,000	84,000
Walker Street, Ulverstone	-	11,000	-
Upgrade	<i>20,000</i>	<i>30,000</i>	<i>160,000</i>
Quadrant - lane footpath and seal	-	-	160,000
Queen Street – Bertha Street crossing	20,000	30,000	-
New	<i>490,000</i>	<i>345,000</i>	<i>260,000</i>
Beach Road Shared Pathway (LRCI 3)	160,000	160,000	-
Clara Street – River Road to South Road	-	-	100,000
Plant – Shared Pathway maintenance	-	-	60,000
River Road – Amherst Street to Queen Street	-	-	100,000
River Road – Clara Street to Margaret Place	165,000	95,000	-
River Road – Maxwell Street to Jesamel Place	165,000	90,000	-
	\$ 594,000	\$ 470,000	\$ 504,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Bridges

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>804,900</i>	<i>1,775,557</i>	<i>450,557</i>
Accumulated surplus	244,900	367,557	50,557
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	260,000	268,000	100,000
Commonwealth Tax Sharing Grant (in advance)	-	-	-
Contributions – Bridges renewal	-	840,000	-
Contribution – Roads to Recovery	300,000	300,000	300,000
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 804,900	\$ 1,775,557	\$ 450,557

Application of Capital Funding

Renewal	<i>764,000</i>	<i>1,695,000</i>	<i>420,000</i>
Adams Creek – Stotts Road	-	-	-
Forth River – Forth Road	140,000	50,000	90,000
Gawler River – Preston Road	294,000	1,285,000	-
Laurel Creek – Loyetee Road	330,000	330,000	-
Leven River Bridge – delineation	-	30,000	-
Preston Creek – McPhersons Road	-	-	330,000
Upgrade	<i>40,000</i>	<i>30,000</i>	<i>30,000</i>
Leven River Bridge – flags	-	-	20,000
Leven River Bridge – lighting	40,000	30,000	10,000
	\$ 804,000	\$ 1,725,000	\$ 450,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Car Parks

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>15,167</i>	<i>10,167</i>	<i>55,167</i>
Accumulated surplus	3,167	13,167	(14,833)
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	(3,000)	(3,000)	55,000
Contributions – Electric vehicle charging	15,000	-	15,000
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 15,167	\$ 10,167	\$ 55,167

Application of Capital Funding

Upgrade	<i>15,000</i>	<i>25,000</i>	<i>55,000</i>
Electric vehicle charging	15,000	15,000	15,000
North Reibey Street – design	-	10,000	-
Penguin Sports Stadium	-	-	40,000
	\$ 15,000	\$ 25,000	\$ 55,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Roads, Bridges and Drainage

Cost Centre: Drainage

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>319,212</i>	<i>240,308</i>	<i>1,514,308</i>
Accumulated surplus	246,212	313,308	65,308
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	73,000	(73,000)	204,000
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings- Bertha Street Outfall	-	-	1,000,000
Plant replacement reserve	-	-	184,000
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	61,000
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 319,212	\$ 240,308	\$ 1,514,308

Application of Capital Funding

Renewal	<i>30,000</i>	<i>15,000</i>	<i>30,000</i>
Side entry pits and manhole lids	30,000	15,000	30,000
Upgrade	<i>290,000</i>	<i>160,000</i>	<i>1,240,000</i>
Bertha Street – outfall	120,000	-	1,200,000
Esplanade, Turners Beach (OC Ling)	20,000	-	-
Fenton Street	40,000	-	-
Fieldings Way – flooding	-	-	20,000
Mason Street	-	54,000	-
Miscellaneous drainage	20,000	31,000	20,000
Sice Avenue – outfall	10,000	10,000	-
Victoria Street – outfall	80,000	65,000	-
Plant replacements	-	-	<i>245,000</i>
Plant purchase – F901 (backhoe)	-	-	210,000
Plant purchase – F224 (utility)	-	-	35,000
Plant purchases 2022-2023	-	-	-
	\$ 320,000	\$ 175,000	\$ 1,515,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Waste Management

Cost Centre: Household Garbage

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	795,325	778,608	798,562
Accumulated surplus	329,325	334,340	308,188
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	156,000	156,000	387,000
Capital contributions – Dulverton – recycling funding	-	-	-
Capital Contribution – Landfill Levy Readiness Grant	50,000	99,823	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	195,000	135,945	77,010
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	65,000	52,500	26,364
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 795,325	\$ 778,608	\$ 798,562

Application of Capital Funding

Renewal	270,000	-	500,000
Resource Recovery Centre – waste levy site compliance	270,000	-	500,000
Upgrade	185,000	201,975	165,000
Country Transfer Station – audit outcomes	15,000	25,000	25,000
Country Transfer Station – recycling	30,000	20,000	-
Penguin Refuse Disposal – site rehabilitation	-	-	25,000
Public area bin upgrade (Year 2 of 2)	90,000	90,000	90,000
Public place recycling	-	16,975	-
Resource Recovery Centre – security upgrade	25,000	25,000	-
Resource Recovery Centre – signage	5,000	5,000	5,000
Resource Recovery Centre – site development	20,000	20,000	20,000
New	80,000	80,000	30,000
Waste Levy compliance and site design (Grant)	80,000	80,000	-
Plant purchase – water cart (2,000lt)	-	-	30,000
Plant replacements	260,000	188,445	103,374
Plant purchase – F304 (truck)	80,000	-	99,008
Plant purchase – F900 (backhoe)	180,000	188,445	-
Plant purchase – F1119 (trailer)	-	-	4,366
Plant purchases 2022-2023	-	-	-
	\$ 795,000	\$ 470,420	\$ 798,374

INFRASTRUCTURE SERVICES WORKS

Service Activity: Parks and Amenities

Cost Centre: Parks

	Estimates 2022–2023	Projected 2022–2023	Estimates 2023–2024
Sources of Capital Funding			
	<i>1,671,903</i>	<i>1,475,904</i>	<i>731,477</i>
Accumulated surplus	110,903	150,772	(112,023)
Asset replacement reserve	–	–	–
Commonwealth Tax Sharing Grant	399,000	351,000	299,000
Contribution LRCI 3	1,005,000	502,500	502,500
Contributions – Ulverstone Skate Park (LRCI)	–	32,000	–
Contribution – Fuchsia House Removal (RSL)	–	–	–
Contributions – Preston Falls (LRCI)	–	–	–
Contributions – Braddons Lookout camera	–	–	–
Contributions – Dial Park soft fall	–	–	–
Contributions – West Beach & Tobruk Park (LRCI 2)	–	45,000	–
Contributions – Beach Road Shared Pathway (LRCI 2)	–	29,000	–
Capital contributions – public showers	–	–	–
Capital contributions – fish clean station, West Ulv.	–	–	–
Dividend income	–	–	–
Loan borrowings	–	–	–
Plant replacement reserve	140,000	277,409	22,000
Proceeds on disposal of other assets	–	–	–
Proceeds on disposal of plant	17,000	88,223	20,000
Rate revenue	–	–	–
Special projects reserve	–	–	–
	\$ 1,671,903	\$ 1,475,904	\$ 731,477

Application of Capital Funding

Renewal	<i>374,000</i>	<i>249,022</i>	<i>255,000</i>
Beach access upgrades	40,000	5,000	40,000
Beach Road – coastline expansion	10,000	–	–
Fairway Park – Master Plan	15,000	–	–
Hall Point – rehabilitation	2,000	5,700	–
Hiscutt Park – wall repair	40,000	–	40,000
Industrial Estate – greenbelt	–	1,322	–
Leven River Foreshore – Reid Street Reserve wildlife corridor	2,000	2,000	–
Midway Point – rehabilitation	–	–	15,000
Parks asset renewals	40,000	40,000	80,000
Perry–Ling Gardens	165,000	165,000	20,000
Playground renewals	60,000	30,000	60,000
Upgrade	<i>1,030,000</i>	<i>823,273</i>	<i>249,000</i>
Penguin Foreshore – playground and landscape (LRCI 3)	400,000	250,000	139,000
Penguin Foreshore – shared pathway (LRCI 3)	130,000	60,000	70,000
Shade sail program	–	–	40,000
Ulverstone Skate Park	–	13,273	–
Watcombe Beach – pedestrian rail crossing (LRCI 3)	500,000	500,000	–

INFRASTRUCTURE SERVICES WORKS

Service Activity: Parks and Amenities

Cost Centre: Parks

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
New	<i>110,000</i>	<i>150,000</i>	<i>185,000</i>
Activity equipment – Penguin foreshore	–	–	20,000
Anzac Park – steps entrance	–	–	20,000
Beach Road mobility beach access	–	–	35,000
Beach Road Shared Pathway (LRCI 2)	–	25,000	–
Country Park Track Upgrades	10,000	–	10,000
Greening Central Coast Strategy – Shared Pathway canopy	30,000	–	30,000
Johnsons Beach – bbq and hut	30,000	60,000	–
to toilets	–	–	30,000
Natural Resource Management Plan – Turners Beach	30,000	–	30,000
Natural Resource Management Strategy – development	–	30,000	–
Park signage upgrade	10,000	–	10,000
Public showers – State Government grant	–	35,000	–
Plant replacements	<i>157,000</i>	<i>365,632</i>	<i>42,000</i>
Plant purchase – F301 (truck)	–	64,019	–
Plant purchase – F221 (ute)	–	–	42,000
Plant purchase – F703 (tractor)	–	128,343	–
Plant purchase – F800 (mower)	32,000	40,544	–
Plant purchase – F704 (mower)	125,000	132,726	–
	\$ 1,671,000	\$ 1,587,927	\$ 731,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Parks and Amenities

Cost Centre: Public Amenities

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>34,509</i>	<i>34,145</i>	<i>54,318</i>
Accumulated surplus	(1,491)	7,145	3,318
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	36,000	27,000	51,000
Contributions – Bus Stop Program	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 34,509	\$ 34,145	\$ 54,318

Application of Capital Funding

Infrastructure	-	-	-
Renewal	-	827	-
Bus shelters	-	827	-
Upgrade	<i>30,000</i>	<i>30,000</i>	<i>30,000</i>
Drinking water stations	10,000	10,000	10,000
Public toilets – refurbishments	20,000	20,000	20,000
New	<i>4,000</i>	-	<i>24,000</i>
Additional security cameras	4,000	-	4,000
Merv Wright Memorial Fountain refurbishment	-	-	20,000
Plant replacements	-	-	-
	\$ 34,000	\$ 30,827	\$ 54,000

INFRASTRUCTURE SERVICES WORKS

Service Activity: Parks and Amenities

Cost Centre: Cemeteries

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	153,896	145,368	187,004
Accumulated surplus	(8,104)	4	30,004
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	109,000	111,000	90,000
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	40,000	13,364	42,000
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	13,000	21,000	25,000
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 153,896	\$ 145,368	\$ 187,004

Application of Capital Funding

New	100,000	81,000	120,000
Memorial Park – ash garden	10,000	10,000	25,000
Memorial Park – Car Park No. 2 redevelopment – Area F	-	-	20,000
Memorial Park – grave location system	10,000	-	10,000
Memorial Park – plinths	15,000	-	35,000
Memorial Park – seating	5,000	5,000	5,000
Memorial Park – watering system	-	6,000	-
Memorial Park – water storage tank and irrigation	60,000	60,000	25,000
Plant replacements	53,000	34,364	67,000
Plant purchase – F805 (tractor)	28,000	34,364	-
Plant purchase – F225 (tractor)	-	-	42,000
Plant purchase – F1005 (UTV)	25,000	-	25,000
Plant purchases 2022-2023	-	-	-
	\$ 153,000	\$ 115,364	\$ 187,000

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Corporate Administration

Cost Centre: Administration

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	(273)	33,739	(273)
Accumulated surplus	(273)	(273)	(273)
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	-	-	-
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	10,376	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	23,636	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ (273)	\$ 33,739	\$ (273)

Application of Capital Funding

Plant replacements	-	34,012	-
Plant purchases 2022-2023	-	34,012	-
	\$ -	\$ 34,012	\$ -

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Corporate Administration

Cost Centre: Administration Centre

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>70,003</i>	<i>101,654</i>	<i>41,654</i>
Accumulated surplus	(22,997)	(11,346)	(2,346)
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	93,000	113,000	44,000
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 70,003	\$ 101,654	\$ 41,654

Application of Capital Funding

Renewal	<i>60,000</i>	<i>63,000</i>	<i>25,000</i>
Administration Centre – carpet replacement	16,000	19,000	25,000
Administration Centre – guttering replacement	14,000	24,000	-
Administration Centre – painting	10,000	-	-
Office furniture upgrade – ergonomic desks	20,000	20,000	-
Upgrade	<i>10,000</i>	<i>41,000</i>	<i>16,000</i>
Administration Centre – heat pumps	10,000	10,000	15,000
Administration Centre – lighting upgrades	-	6,000	1,000
Administration Centre – switchboard and wiring upgrade	-	25,000	-
	\$ 70,000	\$ 104,000	\$ 41,000

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Corporate Support Services

Cost Centre: Corporate Support Services

	Estimates 2022-2023	Projected 2022-2023	Budget 2023-2024
Sources of Capital Funding			
	<i>235,145</i>	<i>275,869</i>	<i>180,869</i>
Accumulated surplus	48,145	88,869	80,869
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	142,000	142,000	55,000
Contributions	-	-	-
Dividend income	45,000	45,000	45,000
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 235,145	\$ 275,869	\$ 180,869

Application of Capital Funding

Equipment replacements	<i>235,000</i>	<i>195,000</i>	<i>180,000</i>
Central Coast Council website upgrade	85,000	55,000	30,000
Computer hardware and software	100,000	120,000	100,000
Microsoft Dynamics – Finance module	50,000	20,000	50,000
	\$ 235,000	\$ 195,000	\$ 180,000

CORPORATE SERVICES

CORPORATE SERVICES

Service Activity: Community Services and Facilities

Cost Centre: Caravan Parks

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>192,842</i>	<i>193,680</i>	<i>510,680</i>
Accumulated surplus	162,842	163,680	193,680
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	-	-	-
Contributions	-	-	-
Dividend income	-	-	287,000
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	30,000	30,000	30,000
Special projects reserve	-	-	-
	\$ 192,842	\$ 193,680	\$ 510,680

Application of Capital Funding

Renewal	<i>10,000</i>	-	-
Ulverstone Caravan Park – painting program	10,000	-	-
Upgrade	<i>10,000</i>	-	<i>10,000</i>
Ulverstone Caravan Park – electrical upgrade – Stage 3	10,000	-	10,000
New	<i>142,000</i>	-	<i>500,000</i>
Ulverstone Caravan Park – amenities	142,000	-	500,000
	\$ 162,000	\$ -	\$ 510,000

CORPORATE SERVICES

REGULATORY SERVICES

Service Activity: Building and Plumbing Services

Cost Centre: Building and Plumbing

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	-	-	-
Accumulated surplus	-	-	-
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	-	-	-
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ -	\$ -	\$ -

Application of Capital Funding

Plant replacements	-	-	-
Plant purchases – 2022-2023	-	-	-
	\$ -	\$ -	\$ -

CORPORATE SERVICES

REGULATORY SERVICES

Service Activity: Public and Environmental Health

Cost Centre: Environment and Health

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>57,175</i>	<i>31,656</i>	<i>67,613</i>
Accumulated surplus	175	7,613	613
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	-	(7,000)	-
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	35,000	9,225	35,000
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	32,000	21,818	32,000
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 67,175	\$ 31,656	\$ 67,613

Application of Capital Funding

Plant replacements	<i>67,000</i>	<i>31,043</i>	<i>67,000</i>
Plant purchase – F105 (car)	35,000	-	35,000
Plant purchase – F113 (car)	32,000	-	32,000
Plant purchase – F114 (car)	-	31,043	-
Plant purchases 2022-2023			-
	\$ 67,000	\$ 31,043	\$ 67,000

CORPORATE SERVICES

REGULATORY SERVICES

Service Activity: Compliance

Cost Centre: Animal and Parking Control

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>4,277</i>	<i>5,451</i>	<i>5,451</i>
Accumulated surplus	(2,723)	451	451
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	7,000	5,000	5,000
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 4,277	\$ 5,451	\$ 5,451

Application of Capital Funding

New	<i>5,000</i>	<i>5,000</i>	<i>5,000</i>
Dog Park facilities	5,000	5,000	5,000
Plant replacements	-	-	-
Plant purchases – 2022-2023			
	\$ 5,000	\$ 5,000	\$ 5,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Children's Services

Cost Centre: Child Care

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>25,818</i>	<i>18,211</i>	<i>9,211</i>
Accumulated surplus	15,818	14,211	8,211
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	10,000	4,000	-
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	1,000
	\$ 25,818	\$ 18,211	\$ 9,211

Application of Capital Funding

Renewal	<i>10,000</i>	-	<i>4,000</i>
Penguin Play Centre – internal painting	5,000	-	4,000
Ulverstone Child Care – internal/external painting	5,000	-	-
Upgrade	<i>15,000</i>	<i>10,000</i>	<i>5,000</i>
Ulverstone Child Care – fire panel replacement	-	-	5,000
Ulverstone Child Care – guttering	15,000	-	-
Ulverstone Child Care – refurbishment	-	10,000	-
Plant replacements	-	-	-
Plant purchases 2022-2023	-	-	-
	\$ 25,000	\$ 10,000	\$ 9,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Development

Cost Centre: Community Development

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>31,820</i>	<i>(180)</i>	<i>31,820</i>
Accumulated surplus	(180)	(180)	(180)
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	-	-	-
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	17,000	-	17,000
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	15,000	-	15,000
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 31,820	\$ (180)	\$ 31,820

Application of Capital Funding

Plant replacements	<i>32,000</i>	-	<i>32,000</i>
Plant purchase – F115 (car)	32,000	-	32,000
Plant purchases – 2022-2023			-
	\$ 32,000	\$ -	\$ 32,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Development

Cost Centre: Cultural Activities

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>415,303</i>	<i>338,523</i>	<i>587,523</i>
Accumulated surplus	165,303	163,523	223,523
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	124,000	123,000	287,000
Contributions – Ulverstone Municipal Band	3,000	3,000	3,000
Contribution – Maskells Road Project	25,000	-	25,000
Contributions – LRCI 3	98,000	49,000	49,000
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Reserves	-	-	-
	\$ 415,303	\$ 338,523	\$ 587,523

Application of Capital Funding

Renewal	<i>10,000</i>	-	<i>60,000</i>
Festive decorations	10,000	-	10,000
Ulverstone Band – roof renewal	-	-	50,000
Upgrade	-	-	<i>10,000</i>
Kings Parade - interpretation signage upgrade	-	-	10,000
New	<i>348,000</i>	<i>100,000</i>	<i>448,000</i>
Local History Building refurbishment (LRCI 3)	98,000	50,000	48,000
Maskells Road Precinct – redevelopment	250,000	50,000	400,000
Completed assets – 2021-2022	-	-	-
Equipment purchases	<i>57,000</i>	<i>15,000</i>	<i>70,000</i>
Ulverstone Band – instrument acquisition fund	57,000	15,000	70,000
Equipment purchases – 2022-2023	-	-	-
	\$ 415,000	\$ 115,000	\$ 588,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Services and Facilities

Cost Centre: Cultural Amenities

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>118,853</i>	<i>78,643</i>	<i>117,669</i>
Accumulated surplus	73,853	41,643	57,669
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	(23,000)	(31,000)	(8,000)
Contributions LRCI 3	-	-	-
Dividend income	68,000	68,000	68,000
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 118,853	\$ 78,643	\$ 117,669

Application of Capital Funding

Renewal	<i>60,000</i>	<i>20,725</i>	<i>30,000</i>
Wharf building – tables and chairs	20,000	20,725	-
Civic Centre – Gawler Room plaster/paint	40,000	-	-
Wharf building – decking replacement	-	-	30,000
Upgrade	<i>18,000</i>	<i>-</i>	<i>22,500</i>
Civic Centre – fire panel replacement	-	-	4,500
Civic Centre – lock/entry control system	8,500	-	8,500
Montgomery Room – lock/entry control system	1,500	-	1,500
Wharf building – lock/entry control system	8,000	-	8,000
New	<i>40,000</i>	<i>249</i>	<i>64,500</i>
Ulverstone Wharf Precinct – reclad southern end roof	40,000	249	-
Social Inclusion Compliance			60,000
Wharf building – fire panel replacement			4,500
	\$ 118,000	\$ 20,974	\$ 117,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Services and Facilities

Cost Centre: Housing

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>172,762</i>	<i>173,257</i>	<i>173,257</i>
Accumulated surplus	(238)	6,257	257
Asset replacement reserve	173,000	167,000	173,000
Commonwealth Tax Sharing Grant	-	-	-
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 172,762	\$ 173,257	\$ 173,257

Application of Capital Funding

Renewal	<i>173,000</i>	<i>173,000</i>	<i>173,000</i>
Aged Persons Home Units – electrical replacements	20,000	20,000	20,000
Aged Persons Home Units – external rehabilitation	63,000	63,000	63,000
Aged Persons Home Units – fencing/surrounds	10,000	10,000	10,000
Aged Persons Home Units – HWC renewal	20,000	20,000	20,000
Aged Persons Home Units – internal rehabilitation	40,000	40,000	40,000
Ganesway – internal rehabilitation	20,000	20,000	20,000
	\$ 173,000	\$ 173,000	\$ 173,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Community Services and Facilities

Cost Centre: Public Halls and Buildings

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>248,489</i>	<i>380,917</i>	<i>447,174</i>
Accumulated surplus	232,489	124,917	15,174
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	1,000	207,000	82,000
Contributions – Penguin Surf Life Saving Club	-	-	350,000
Contributions – Riana Community Centre (LRCI)	-	34,000	-
Contributions – Ulverstone Surf Club	-	-	-
Contributions – Sulphur Creek Hall (RLCIP)	-	-	-
Contributions – Riana Community Centre (Committee)	15,000	15,000	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 248,489	\$ 380,917	\$ 447,174

Application of Capital Funding

Renewal	<i>213,000</i>	<i>350,500</i>	<i>85,000</i>
Beach Hut – external refurbishment	-	-	15,000
Forth Hall – external refurbishment	5,000	500	-
Outdoor Entertainment Centre – internal roof painting	-	-	15,000
Penguin Railway Station – external refurbishment	-	-	30,000
Public halls and buildings – surrounds/fencing renewal	-	-	10,000
Riana Community Centre – amenities refurbishment	208,000	350,000	-
Sulphur Creek Hall – toilet upgrade	-	-	10,000
Turners Beach Hall – external refurbishment	-	-	5,000
Upgrade	<i>20,000</i>	-	<i>362,000</i>
Penguin Surf Life Saving Club – amenities	20,000	-	350,000
Penguin Senior Citizens – servery	-	-	12,000
New	<i>15,000</i>	<i>15,243</i>	-
Riana Community Centre – security system	15,000	15,243	-
	\$ 248,000	\$ 365,743	\$ 447,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Recreation Facilities

Cost Centre: Active Recreation

	Estimates 2022–2023	Projected 2022–2023	Estimates 2023–2024
Sources of Capital Funding			
	<i>1,477,007</i>	<i>1,852,499</i>	<i>2,624,499</i>
Accumulated surplus	1,074,007	1,425,499	1,588,499
Asset replacement reserve	–	–	–
Commonwealth Tax Sharing Grant	383,000	357,000	607,000
Contributions – Forth Recreation Ground lighting	20,000	20,000	–
Contributions – Insurance Proceeds	–	–	–
Contributions – Levelling the Playing Field Batten Park	–	–	–
Contributions – Penguin Sports Centre – solar energy	–	50,000	–
Contributions – River Road Recreation Ground amenities	–	–	180,000
Contributions – Cricket Tasmania	–	–	–
Contributions – Showground Precinct Changerooms and Amenities (ITPF)	–	–	249,000
Dividend income	–	–	–
Loan borrowings	–	–	–
Plant replacement reserve	–	–	–
Proceeds on disposal of other assets	–	–	–
Proceeds on disposal of plant	–	–	–
Rate revenue	–	–	–
	\$ 1,477,007	\$ 1,852,499	\$ 2,624,499

Application of Capital Funding

Renewal	<i>135,000</i>	<i>73,000</i>	<i>84,000</i>
Cricket wicket renewals program	10,000	–	15,000
Forth Recreation Ground – lighting – Stage 2	40,000	40,000	–
Penguin Athletic Track – line remarking	35,000	25,000	–
Recreation ground water connections	40,000	–	40,000
Trade Waste compliance	10,000	8,000	10,000
Ulverstone Showground – railway fencing renewal	–	–	19,000
Upgrade	<i>139,000</i>	<i>26,000</i>	<i>911,000</i>
Athletic Track – security and access control upgrade	–	–	15,000
Athletic Track – ground lighting and remote lighting software	–	–	30,000
Batten park – electrical and lighting upgrade	–	–	35,000
Batten Park – fencing	26,000	26,000	–
Haywoods Reserve – car park	–	–	40,000
Penguin and Ulverstone – dog exercise area gates	–	–	20,000
Penguin Chopping Arena – toilets and amenities	50,000	–	52,000
Penguin Miniature Railway – track upgrade	23,000	–	–
Recreation grounds – lighting upgrades	25,000	–	25,000
River Park Recreation Ground – upgrade changerooms upgrade	–	–	180,000
Ulverstone Recreation Ground – fencing upgrade	15,000	–	15,000
Ulverstone Showground Precinct – changerooms and amenities	–	–	499,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Recreation Facilities

Cost Centre: Active Recreation

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
New	<i>1,203,000</i>	<i>165,000</i>	<i>1,629,000</i>
Batten Park – fire abatement	10,000	5,000	–
Dial Park – additional water tank	35,000	25,000	–
Dial Park – cricket nets security gates	10,000	–	–
Dial Park – solar energy	–	50,000	–
Dial Regional Sports Complex car park and overflow parking and disabled spaces (design)	20,000	20,000	–
Heybridge Recreation Ground Clubrooms – insurance replacement	1,113,000	50,000	1,363,000
Turners Beach Recreation Ground – dog exercise area	–	–	30,000
Ulverstone Recreation Ground (Water Street) – nets for northern goals	–	–	6,000
Ulverstone Showground – automated irrigation system	–	–	190,000
Ulverstone Showground Social Room – heating and lighting	15,000	15,000	–
West Ulverstone Recreation Ground – disabled toilet	–	–	40,000
	\$ 1,477,000	\$ 264,000	\$ 2,624,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Recreation Facilities

Cost Centre: Recreation Centres

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>215,151</i>	<i>239,290</i>	<i>180,290</i>
Accumulated surplus	85,151	3,290	90,290
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	130,000	190,000	90,000
Contributions	-	-	-
Contributions – USLC Community Rooms (LRCI Grant)	-	46,000	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 215,151	\$ 239,290	\$ 180,290

Application of Capital Funding

Renewal	<i>55,000</i>	<i>51,000</i>	-
Penguin Sports Centre – window replacement and external refurbishment	15,000	16,000	-
Penguin Sports Centre – plant and equipment renewal	5,000	-	-
Ulverstone Sports & Leisure Centre – amenities and office area roof replacement	35,000	35,000	-
Upgrade	<i>160,000</i>	<i>49,000</i>	<i>160,000</i>
Penguin Sports Centre – door access & security	-	-	10,000
Penguin Sports Centre – seating and stair compliance study	10,000	10,000	-
Ulverstone Sports & Leisure Centre – door access and security	-	-	30,000
Ulverstone Sports & Leisure Centre – electronic backboard winches	100,000	-	120,000
Ulverstone Sports & Leisure Centre – lighting upgrade Stadium 2	30,000	19,000	-
Ulverstone Sports & Leisure Centre – upgrade kitchen for softball accomodation	20,000	20,000	-

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Recreation Facilities

Cost Centre: Recreation Centres

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
New	-	49,000	20,000
Ulverstone Sports & Leisure Centre – office upgrade			
WHS issues	-	-	20,000
Ulverstone Sports & Leisure Centre – community rooms	-	49,000	-
	\$ 215,000	\$ 149,000	\$ 180,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Recreation Facilities

Cost Centre: Swimming Pool and Waterslide

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>66,965</i>	<i>66,965</i>	<i>70,090</i>
Accumulated surplus	(24,035)	(24,035)	(11,910)
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	91,000	91,000	82,000
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	-	-	-
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	-	-	-
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 66,965	\$ 66,965	\$ 70,090

Application of Capital Funding

Renewal	<i>67,000</i>	<i>78,875</i>	<i>70,000</i>
Waterslide – surface repairs	67,000	78,875	70,000
	\$ 67,000	\$ 78,875	\$ 70,000

COMMUNITY SERVICES

COMMUNITY SERVICES

Service Activity: Arts & Culture

Cost Centre: Arts, Culture and Visitor Services

	Estimates 2022-2023	Projected 2022-2023	Estimates 2023-2024
Sources of Capital Funding			
	<i>140,967</i>	<i>107,967</i>	<i>152,961</i>
Accumulated surplus	38,967	38,967	(13,039)
Asset replacement reserve	-	-	-
Commonwealth Tax Sharing Grant	69,000	69,000	133,000
Contributions	-	-	-
Dividend income	-	-	-
Loan borrowings	-	-	-
Plant replacement reserve	21,000	-	21,000
Proceeds on disposal of other assets	-	-	-
Proceeds on disposal of plant	12,000	-	12,000
Rate revenue	-	-	-
Special projects reserve	-	-	-
	\$ 140,967	\$ 107,967	\$ 152,961

Application of Capital Funding

Upgrade	<i>38,000</i>	<i>42,289</i>	<i>20,000</i>
Penguin Visitor Centre – new reception/joinery	38,000	42,289	20,000
New	<i>70,000</i>	<i>78,717</i>	<i>100,000</i>
History Museum – display cabinets	-	45,523	-
HIVE – equipment to support room hire	10,000	-	10,000
HIVE – offices and circulation spaces	15,000	-	15,000
HIVE – outdoor furniture – café and main entrance	20,000	15,506	-
HIVE – Reibey Street wall art	10,000	-	20,000
HIVE – signage	15,000	17,688	-
HIVE – solar PV installation	-	-	-
HIVE - additional disability parking space	-	-	10,000
HIVE - L1 museum store internal wall	-	-	5,000
HIVE - L2 office divided into two offices	-	-	5,000
HIVE - remove garden bed at main entrance for vehicle access	-	-	5,000
HIVE - stormwater drain away from main entrance	-	-	10,000
Museum Store - relocation and fitout	-	-	20,000
Plant Replacements	<i>33,000</i>	-	<i>33,000</i>
Plant purchase – F100 (car)	33,000	-	33,000
	\$ 141,000	\$ 121,006	\$ 153,000

COMMUNITY SERVICES

REGULATORY SERVICES

Service Activity: Land–Use Planning

Cost Centre: Land–Use Planning

	Estimates 2022–2023	Projected 2022–2023	Estimates 2023–2024
Sources of Capital Funding			
	879	879	879
Accumulated surplus	879	879	879
Asset replacement reserve	–	–	–
Commonwealth Tax Sharing Grant	–	–	–
Contributions	–	–	–
Dividend income	–	–	–
Loan borrowings	–	–	–
Plant replacement reserve	–	–	–
Proceeds on disposal of other assets	–	–	–
Proceeds on disposal of plant	–	–	–
Rate revenue	–	–	–
Special projects reserve	–	–	–
	\$ 879	\$ 879	\$ 879

Application of Capital Funding

Equipment Purchases	–	–	–
Plant replacements	–	–	–
Plant purchases 2022–2023	–	–	–
	\$ –	\$ –	\$ –

Part 5

Borrowings

BORROWINGS

LOAN REPAYMENTS

	Budget 2022-2023	Actual 2022-2023	Budget 2023-2024
SOURCES OF REVENUE			
New borrowings	2,700,000	2,200,000	2,000,000
Rate revenue	412,606	387,152	331,297
Financial Assistance Grant funding contribution	166,372	150,910	233,678
	3,278,978	2,587,152	2,331,297
REPAYMENTS			
Active Recreation	37,299	37,299	-
Batten Park	17,356	17,356	17,953
FOGO - Waste Management	38,065	38,065	38,804
Hiscutt Park Pond	20,853	20,853	21,496
LED Street Lighting	60,622	60,622	61,724
Recreation Centres	58,492	58,492	60,623
Wharf	80,767	80,767	82,852
Cultural Precinct	189,470	189,471	194,113
Coastal Pathways	54,230	35,138	72,575
Strategic Properties	21,823	-	14,836
Drainage	-	-	-
	578,978	538,063	564,975
LOAN SUMMARY			
Principal at beginning of year	8,129,186	8,129,186	9,791,123
Plus loans raised	2,700,000	2,200,000	2,000,000
Less principal repaid	(578,978)	(538,063)	(564,975)
Less matured loans repayments	-	-	-
Principal outstanding at end of year	\$ 10,250,209	\$ 9,791,123	\$ 11,226,148

Fees and Charges

For the year ending 30 June 2024

FEES AND CHARGES

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COMMUNITY SERVICES

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Local Recreation Ground	
River Park	5
Local Recreation Ground	
Heybridge	5
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Local Equestrian Facility	
North Motton	5
Ulverstone Recreation Ground	6

Regional Recreation Facility	
Dial Park (Sporting Ovals)	6
Regional Recreation Facility	
Penguin Athletic Track	6
Regional Recreation Facility	
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Regional Recreation Facility	
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Berthing at Ulverstone Wharf	12

Community Halls, Public Buildings and Meeting Rooms	12
Applicable to all Community Halls	
Public Buildings and Meeting Rooms	12
Montgomery Room, Isandula Room	
Meeting Space (at Ulverstone Civic Centre), Penguin Railway Station (Reception Room)	12
North Motton Community Hall,	
Gawler Room (at Ulverstone Civic Centre), Sulphur Creek Memorial Hall, Turners Beach Hall, Forth Hall, Riana Community Centre	12

FEES AND CHARGES

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Miscellaneous	15		
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HIVE	15		
General admission	15		
Planetarium	16		
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FEES AND CHARGES

INFRASTRUCTURE SERVICES

	2023-2024 \$	GST \$
ROADWORKS AUTHORITY RATES		
<i>Reinstatement Charges</i>		
Flush seal footpaths per m ²	125.00	11.36
Flush seal roadways per m ²	159.00	14.45
Hotmix footpaths per m ²	221.00	20.09
Hotmix roadways per m ²	255.00	23.18
Concrete footpaths per m ²	226.00	20.55
Concrete driveways per m ²	255.00	23.18
Brick paved areas	287.00	26.09
Restoration of grassed areas	63.00	5.73
Minimum service location charge (exposing services add \$69.00/hour)	159.00	14.45
Minimum charge - Urban	304.00	27.64
Minimum charge - Rural	485.00	44.09
<i>Driveway Aprons</i>		
Excavate, gravel and hotmix to prepared surface (per m ²)		
(a) in conjunction with footpath works	221.00	20.09
(b) separately to footpath works	248.00	22.55
Hotmix only to prepared surface (per m ²)		
(a) in conjunction with footpath works	181.00	16.45
(b) separately to footpath works	226.00	20.55
Concrete (per m ²)		
(a) in conjunction with footpath works	233.00	21.18
(b) separately to footpath works	260.00	23.64
<i>Kerb Crossovers</i>		
Remove kerb and install single kerb crossover (3.6m wide) or remove single kerb crossover and replace kerb		
(a) no footpath	1,293.00	117.55
(b) with footpath replacement	2,361.00	214.64
Remove kerb and install double kerb crossover (6.0m wide) or remove double kerb crossover and reinstate kerb		
(a) no footpath	1,766.00	160.55
(b) with footpath replacement	2,949.00	268.09
Remove kerb and widen existing kerb crossover (max. 2.4m), or remove partial kerb crossover and reinstate kerb (max. 2.4m)		
(a) no footpath	956.00	86.91
(b) with footpath replacement	1,910.00	173.64
<i>Rural access</i>		
Supply and install DN300 culvert and headwalls and gravel access (6.0m long max.)		
(a) 3.6m wide - std headwalls	2,473.00	224.82
(b) 6.0m wide - std headwalls	3,764.00	342.18
(c) 3.6m wide - driveable headwalls	4,213.00	383.00
(d) 6.0m wide - driveable headwalls	5,505.00	500.45

FEES AND CHARGES

INFRASTRUCTURE SERVICES

	2023-2024 \$	GST \$
<i>Signs</i>		
Supply and install 150mm sign - Urban	637.00	57.91
Supply and install 200mm sign - Rural	698.00	63.45
Install provided sign on existing pole (min. fee)	260.00	23.64
<i>Other</i>		
Traffic Counts (New - 1 count)	676.00	61.45
Traffic Counts (New - 2 counts at same time)	1,012.00	92.00
Traffic Count Report < 2 yrs old (available count)	339.00	30.82
Traffic Count Report > 2 yrs old (available count)	114.00	10.36

REINSTATEMENT OF DAMAGES

On submission of plans, the deposit payable by the owner of land, or the owner's agent, towards the expense of reinstating any damages to Council property adjacent the frontage to a building site

361.00 Exempt

WASTE MANAGEMENT

Central Coast Resource Recovery Centre

Sedan, hatch or station wagon (seats up)	15.00	1.36
Van, ute or single axle trailer	22.00	2.00
Dual axle trailer	29.00	2.64
Small truck up to 3.0 tonne GVM	34.00	3.09

Loads not requiring on-site separation

Truck, 3.1 tonne GVM - 5 tonne GVM	62.00	5.64
Truck, 5.1 tonne GVM - 9 tonne GVM	95.00	8.64
Truck, 9.1 tonne GVM - 15 tonne GVM	153.00	13.91
Truck, 15.1 tonne GVM - 19 tonne GVM	232.00	21.09
Truck, 19.1 tonne GVM and over	278.00	25.27
Truck, with pig or dog trailer	551.00	50.09
Semi-trailer	822.00	74.73
Bin up to 4m ³	142.00	12.91
Bin up to 10m ³	278.00	25.27
Bin up to 20m ³	551.00	50.09
Bin up to 30m ³	822.00	74.73
Bin up to 40m ³	1,095.00	99.55

Loads requiring on-site separation

Dual axle trailer	51.00	4.64
Small truck up to 3.0 tonne GVM	62.00	5.64
Truck, 3.1 tonne GVM - 5 tonne GVM	120.00	10.91
Truck, 5.1 tonne GVM - 9 tonne GVM	186.00	16.91
Truck, 9.1 tonne GVM - 15 tonne GVM	300.00	27.27
Truck, 15.1 tonne GVM - 19 tonne GVM	459.00	41.73
Truck, 19.1 tonne GVM and over	551.00	50.09
Truck, with pig or dog trailer	1,095.00	99.55
Semi-trailer	1,639.00	149.00

FEES AND CHARGES

INFRASTRUCTURE SERVICES

	2023-2024 \$	GST \$
Bin up to 4m ³	278.00	25.27
Bin up to 10m ³	551.00	50.09
Bin up to 20m ³	1,095.00	99.55
Bin up to 30m ³	1,639.00	149.00
Bin up to 40m ³	2,185.00	198.64
<i>Tyres off rims</i>		
Motorcycle and passenger vehicle tyre	11.00	1.00
Light truck tyres and 4WD tyre	17.00	1.55
Truck tyre	29.00	2.64
Tractor tyre - small	137.00	12.45
Tractor tyre - medium	238.00	21.64
Tractor tyre - large	404.00	36.73
<i>Tyres on rims</i>		
Motorcycle and passenger vehicle tyre	21.00	1.91
Light truck tyres and 4WD tyre	38.00	3.45
Truck tyre	76.00	6.91
Tractor tyre - small	137.00	12.45
<i>Miscellaneous</i>		
Car body - full or half	No charge	
Clean soil	No charge	
Mattress	13.00	1.18
Fridge, freezer or air conditioner	13.00	1.18
<i>Domestic Waste, Recyclable and FOGO Collection</i>		
Replacement of waste MGB	91.00	Exempt
Replacement of recycling MGB	102.00	Exempt
Additional 140L waste collection (per annum)	91.00	Exempt
<i>Non-residential Waste, Recyclable and FOGO Collection</i>		
Voluntary Service Charge (per annum)		
(a) 140L waste + 240L recycle	179.00	Exempt
(b) 240L waste + 240L recycle	265.00	Exempt
(c) 140L waste + 240L recycle + 240L FOGO	280.00	Exempt
(d) 240L waste + 240L recycle + 240L FOGO	370.00	Exempt
(e) 240L recycling only	108.00	Exempt
(f) 240L FOGO only	108.00	Exempt
<i>Castra, Preston and South Riana Transfer Stations</i>		
Sedan, hatch or station wagon (seats up)	1 Coupon	
Van, ute or single axle trailer	2 Coupons	
Dual axle trailer	3 Coupons	
Small truck up to 3.0 tonne GVM	4 Coupons	
Mattress	1 Coupon	
Fridge, freezer or air conditioner	1 Coupon	
Fluorescent tubes from local area - up to 4	No charge	
Fluorescent tubes from local area - up to 12	1 Coupon	
Fluorescent tubes from local area - up to 20	2 Coupons	

FEES AND CHARGES

INFRASTRUCTURE SERVICES

	2023-2024 \$	GST \$
DRAINAGE		
<i>Stormwater Connection Point</i>		
(a) Location of a property connection point	114.00	Exempt
(b) Connection to kerb (< 5m to property)	899.00	81.73
(c) Connection to pipe or MH (within property)	1,350.00	122.73
(d) Connection to pipe or MH (< 5m to property)	1,686.00	153.27
PRIVATE WORKS		
Charges for supply of labour, materials, plant and services to external parties for activities outside the normal responsibility of Council	at cost plus 25% (administration fee)	

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
ACTIVE RECREATION		
<i>Local Recreation Grounds</i>		
<i>- Forth, Haywoods Reserve, Turners Beach, West Ulverstone, Riana</i>		
Seasonal Sport Tenancy/Rental (scheduled training and regular season roster matches)		
- Winter Season (April - September) Ground Rental Fee	3,300.00	300.00
- Summer Season (October - March) Ground Rental Fee (Main Oval)	1,300.00	118.18
- Summer Season (October - March) Ground Rental Fee (Second Oval)	250.00	22.73
- Summer Season (October - March) Cricket Mat Rental Fee	475.00	43.18
<i>Local Recreation Ground - River Park</i>		
Seasonal Sport Tenancy/Rental (scheduled training and regular season roster matches)		
- Winter Season (April - September) Ground Rental Fee	1,100.00	100.00
- Summer Season (October - March) Ground Rental Fee	2,600.00	236.36
<i>Local Recreation Ground - Heybridge</i>		
Seasonal Sport Tenancy/Rental (scheduled training and regular season roster matches)		
- Winter Season (April - September) Ground Rental Fee	2,200.00	200.00
- Summer Season (October - March) Ground Rental Fee	870.00	79.09
- Summer Season (October - March) Cricket Mat Rental Fee	475.00	43.18
<i>Applicable to all Local Recreation Grounds</i>		
<i>Any Training in addition to scheduled training under a seasonal tenancy</i>		
Additional Training, Senior Teams, fee per session (max. 2 hrs)	32.00	2.91
Additional Training, Junior Teams, fee per session (max. 2 hrs)	16.00	1.45
Additional Training, Outside User Group, fee per session (max. 2 hours)	32.00	2.91
<i>Any Games in addition to regular roster matches under a seasonal tenancy</i>		
Additional Games, Senior Teams, hourly fee (min. 2 hrs)	44.00	4.00
Additional Games, Junior Teams, hourly fee (min. 2 hrs)	22.00	2.00
Additional Games, Outside User Group, hourly fee (min. 2 hrs)	44.00	4.00
Additional Games, Set-up and Service Fee (if required)	120.00	10.91
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
<i>Local Equestrian Facility - North Motton</i>		
Leven Pony Club - Training Event, daily fee	75.00	6.82
Leven Pony Club - Competition Event, daily fee	110.00	10.00
Leven Pony Club - Casual Training, daily fee (per rider)	5.00	0.45
Central Coast Polocrosse Club - Training Event, daily fee	95.00	8.64
Central Coast Polocrosse Club - Competition Event, daily fee	145.00	13.18
Other Equestrian - Senior Rider Events, hourly fee (min. 2 hrs)	45.00	4.09
Other Equestrian - Junior Rider Events, hourly fee (min. 2 hrs)	30.00	2.73

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
<i>Ulverstone Recreation Ground</i>		
Seasonal Sport Tenancy/Rental (scheduled training and regular season roster matches)		
- Winter Season (April - September) Ground Rental Fee	8,600.00	781.82
- Winter Season (April - September) Additional Facilities Rental Fee	1,830.00	166.36
<i>Any Training in addition to scheduled training under a seasonal tenancy</i>		
Additional Training, Senior Teams, fee per session (max. 2 hrs)	44.00	4.00
Additional Training, Junior Teams, fee per session (max. 2 hrs)	22.00	2.00
Additional Training, Outside User Group, fee per session (max. 2 hrs)	44.00	4.00
<i>Any Games in addition to regular roster matches under a seasonal tenancy</i>		
Additional Games, Senior Teams, hourly fee (min. 2 hrs)	60.00	5.45
Additional Games, Junior Teams, hourly fee (min. 2 hrs)	30.00	2.73
Additional Games, Outside User Group, hourly fee (min. 2 hrs)	60.00	5.45
Additional Games, Set-up and Service Fee (if required)	120.00	10.91
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
<i>Regional Recreation Facility - Dial Park (Sporting Ovals)</i>		
Oval A, Electronic Scoreboard, daily fee	120.00	10.91
<i>Any Training in addition to scheduled training under a facility lease</i>		
Additional Training, Oval A, Senior Teams, fee per session (max. 2 hrs)	44.00	4.00
Additional Training, Oval A, Junior Teams, fee per session (max. 2 hrs)	22.00	2.00
Additional Training, Oval A, Outside User, fee per session (max. 2 hrs)	44.00	4.00
Additional Training, Oval B, Senior Teams, fee per session (max. 2 hrs)	44.00	4.00
Additional Training, Oval B, Junior Teams, fee per session (max. 2 hrs)	22.00	2.00
Additional Training, Oval B, Outside User, fee per session (max. 2 hrs)	44.00	4.00
<i>Any Games in addition to scheduled matches under a facility lease</i>		
Additional Games, Oval A, Senior Teams, fee per session (max. 2 hrs)	60.00	5.45
Additional Games, Oval A, Junior Teams, fee per session (max. 2 hrs)	30.00	2.73
Additional Games, Oval A, Outside User, fee per session (max. 2 hrs)	60.00	5.45
Additional Games, Oval B, Senior Teams, hourly fee (min. 2 hrs)	60.00	5.45
Additional Games, Oval B, Junior Teams, hourly fee (min. 2 hrs)	30.00	2.73
Additional Games, Oval B, Outside User, hourly fee (min. 2 hrs)	60.00	5.45
Additional Games, Set-up and Service Fee (if required)	120.00	10.91
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
<i>Regional Recreation Facility - Penguin Athletic Track</i>		
<i>Athletics Track and Amenities</i>		
North West Athletics Association - Hourly fee (min. 2 hrs charged)	78.00	7.09
North West Athletics Association - max. daily fee	780.00	70.91
Schools and School Associations - Hourly fee (min. 2 hrs charged)	54.00	4.91
Schools and School Associations - max. daily fee	540.00	49.09
Burnie Little Athletics - Hourly fee (min. 2 hrs charged)	54.00	4.91
Burnie Little Athletics - max. daily fee	540.00	49.09
Local Training Squads - Hourly fee	44.00	4.00
Local Training Squads - max. daily fee	440.00	40.00
Public Groups and Individuals - Hourly fee (min. 2 hrs charged)	90.00	8.18
Public Groups and Individuals - max. daily fee	900.00	81.82

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
<i>Infield Areas (in addition to Athletics Track)</i>		
Hourly fee	31.00	2.82
Maximum daily fee	310.00	28.18
<i>Athletics Training Pass</i>		
Gate Access Card (one-off supply fee)	15.00	1.36
Training - 1 month pass (per person)	20.00	1.82
Training - 6 month pass (per person)	70.00	6.36
<i>Athletics Social Room</i>		
Hourly fee	15.00	1.36
Maximum daily fee	105.00	9.55
<i>Regional Recreation Facility - Penguin Sports Complex</i>		
Hire by Penguin District School (annual fee by agreement)	23,312.00	2,119.27
<i>Regional Recreation Facility - Ulverstone Showground Complex</i>		
Seasonal Sport Tenancy/Rental (scheduled training and regular season roster matches)		
- Winter Season (April - September) - Senior Soccer - Ground Rental Fee	5,425.00	493.18
- Winter Season (April - September) - Junior Soccer - Ground Rental Fee	2,600.00	236.36
- Summer Season (October - March) - Softball - Ground Rental Fee	3,300.00	300.00
<i>Any Training in addition to scheduled training under a seasonal tenancy</i>		
Additional Training, Senior Teams, fee per session (max. 2 hrs)	32.00	2.91
Additional Training, Junior Teams, fee per session (max. 2 hrs)	16.00	1.45
Additional Training, Outside User Group, fee per session (max. 2 hrs)	32.00	2.91
<i>Any Games in addition to regular roster matches under a seasonal tenancy</i>		
Additional Games, Senior Teams, hourly fee (min. 2 hrs)	44.00	4.00
Additional Games, Junior Teams, hourly fee (min. 2 hrs)	22.00	2.00
Additional Games, Outside User Group, hourly fee (min. 2 hrs)	44.00	4.00
Additional Games, Set-up and Service Fee (if required)	120.00	10.91
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
<i>Showground Dog/Canine Facilities</i>		
Annual User Tenancy/Rental (office use, scheduled training in pavilion and training area)		
- Ulverstone Kennel Club, annual fee	1,945.00	176.82
Dog Pavilion - Hourly fee, includes lighting	16.00	1.45
Dog Pavilion - max. daily fee	160.00	14.55
Dog Training Area - Hourly fee	16.00	1.45
Dog Training Area - max. daily fee	160.00	14.55
<i>Showground Social Room and Kitchen</i>		
Social Room - Seasonal Rental (includes use of kitchen)		
- Winter Season (April - September) - Soccer	1,120.00	101.82
- Summer Season (October - March) - Softball	1,120.00	101.82

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
Social Room - Casual Hire/Use (includes use of kitchen)		
- Hourly fee (minimum 2 hours charged)	35.00	3.18
- Maximum daily fee	245.00	22.27
Offices - Annual Rental (includes light and power)		
- Office A - Soccer	450.00	40.91
- Office B - Softball	450.00	40.91
Ground hire		
Ground hourly fee - Juniors	16.00	1.45
Ground hourly fee - Seniors	32.00	2.91
Pre-season training - Seniors (per session)	32.00	2.91
Non sporting major event min. fee (per day)	355.00	32.27
Major event - min. clean up fee (bond)	546.00	Exempt
Non sporting major event - max. fee (per day)	1,770.00	160.91
Public event - under 100	120.00	10.91
Public event - over 100 - min. fee	238.00	21.64
Showground Outdoor Netball Courts		
Training and Games, Senior Teams, hourly fee (each court)	25.00	2.27
Training and Games, Junior Teams, hourly fee (each court)	15.00	1.36
Lighting (meters), fee per 30 minutes (each court)	4.00	0.36
Showground Community Precinct Building		
Hourly fee	20.00	1.82
Maximum daily fee	160.00	14.55
All Active Recreation Facilities - Other (non-sporting) Events		
Security bond - activities with alcohol	500.00	Exempt
Security bond - activities without alcohol	250.00	Exempt
Set-up and Service Fee (basic amenities)	120.00	10.91
Set-up and Service Fee (additional or detailed amenities)		
Hourly fee (min. 2 hrs charged)	180.00	16.36
Maximum daily fee	1,440.00	130.91
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
Other Recreation Facilities - Relocatable Seating		
Fixed Seating; per Unit; daily fee	60.00	5.45
Mobile Seating; per Unit (including delivery); daily fee	235.00	21.36
Camping Facilities (at Recreation Grounds)		
Forth, North Motton, Ulverstone Showground		
Campground Hire (with Associated Event), Daily Fee (min.) (Forth, North Motton, Ulverstone Showground, Batten Park TBC)	120.00	10.91
Campground Hire (with Associated Event), Daily Fee (max.) (Forth, North Motton, Ulverstone Showground, Batten Park TBC)	360.00	32.73

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
SPORTS & LEISURE CENTRES		
<i>Penguin Sports Centre</i>		
<i>Court Hire (Training, Social Use)</i>		
Court Hire, Central Coast Groups, Seniors, hourly fee	25.00	2.27
Court Hire, Central Coast Groups, Juniors, hourly fee	15.00	1.36
Court Hire, Outside User Groups, Seniors, hourly fee	33.00	3.00
Court Hire, Outside User Groups, Juniors, hourly fee	23.00	2.09
<i>Stadium Hire (Roster Games, Tournaments, Clinics etc.)</i>		
Stadium Hire, Central Coast Groups, Seniors, hourly fee	35.00	3.18
Stadium Hire, Central Coast Groups, Juniors, hourly fee	30.00	2.73
Stadium Hire, Outside User Groups, Seniors, hourly fee	50.00	4.55
Stadium Hire, Outside User Groups, Juniors, hourly fee	40.00	3.64
Set-up and Service Fee (if required)	120.00	10.91
P.A. system and Audio bench	13.00	1.18
Scoreboard / Score-bench	13.00	1.18
<i>Casual Training Pass</i>		
Court Hire, Casual Use, 6-month pass	50.00	4.55
<i>Court Lighting</i>		
Court Lights, hourly fee	10.00	0.91
<i>Squash Courts</i>		
Squash Court Hire, Seniors and Pennant, hourly fee (per court)	15.00	1.36
Squash Court Hire, Juniors and School Groups, hourly fee (per court)	13.00	1.18
Squash Court Hire, Casual Use, fee per 10 minutes (coin payment)	2.00	0.18
<i>Other Facility Support</i>		
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
SPORTS & LEISURE CENTRES		
<i>Ulverstone Sports & Leisure Centre</i>		
<i>Court Hire (Training, Social Use)</i>		
Court Hire, Central Coast Group, Seniors, hourly fee (per court)	25.00	2.27
Court Hire, Central Coast Group, Juniors, hourly fee (per court)	15.00	1.36
Court Hire, Outside User Group, Seniors, hourly fee (per court)	33.00	3.00
Court Hire, Outside User Group, Juniors, hourly fee (per court)	23.00	2.09
<i>Stadium Hire (Roster Games, Tournaments, Clinics, etc)</i>		
Stadium Hire, Central Coast Group, Seniors, hourly fee (per court)	35.00	3.18
Stadium Hire, Central Coast Group, Juniors, hourly fee (per court)	30.00	2.73
Stadium Hire, Outside User Group, Seniors, hourly fee (per court)	50.00	4.55
Stadium Hire, Outside User Group, Juniors, hourly fee (per court)	40.00	3.64
Set-up and Service Fee (per court) (if required)	120.00	10.91
P.A. system and Audio bench	13.00	1.18
Scoreboard / Score-bench	13.00	1.18
Use of in-house digital advertising	26.00	2.36

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
<i>Stadium Hire (NBL-One Games)</i>		
Stadium Hire, hourly fee (includes lights)	45.00	4.09
Set-up and Service Fee	240.00	21.82
P.A. system and Audio bench	25.00	2.27
Scoreboard / Score-bench	25.00	2.27
Use of in-house digital advertising	35.00	3.18
<i>Casual Training Pass</i>		
Court Hire, Casual Use, 6-month pass	50.00	4.55
<i>Court Lighting</i>		
Stadium 1 Court Lights - Training levels, hourly fee	9.00	0.82
Stadium 1 Court Lights - Game levels, hourly fee	13.00	1.18
Stadium 2 Court Lights, hourly fee	11.00	1.00
<i>Squash Courts</i>		
Squash Court Hire, Seniors and Pennant, hourly fee (per court)	15.00	1.36
Squash Court Hire, Juniors and School Groups, hourly fee (per court)	13.00	1.18
Squash Court Hire, Casual Use, fee per 10 minutes (coin payment)	2.00	0.18
<i>Other Facility Support</i>		
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
<i>Stadium Hire (Shows, Conferences, Displays, Non-Sport Events, etc)</i>		
Security bond - activities with alcohol	500.00	Exempt
Security bond - activities without alcohol	250.00	Exempt
Set-up and Service Fee (basic amenities)	300.00	27.27
Set-up and Service Fee (additional or detailed amenities)	Price on Application	
Set-up Fee - Floor Covering - Stadium 1	590.00	53.64
Set-up Fee - Floor Covering - Stadium 2	415.00	37.73
Stadium Hire, Stadium 1 incl. lights, hourly fee (min. 4 hrs)	120.00	10.91
Stadium Hire, Stadium 1 incl. lights, max. daily fee	900.00	81.82
Stadium Hire, Stadium 2 incl. lights, hourly fee (min. 4 hrs)	80.00	7.27
Stadium Hire, Stadium 2 incl. lights, max. daily fee	600.00	54.55
P.A. system and Audio bench	80.00	7.27
Use of in-house digital advertising	80.00	7.27
<i>Social Facilities and Meeting Rooms</i>		
Western (Showground) Room Hire, Hourly fee (min. 2 hrs)	35.00	3.18
Western (Showground) Room Hire, max. daily fee	245.00	22.27
Eastern (River) Room Hire, Hourly fee (min. 2 hrs)	35.00	3.18
Eastern (River) Room Hire, max. daily fee	245.00	22.27
Kitchen Facilities, Hourly fee (min. 2 hrs)	20.00	1.82
Kitchen Facilities, Maximum daily fee	140.00	12.73
Additional Cleaning (if required), Hourly fee (min. 2 hrs)	40.00	3.64
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
<i>Dormitory Accommodation</i>		
Short stay, 1-5 people, Fee per person per night	35.00	3.18
Short stay, 6-36 people, Fee per person per night	30.00	2.73
Long stay, 4+ consecutive nights, Fee per person per night	25.00	2.27
Laundry Facilities - Washing Machine, Fee per day	20.00	1.82

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
SWIMMING POOL AND WATERSLIDE		
<i>Ulverstone Learn-To-Swim Centre</i>		
<i>(increases effective from 1 January 2024)</i>		
Hourly fee	110.00	10.00
Hourly fee for Central Coast community groups involved in junior development in swimming	88.00	8.00
<i>Ulverstone Waterslide</i>		
10 rides	14.00	1.27
Group bookings (per half hour)	100.00	9.09
Group bookings (per hour)	180.00	16.36
CHILD CARE		
<i>Ulverstone Child Care Centre</i>		
Per morning session (inc. lunch)	68.00	Exempt
Per afternoon session	60.00	Exempt
Per day (inc. lunch)	113.00	Exempt
Long session (inc. lunch)	98.00	Exempt
Per before school session	25.00	Exempt
<i>Outside School Hours Care (East Ulverstone, Forth, Penguin and Ulverstone Primary School)</i>		
Per session	38.00	Exempt
Vacation care	76.00	Exempt
Per before school session	25.00	Exempt
CULTURAL AMENITIES		
<i>Leven Theatre (at Ulverstone Civic Centre)</i>		
Reservation (one-off fee at time of booking continuous dates)	250.00	Exempt
*refunded or reimbursed when hire activity proceeds		
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
<i>Leven Theatre - Facilities</i>		
Theatre Space Hire - Setup and Rehearsal (stage, auditorium, backstage, dressing rooms incl Isandula Room, curtain/work lights)	230.00	20.91
fee per day, or part thereof		
Theatre Space Hire - Events and Performances (stage, auditorium, backstage, dressing rooms inc. Isandula Room, curtain/work lights, foyer, public toilets, kiosk)	460.00	41.82
fee per day, or part thereof		
<i>Leven Theatre - Equipment</i>		
Stage Lighting (Basic set-up) (one-off fee for use)	160.00	14.55
Stage Lighting (Return/Reset to House Plot set-up) (if required)	315.00	28.64
Stage Rigging/Fly System (Basic set-up) (one-off fee for use)	315.00	28.64
Audio System (Basic set-up) (one-off fee for use)	315.00	28.64
Additional or Detail Set-up (Stage Lighting, Rigging, Audio)	Price on Application	
Projector and Sound (Films) (per session)	25.00	2.27
Screen (Films) (one off fee for use)	25.00	2.27

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
<i>Berthing at Ulverstone Wharf</i>		
Recreational boats, per 12m long berth (per week, or part thereof)	65.00	5.91
Recreational boats, per 12m long berth (per annum)	968.00	88.00
Commercial boats, per 12m long berth (per week, or part thereof)	85.00	7.73
Commercial boats, per 12m long berth (per annum)	1,265.00	115.00
COMMUNITY HALLS, PUBLIC BUILDINGS, AND MEETING ROOMS		
<i>Applicable to all Community Halls, Public Buildings, and Meeting Rooms</i>		
Security bond - activities with alcohol	500.00	Exempt
Security bond - activities without alcohol	250.00	Exempt
Additional Cleaning (if required), Hourly fee (minimum 2 hours)	60.00	5.45
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
<i>Montgomery Room</i>		
<i>Isandula Room Meeting Space (at Ulverstone Civic Centre)</i>		
<i>Penguin Railway Station (Reception Room)</i>		
Hourly fee (minimum 2 hours charged)	25.00	2.27
Maximum Daily fee	175.00	15.91
<i>North Motton Community Hall</i>		
<i>Gawler Room (at Ulverstone Civic Centre)</i>		
<i>Sulphur Creek Memorial Hall</i>		
<i>Turners Beach Hall</i>		
<i>Forth Hall</i>		
<i>Riana Community Centre</i>		
Hourly fee (minimum 2 hours charged)	35.00	3.18
Maximum Daily fee	245.00	22.27
Kitchen; additional fee; food preparation or catering (per use/hire) (Forth, Riana)	45.00	4.09
<i>Gnomon Room (Ulverstone Wharf Precinct)</i>		
<i>(including entry foyer and outdoor decking)</i>		
Hourly fee (min. 2 hrs charged)	75.00	6.82
Maximum Daily fee	525.00	47.73
Grand piano (per use/hire)	35.00	3.18
<i>Outdoor Entertainment Centre (Ulverstone Soundshell)</i>		
Hourly fee (min. 2 hrs charged)	35.00	3.18
Maximum daily fee	245.00	22.27
COMMUNITY EVENTS		
Road closure and traffic management - planning and advertising	At cost	
Road closure and traffic management - implementation	At cost	
COMMUNITY BUS		
Hire rate (per kilometre)	0.86	0.08

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
HOUSING		
<i>Aged Persons Home Units</i>		
Service fee, Ulverstone and Penguin (per week)	80.00	7.27
<i>Ganesway Aged Persons Housing Complex</i>		
Accommodation and meals (per fortnight) (based on 85% of aged pension + single rent assistance)	959.00	Exempt
Meal (midday) - guests only	21.00	1.91
Meal (evening) - guests only	14.00	1.27
Overnight stay in guest room (per night)	48.00	4.36
Resident meal reimbursement due to absence (per day)	-10.00	Exempt
<i>Aged pension and rent assistance rates are indexed bi-annually in March and September by the Department of Social Services. Accommodation and meal charges are to be aligned to the updated rates issued.</i>		
CEMETERIES		
<i>Central Coast Memorial Park</i>		
<i>Burials</i>		
Child (0-3 years)	626.00	56.91
Child (4-10 years)	850.00	77.27
Single depth	1,711.00	155.55
Double depth	1,770.00	160.91
Triple depth	1,946.00	176.91
<i>Re-opening grave to:</i>		
Single depth	1,445.00	131.36
Double depth	1,475.00	134.09
Saturday or public holiday fee	680.00	61.82
Burying of ashes in existing grave	367.00	33.36
Placing of ashes in niche wall	496.00	45.09
Niche wall reservation fee	261.00	23.73
Placing of ashes in niche wall reservation	261.00	23.73
Pre-cast surround for existing plaques	202.00	18.36
Exhumation of body	Cost recovery	
<i>Niche Walls - Memorial Park</i>		
Reservation fee	95.00	8.64
Placement fee	131.00	11.91
<i>Penguin and Ulverstone General Cemeteries</i>		
Burial	1,239.00	112.64
Burial of ashes (by funeral directors)	214.00	19.45
Burial of ashes in existing grave	248.00	22.55
Saturday or public holiday fee	680.00	61.82
Breaking of concrete top	189.00	17.18

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
PARKS		
<i>Community Events and Public Gatherings</i>		
Security bond - activities with alcohol	500.00	45.45
Security bond - activities without alcohol	250.00	22.73
Post-Activity Cleaning (if required), Hourly fee (min. 2 hrs)	60.00	5.45
Technical assistance or staff support (per hour, or part thereof)	80.00	7.27
LAND USE PLANNING SERVICES		
No Permit Required - Assessment & Certificate	200.00	Exempt
Development Applications under s.58 of <i>Land Use Planning and Approvals Act 1993</i>		
<i>Application for Permitted Use & Development Permit</i>		
Application <80m2	243.00	Exempt
Application >80m2 and <150m2	309.00	Exempt
Application >150m2 and <250m2	394.00	Exempt
Application >250m2	\$502 + \$2.40 per m2 over 250m2	Exempt
Sign Code only (per sign)	126.50	Exempt
Note: An Application for a Restrospective Approval for Unapproved Works (for a current owner of a property)	Double the standard application fees	
Note: if a Local Heritage Place or in a Local Heriatge Precinct 50% of s.58 fee applies		
Development Application under s.57 of <i>Land Use Planning and Approvals Act 1993</i> and <i>Historic Cultural Heritage Act 1995</i>		
<i>Application for Discretionary Use & Development Permit</i>		
Application <80m2	322.00	Exempt
Application >80m2 and <150m2	433.00	Exempt
Application >150m2 and <250m2	539.00	Exempt
Application >250m2	\$531 + \$2.50 per m2 over 250m2	Exempt
Sign Code only (per sign) plus Advertsing Fee of \$351(GST inclusive)	160.50	Exempt
Note: An Application for a Restrospective Approval for Unapproved Works (for a current owner of a property)	Double the standard application fees	
Note: if a Local Heritage Place or in a Local Heritage Precinct 50% of the s. 57 fee applies		
Discretionary Application Notification fee	351.00	31.91
Application for a discretionary permit under the <i>Land Use Planning and Approvals Act 1993</i> and <i>Local Government (Building and Miscellaneous Provisions) Act 1993</i>		
Subdivision	\$498 (not exceeding 5 lots) an additional \$132 per lot exceeding 5 lots	Exempt
Subdivision - amalgamation of titles (not including sealing fee)	293.00	Exempt
Subdivision - boundary adjustment (not including sealing fee)	502.00	Exempt

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
Adhesion Order	163.00	Exempt
Amendment to a Sealed Plan	270.00	Exempt
Assessment of plans for the construction of a road and stormwater disposal	\$631 (not exceeding 5 lots) an additional \$98 per lot exceeding 5 lots	Exempt
<i>Planning Scheme Amendment</i>		
Application for a Planning Scheme Amendment	1,062.00	Exempt
Application for a combined Planning Scheme Amendment and Permit under the <i>Land Use Planning and Approvals Act 1993</i>	\$1,192 plus \$3.90 per every \$1,000 over \$312,000 cost of development	Exempt
The fee payable to the Tasmanian Planning Commission for an amendment of a planning scheme is the responsibility of the applicant	As applicable	Exempt
<i>Strata Title</i>		
Application for a Strata Plan Certificate and signing of a Strata Plan, an amendment of a Strata Plan, consolidation of Strata Plans or a cancellation of a Strata Plan under Part 2 of the <i>Strata Titles Act 1998</i>	248.00	Exempt
Application for approval in principle of a Community Development Scheme under Part 4 of the <i>Strata Titles Act 1998</i>	243.00	Exempt
Application for a variation of a Community Development Scheme under Part 4 of the <i>Strata Titles Act 1998</i>	126.00	Exempt
<i>Miscellaneous</i>		
Printed copy of Development Permit	42.00	Exempt
Application for an extension of a planning permit	124.00	Exempt
Application for a minor amendment of a planning permit	200.00	Exempt
Sealing of Final Survey Plan	282.00	Exempt
Sealing by Council of an agreement under Part 5 of the <i>Land Use Planning and Approvals Act 1993</i>	282.00	Exempt
Where an agreement under the <i>Land Use Planning and Approvals Act 1993</i> is prepared by a legal practitioner, the owner of the land shall be responsible for the cost thereof	As applicable	Exempt
Where a valuation is required for the purpose of a public open space contribution, the applicant shall arrange for same and shall be responsible for the cost thereof	As applicable	Exempt
OUTDOOR DINING		
Permit fee (annual)	120.00	Exempt
HIVE		
General admission - adult	6.00	0.55
General admission - child / concession	3.00	0.27
General admission - family Up to 2 adults and 2 children / concession card holders	14.00	1.27

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024 \$	GST \$
Planetarium - adult	11.00	1.00
Planetarium - child / concession	6.00	0.55
Planetarium - family Up to 2 adults and 2 children / concession card holders	28.00	2.55
Planetarium - private session (out of hours) Min. fee \$200 (20 pax + \$10 per additional person)	200.00	18.18
School and special interest groups - <i>to be determined with General Manager</i>	P.O.A	Applicable
<i>Studio 1</i>		
Hourly fee (min. 2 hours charged)	35.00	3.18
Maximum daily fee 50% discount for community groups	245.00	22.27
<i>Exhibition Spaces</i>		
Venue hire - refundable bond	500.00	Exempt
Corporate hourly fee (min. 2 hours charged)	100.00	9.09
Corporate rate maximum	700.00	63.64
<i>Out of Hours Fee</i>		
Additional staff fee (out of hours events) Min. 2 staff onsite (hourly rates plus on-costs)	P.O.A	

VISITOR INFORMATION CENTRE

Ulverstone Visitor Information Centre

Annual display space for

DL brochure	80.00	7.27
A5 brochure	132.00	12.00
A4 brochure	146.00	13.27

(Brochure display charges for brochures outside of the Central Coast area. Central Coast tourism businesses have brochures displayed for free)

APPLICABLE CONCESSIONS/DISCOUNTS

A discount of 50% of the listed hire fees will be provided to a hirer of a Hall, Public Building, Meeting Room, Cultural Amenity, Social Facility, or a Stadium for a non-sporting event, who:

- applies for the discount, in writing, at the time of booking or hire reservation; and
- is a not-for-profit community group, service organisation, charity, or similar association which:
 - is based in Central Coast municipality; or
 - has a strong membership of Central Coast residents and which delivers services to the Central Coast community; or
 - is providing through the hire, a service, or support, or community program, for the benefit of the children and youth of the Central Coast community.

This discount does NOT apply to facilities and services which already provide a reduced rate of hire for junior users, teams, or activities.

A charge of 50% of the hire fees (calculated after any discount which may have been provided) shall apply:

- if a booking or reservation is cancelled 14 days or fewer from the commencement of the hire period; or
- if a booking or reservation is re-scheduled 7 days or fewer from the commencement of the hire period.

FEES AND CHARGES

COMMUNITY SERVICES

	2023-2024	GST
	\$	\$

At Council's absolute discretion, a reduction of 50% or 100% of the security bond may be provided to a hirer who:

- a. applies for the reduction, in writing, at the time of booking or hire reservation; and either
- b. is a regular hirer of Council facilities with a history of care for the hired facilities; or
- c. is holding an activity or event which Council determines carries a very low risk of potential damage, misuse, or uncleanliness.

FEES AND CHARGES

CORPORATE SERVICES

	2023-2024 \$	GST \$
ADMINISTRATION		
<i>Photocopying/Printing Charges</i>		
Photocopying per page	1.00	0.09
COMMUNITY LIABILITY INSURANCE (OCCASIONAL HIRERS)		
Single occurrence of hire (if eligible)	40.00	3.64
All occurrences of annual hire (maximum 50 times) (if eligible)	150.00	13.64
LOCAL GOVERNMENT (GENERAL) REGULATIONS		
Application for a council land information certificate under section 337 of the Act	235.85	Exempt
Application fee (132.5 fee units @ \$1.78 as at 1 July 2023)		
Issue of a certificate of liabilities under section 132 of the Act		
Application fee (30 fee units @ \$1.78 as at 1 July 2023)	53.40	Exempt
RIGHT TO INFORMATION		
Application for Assessed Disclosure		
Application fee (25 fee units @ \$1.78 as at 1 July 2023)	44.50	Exempt
VALUATION ROLLS		
Provision of an extract from the Valuation Rolls	23.00	Exempt
EMERGENCY SERVICES		
<i>Removal of Fire Hazards</i>		
Clear fire hazard on property	at cost plus 10% (administration fee)	
CONTROL OF ANIMALS		
<i>Dog Registrations</i>		
Registration fee for each male or female dog		
Paid by 30 June	73.00	Exempt
Paid after 30 June	125.00	Exempt
Note: * Production of Evidence Required		
Working dog / pure-bred dog / greyhound / hunting dog *		
Paid by 30 June	42.00	Exempt
Paid after 30 June	73.00	Exempt
Pensioner's dog *		
Paid by 30 June	32.00	Exempt
Paid after 30 June	41.00	Exempt
De-sexed dog *		
Paid by 30 June	42.00	Exempt
Paid after 30 June	53.00	Exempt
Discount on production of evidence for obedience trained dog	-7.00	Exempt
Guide dog, hearing dog or assistance dog *	nil	
Registration fee for each declared dangerous dog		
Paid by 30 June	302.00	Exempt
Paid after 30 June	365.00	Exempt

FEES AND CHARGES

CORPORATE SERVICES

	2023-2024 \$	GST \$
Newly registered dog (purchased throughout year) #	Pro-rata registration rate	Exempt
Newly registered dog (up to six months of age) #	Pro-rata registration rate	Exempt
# Does not apply to impounded dogs		
Impounding fee (first impoundment)	36.00	Exempt
Impounding fee (subsequent impoundments)	97.00	Exempt
Impounding fee (outside normal office hours)	151.00	Exempt
Daily impoundment fee (per week day or any part thereof)	58.00	5.27
Out of hours release fee per hour (Mon-Fri)	104.00	9.45
Out of hours release fee per hour (Sat-Sun)	275.00	25.00
Out of hours release fee per hour (public holiday)	367.00	33.36
Investigation of nuisance complaint	30.00	Exempt
Replacement discs	6.00	Exempt
<i>Kennel Licence</i>		
Kennel Licence application	150.00	Exempt
Kennel Licence renewal	70.00	Exempt
Dangerous dog collar	Purchase price, plus 5% admin fee	
Dangerous dog sign	Purchase price, plus 5% admin fee	
<i>Impounding of Animals</i>		
Poundage fee	Reimbursement of costs, plus 5% admin fee	
Maintenance charges	Reimbursement of costs, plus 5% admin fee	
Driving Charge/Cost		
Where Council vehicle/equipment used (per animal per km)	Reimbursement of costs, plus 5% administration fee	
Where special transportation hired/engaged	Reimbursement of costs, plus 5% administration fee	
IMPOUNDING		
<i>Abandoned Articles on Highways</i>		
Poundage fee (per day)	68.00	6.18
Tow away charge	Actual cost	
<i>Damage for Trespass Charges/Cost</i>		
For each animal (where damage is occasioned)		
On any highway	64.00	5.82
On any land owned by, or under the control of the Council	92.00	8.36
	or actual cost whichever is greater	

FEES AND CHARGES

CORPORATE SERVICES

	2023-2024 \$	GST \$
<i>Impounding Notice/Charges</i>		
For preparation and delivery to an owner	65.00	Exempt
For preparation and insertion in a newspaper	Cost of notice plus 10% admin fee	Exempt
ANIMAL CONTROL BY-LAW		
Permit cost	28.00	Exempt
Offences under By-law		
1 penalty unit offences	As per Regulation	Exempt
2 penalty unit offences	As per Regulation	Exempt
5 penalty unit offences	As per Regulation	Exempt

The value of a penalty unit for 2023-2024 is \$195.00.

PARKING CONTROL

Traffic Infringement Notices

Traffic Act 1925 (Section 43H) (Statutory)

Vehicle parked adjacent to yellow/black and white lines (0.75 penalty unit)	146.25	Exempt
Vehicle parked between No Standing signs (0.75 penalty unit)	146.25	Exempt
Vehicle parked between No Parking signs (0.50 penalty unit)	97.50	Exempt
Vehicle parked in a Loading Zone (0.50 penalty unit)	97.50	Exempt
Vehicle parked in a Public Vehicles stand (0.50 penalty unit)	97.50	Exempt
Vehicle parked within lines indicating a Bus Stop (0.50 penalty unit)	97.50	Exempt
Vehicle parked on a street in excess of the time allowed (0.25 penalty unit)	48.75	Exempt
Vehicle parked across or partly across an intersection or junction (0.50 penalty unit)	97.50	Exempt
Vehicle parked in an area over the specified time limit (0.25 penalty unit)	48.75	Exempt
Vehicle parked in a designated Disabled Zone (1 penalty unit)	195.00	Exempt

The value of a penalty unit for 2023-2024 is \$195.00.

BUILDING PERMIT AUTHORITY FEES

Application for a Building Permit (including Certificate of Completion)

Certified as complying with the provisions of the Building Code of Australia (cost of work between \$5,000 and \$500,000)	345.00	Exempt
Certified as complying with the provisions of the Building Code of Australia (cost of work greater than \$500,000)	475.00	Exempt

Levies

As prescribed under Part 3 of the <i>Building and Construction Industry Training Fund Act 1990</i> which applies for value of work more than \$20,000	As per Act	Exempt
As prescribed under s.296 of the <i>Building Act 2016</i> which applies for value of work more than \$20,000	As per Act	Exempt

FEES AND CHARGES

CORPORATE SERVICES

	2023-2024 \$	GST \$
<i>Other Council Fees</i>		
Application for a Building Certificate	355.00	Exempt
Each additional building inspection	245.00	Exempt
<i>Other Permit Authority Fees</i>		
Application for Permit of Substantial Compliance (Retrospective Approval) see NOTE below	645.00	Exempt
Processing amended plans	130.00	Exempt
Provision of a copy of a plan or other documents in respect of a building	65.00	5.91
Application for building permit extension of time for building permit	185.00	Exempt
Receipt of a Certificate of Likely Compliance (Notifiable Building or Demolition Work)	200.00	Exempt
Receipt of Notification of Low Risk Work (Building or Plumbing)	62.00	Exempt
Note: An Application for a Retrospective Approval for Unapproved Works carried out by current owner of a property	Double the standard application fees	
PLUMBING AND DRAINAGE		
Application for a Plumbing Permit	237.00	Exempt
Application for a Plumbing Certificate of Likely Compliance	365.00	Exempt
EHO consent to issue Plumbing Permit (on-site wastewater management system)	250.00	Exempt
Each additional plumbing inspection	146.00	Exempt
Provision of a copy of an 'as constructed' plumbing plan	15.00	Exempt
Application for an extension of time for Plumbing Permit or Certificate of Likely Compliance	185.00	Exempt
Note: An Application for a Retrospective Approval for Unapproved Works carried out by current owner of a property	Double the standard application fees	
ENVIRONMENT AND HEALTH		
<i>Roadside Vending Permits</i>		
Unprocessed local produce vendors fee	180.00	Exempt
Processed food van vendors fee	355.00	Exempt
<i>Food registrations</i>		
Assessment of an application for issue of registration of food business (pro-rata quarterly)	262.00	Exempt
School canteens	110.00	Exempt
Mobile food business registration (One-off event)	41.00	Exempt
Mobile food business registration (up to 5 days - One-off event)	77.00	Exempt
Mobile food business registration (12 months) (Pro-rata quarterly)	262.00	Exempt
Not for profit mobile food business registration	no charge	
Seasonal Sports Club	129.00	Exempt
Environmental Health Officer Report to Building Surveyor	200.00	Exempt
Food Business Occupancy Report	200.00	Exempt

FEES AND CHARGES

CORPORATE SERVICES

	2023-2024 \$	GST \$
<i>Miscellaneous</i>		
Assessment of an application for the layout of a single burial ground	110.00	Exempt
Assessment of an application for issue of registration of a system for air and water (cooling towers)	108.00	Exempt
Assessment of a vehicle for potable water cartage	132.00	Exempt
Assessment of an application for issue of registration of a private water supplier	146.00	Exempt
Assessment of an application for a public health risk activity	146.00	Exempt
Assessment of a place of assembly - special event	210.00	Exempt
Assessment of a place of assembly - special event held by a not-for-profit organisation (either based in the Central Coast area or with strong Central Coast membership) that has free entry to the public)	105.00	Exempt
RV CAMPING		
By-law fee	T.B.A.	

Long-term Financial Plan

2023-2033

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

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LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

INTRODUCTION

The Central Coast Council Long-term Financial Plan 2023-2033 (LTFP) is a “high-level” planning document governed by a series of financial strategies and performance indicators that the Council considers and adopts. It establishes the financial framework within which sound financial decisions are made.

The Plan shows that Council is currently in a strong financial position with strong liquidity and cash flow, and an ability to satisfactorily fund its asset renewal requirements. Council’s operating position is also sustainable with its recurrent expenses able to be fully met by its recurrent revenue streams.

It is essential that each generation is responsible for the costs of services and use of assets. This way, future generations will not have to bear the burden of fixing worn out infrastructure. For the Council to have long-term financial stability, it must be carefully managed, or else service levels can suffer. Good strategic decision-making can help ensure that service levels will not affect long-term financial security.

The LTFP is a framework that assesses the financial requirements to achieve our strategic objectives. It further examines the impact that decisions made today may have on the Council’s long-term financial sustainability. The LTFP demonstrates the Council’s obligation to sound financial planning to ensure the future prosperity of the community.

The document is a moving document and will be updated annually on an ongoing ten-year rolling basis. The Plan does not include any future provision for new unplanned and unfunded initiatives, strategic projects or expansion of existing services. As these matters arise and are considered by the Council, the LTFP will be updated to incorporate any future impact of the Council decisions on policy, priorities, new initiatives or strategic direction.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

LEGISLATIVE REQUIREMENTS

It is compulsory for Tasmanian Councils to maintain a long-term financial management plan and Strategy. The following sections set out the requirements under the Act: -

70. Long-term financial management plans

- (1) *A council is to prepare a long-term financial management plan for the municipal area.*
- (2) *A long-term financial management plan is to be in respect of at least a ten-year period.*
- (3) *A long-term financial management plan for a municipal area is to –*
 - (a) *be consistent with the strategic plan for the municipal area; and*
 - (b) *refer to the long-term strategic asset management plan for the municipal area; and*
 - (c) *contain at least the matters that are specified in an order made under section 70F as required to be included in a long-term financial management plan.*

70A. Financial management strategies

- (1) *A council is to prepare a financial management strategy for the municipal area.*
- (2) *A financial management strategy for a municipal area is to –*
 - (a) *be consistent with the strategic plan for the municipal area; and*
 - (b) *contain at least the matters that are specified in an order made under section 70F as required to be included in a financial management strategy.*

The Local Government (Content of Plans and Strategies) Order 2014, dealing with Long Term Financial Management Plans, was issued in 2014 under Section 70F of the Local Government Act 1993. This Plan has been drawn up to be compliant with the provisions of the Orders.

RELATIONSHIP WITH ASSET MANAGEMENT

The term “Asset Management” is used to describe the process by which the Council manages physical assets with a net value estimated to be \$508m as at 30 June 2023.

The Council determines the policy framework within which existing assets are managed and new assets acquired and the overall program for maintenance and disposal of assets.

It is important that current ratepayers should pay for the current cost of services and assets used. This is to ensure that each generation pays for their own use. Without this happening, future generations will have to pay for the lifestyle and services enjoyed by today’s residents.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

There is a direct link between the development and implementation of the Council's Infrastructure Asset Management Plans (IAMPs) and the LTFP. The Council expends considerable funds managing and constructing assets. It will be exposed to financial risk over the longer term if budget processes have little regard for ongoing costs associated with the maintenance and renewal of these assets beyond the current budget period. It is incumbent on the Council to carefully consider information about the stock of infrastructure and other assets and the contribution that current ratepayers are making to their consumption.

The Council needs to maintain appropriate practices in asset management to ensure it will be leaving a healthy financial legacy to future Councils and the community. Council faces challenges in managing infrastructure and other assets as a result of issues such as increasing community expectations, population growth, replacement of ageing infrastructure, new legislative requirements and the growing demands of an ageing population.

The Council has developed and maintains detailed asset management plans for the infrastructure assets controlled by the Council. The LTFP incorporates the financial aspects of these plans to ensure the timing and extent of funding is adequate to meet the Council's obligations. There is therefore no difference between the infrastructure asset management plans and the financial aspects of the asset management plan in the LTFP.

OBJECTIVES

The overall goal of the LTFP 2023-2033 is to ensure that the Central Coast Council remains financially sustainable in the long-term.

It is intended that the plan be based on the following guidelines:

- . The achievement of a prudent balance between maintaining the existing range and level of service provision and developing the capacity to grow and add new services while remaining financially sustainable for future generations.
- . Maintain a strong cash position, ensuring the Council remains financially sustainable in the long term.
- . Achieve underlying surpluses which excludes non-operational items such as granted assets, capital income and expenditures.
- . Maintain debt levels below prudential guidelines.
- . Continue to pursue recurrent grant funding for strategic capital funds from the State and Federal Governments.
- . Provide for rate increases that are not excessive and can be justified in a positive and transparent way; and
- . Maintain the ability to fund both capital works in general and meet the asset renewal requirements as outlined in asset management planning.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

DESIRED OUTCOMES

The primary outcome desired from the LTFP is to quantify the existing service requirements and the associated long term cash flow implications to maintain those service levels. This includes capital expenditure on renewals and upgrades being given priority over capital expenditure on new assets. Any funding gaps identified in this process will be addressed over the forecast period.

Secondary to this is that any expansion of existing services and investment in new assets is properly planned for and funded over the life of the asset or service provided. Consideration must be given to the impact on the underlying surplus, whole of life costs including depreciation, borrowings and impacts on existing service levels.

A further outcome is to develop the financial strategic direction for the Council by establishing its desired financial status in each of the next 10 financial years. This will ensure the Council has the financial resources to meet its future obligations. A council's finances are sustainable in the long term only if they are strong enough to allow the council to manage likely developments and unexpected financial shocks over the long-term financial planning period without having to introduce substantial or disruptive revenue (or expenditure) adjustments during that period.

The process also critically reviews the Council's current financial status with a view to identifying those areas that are strengths or weaknesses, opportunities or threats. Actions to address the any significant matters identified can then be implemented. Community expectations are the major external influence on the Council's service provision.

The major threat to the Council in this regard is that those expectations outstrip the funding available to the Council and create a resultant negative perception. There is an opportunity in this for Council to increase community understanding of the link between financial capacity and service levels.

The preparation of the LTFP will assist in identifying, and the subsequent management of, the Council's financial risks. The risks and strategies to manage those risks are dealt with later in this document.

LONG-TERM FINANCIAL PLAN FRAMEWORK

The document is a moving document and will be updated annually on an ongoing ten-year rolling basis. The Plan does not include any future provision for new unplanned and unfunded initiatives, strategic projects or expansion of existing services. As these matters arise and are considered by the Council, the LTFP will be updated to incorporate any future impact of the Council decisions on policy, priorities, new initiatives or strategic direction.

The LTFP has been drafted within the following framework:

- To remain consistent with the Council's current Strategic and Annual Plans.
- To maintain current Council services within each service activity at their existing service levels.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

- To maintain the Council's position as a modest rating council without compromising its sustainability or the viability of its asset base and service delivery.
- Reserves where possible are to be maintained to allow for the orderly replacement of critical assets.
- Replacement of plant and equipment to be undertaken when economically viable and funded from reserves.
- To provide for an asset renewal works program over the ten-year period to maintain the Council's infrastructure at acceptable service standards as measured by the management indicators themselves, with no large backlog of required unfunded works.
- To externally borrow monies to fund new and upgraded assets, provided that whole of life costing has been done and the underlying surplus can be maintained in servicing any borrowing costs. However, the Council's treasury management practice will be to always utilise the Council's cash flow to reduce net borrowing costs over the Plan period.

GENERAL ASSUMPTIONS

The LTFP 2023-2033 has been developed applying the following general assumptions:

- Current service levels will be maintained.
- The most common measure of this is the Consumer Price Index (CPI). The effect of the CPI over the forecast period is ignored. Any increases in values in excess of the CPI are explained below.
- No change in the level of subsidisation that existing services receive from general revenue.
- Any increase in output or service levels will come as a result of efficiency gains from the Council's continual improvement program.
- Capital renewal gap will be eliminated over the forecast period.
- Debt levels will vary depending on the funding needs for new assets.

A key assumption in the preparation of the LTFP is that future expenditure is dependent on the income streams that the Council can rely upon with a great degree of certainty. It cannot assume that all desired projects will automatically be funded by a combination of either grants, loans or by general rate increases. Projects are only included in the LTFP when funding is reasonably assured. This will create a picture of what the Council can currently afford and what it can deliver with reasonable certainty over the forecast period. Since the document is updated annually, as and when funding is secured for desired projects, the Plan is amended to include the changing circumstances and changing priorities. The LTFP therefore is not about determining what and when Council will spend on new projects. The modelling guides Council in how much it is likely to have at its discretion to allocate in future years.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

LONG-TERM FINANCIAL STRATEGIES

The Long-Term Financial Strategies are intended as a set of business rules or tools to be used in developing and managing annual estimates and LTFPs. These need to be reviewed on an annual basis to ensure they meet changing circumstances that the Council may face. The purpose of the Long-Term Financial Strategies is to:

- . Ensure that the Council establishes and maintains control of its financial destiny in a manner consistent with the current financial management processes of the Council.
- . Ensure that the Council's financial resources are applied towards achieving the desired outcomes, strategies and initiatives articulated in the LTFP.
- . Ensure that the Council balances its expenditure on services and capital works with its revenue raising capacity.
- . Ensure the proposed financial strategies are enabling guidelines that will support both the ongoing viability of the Council and its ability to achieve the objectives and vision in its Strategic Plan.

The general financial principles used in determining the strategies are as follows:

- . Achieve long-term income and expenditure neutrality while keeping rates growth in line with the CPI.
- . Achieve long-term cash flow neutrality while keeping rates growth in line with the CPI.
- . Maintain reserves at levels that are adequate to provide a buffer for large or unexpected short-term cash flow fluctuations.
- . Ensure that the Council's long-term capital program fully funds asset renewal requirements.
- . Significant or material shifts in the allocation of Council expenditure are directly linked to policy changes, changes in service levels or conscious Council decisions that are supported by Council resolutions.

The Orders require councils to include strategies related to revenue, investments, borrowings and capital expenditure. They also require councils to make specific reference to strategies to make an operating surplus, a funded renewal capital program and an appropriate cash position.

The Long-term Financial Strategies are:

- 1 Target consistent underlying surpluses that provide sufficient funds for both recurrent service level and asset renewal and upgrade requirements. The forecast income statement, balance sheet, cash flow statement and capital works programs must be prepared to achieve consistent underlying surpluses, funded capital renewal programs and cash balances sufficient to implement these strategies.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

- 2 Target the Balance Sheet having at least a 1.25 to 1 working capital ratio in the LTFP.
- 3 Transfers to the Aged Persons Home Units, Child Care and Ganesway reserves need to reflect the operating results for the period.
- 4 Material favourable budget variations realised at year's end in a given financial year will be quarantined and form part of the accumulated surplus reserve (unless required to finance projects deemed as 'unavoidable') that can be used as a funding source for future one off, unexpected or unavoidable costs. Positive capital works budget variations relating to ongoing capital works will be carried over to the following financial year.
- 5 Annual transfers to the Asset Replacement, Fire Service, Garbage Collection and Special Projects Reserves must be backed by cash on hand. The LTFP must ensure that over the forecast period sufficient funds are retained to eliminate any funding deficit.
- 6 Annual transfers equivalent to the average interest earned on investments during the financial year be made to Asset Replacement Reserves and to Special Project Reserves as directed by the General Manager.
- 7 Budgeted cash at the end of each year shall be measured by referencing it against the working capital ratio in the LTFP.
- 8 Service level funding gaps will be identified and classified as primary or secondary in nature to clearly distinguish the cash flow requirements of maintaining existing service levels (primary gaps) and for service level enhancements (secondary gaps).
- 9 Services impacted by the climate change must identify cost impacts and incorporate cost implications (both expenditure and revenue streams) into the LTFP.
- 10 A series of key financial performance indicators, with appropriate threshold targets will be utilised to strategically analyse the financial integrity of the Plan. These include:
 - . Operating Margin – positive
 - . Operating Margin Ratio – greater than 1
 - . Net Financial Liabilities Ratio – between 0% and -50%
 - . Asset Sustainability Ratio – greater than 100%
 - . Asset Renewal Funding Ratio – between 90% and 100%
 - . Current Ratio – greater than 1.25
 - . Debt Service Ratio – less than 2%.
- 11 Capital expenditure on asset renewal and upgrade projects be given priority over capital expenditure on new assets (extensions) where the sustainability index (Capital renewal and upgrade expenditure as a percentage of depreciation) falls below the benchmark of 100%.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

- 12 Any new capital work (capital extension) proposals must be preceded by a business justification case which includes a whole of life cost evaluation that identifies the asset's construction, maintenance and operating cash flow requirements as well as the depreciation impact.
- 13 Capital income must only be utilised as a funding source for capital expenditure requirements.
- 14 The Council considers borrowing for new capital projects only when consistent underlying operating surplus results are being achieved. Borrowings are considered for other capital projects where such expenditure will generate significant future savings for the Council in renewal, maintenance or operating costs. Borrowings will not be considered to fund ongoing operations.
- 15 For borrowings to be considered, projects must have had a full whole of life cost analysis undertaken, proving that future cash inflows will exceed the cash outlays, or alternatively where there is no financial return that the additional capital and operating costs are quantified in the LTFP, and the integrity of the financial strategies is not compromised.
- 16 Where reasonably possible, fees and charges are increased by the same general rates increase until full cost recovery is achieved for direct service provision. Any fees that are not increased in line with the planned rate rise be clearly identified and documented for the Council's consideration.
- 17 The Council considers the most appropriate rating strategy to provide adequate funds to:
 - . achieve sustainable underlying surpluses.
 - . achieve sustainable cash flows; and
 - . fund capital renewal projects.in both the annual Estimates and LTFP.
- 18 Investments, other than Council investments in TasWater and the Dulverton Waste Management Authority, are to comply with the Investment Policy adopted by the Council.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

KEY FINANCIAL INDICATORS

The following pages provide a summary of the targets and whether or not the financial modelling achieves each of Councils identified financial targets.

Underlying Surplus/Deficit

Calculation: Operating Revenue (excluding Capital Revenue)/Operating Expenses

Benchmark: Positive Result

Underlying surplus or deficit is the amount that is the recurrent income (not including income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature) of a council for a financial year less the recurrent expenses of the council for the financial year.

The intent of the underlying result is to show the outcome of a council’s normal or usual day-to-day operations. It is intended to remove extraneous factors that could create volatility.

Modelling Outcome	Target Achieved																								
<p>The underlying surplus is positive over the projected ten-year period indicating Council’s ability to fund its recurrent expenditure from recurrent income. When such a result is achieved, sufficient funds are generated to support operating activities and fund depreciation which is essential for asset renewal.</p> <div> <div>Indicator – Underlying Surplus / (Deficit)</div> <table border="1"> <caption>Underlying Surplus Data (Estimated)</caption> <thead> <tr> <th>Financial Year</th> <th>Underlying Surplus</th> </tr> </thead> <tbody> <tr> <td>2022-2023 Budget</td> <td>600,000</td> </tr> <tr> <td>2023-2024</td> <td>100,000</td> </tr> <tr> <td>2024-2025</td> <td>200,000</td> </tr> <tr> <td>2025-2026</td> <td>300,000</td> </tr> <tr> <td>2026-2027</td> <td>200,000</td> </tr> <tr> <td>2027-2028</td> <td>400,000</td> </tr> <tr> <td>2028-2029</td> <td>500,000</td> </tr> <tr> <td>2029-2030</td> <td>700,000</td> </tr> <tr> <td>2030-2031</td> <td>900,000</td> </tr> <tr> <td>2031-2032</td> <td>1,200,000</td> </tr> <tr> <td>2032-2033</td> <td>1,500,000</td> </tr> </tbody> </table> </div>	Financial Year	Underlying Surplus	2022-2023 Budget	600,000	2023-2024	100,000	2024-2025	200,000	2025-2026	300,000	2026-2027	200,000	2027-2028	400,000	2028-2029	500,000	2029-2030	700,000	2030-2031	900,000	2031-2032	1,200,000	2032-2033	1,500,000	<div>✓</div>
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LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Operating Margin Ratio

Calculation: *Operating Revenue (excluding Capital Revenue)/Operating Expenses*

Benchmark: *Greater than 1*

This ratio also serves as an overall measure of underlying operating effectiveness. By calculating the ratio, comparisons as to the quality of the operating surplus can be measured over a period of time.

Increasing surpluses may look good superficially, but if the ratio of income to expenses is declining then it indicates the quality of those earnings is in decline and action is necessary. As with many ratios there is no absolute correct number, it is the trend that is important. An increasing trend, while good, may mean that not enough funds are being spent on assets and services and so cash flow neutrality between generations of rate payers is not being achieved. A stable ratio over a period of time, adjusting for special circumstances where necessary, is the aim of the Council.

Modelling Outcome		Target Achieved																																				
The underlying surplus ratio is met in each of the 10-year period covered by the Plan.		✓																																				
<div><div>Indicator – Operating Margin Ratio</div><table><thead><tr><th>Period</th><th>Benchmark</th><th>Operating Margin</th></tr></thead><tbody><tr><td>2022-2023 Budget</td><td>1.00</td><td>1.02</td></tr><tr><td>2023-2024</td><td>1.00</td><td>1.00</td></tr><tr><td>2024-2025</td><td>1.00</td><td>1.00</td></tr><tr><td>2025-2026</td><td>1.00</td><td>1.00</td></tr><tr><td>2026-2027</td><td>1.00</td><td>1.00</td></tr><tr><td>2027-2028</td><td>1.00</td><td>1.00</td></tr><tr><td>2028-2029</td><td>1.00</td><td>1.00</td></tr><tr><td>2029-2030</td><td>1.00</td><td>1.00</td></tr><tr><td>2030-2031</td><td>1.00</td><td>1.00</td></tr><tr><td>2031-2032</td><td>1.00</td><td>1.00</td></tr><tr><td>2032-2033</td><td>1.00</td><td>1.00</td></tr></tbody></table></div>			Period	Benchmark	Operating Margin	2022-2023 Budget	1.00	1.02	2023-2024	1.00	1.00	2024-2025	1.00	1.00	2025-2026	1.00	1.00	2026-2027	1.00	1.00	2027-2028	1.00	1.00	2028-2029	1.00	1.00	2029-2030	1.00	1.00	2030-2031	1.00	1.00	2031-2032	1.00	1.00	2032-2033	1.00	1.00
Period	Benchmark	Operating Margin																																				
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LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Net Financial Liabilities

Calculation: Total Liabilities less Financial Assets

This indicator demonstrates the capacity of the Council to meet its financial obligations from operating revenue. A reducing trend indicates that the Council’s capacity to meet its financial obligations from operating revenue is increasing.

As with all financial indicators associated with measuring indebtedness and its associated costs there is no right or wrong amount. A council simply needs to manage net debt within a range acceptable to it, having regard to long-term financial sustainability and its suite of strategic management plans and financial management policies.

A council’s indebtedness should be managed to ensure its liabilities and associated costs can be met comfortably.

Modelling Outcome	Target Achieved																						
<p>Relative to the asset base and earnings of the Council, debt levels are modest over the forecast period. Liabilities and associated costs can be met comfortably from operating revenues without risk to services and the need for significant rate increases.</p> <div> <div> <div>Net Financial Liabilities</div> <table border="1"> <caption>Net Financial Liabilities Data</caption> <thead> <tr> <th>Period</th> <th>Net Financial Liabilities</th> </tr> </thead> <tbody> <tr> <td>2023-2024</td> <td>2,500,000</td> </tr> <tr> <td>2024-2025</td> <td>11,500,000</td> </tr> <tr> <td>2025-2026</td> <td>8,500,000</td> </tr> <tr> <td>2026-2027</td> <td>5,500,000</td> </tr> <tr> <td>2027-2028</td> <td>5,500,000</td> </tr> <tr> <td>2028-2029</td> <td>3,500,000</td> </tr> <tr> <td>2029-2030</td> <td>3,000,000</td> </tr> <tr> <td>2030-2031</td> <td>0</td> </tr> <tr> <td>2031-2032</td> <td>(5,000,000)</td> </tr> <tr> <td>2032-2033</td> <td>(16,500,000)</td> </tr> </tbody> </table> </div> </div>	Period	Net Financial Liabilities	2023-2024	2,500,000	2024-2025	11,500,000	2025-2026	8,500,000	2026-2027	5,500,000	2027-2028	5,500,000	2028-2029	3,500,000	2029-2030	3,000,000	2030-2031	0	2031-2032	(5,000,000)	2032-2033	(16,500,000)	<div>✓</div>
Period	Net Financial Liabilities																						
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2032-2033	(16,500,000)																						

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Net Financial Liabilities Ratio

Calculation: Total Liabilities less Financial Assets / Operating Revenue

Benchmark: Between 0% and -50%

As with Indicator 3 above this ratio also demonstrates the capacity of the Council to meet its financial obligations from operating revenue. Similarly, a reducing trend indicates that the Council’s capacity to meet its financial obligations from operating revenue is increasing. The Council merely needs to manage the ratio between the desired parameters as discussed above.

Modelling Outcome	Target Achieved																																												
<p>The benchmark for this ratio is to manage the debt level to be between 0% and -50%. The Council remains committed to maintaining debt levels within its own prudential guidelines. The debt levels indicate a ratio of -45% at the beginning of the forecast period reflecting the additional long-term borrowings for the Coastal Pathways. This ratio then reduces over the forecast period to the benchmark by 2032-2033. This indicates that the Council does not rely heavily on debt, nor does it foresee a situation in the future where this will change to any material extent.</p> <div><div>Indicator – Net Financial Liabilities Ratio</div><table><caption>Indicator – Net Financial Liabilities Ratio Data</caption><tr><th>Year</th><th>Net financial Liabilities Ratio</th><th>Benchmark – upper</th><th>Benchmark – lower</th></tr><tr><td>2023-2024</td><td>-0.2</td><td>0</td><td>-0.5</td></tr><tr><td>2024-2025</td><td>-0.1</td><td>0</td><td>-0.5</td></tr><tr><td>2025-2026</td><td>0.1</td><td>0</td><td>-0.5</td></tr><tr><td>2026-2027</td><td>0.2</td><td>0</td><td>-0.5</td></tr><tr><td>2027-2028</td><td>0.3</td><td>0</td><td>-0.5</td></tr><tr><td>2028-2029</td><td>0.35</td><td>0</td><td>-0.5</td></tr><tr><td>2029-2030</td><td>0.5</td><td>0</td><td>-0.5</td></tr><tr><td>2030-2031</td><td>0.65</td><td>0</td><td>-0.5</td></tr><tr><td>2031-2032</td><td>0.8</td><td>0</td><td>-0.5</td></tr><tr><td>2032-2033</td><td>0.95</td><td>0</td><td>-0.5</td></tr></table></div>	Year	Net financial Liabilities Ratio	Benchmark – upper	Benchmark – lower	2023-2024	-0.2	0	-0.5	2024-2025	-0.1	0	-0.5	2025-2026	0.1	0	-0.5	2026-2027	0.2	0	-0.5	2027-2028	0.3	0	-0.5	2028-2029	0.35	0	-0.5	2029-2030	0.5	0	-0.5	2030-2031	0.65	0	-0.5	2031-2032	0.8	0	-0.5	2032-2033	0.95	0	-0.5	<div>✓</div>
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LONG-TERM FINANCIAL PLAN

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Asset Sustainability Ratio

Calculation: Renewal and Replacement Expenditure/Depreciation

Benchmark: 100%

This ratio indicates whether the Council has been maintaining existing assets at a consistent rate. A result of greater than one indicates that spending on existing assets is greater than the depreciation rate thereby improving the asset base. This ratio indicates whether the Council is renewing or replacing existing non-financial assets at the same rate that its overall stock of assets is wearing out. It is calculated by measuring capital expenditure on renewal or replacement of assets relative to the recorded rate of depreciation of assets for the same period.

If capital expenditure on renewing or replacing existing assets is at least equal to depreciation on average over time, then a council is ensuring the value of its existing stock of physical assets is maintained. If capital expenditure on existing assets is less than depreciation then, unless a council's overall asset stock is relatively new, it is likely that it is underspending on renewal and replacement. This will progressively undermine its financial sustainability as it is likely that additional maintenance costs associated with assets that have exceeded their economic life will be in excess of costs associated with renewal or replacement. Eventually the council will be confronted with failed assets, and significant renewal and replacement expenditure needs that cannot be accommodated without sudden large rate increases.

The infrastructure and asset management plans include estimates of capital expenditure and maintenance required to responsibly manage asset stocks and are based on appropriate expert technical considerations. Work associated with preparing, and in future updating, such plans, may reveal that a council needs, on average over the period, to spend more (e.g., there is a significant backlog) or less (e.g., assets overall are relatively new) on asset renewal and replacement compared with aggregate depreciation of its total asset stock for the period.

Where a council already has a soundly based IAMP, a more meaningful asset sustainability ratio would be calculated by measuring the actual level of capital expenditure on renewal and replacement (or proposed in the budget or long-term financial plan) with the optimal level identified in the IAMP.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Modelling Outcome	Target Achieved																																	
<p>The ratio is not met in all years however Council does have a strategy to prioritise renewal needs. Council will therefore be spending at a level that will sustainably spend sufficient to cover what is needed to maintain existing capacity in existing infrastructure assets.</p> <div><div>Indicator – Asset Sustainability Ratio</div><table><tr><th>Year</th><th>Benchmark</th><th>Asset Sustainability Ratio</th></tr><tr><td>2023-2024</td><td>90%</td><td>100%</td></tr><tr><td>2024-2025</td><td>90%</td><td>120%</td></tr><tr><td>2025-2026</td><td>90%</td><td>75%</td></tr><tr><td>2026-2027</td><td>90%</td><td>90%</td></tr><tr><td>2027-2028</td><td>90%</td><td>75%</td></tr><tr><td>2028-2029</td><td>90%</td><td>75%</td></tr><tr><td>2029-2030</td><td>90%</td><td>75%</td></tr><tr><td>2030-2031</td><td>90%</td><td>75%</td></tr><tr><td>2031-2032</td><td>90%</td><td>70%</td></tr><tr><td>2032-2033</td><td>90%</td><td>65%</td></tr></table></div>	Year	Benchmark	Asset Sustainability Ratio	2023-2024	90%	100%	2024-2025	90%	120%	2025-2026	90%	75%	2026-2027	90%	90%	2027-2028	90%	75%	2028-2029	90%	75%	2029-2030	90%	75%	2030-2031	90%	75%	2031-2032	90%	70%	2032-2033	90%	65%	<div>✓</div>
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LONG-TERM FINANCIAL PLAN

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Asset Renewal Funding Ratio

Calculation: NPV of funded asset renewal expenditure per LTFP/ NPV of projected asset renewal expenditure per asset management plans

Benchmark: 90% – 100%

This ratio measures the Council's ability to fund asset renewals and replacements when they fall due. An inability to fund the asset renewals and replacements will result in one of revenue, expense or debt consequences or a reduction in service levels. The ratio may vary from year to year depending on cash flows in any given year. However, the trend over the forecast period should ensure that on average the funds made available for asset renewals and replacements fall within the benchmark range.

Modelling Outcome	Target Achieved																																												
<p>The desired range for this ratio is between 90% and 100%. Since there is no difference between the data contained in the IAMPs and the LTFP this ratio is constant at 100%. This is what the benchmark range wants to achieve. The Council is in the process of preparing a new Asset Management Strategy at the time this LTFP was compiled. The actions arising out this plan will be incorporated into future LTFPs.</p> <div><div>Indicator – Asset Renewal Funding Ratio</div><table><caption>Indicator – Asset Renewal Funding Ratio Data</caption><tr><th>Year</th><th>Asset Renewal Funding Ratio - Annual</th><th>Benchmark - Lower</th><th>Benchmark - Upper</th></tr><tr><td>2023-2024</td><td>100%</td><td>90%</td><td>100%</td></tr><tr><td>2024-2025</td><td>100%</td><td>90%</td><td>100%</td></tr><tr><td>2025-2026</td><td>100%</td><td>90%</td><td>100%</td></tr><tr><td>2026-2027</td><td>100%</td><td>90%</td><td>100%</td></tr><tr><td>2027-2028</td><td>100%</td><td>90%</td><td>100%</td></tr><tr><td>2028-2029</td><td>100%</td><td>90%</td><td>100%</td></tr><tr><td>2029-2030</td><td>100%</td><td>90%</td><td>100%</td></tr><tr><td>2030-2031</td><td>100%</td><td>90%</td><td>100%</td></tr><tr><td>2031-2032</td><td>100%</td><td>90%</td><td>100%</td></tr><tr><td>2032-2033</td><td>100%</td><td>90%</td><td>100%</td></tr></table></div>	Year	Asset Renewal Funding Ratio - Annual	Benchmark - Lower	Benchmark - Upper	2023-2024	100%	90%	100%	2024-2025	100%	90%	100%	2025-2026	100%	90%	100%	2026-2027	100%	90%	100%	2027-2028	100%	90%	100%	2028-2029	100%	90%	100%	2029-2030	100%	90%	100%	2030-2031	100%	90%	100%	2031-2032	100%	90%	100%	2032-2033	100%	90%	100%	<div>✓</div>
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LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Current Ratio

Calculation: *Current Assets/Current Liabilities*

Benchmark: *Greater than 1.25*

Current assets should exceed current liabilities by a ‘considerable’ margin. It is a measure of liquidity that shows an entity’s ability to pay its short-term debts. A ratio of one or more means there is more cash and liquid assets than short-term liabilities.

The relationship between current assets and current liabilities is used to assess the Council’s capability to meet is current commitments.

It is strategically important to maintain a positive working capital ratio at all times. When the long-term financial plan is prepared, one would not want to see the ratio fall below one at any point.

The Council, by the nature of its business has a very consistent, predictable and reliable income stream. This permits some flexibility in terms of strategically managing its working capital ratio. This means that the ratio can in fact be allowed to trend up or down within a controlled range, depending on what stage of the strategic financial planning cycle the organisation is currently in.

Modelling Outcome	Target Achieved																																				
<p>The Council current ratio target is 1.25, and the current plan indicates the Council will come in just below this in 2023-24. The ratio of 1.1 in 2023-24 is however sufficient to cover Council’s financial obligations comfortably with current assets still exceeding the value of current liabilities.</p> <div><div>Indicator – Asset Current Ratio</div><table><caption>Indicator – Asset Current Ratio Data</caption><tr><th>Year</th><th>Benchmark</th><th>Current Ratio</th></tr><tr><td>2022-2023 Budget</td><td>1.25</td><td>1.0</td></tr><tr><td>2023-2024</td><td>1.25</td><td>1.6</td></tr><tr><td>2024-2025</td><td>1.25</td><td>1.0</td></tr><tr><td>2025-2026</td><td>1.25</td><td>1.2</td></tr><tr><td>2026-2027</td><td>1.25</td><td>1.4</td></tr><tr><td>2027-2028</td><td>1.25</td><td>1.3</td></tr><tr><td>2028-2029</td><td>1.25</td><td>1.5</td></tr><tr><td>2029-2030</td><td>1.25</td><td>1.4</td></tr><tr><td>2030-2031</td><td>1.25</td><td>1.8</td></tr><tr><td>2031-2032</td><td>1.25</td><td>2.1</td></tr><tr><td>2032-2033</td><td>1.25</td><td>2.4</td></tr></table></div>	Year	Benchmark	Current Ratio	2022-2023 Budget	1.25	1.0	2023-2024	1.25	1.6	2024-2025	1.25	1.0	2025-2026	1.25	1.2	2026-2027	1.25	1.4	2027-2028	1.25	1.3	2028-2029	1.25	1.5	2029-2030	1.25	1.4	2030-2031	1.25	1.8	2031-2032	1.25	2.1	2032-2033	1.25	2.4	<div>✓</div>
Year	Benchmark	Current Ratio																																			
2022-2023 Budget	1.25	1.0																																			
2023-2024	1.25	1.6																																			
2024-2025	1.25	1.0																																			
2025-2026	1.25	1.2																																			
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2030-2031	1.25	1.8																																			
2031-2032	1.25	2.1																																			
2032-2033	1.25	2.4																																			

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

FINANCIAL STATEMENTS

The financial statements included in the LTFP portray the projected long-term financial position and performance of Council over the next ten years.

The statements are prepared on current knowledge and will no doubt be affected by various events that will occur in future years. It is important that the long-term financial projections in this LTFP be revisited and updated on an annual basis.

The LTFP provides financial and non-financial measures to assess the Council's performance in achieving its objectives. It consists of an income statement, balance sheet, cash flow statement, statement of changes in equity, capital works programs and the forward programs for capital works covering the ten-year forecast period. It further includes the management indicators that Council is required to report on in the Annual Report.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Comprehensive Income Statement

	2022-2023 Budget	2023-2024 Budget	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033
Operating Revenue											
Rates and Charges	18,012,000	18,878,000	19,795,471	20,757,531	21,766,347	22,824,191	23,933,447	25,096,612	26,316,308	27,595,280	28,936,411
Fees and Charges	4,225,500	4,391,550	4,561,064	4,737,121	4,919,974	5,109,885	5,307,126	5,511,981	5,724,744	5,945,719	6,175,224
Interest	190,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000
Contributions and Operating Grants	2,256,700	2,554,700	2,653,312	2,755,730	2,862,101	2,972,578	3,087,319	3,206,490	3,330,260	3,458,809	3,592,319
Commonwealth Financial Assistance Grants	4,612,000	5,112,000	5,309,323	5,514,263	5,727,114	5,948,180	6,177,780	6,416,242	6,663,909	6,921,136	7,188,292
TasWater Receipts	954,000	1,145,000	1,145,000	1,145,000	916,000	916,000	916,000	916,000	916,000	916,000	916,000
Dulverton Receipts	688,000	484,000	484,000	484,000	484,000	484,000	484,000	484,000	484,000	484,000	484,000
Share of Profit/(Losses) of Associates	546,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000	760,000
Other Revenue	584,276	666,259	691,977	718,687	746,428	775,240	805,165	836,244	868,523	902,048	936,867
Total Operating Revenues	32,068,476	34,541,509	35,950,146	37,422,331	38,731,963	40,340,074	42,020,837	43,777,570	45,613,744	47,532,992	49,539,112
Operating Expenses											
Employee Costs	13,480,106	14,553,652	15,115,423	15,698,878	16,304,855	16,934,222	17,587,883	18,266,776	18,971,873	19,704,188	20,464,769
Materials & Contracts	9,992,894	10,616,948	11,013,597	11,425,065	11,851,906	12,294,693	12,754,022	13,230,513	13,724,805	14,237,563	14,769,479
Borrowing Costs	249,600	300,909	358,959	340,513	343,445	325,593	307,215	279,461	260,890	243,234	224,902
Depreciation	7,276,900	8,574,800	8,895,155	9,227,478	9,572,216	9,929,834	10,300,813	10,685,651	11,084,867	11,498,998	11,928,600
Amortisation	43,000	43,000	42,700	43,000	42,700	43,000	42,700	43,000	42,700	43,000	42,700
Other Expenses	369,500	400,000	415,440	431,476	448,131	465,429	483,394	502,053	521,433	541,560	562,464
Total Operating Expenses	31,412,000	34,489,309	35,841,274	37,166,410	38,563,253	39,992,771	41,476,028	43,007,454	44,606,567	46,268,543	47,992,914
Operating Surplus/(Deficit) before Capital Items	656,476	52,200	108,873	255,922	168,710	347,303	544,809	770,116	1,007,177	1,264,449	1,546,198
Capital/Other Revenue											
Capital Contributions/Grants	11,179,000	13,704,154	7,803,000	4,531,000	771,000	771,000	771,000	771,000	771,000	771,000	771,000
Profit/(Loss) on Disposal of Plant	356,500	-	-	-	-	-	-	-	-	-	-
Profit/(Loss) on Disposal	-	-	-	-	-	-	-	-	-	-	-
Net Surplus/(Deficit)	12,191,976	13,756,354	7,911,873	4,786,922	939,710	1,118,303	1,315,809	1,541,116	1,778,177	2,035,449	2,317,198

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

The projected Comprehensive Income Statement shows the expected operating result over the next ten-year period reflecting Councils known recurrent income and recurrent expenditure.

Key points to note regarding the forecast period are:

Operating Revenue

- 1 The Council forecasts an operating surplus in each of the years of the forecast period.
- 2 Rates and Charges are an important source of revenue for Council and is expected to represent 55% of total revenue in 2023-24. The Plan identifies the importance of increasing rate revenue in line with rising costs to be financially sustainable. Increases have been allowed for in line with CPI. In practice, as has been the case in the past, Council will balance service levels and capacity to pay in setting its rates and charges each year in accordance with its Rates and Charges Policy.
- 3 The Plan includes an allowance for 1% natural growth in rate revenue each year which is consistent with the historical trend.
- 4 Overall, Fees and Charges revenue is assumed to increase by CPI in each year. Council considers the level of fees and charges when setting its budget each year and is guided by its Fees and Charges Policy.
- 5 Interest on investments is based on current estimates of investment income. Market indications are that interest rates will remain consistent in the short to medium term of the forecast period. This will be reviewed annually.
- 6 Councils utilises the cash provided by the Commonwealth general purpose and road funding grants to the Capital works program. An allowance has been made for this income to increase each year in line with CPI.
- 7 Share of profit or losses of associates refers to the Council's investment in Dulverton Regional Waste Management Authority. The return is made up of two parts. The first part is the recognition of the change in value of the investment and the second part is a cash return from holding the investment.
- 8 The investment in TasWater is expected to continue paying an annual dividend. The anticipated dividend income, and guarantee fees over the forecast period is estimated to be \$954,000 in each of the years consistent with the figures outlined in the TasWater 2022-2026 Corporate Plan. TasWater have also signalled an intent to pay special dividends over the period between 2021-2025 subject to profitability targets being achieved. This has been allowed for in the modelling.
- 9 Other revenue includes reimbursements and private works charges. It is assumed that increases will not be more than CPI.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Operating Expenses

- 10 Staff levels are to be maintained at the current operating levels in 2023-2024. The modelling allows for increases in line with CPI.
- 11 Materials and Contracts have two parts – operational expenditure and asset maintenance. The labour component of operational expenditure is assumed to increase by CPI. Asset maintenance expenditure is generated from the asset management process. The labour component of this expenditure is similarly assumed to increase by CPI. The Council is also taking on new assets over the forecast period which will necessitate increased maintenance and operational costs. The Materials and Contracts expenditure is therefore increased to compensate for the factors above.
- 12 Borrowing Costs from loan finance are determined from repayment schedules for current loan finance over the forecast period. Any estimated future loan finance is calculated using current estimates of interest charges and will be structured on a principal and interest basis.
- 13 The depreciation expense is determined by reference to the carrying value of the asset category and the estimated average useful life of that category. The carrying value of the assets is affected by the extent of the capital works program and the periodic revaluation cycle.
- 14 Other expenses include councillor allowances and audit fees. It is assumed that increases will not be more than CPI.

Capital/Other Revenue

- 15 The current “Roads to Recovery” funding is expected to continue. The Government has announced that a new program will commence, that extends the program from 1 July 2024 to 30 June 2029. The approach for the Plan has been to assume that funding levels will remain constant at existing levels over the forecast period either under an extension of the existing program or a new program with similar benefits.
- 16 Other capital funding has also been included for the upgrade of the Ironcliffe Road and LRCI funding.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Statement of Financial Position

	2022-2023 Budget	2023-2024 Budget	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033
Assets											
Current Assets											
Cash and Cash Equivalents	8,760,466	9,924,950	12,411,778	14,807,672	14,706,911	16,496,519	16,728,533	19,910,546	23,982,266	28,366,107	34,325,007
Receivables	730,000	907,736	942,775	979,166	1,016,962	1,056,217	1,096,987	1,139,330	1,183,308	1,228,984	1,276,423
Assets Held for Sale	66,000	-	-	-	-	-	-	-	-	-	-
Other Assets	191,226	320,927	333,315	346,181	359,544	373,422	387,836	402,807	418,355	434,504	451,275
Total Current Assets	9,747,692	11,153,614	13,687,868	16133019.79	16083417	17926157.65	18213356.2	21452682.81	25583929.2	30029595.15	36052704.89
Non-current Assets											
Investment in Associates	8,637,025	14,587,432	15,537,612	15,936,192	16,531,568	17,149,188	17,789,881	18,454,511	19,143,972	19,859,190	20,601,130
Investment in TasWater	72,186,159	74,161,000	74,161,000	74,161,000	74,161,000	74,161,000	74,161,000	74,161,000	74,161,000	74,161,000	74,161,000
Right of Use Assets	177,822	109,000	57,000	45,000	16,000	6,000	-	-	-	-	-
Property, Plant and Infrastructu	495,829,535	544,203,419	565,575,580	584,532,451	602,784,109	619,300,768	637,849,431	654,431,584	671,019,672	688,041,198	704,265,672
Total Non-Current Assets	576,830,542	633,060,852	655,331,192	674,674,643	693,492,677	710,616,956	729,800,312	747,047,095	764,324,644	782,061,389	799,027,801
Total Assets	586,578,234	644,214,466	669,019,060	690,807,663	709,576,094	728,543,114	748,013,669	768,499,778	789,908,573	812,090,984	835,080,506
Liabilities											
Current Liabilities											
Payables	1,615,000	3,960,640	4,108,610	4,262,108	4,421,340	4,586,521	4,757,874	4,935,628	5,120,023	5,311,307	5,509,737
Employee Provisions	5,075,974	1,486,643	1,544,027	1,603,627	1,665,527	1,729,816	1,796,587	1,865,935	1,937,960	2,012,765	2,090,458
Other Provisions	-	3,258,000	3,258,000	3,258,000	3,258,000	3,258,000	3,258,000	3,258,000	3,258,000	3,258,000	3,258,000
Lease Liabilities	-	58,000	54,000	14,000	11,000	11,000	11,000	10,000	6,000	-	-
Financial Liabilities	578,978	564,976	626,435	580,344	565,827	583,679	859,313	599,233	503,920	521,575	539,908
Contract Liabilities	-	357,278	371,069	385,393	400,269	415,719	431,766	448,432	465,742	483,719	502,391
Trust funds and Deposits	1,519,319	460,100	477,860	496,305	515,462	535,359	556,024	577,487	599,778	622,929	646,974
Total Current Liabilities	8,789,271	10,145,637	10,440,001	10,599,776	10,837,424	11,120,095	11,670,564	11,694,715	11,891,422	12,210,296	12,547,469
Non-current Liabilities											
Employee Provisions	2,187,185	1,837,283	1,908,203	1,981,859	2,058,359	2,137,812	2,220,331	2,306,036	2,395,049	2,487,498	2,583,515
Other Provisions	-	-	-	-	-	-	-	-	-	-	-
Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-
Financial Liabilities	9,671,231	10,661,173	9,973,279	9,439,026	8,887,716	8,286,185	7,151,237	6,812,084	6,403,477	5,864,247	5,306,006
Total Non-Current Liabilities	11,858,416	12,498,456	11,881,482	11,420,885	10,946,075	10,423,996	9,371,568	9,118,119	8,798,526	8,351,744	7,889,521
Total Liabilities	20,647,687	22,644,093	22,321,482	22,020,661	21,783,500	21,544,091	21,042,132	20,812,834	20,689,948	20,562,040	20,436,989
Net Assets	565,930,547	621,570,373	646,697,577	668,787,002	687,792,594	706,999,023	726,971,537	747,686,944	769,218,625	791,528,944	814,643,517
Equity											
Accumulated Surplus	291,524,883	295,173,894	303,085,766	307,872,688	308,812,398	309,930,701	311,246,510	312,787,626	314,565,803	316,601,252	318,918,450
Asset Reserves	274,405,664	326,396,479	343,611,811	360,914,314	378,980,196	397,068,321	415,725,026	434,899,318	454,652,822	474,927,692	495,725,067
Total Equity	565,930,547	621,570,373	646,697,577	668,787,002	687,792,594	706,999,023	726,971,537	747,686,944	769,218,625	791,528,944	814,643,517

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

The projected statement of financial position shows the expected net current asset, net non-current asset and net asset positions over the next ten-year period.

Significant items to note are:

- 1 Cash balances remain relatively consistent during the forecast period. This is consistent with what is expected as the Council has used the cash it anticipates receiving in the forecast period to produce a fully funded capital works program, maintain operating surpluses and maintain sufficient cash to back its cash reserves.
- 2 Increases in line with CPI have been allowed for receivables, other assets, payable, and provisions.
- 3 Investment in Associates represents the Council's share of the increase in the fair value of the asset. While it is a noncash item it has been included in the Plan.
- 4 The movement in the property, plant and infrastructure includes asset value is based on the additions from the capital works program and revaluation increments less the write down for depreciation. The capital works program is extracted from the asset management program developed by the Infrastructure Services Department of the Council. The replacement/refurbishment of existing assets will be maintained at current levels.
- 5 Financial liabilities are based on current borrowings and that allowed for in the 2023-2024 budget estimates using cost profiles based on current rate estimates.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Statement of Cash Flows

	2022-2023 Budget	2023-2024 Budget	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033
Cash Flows from Operating Activities											
Receipts											
Rates and Charges	18,012,000	18,844,264	19,760,432	20,721,140	21,728,551	22,784,936	23,892,677	25,054,269	26,272,330	27,549,605	28,888,972
Fees and Charges	4,289,500	4,391,550	4,561,064	4,737,121	4,919,974	5,109,885	5,307,126	5,511,981	5,724,744	5,945,719	6,175,224
Interest	190,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000
Contributions and Operating Grants	6,804,700	7,666,700	7,962,635	8,269,993	8,589,214	8,920,758	9,265,099	9,622,732	9,994,170	10,379,945	10,780,611
TasWater receipts	954,000	1,145,000	1,145,000	1,145,000	916,000	916,000	916,000	916,000	916,000	916,000	916,000
Dulverton receipts	688,000	1,244,000	1,244,000	1,244,000	1,244,000	1,244,000	1,244,000	1,244,000	1,244,000	1,244,000	1,244,000
Other revenue	584,276	680,259	691,977	718,687	746,428	775,240	805,165	836,244	868,523	902,048	936,867
Payments											
Employee costs	(13,469,106)	(14,430,117)	(14,987,119)	(15,565,622)	(16,166,455)	(16,790,481)	(17,438,593)	(18,111,723)	(18,810,835)	(19,536,933)	(20,291,059)
Materials & Contracts	(10,003,894)	(10,653,357)	(10,850,465)	(11,291,665)	(11,675,002)	(12,108,043)	(12,560,372)	(13,030,600)	(13,520,357)	(14,027,299)	(14,545,104)
Other expenses	(369,500)	(400,000)	(415,440)	(431,476)	(448,131)	(465,429)	(483,394)	(502,053)	(521,433)	(541,560)	(562,464)
Net Cash provided by (or used in) Operating Activities	7,679,976	9,038,299	9,662,084	10,097,177	10,404,579	10,936,868	11,497,707	12,090,850	12,717,141	13,381,524	14,093,047
Cash Flows from Investing Activities											
Receipts											
Proceeds from sale of assets	356,500	-	-	-	-	-	-	-	-	-	-
Capital Grants	11,179,000	13,704,154	7,803,000	4,531,000	771,000	771,000	771,000	771,000	771,000	771,000	771,000
Payments											
Payments for property, plant and equipment	(24,693,000)	(29,044,528)	(13,992,862)	(11,311,425)	(10,367,068)	(9,008,988)	(10,870,164)	(8,801,143)	(8,651,611)	(9,003,872)	(8,140,338)
Net Cash provided by (or used in) Investing Activities	(13,157,500)	(15,340,374)	(6,189,862)	(6,780,425)	(9,596,068)	(8,237,988)	(10,099,164)	(8,030,143)	(7,880,611)	(8,232,872)	(7,369,338)
Cash Flows from Financing Activities											
Receipts											
New loans	2,700,000	2,000,000	-	-	-	-	-	-	-	-	-
Payments											
Loan repayments	(578,978)	(564,975)	(626,435)	(580,344)	(565,827)	(583,679)	(859,313)	(599,233)	(503,920)	(521,575)	(539,908)
Borrowing costs	(249,810)	(300,909)	(358,959)	(340,513)	(343,445)	(325,593)	(307,215)	(279,461)	(260,890)	(243,234)	(224,902)
Net Cash provided by (or used in) Financing Activities	1,871,212	1,134,116	(985,394)	(920,857)	(909,272)	(909,272)	(1,166,529)	(878,695)	(764,810)	(764,810)	(764,810)
Net Increase/(Decrease) in cash held	(3,606,312)	(5,167,959)	2,486,828	2,395,895	(100,761)	1,789,608	232,014	3,182,012	4,071,720	4,383,842	5,958,899
Opening cash and cash equivalents	12,366,778	15,092,909	9,924,950	12,411,777	14,807,673	14,706,912	16,496,519	16,728,534	19,910,546	23,982,266	28,366,108
Closing Cash and cash equivalents	8,760,466	9,924,950	12,411,777	14,807,673	14,706,912	16,496,519	16,728,534	19,910,546	23,982,266	28,366,108	34,325,007

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

The projected cash flow statement shows the expected net cash inflows and outflows over the next ten-year period.

Significant items to note are:

- 1 Cash balances remain relatively consistent in the earlier years of the forecast period reflecting the higher level of capital investment in line with the 10-year capital works plan. This is expected as the Council has used the cash it anticipates receiving in to fully fund its capital works program, maintain operating surpluses and maintain sufficient cash to back its cash reserves.
- 2 Financial liabilities are based on actual loan agreements and anticipated loan agreements using cost profiles based on current rate estimates. The 2023-2024 Capital Program is supported by \$2,000,000 in new borrowings.
- 3 The Council limits its borrowings to those services/projects which are long-term investments and single high-cost developments which peak within the Capital Program. Council's debt remains at a manageable level and will reduce in line with over the forecast period. There have been no new additional borrowings identified beyond 2023-2024 in this forecast period.
- 4 The capital works program is backed by detailed ten-year forward plans that are included in the document.
- 5 The emphasis in the program is toward the renewals and upgrades before new assets are constructed.
- 6 The main assets to be constructed in the forecast period is the completion of the Coastal Shared Pathway, and Upgrade of Ironcliffe Road, Penguin.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Statement of Changes in Equity

	2023-2024 Budget	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033
Accumulated Surplus										
Opening Balance	281,417,540	295,173,894	303,085,766	307,872,688	308,812,398	309,930,701	311,246,510	312,787,626	314,565,803	316,601,252
Surplus/(Deficit) for the Year	13,756,354	7,911,873	4,786,922	939,710	1,118,303	1,315,809	1,541,116	1,778,177	2,035,449	2,317,198
Accumulated Surplus Total	295,173,894	303,085,766	307,872,688	308,812,398	309,930,701	311,246,510	312,787,626	314,565,803	316,601,252	318,918,450
Reserves										
Asset Revaluation Reserve										
Opening Balance	291,384,871	306,578,047	322,843,199	339,747,122	357,217,628	374,688,134	392,704,145	411,213,807	430,277,850	449,837,502
Increment/Decrement	15,193,177	16,265,152	16,903,923	17,470,506	17,470,506	18,016,011	18,509,661	19,064,044	19,559,651	20,055,436
Total Asset Revaluation Reserve	306,578,047	322,843,199	339,747,122	357,217,628	374,688,134	392,704,145	411,213,807	430,277,850	449,837,502	469,892,938
Equity Investment Reserve										
Opening Balance	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678
Increment/Decrement	-	-	-	-	-	-	-	-	-	-
Total Equity Investment Reserve	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678	7,670,678
Other Reserves										
Opening Balance	7,081,322	12,147,754	13,097,934	13,496,514	14,091,890	14,709,510	15,350,203	16,014,833	16,704,294	17,419,512
Increment/Decrement	5,066,432	950,180	398,580	595,376	617,619	640,694	664,630	689,461	715,219	741,939
Total Other Reserves	12,147,754	13,097,934	13,496,514	14,091,890	14,709,510	15,350,203	16,014,833	16,704,294	17,419,512	18,161,452
Asset Reserves Total	326,396,479	343,611,811	360,914,314	378,980,196	397,068,321	415,725,026	434,899,318	454,652,822	474,927,692	495,725,067
Total Equity at End of Reporting Period	621,570,373	646,697,577	668,787,002	687,792,594	706,999,023	726,971,537	747,686,944	769,218,625	791,528,944	814,643,517

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

The projected Statement of Changes in Equity shows the expected net worth of Council to the Community over the next ten-year period.

Significant items to note are:

- 1 Equity represents the total net worth of Council to the Community, and it is the value of total assets less total liabilities. Equity will increase over time in line with Council's operating results, capital grants and new capital investment.
- 2 The accumulated surplus represents the total cumulative amount of surplus/(deficit) that Council has retained and reinvested in its operations.
- 3 Equity includes assets revaluations reserves which represent the difference between what Council paid for non-current infrastructure assets held at fair value and their current valuations.
- 4 The movement in and out of reserves have been integrated into the Plan. The net surplus for the year has been adjusted for movements in and out of the ash reserves before being merged into accumulated surplus. Cash reserves are underwritten by cash on hand in each year over the forecast period.

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

UNFUNDED PROJECTS

The planning process has determined that there are many more projects that could be done if the finance was available. However, as discussed in the assumptions we have only included revenue on which we can reasonably rely, so we can therefore only include those capital works and strategic projects that we have existing funding for. As and when funding comes available for these projects they will be incorporated in the main part of the ten-year plan.

In the detailed asset management plans, there is a “Future” column. This column contains those capital works and strategic projects that could be introduced into the ten-year window were the funds available. Detailed below is a list of the Strategic projects that are on hold pending an appropriate level of grant funding.

Strategic Projects

Emergency Services

Forth River erosion control	\$140,000
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Urban Roads

Industrial Drive extension	\$1,250,000
Main Road - East Penguin Street lighting underground	\$500,000
Main Road, Penguin - CBD streetscape	\$500,000
Main Road, Penguin - underground power	\$500,000
Maskells Road/Industrial Drive/Bass Highway intersection	\$1,250,000
Reibey Street, Ulverstone - CBD streetscape	\$2,000,000

Rural Roads

Castra Road (30km widen)	\$7,800,000
Cuprona Road (River Avenue to Albert Road widen)	\$2,600,000
Forth Road (Turners Beach to Forth Road widen 3km)	\$2,600,000
Preston Road (18km widen)	\$4,680,000
Loongana/Cradle Mountain Link Road	\$26,000,000
Loyetee/Loongana Link Road	\$13,000,000

Footpaths

Forth to Turners Beach Shared Pathway	\$1,700,000
Gables Park	\$110,000
Penguin Road, Lonah	\$30,000,000
Penguin to Lonah	\$1,500,000
Preservation Drive - 1 Lyle Street to Hogarth Road	\$100,000

LONG-TERM FINANCIAL PLAN

CENTRAL COAST COUNCIL

Parking

Commuter parking	\$60,000
Multi-storey car park	\$3,000,000
North Motton Recreation Ground	\$40,000
Off street car parking, Penguin	\$300,000
Parking Control Systems	\$500,000
River Park	\$100,000
Strategic Land Purchases	\$1,000,000
Sulphur Creek	\$100,000
CBD Upgrades/Rearrangements	\$500,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN STRATEGIC PROJECTS											
	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Coastal Pathway	1,035,000										
Turners Beach - Leith Shared Pathway	952,654										
Mountain Bike Track Stage 2B	300,000										
Slipstream Circus											
Reibey Street Upgrade Design Work											
Reibey Street Upgrade	200,000										
LRCI Funded Projects		1,000,000	1,000,000								
Penguin Recreation Ground											
Park Avenue - Penguin Depot											
East Ulverstone Industrial Estate - Stage 2											
Ulverstone Precinct Science Dome	68,000										
Penguin Foreshore											
Purchase of Strategic Properties	1,000,000										
Montgomery Road - new eco toilet block including carpark facilities	630,000										
Penguin CBD redevelopment											
RV Dump Stations	30,000										
Tobruk Park Pond Rectification	500,000										
10 Year TOTALS	\$ 4,715,654	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
DEPOTS											
	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Office building external refurbishment											
Perimeter fencing (completion)											
Training/Meeting Room (Locker Room conversion)											
Truck shed floor											
Washdown bay		10,000									
Works Office Assistant Office (window)											
Master Plan implementation	80,000										
Office upgrade											
Depot window lintels/brickwork											
Box Gutter and Overflow											
Depot shed facade renewal											
Office roof renewal											
Cribroom renewal											
General painting program		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Shed roof renewal											
Roller Door renewal											
Seal Depot Yard		40,000									
Two-way Radio Upgrade											100,000
Construction Supervisor (heat pump)											
Security System Upgrade (Depot and Dog Pound)			50,000								
Trevor Street Wall - Repair											
Penguin Depot decommissioning											
Minor plant and equipment - new	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Minor plant and equipment - replace	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	600,000
10 Year TOTALS	\$ 125,000	\$ 100,000	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 850,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN EMERGENCY SERVICES											
	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
SES Building upgrade	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	250,000
Furniture and Equipment Upgrade		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Gunns Plains Road Landslip	2,000,000										
Leven River Bridge Loongana Road	2,200,000										
Lowana Road Landslip	250,000										
Forth River erosion control											150,000
10 Year TOTALS	\$ 4,465,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 500,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

URBAN ROADS

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
RENEWAL											
Asset Management Renewal (roadworks reconstruction)	80,000	200,000	200,000	400,000	650,000	650,000	650,000	650,000	650,000	650,000	6,500,000
Braddon Street, Penguin (Eastern side)		140,000									
Braddon Street, Penguin (Western side)		100,000									
Clarke Street			100,000								
Cluan Crescent											
Coroneagh Street											
Eastland Drive Pavement											
Gollan Street - east side		100,000						0			
Hamilton Street			80,000								
Hampson Street											200,000
King Edward Street - Penguin		80,000									
Kings Parade (Bridge roundabout to Jermyn Street)											
Main Road	65,000										
Main Street											800,000
Mary Street											
Mission Hill embankment											90,000
Reibey Street (Drainage)											
Risby Street	250,000										750,000
Seaside Crescent											
Sports Complex Avenue											200,000
Street resealing	200,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Trevor Street - kerb and channel	190,000										
William Street			150,000								
Wongi Lane Bus Shelter Improvement											
SAFETY IMPROVEMENTS											
Blackburn Drive											30,000
Carpark Lane improvements	30,000										
CBD Bollards (Event Safety)											
Clerke Street/Main Road intersection improvements											50,000
Crescent Street/Reibey Street/Kings Parade intersection											
Crossover kerb ramp improvements	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
Eastland Drive/Main Street corner											200,000
Esplanade, Turners Beach	350,000										
Forth Road delineation			50,000								
Grove Street/James Street/Gollan Street (ALGCP Repayment*)											
James Street - Investigation	5,000										400,000
Josephine Street and South Road intersection improvement		100,000									
Kings Parade Queen's Gardens											
Main Road - Crescent Street East		200,000									
Main Road - Crescent Street West		70,000									
Preston Road/Top Gawler Road				100,000							
Railway crossings	40,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
Safe cycling routes	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Safety improvements			200,000	200,000	200,000	400,000	400,000	400,000	400,000	400,000	3,000,000
Traffic management safety improvements	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Lovett Street/Trevor Street intersection											300,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

URBAN ROADS

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
CONSTRUCTION											
Beach Road - kerb and channel											130,000
Cann Street			100,000								
Dial Road - kerb and channel											100,000
Dysons Lane Parking											
Esplanade, Turners Beach - kerb and channel	100,000										
Esplanade, Ulverstone - kerb and channel											40,000
Hearps Road - kerb and channel											35,000
Henry Street - kerb and channel											160,000
Henslowes Road											80,000
Ironcliffe Road - kerb and channel		100,000									
James Street - kerb and channel			170,000								
King Edward Street, Ulverstone - kerb and channel											
Knights Road - kerb and channel					170,000						
Merinda Drive											60,000
Overall Street - kerb and channel											120,000
Peppermint Drive											100,000
Preservation Drive, Sulphur Creek											470,000
Queen Street laneway											90,000
River Avenue - kerb and channel Haig to Spring west side											200,000
River Avenue - kerb and channel west of boathouse											200,000
River Road - kerb and channel											100,000
Riverside Avenue - kerb and channel											100,000
Russell Avenue crossing	30,000										
Trevor Street - Walker to James											300,000
Trevor Street - kerb and channel											70,000
Victoria Street				100,000							
Water Street				100,000							
Westella Drive (Development)											
Wrights Road - kerb and channel											80,000
STRATEGIC PROJECTS - FUTURE											
Industrial Drive extension											1,000,000
Main Road - East Penguin street lighting underground											300,000
Main Road, Penguin - CBD streetscape											300,000
Main Road, Penguin - underground power											300,000
Maskells Road/Industrial Drive/Bass Highway intersection											1,000,000
Reibey Street, Ulverstone - CBD streetscape											500,000
10 Year TOTALS	\$ 1,380,000	\$ 1,395,000	\$ 1,355,000	\$ 1,345,000	\$ 1,325,000	\$ 1,355,000	\$ 1,355,000	\$ 1,355,000	\$ 1,355,000	\$ 1,355,000	\$ 10,165,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN
RURAL ROADS**

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
RENEWAL											
George Street, Forth											
Isandula Road Landslip											
Penguin Road - Lonah Landslip	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000
Pine Road Rehabilitation (Bonneys to Copes)	100,000	150,000									
Raymond Road - landslip	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	250,000
Reseal program	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	9,000,000
Shoulder Program	150,000										
Rehabilitation of rural roads	175,000	200,000	200,000	450,000	250,000	250,000	350,000	350,000	350,000	350,000	3,500,000
SAFETY IMPROVEMENTS											
Albert Road											90,000
Browns Lane		50,000									
Creamery Road	140,000										
Guidepost Installation program											
Gunns Plains Road					200,000	200,000					200,000
Intersection improvements	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
Ironcliffe Road	5,490,000	3,760,000									60,000
Isandula Road											60,000
Kindred Road/Old Kindred Road	300,000										
Loongana Road guardrail											
Nine Mile Road											
Pine Road/Copes Road intersection											
Pine Road/Kergers Road intersection			100,000								
Pine Road Guardrail replacement		100,000									
Safety improvements			150,000	150,000	250,000	250,000	250,000	250,000	250,000	250,000	2,000,000
South Nietta/Loongana intersection						100,000					
Stubbs Road		80,000									
Swamp Road safet improvements											
Traffic management improvements	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Westella Drive	80,000										
CONSTRUCTION AND SEAL											
Allison Road											330,000
Dial Road											500,000
Harveys Road (500-860)											90,000
Haywoods Road											130,000
Ironcliffe Road											40,000
Purtons Road											290,000
Saltmarsh Road											140,000
UNSEALED ROADS - RURAL											
Perrys Road											10,000
STRATEGIC/FUTURE PROJECTS											
Castra Road (30km widen)											6,000,000
Cuprona Road (River Avenue to Albert Road widen)											2,000,000
Forth Road (Turners Beach to Forth Road widen 3km)											2,000,000
Preston Road (18km widen)											3,600,000
Loongana/Cradle Mountain Link Road											20,000,000
Loyetee/Loongana Link Road											10,000,000
10 Year TOTALS	\$ 7,420,000	\$ 5,325,000	\$ 1,435,000	\$ 1,585,000	\$ 1,685,000	\$ 1,785,000	\$ 1,585,000	\$ 1,585,000	\$ 1,585,000	\$ 1,585,000	\$ 60,790,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

FOOTPATHS

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
RENEWAL											
<i>Ulverstone</i>											
Mary Street											
Other renewals		130,000	130,000	130,000	130,000	130,000	300,000	300,000	300,000	300,000	3,000,000
James Street (UHS)											
Walker Street (UHS)											
<i>Penguin</i>											
Other renewals	84,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	800,000
<i>Turners Beach, Leith and Forth</i>											
Other renewals		20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
<i>Preservation Bay to Heybridge</i>											
Other renewals		20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
<i>Recreational Pathways</i>											
Anzac Park pathway											1,600,000
Hiscutt Park 6											50,000
Hiscutt Park 8											10,000
Tobruk Park											190,000
Westshore pathway rail crossing											20,000
Westshore paved pathway											540,000
Other renewals											500,000
UPGRADE											
Queen Street Bertha Street Crossing											
Main Street - Victoria Street Crosisng											
Quadrant Lane footpath and seal	160,000										
NEW											
<i>Ulverstone</i>											
Adaihi Street						350,000					
Alice Street											35,000
Amy Street - 2 Highfield Crescent North											35,000
Amy Street - 3 Upper Maud Street to Cheryl Court											60,000
Amy Street - 4 No. 9											25,000
Amy Street - 5											45,000
Beach Road											
Bishop Street											25,000
Boon Street											35,000
Braddon Street											
Braddon Street - Moore Street to Maud Street											85,000
Braddon Street - Alice Street to Maud Street											65,000
Chamberlain Street - East											90,000
Clara Street - Alice Street to South Road											80,000
Clara Street - River Road to South Road	100,000										
Clarke Street											100,000
Dial Street											90,000
Eastland Drive											70,000
Gawler Road (Gawler)											150,000
Gawler Road (Ulverstone)			300,000								
Hearps Road											120,000
Helen Street											100,000
Henslowes Road							180,000				
Locket Street											95,000
Main Street - 1 Eastland Drive to Heathcote Street											90,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

FOOTPATHS

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Main Street - 2 Heathcote Street/Whitelaw Street											90,000
Main Street - 3 Whitelaw Street to Production Drive (North)											160,000
Main Street - 4 Parsons Street to Production Drive (South)											115,000
Main Street - King Edward to Victoria (North)											
Marion Street											45,000
Mason Street											80,000
Maud Street											80,000
Penguin Road - 43 to Westland Drive											30,000
Queen Street - Bertha Street to Moore Street											105,000
Queen Street - Moore Street to Maud Street											85,000
River Road - 1 Maxwell Street to Jesamel Place											
River Road - 2 Clara Street to Margaret Place											
River Road - 3 Jesamel Place to Clara Street		100,000									
River Road - 4 Amherst Street to Queen Street	100,000										
Riverside Avenue											45,000
Short Street											35,000
Trevor Street											170,000
Upper Maud Street - Hearps Road to Westfield Court											90,000
Upper Maud Street - Vista Court to Amy Street											110,000
Walker Street											70,000
Whitelaw Street											180,000
<i>Penguin</i>											
Cann Street - 2											30,000
Deviation Road - 1											500,000
Deviation Road - 2											550,000
Dial Road - 1											110,000
Hampson Street											20,000
Kyema Court											20,000
Main Road - 2											130,000
Mission Hill Road - 1											70,000
Mission Hill Road - 2											80,000
Mission Hill Road - 3											160,000
Pine Road											
Pine Road - Bass Highway to Browns Lane											200,000
Pine Road - Browns Lane to end of kerb											230,000
South Road - 1											70,000
South Road - 2											110,000
South Road - 3											45,000
South Road - 4											70,000
Walton Street											60,000
<i>Turners Beach</i>											
Boyes Street - South											
Boyes Street - North		180,000									
Albert Street											50,000
Albert Street - North 2											20,000
Lukin Street - South											110,000
Manley Street											100,000
Stubbs Road				250,000							
Susan Street - 1			300,000								
Susan Street - 2											60,000
Turners Avenue											
Westella Drive - Turners Beach Road to Forth Road					300,000						
<i>Forth</i>											
Forth Road											90,000
George Street											100,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
FOOTPATHS											
	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Grove Street											30,000
Leith Road											40,000
William Street - 2											140,000
Wilmot Road											150,000
<i>Preservation Bay</i>											
Hogarth Road											80,000
Overall Street											30,000
Lyle Street - Glenburn Crescent											115,000
<i>Heybridge</i>											
River Avenue											
River Avenue - 2 Anne Street to 12 River Avenue											120,000
River Avenue - 3 Cuprona Road to Anne Street											80,000
River Avenue - 4											170,000
<i>Recreational Pathways</i>											
Blackburn Drive											600,000
Esplanade to Blackburn Drive											160,000
Forth Recreation Ground											15,000
Forth Shop to recreation area											20,000
Haywoods Reserve											45,000
Hiscutt Park - 1											25,000
Hiscutt Park - 2											70,000
River Park development											160,000
STRATEGIC PROJECTS											
<i>Coastal Pathway Plan</i>											
Beach Road, Ulverstone											700,000
Esplanade, Turners Beach											90,000
Forth River to Leith underpass											700,000
Forth to Turners Beach Shared Pathway											1,700,000
Gables Park											110,000
Robertsons Road to Queen Street											2,800,000
Leith underpass to railway underpass											400,000
Penguin Road, Lonah											20,000,000
Penguin to Lonah											1,000,000
Preservation Drive - 1 Lyle Street to Hogarth Road											100,000
Preservation Drive - 2 Hogarth to Overall (3m wide+K&C&D)											720,000
Preservation Drive - 3 Overall Street to Creamery Road (3m wide)											400,000
Preservation Drive - 4 Creamery Road to Midway Point (3m wide)											310,000
Preservation Drive - Midway Point to Surf Club (3m wide)											1,000,000
Preservation Drive - Surf Club to Main Road, Penguin (3m wide)											1,200,000
Plant - Shared Pathway Maintenance	60,000										
10 Year TOTALS	\$ 504,000	\$ 530,000	\$ 850,000	\$ 500,000	\$ 550,000	\$ 600,000	\$ 600,000	\$ 420,000	\$ 420,000	\$ 420,000	\$ 46,260,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

BRIDGES

			1	2	3	4	5	6	7	8	9	10	
			Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description			23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
253	Forth River	Forth Road	90,000										
	Gawler River	Preston Road											
1726	Laurel Creek	Loyetee Road											
5411	Preston Creek	McPhersons Road	330,000										
5410	Preston Creek	Raymond Road				250,000							
292	Leven River	South Riana Road					500,000	500,000					
2965	Pine Creek	South Riana Road							400,000				
2340	Jean Brook River	Loongana Road								540,000			
2130	Adams Creek	Camena Road									300,000		
2559	Sulphur Creek	West Pine Road									150,000		
2987	Buttons Creek	Picketts Road											200,000
4085	McBrides Creek	Ironcliffe Road											200,000
3200	Buttons Creek	Castra Main Road											400,000
91	Leven River flood o'flow	South Riana Road											300,000
1291	Leven River	Loongana Road											2,200,000
1533	Buttons Creek	Castra Road											400,000
3519	Leven River tributary	Lobster Creek Road											200,000
	Leven River	Leven River Bridge - flags	20,000										
	Leven River	Leven River Bridge - lighting	10,000										100,000
10 Year TOTALS			\$ 450,000	\$ -	\$ -	\$ 250,000	\$ 500,000	\$ 500,000	\$ 400,000	\$ 540,000	\$ 450,000	\$ -	\$ 4,000,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

CAR PARKS

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
RENEW/RESEALING											
Athletic Track car park		40,000									
Beach Road Lookout car park			35,000								
Bicentennial Park car park			55,000								
Forth Community car park											
Haywoods Reserve car park		100,000									
Hiscutt Park				50,000							
Leven Canyon Lookout car park				50,000							
Other reseals		150,000			100,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Penguin Sports Centre carpark	40,000										
Quadrant car park North					160,000						
Ulverstone Recreation Ground (North)		30,000									
Ulverstone Showground South			170,000								
Ulverstone Showground West											
Yacht Club car park				40,000							
UPGRADE											
Anglican Church car park											
Church of England - lighting				80,000							
Leith Road					80,000						
North Reibey Street		10,000									
Parking Plan - strategic implementation											
NEW											
Alternating Current Electrical Vehicle Charge Station	15,000										
Main Road, Penguin				160,000							
STRATEGIC PROJECTS - FUTURE											
Commuter parking											60,000
Multi-storey car park											3,000,000
North Motton Recreation Ground											40,000
Off street car parking, Penguin											300,000
Paid parking systems											500,000
River Park											100,000
Strategic purchases											600,000
Sulphur Creek											100,000
Upgrades/rearrangements											300,000
10 Year TOTALS	\$ 55,000	\$ 330,000	\$ 260,000	\$ 380,000	\$ 340,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 5,000,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
DRAINAGE											
	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
RENEW											
Manhole/side entry pit replacements	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
Capacity Upgrades		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
UPGRADE - INCLUDING FLOOD/RISK RELATED											
Ashwater Crescent, Penguin		60,000									
Bass Highway - Preservation Bay & Sulphur Creek		40,000	40,000	40,000	40,000	40,000	40,000	40,000			
Bertha Street Outfall, Ulverstone	1,200,000										100,000
Fieldings way upgrade (flooding)	20,000										150,000
Ellis Creek Outfall, Sulphur Creek		50,000									
Esplanade, Turners Beach (OC Ling caravan park flooding)											
Fenton Street											
Ironcliffe Road - contribution											
Leith drainage											150,000
Mason Street											
Miscellaneous drainage	20,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
Mission Hill Road/Deviation Road, Penguin		50,000									
Mortimer Road, Penguin											
Outfall Improvements			40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
Penguin Creek relocation											250,000
Preservation Drive (No322)		100,000									
Queen Street (Alice Street to South Road), Ulverstone											100,000
River Avenue, Heybridge											50,000
Sice Avenue Outfall											
South Road-Ellis Street, West Ulverstone											600,000
Stormwater Management Plan outcomes, inc. climate change impact			100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
Victoria Street Outfall											
264 Westella Drive, Turners Beach											
NEW CONSTRUCTION											
Buttons Creek Wetlands Investigation											60,000
Bass Highway (300 Bass Highway), Sulphur Creek		30,000									
Bridge Street (No. 17) , Leith			20,000								
Browns Lane, Penguin			20,000								
Creamery Road (East), Sulphur Creek											30,000
Creamery Road (West), Sulphur Creek											30,000
Forth Road, Forth				30,000							150,000
Heybridge drainage - South side											100,000
Hull Street, Leith - Stage 1											40,000
Hull Street, Leith - Stage 2											50,000
James Street (No. 8) , Forth											30,000
Josephine Street/South Road, Ulverstone			50,000								
Jowett Street/Richardson Street, Ulverstone				40,000							
Jowett Street, Ulverstone				30,000							
Knights Road, Ulverstone											20,000
Main Road/Cann Street, Penguin			30,000								
Olivers Road extension, Ulverstone			50,000								
Penguin Road, Ulverstone											200,000
Penstone drainage, Ulverstone											50,000
Stanley/Vincent Streets, Ulverstone					60,000						
Sulphur Creek											400,000
West Ulverstone extension											150,000
Westridge Road, Penguin contribution											50,000
10 Year TOTALS	\$ 1,270,000	\$ 440,000	\$ 460,000	\$ 390,000	\$ 350,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 250,000	\$ 250,000	\$ 4,860,000

TEN YEAR FORWARD PLAN											
WASTE MANAGEMENT											
	1	2	3	4	5	6	7	8	9	10	
Description	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33	Future
GENERAL											
- Public Area Bin Upgrade	90,000										
- Public Place Recycling											
- Waste Levy Compliance and Site Design	500,000										
PENGUIN RDS											
- Site rehabilitation	25,000										400,000
CENTRAL COAST RESOURCE RECOVERY CENTRE											
- Access Road Reseal		30,000									
- Boom Gates											
- Carpark Seal		30,000									
- Drainage											100,000
- Entrance roofing											100,000
- Landscaping		30,000		30,000	30,000						
- Leachate improvements		50,000	50,000		50,000						250,000
- Rehabilitation		50,000	70,000	50,000							1,500,000
- Security											
- Signage	5,000										
- Site development	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	250,000
- Stormwater Lagoon											
- Tip Shop building											100,000
- Plant purchase - water cart (2000lt)	30,000										
- Waste bins roofing		50,000	50,000								
- Wetlands											500,000
- Weighbridge											
COUNTRY WASTE FACILITIES											
General											
- Audit	25,000										
- Recycling											
Castra Transfer Station											
- Site development and rehabilitation		20,000	20,000			20,000			20,000		
Preston Transfer Station											
- Site development and rehabilitation		20,000		20,000			20,000				
South Riana Transfer Station											
- Site development and rehabilitation		20,000			20,000			20,000			
RIVER ROAD											
- Site rehabilitation		20,000	30,000								
10 Year TOTALS	\$ 695,000	\$ 340,000	\$ 240,000	\$ 120,000	\$ 120,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 20,000	\$ 3,200,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
PARKS (incl. Playgrounds)											
	1	2	3	4	5	6	7	8	9	10	
Decsription	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33	Future
Beach access upgrades	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000		
Beach Road (East) - Access/gate/weed control											
Beach Road (coastline expansion)											
Park asset renewals	80,000	80,000	50,000	40,000	50,000	20,000	35,000	100,000	100,000	100,000	1,000,000
Penguin Road - West Ulverstone beach access											
Penguin Skate Park											300,000
Playground renewals - identified	60,000	80,000	60,000	70,000	90,000	75,000	80,000	160,000	140,000	190,000	500,000
Robins Roost - Playground upgrade											100,000
Tobruk Park BBQ (Fig Tree) - refit		20,000									
Hiscutt Park Pond - siltation investigation/cleanout											100,000
Perry-Ling Gardens	20,000										
Penguin Foreshore shared pathway (LRCI 3)	70,000										
Penguin Foreshore Playground and landscape (LRCI 3)	139,000										
Watcombe Beach Pedestrian Rail Crossingss (LRCI 3)											
GENERAL											
Physical activity equipment	20,000	20,000	20,000	50,000			50,000		10,000	10,000	
Hiscutt Park BBQ - refit						20,000					
Fairway Park - Beach Road			20,000		30,000						
Fairway Park - Master Plan											
Park signage upgrade	10,000					15,000			12,000	12,000	
Amy/Josephine Street beach steps											25,000
Anzac Park slide - shade sail		30,000		30,000	30,000		30,000				
Anzac Park step refurbishment	20,000										
Anzac Park - Pathway to playground		20,000									
Beach Road coastal expansion/treeline			10,000		10,000		10,000				
Beach Road limited mobility viewing platform	35,000		35,000	35,000							30,000
Public Showers											
Beach/Camp shower											
Bicentennial Park - Services (Power and Water)											
Braddons Lookout - solar light & security camera											
Dial Park - rubber soft fall											
Fishpond coast restoration		5,000	5,000								
Industrial Estate Greenbelt		5,000									
Leven Canyon Track handrails (steep sections) + track to toilets	30,000										
Leven Canyon - path track resurfacing											
Leven River Foreshore _ Reid Street Reserve Wildlife Corridor											
Penguin foreshore - shade sail											
Penguin Skate Park - fence renewal						10,000					
Penguin Skate Park - hotmix renewal (concrete)			35,000								
Penguin Skate Park - shade sail											
Preston Falls - view platforms and track development											
Robins Roost footpath											
Shade sail program		55,000	15,000	15,000							60,000
Shropshire/Yacht Club fence renewal						10,000					
Ulverstone Skate Park upgrade		0									
Upper Preston Falls track			35,000								
Buttons Creek - Caravan Park - Foreshore rehabilitation											
Hiscutt Park - bridge refurbishment											
Dial Park - Revegetation											
Tobruk Park Pond rectification											
Anzac Park - bank re-planting						100,000					
River Park Closeout		15,000									
Hiscutt Park Wall Repair	40,000	20,000									1,300,000
Turners Beach Boardwalk											
Natural Resource Management Strategy - Turners Beach	30,000										
Lighting Pathways			40,000	40,000	20,000						200,000
Picnic Point Shared Pathway											
Tobruk Park Shared Pathway											
Beach Road Shared Pathway											
Midway Point - rehabilitation	15,000										
Country Park Track Upgrades	10,000										
Greening Central Coast Strategy - shared pathway canopy	30,000										
LOCAL OPEN SPACE											
Hall Point - Rehabilitation											

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
PARKS (incl. Playgrounds)											
	1	2	3	4	5	6	7	8	9	10	
Description	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33	Future
NEW LOCAL OPEN SPACE											
Ironcliffe Road											
Markm Court				60,000							
Mission Hill Road/Deviation Road/Crisling Place					60,000						50,000
Seabreeze Avenue/Creamery Road											50,000
Southwood Avenue											50,000
EQUESTRIAN CENTRE/BATTEN PARK											
Batten Park Master Plan and site development					100,000						5,000,000
Investigate relocation of North Motton Equestrian Centre to Batten Park											
BIKE DIRT AND PUMP TRACK											
Bike dirt jump and pump track - seating etc.											100,000
OPEN SPACE AND RECREATION PLAN											
Review of Open Space and Recreation Plan											
Completion of Wharf to Buttons Creek Master Plan		20,000									
Johnsons Beach BBQ and hut											
ULVERSTONE URBAN DESIGN GUIDELINES											
Anzac Park Master Plan											500,000
FORTH URBAN DESIGN GUIDELINES											
Forth Recreation Ground entry gates			20,000			20,000					
Forth Recreation Ground play/fitness facilities - climbing net			30,000				30,000				
Forth Recreation Ground riverbank fencing				50,000							
Forth Recreation Ground tree planting		10,000									
River bank regeneration					50,000						
TURNERS BEACH URBAN DESIGN GUIDELINES											
Turners Beach Recreation Precinct - park shelter											
Turners Beach Recreation Precinct - playground and seating							30,000				
Turners Beach Recreation Precinct - beach vegetation plan											
Turners Beach Urban Design Guidelines - Boardwalk											
Turners Beach Pathway - Land Purchase East Ulverstone											
10 Year TOTALS	\$ 649,000	\$ 420,000	\$ 415,000	\$ 430,000	\$ 480,000	\$ 310,000	\$ 305,000	\$ 300,000	\$ 302,000	\$ 312,000	\$ 9,365,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

PUBLIC AMENITIES

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Bus shelters - renewals	0	10,000		10,000		10,000		10,000		10,000	100,000
Bus stop upgrade and removals											
Central Coast Memorial Park - toilet renewal		90,000									
Coles toilet renewal						15,000					
General public toilet refurbishment	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	300,000
General public toilet renewal						100,000	200,000	200,000	200,000	200,000	300,000
Nicholsons Point Boat Ramp											
Anzac Park toilet renewal						10,000					
Picnic Point toilets renewal					100,000						
Blythe Heads Toilet renewal				120,000							
Apex Park Shelter											
Apex Park - Electronic sign upgrade											100,000
"Big Penguin" refurbishment			30,000								10,000
Drinking water stations	10,000	6,000		6,000	6,000	6,000	4,000	4,000	4,000	4,000	50,000
Apex Park shelter - refurbishment											
Bus shelters - new			15,000			15,000					100,000
Flagpole Review											
Gunns Plains Hall - toilets			100,000								
Leven River walls - refurbishment		50,000									100,000
Leven River walls assessment											
Location signage improvements					50,000						
Merv Wright Memorial Fountain refurbishment	20,000			100,000							
Montgomery RoadECO Toilet Facility (Grant)											
Preservation Drive Bus Stop											
Public toilet - minor works	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
Public toilet lighting upgrade						15,000					
Security Cameras	4,000										
Toilet furniture upgrade						15,000					
Ulverstone Shrine of Remembrance - refurbishment				150,000							
Ulverstone Wharf - pontoon											1,000,000
Wharf replacement											2,000,000
West Ulverstone Pontoon - upgrade							150,000				
10 Year TOTALS	\$ 59,000	\$ 181,000	\$ 170,000	\$ 411,000	\$ 181,000	\$ 211,000	\$ 379,000	\$ 239,000	\$ 229,000	\$ 239,000	\$ 4,060,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

CEMETERIES

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Cemetery renewals											
Grave shorting equipment											
CENTRAL COAST MEMORIAL PARK											
Memorial Park - Plinth existing section	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	
Memorial Park - Tree planting program	10,000		10,000		10,000		10,000		10,000		
Memorial Park - Allen Road relocation		10,000									200,000
Memorial Park - Amenities No. 2			150,000								
Memorial Park - Area D development											200,000
Memorial Park - Area F pre-development	10,000	10,000		10,000							10,000
Memorial Park - Area G pre-development				10,000							10,000
Memorial Park - Area H pre-development					10,000						
Memorial Park - Area I pre-development					10,000						
Memorial Park - Area J pre-development						10,000	10,000				
Memorial Park - Area K pre-development						10,000	10,000				
Memorial Park - Ash Garden	25,000										
Memorial Park - car park No. 2 redevelopment - Area F				100,000		50,000					50,000
Memorial Park - car park No. 3 - Area F											
Memorial Park - car park No. 4											20,000
Memorial Park - drainage	20,000										
Memorial Park - entry refurbishment											
Memorial Park - grave location system	10,000										
Memorial Park - grave shoring equipment											
Memorial Park - Water storage tank and irrigation	25,000										
Memorial Park - master Plan											
Memorial Park - memorial gardens	25,000	25,000	25,000								150,000
Memorial Park - pathways - Area F/G											
Memorial Park - pathways - Area G/H											
Memorial Park - plinths	35,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
Memorial Park - road extension - Area G			250,000	200,000							150,000
Memorial Park - road extension - Area H											50,000
Memorial Park - road extension - Area I											
Memorial Park - road extension - Area J											
Memorial Park - road extension - Area K											
Memorial Park - seating	5,000		5,000								
Memorial Park - utility shed											
Memorial Park - watering system		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Memorial Park - work site/storage development											
Memorial Park - Path System E/F		10,000		10,000	10,000	10,000	10,000	10,000	10,000	10,000	50,000
Lowering Device			10,000								
PENGUIN GENERAL CEMETERY											
Penguin General Cemetery - frontage upgrade		35,000									20,000
Penguin General Cemetery - garden reconstruction											
Penguin General Cemetery - road reseal											
Penguin General Cemetery - signage upgrade											
Penguin General Cemetery - settlement rectification											
ULVERSTONE GENERAL CEMETERY											
Ulverstone General Cemetery - car barriers											
Ulverstone General Cemetery - hut installation											
Ulverstone General Cemetery - seating											
Ulverstone General Cemetery - Trevor Street entrance and fencing											20,000
Ulverstone General Cemetery - Signage											
10 Year TOTALS	\$ 200,000	\$ 150,000	\$ 510,000	\$ 390,000	\$ 100,000	\$ 140,000	\$ 100,000	\$ 70,000	\$ 80,000	\$ 70,000	\$ 1,180,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
ADMINISTRATION CENTRE											
	1	2	3	4	5	6	7	8	9	10	
Description	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33	Future
Administration Building - carpet replacement	25,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Administration Building - painting		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Administration Building - security upgrade						25,000					
Administration Building - first floor refurbishment											
Administration Building - Heat pump renewals	15,000	15,000	25,000	15,000		15,000	15,000	15,000	15,000	15,000	
Administration Building - Chair renewals (Chambers)											
Administration Building - Sit to stand workstations											
Administration Building - GM office acoustics											
Administration Building - electrical upgrade		50,000									100,000
Administration Building - Engineering office											
Administration Building - office furniture											
Administration Building - ground floor customer service counter											
Administration Building - lighting upgrade	1,000	10,000		10,000	10,000			10,000	10,000	10,000	
Administration Building - master plan			50,000								2,000,000
Administration Building - Guttering replacement											
Administration Building - roof renewal				50,000							
Administration Building - Switchboard and Wiring Upgrade											
10 Year TOTALS	\$ 41,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 30,000	\$ 60,000	\$ 35,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 2,300,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
CARAVAN PARKS											
	1	2	3	4	5	6	7	8	9	10	
Description	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33	Future
Amenities refurbishment		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Ulverstone Caravan Park Toilet Block	500,000										
Electrical upgrade - Stage 3	10,000										
Sewerage reticulation renewals											
Water reticulation renewals											
10 Year TOTALS	\$ 510,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 100,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN CORPORATE SUPPORT	1	2	3	4	5	6	7	8	9	10
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned
	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Computer Replacement Program	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Enterprise Management (Payroll)										
Enterprise Management (Finance Module)	50,000									
Desktop to laptop replacement										
Infringements New module										
Website Upgrade	30,000									
Regulatory Services										
Dog Park Facilities										
10 Year TOTALS	\$ 180,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

CHILD CARE

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Penguin Play Centre - internal painting	4,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Ulverstone Child Care - internal/external painting		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	50,000
Ulverstone Child Care - refurbishment											
ULVERSTONE CHILD CARE CENTRE											
Ulverstone Child Care - Fire Panel replacement	5,000										
Ulverstone Child Care - gutter upgrade											
Ulverstone Child Care - heating upgrade											
Ulverstone Child Care - installation of shade sail						10,000	10,000				
Ulverstone Child Care - large sandpit											
Ulverstone Child Care - pantry shelf											
Ulverstone Child Care - roof replacement and asbestos removal											
Ulverstone Child Care - sliding door				30,000							
Ulverstone Child Care - toddler area food preparation											
Ulverstone Child Care - water main replacement											
Ulverstone Child Care - Young Endeavour's fence											
Ulverstone Child Care - Car Park						20,000	20,000				
Ulverstone Child Care - Play Structure			20,000		30,000						
PENGUIN PLAY CENTRE											
Penguin Play Centre - roof renewal		20,000									20,000
Penguin Play Centre - spouting renewal		20,000									20,000
10 Year TOTALS	\$ 9,000	\$ 55,000	\$ 35,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 140,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

CULTURAL ACTIVITIES

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Art Gallery - acquisition	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	50,000	50,000	50,000
Ulverstone Band - instrument acquisition fund	70,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000	130,000
Ulverstone Band - roof renewal	50,000										
Maskells Road mini-precinct (relocated museum structures)	400,000										60,000
Community shed - upgrade											
Reibey Street - curation											
Garage replacement											
Festive Decorations	10,000	10,000		10,000		10,000			10,000		
Revolving stage storage											
Local History Building refurbishment (LRCI 3)	48,000										
10 Year TOTALS	\$ 583,000	\$ 28,000	\$ 18,000	\$ 28,000	\$ 18,000	\$ 28,000	\$ 63,000	\$ 63,000	\$ 73,000	\$ 18,000	\$ 240,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
HOUSING											
	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Aged Persons Units - electrical replacement	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
Aged Persons Units - hot water cylinder renewals	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
Aged Persons Units - fencing/surrounds renewal	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
Ganesway Trade Waste compliance											
Aged Persons Units - external rehabilitation	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	
Aged Persons Units - internal rehabilitation	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
Ganesway - internal rehabilitation	20,000	21,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
10 Year TOTALS	\$ 173,000	\$ 174,000	\$ 173,000	\$ 173,000	\$ 173,000	\$ 173,000	\$ 173,000	\$ 173,000	\$ 173,000	\$ 173,000	\$ -

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
CULTURAL AMENITIES											
	1	2	3	4	5	6	7	8	9	10	
Description	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33	Future
Civic Centre - carpet replacement	30,000	30,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	150,000
Civic Centre - painting program	10,000			10,000	10,000						50,000
Civic Centre - replace oven/refurbishment											
Civic Centre - seating renewal											
Civic Centre - stage/dancefloor refurbishment						20,000	20,000				
Civic Centre - Theatre curtain replacement						40,000	40,000				
Civic Centre - whiteboard upgrade											
Wharf Building - paving renewal											
Wharf Building - audio/visual reconfiguration											
Civic Centre - Isandula room refurbishment											
Civic Centre/Wharf - audiovisual											
Civic Centre - Lock entry control system	8,500										
Civic Centre - electrical upgrade					30,000						
Civic Centre - Gawler Room - plaster/paint											
Civic Centre - kitchen upgrade											
Civic Centre - Theatre lighting											
Civic Centre - lighting upgrade											300,000
Civic Centre - fire panel replacement	4,500										
Civic Centre - shelving (cleaners room)											
Civic Centre - entrance/internal design											
Civic Centre - winches											
Civic Centre - airlock											
Wharf safety - bollards		20,000		20,000							
Wharf Precinct - Lock entry control system	8,000										
Montgomery Room - Lock/Entry Control System	1,500										
Wharf Precinct - Farmers market signage											
Wharf storage building											
Wharf Building - deck replacement	30,000										
Wharf Precinct - directinal signage											
Wharf Precinct - fire panel replacement	4,500										
Wharf Building - tables and chairs											
Wharf Building - renewals			50,000	50,000							
Wharf Building - Storage door											
Wharf Building - deck refurbishment											
Wharf Building - operable door repairs					10,000						
Wharf Building - roof recladding											
Wharf Building - western wall blinds											
Wharf Building - waste fence											
Wharf Building - Precinct Master Plan											
Wharf Building - deck seating											
Sustainability assessment (Climate Action Plan)											
10 Year TOTALS	\$ 97,000	\$ 50,000	\$ 60,000	\$ 90,000	\$ 60,000	\$ 70,000	\$ 70,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 500,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

PUBLIC HALLS AND BUILDINGS

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Municipal Tea Rooms - Trade Waste compliance	15,000										50,000
Outdoor Entertainment Centre - internal roof painting	15,000										20,000
Penguin Memorial Library - roof replacement											
Penguin Railway Station - external refurbishment	30,000										
Penguin Railway Station - gaol painting											
Public Halls and Buildings - surrounds/fencing renewals	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Riana Recreation Ground Grandstand - assessment											
Sprent Community Centre - Electrical upgrades											
Sulphur Creek Hall - toilet upgrade	10,000										
Sulphur Creek Hall - roof											35,000
Sulphur Creek Hall - refurbishment											25,000
Turners Beach Hall - roof											
Ulverstone Surf Club - external paint	55,000										55,000
Ulverstone Surf Club - roof replacement						50,000	50,000				
Ulverstone Surf Club - hot water cylinder											
Ulverstone Surf Club - lift											
Penguin Meals on Wheels refurbishment		10,000			10,000						
Penguin Railway Station - Container											
Penguin Surf Club - Amenities (Prelims)		1,500,000	1,500,000								35,000
Riana Community Centre - Toilet/Changeroom Refurbishment											
Ulverstone Wharf - refurbish kitchen											
Forth Hall - refurbishment											
Maskells land development - Historical Machinery Club											500,000
North Motton Hall - internal refurbishment				15,000							
Penguin Medical Centre - lift											100,000
Penguin Memorial Library - external refurbishment		30,000			10,000						30,000
Penguin Railway Station - development											1,000,000
Penguin Senior Citizens - refurbishment			30,000								
Penguin Senior Citizens - servery	12,000										
Penguin Senior Citizens - carpark		20,000									
Riana Community Centre - security system incl. WiFi											
Riana Recreation Ground Grandstand - improvements	50,000										
Turners Beach Hall - external refurbishment	5,000			20,000							
Ulverstone Surf Club - balcony structure			125,000								
Ulverstone Surf Club Steps						1,500,000					
Ulverstone Senior Citizens - Gutter replacement				20,000							
Beach Hut - external refurbishment	15,000	15,000									
Hall window replacement program		10,000	10,000	10,000	10,000	10,000					
10 Year TOTALS	\$ 217,000	\$ 1,595,000	\$ 1,675,000	\$ 75,000	\$ 40,000	\$ 1,570,000	\$ 60,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 1,950,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

SWIMMING POOL AND WATERSLIDE

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Waterslide - pump renewal		25,000									25,000
Waterslide - heat pump renewal						15,000					
Painting Program											
Chlorinator upgrade		10,000			10,000			10,000			10,000
Fencing/surrounds											30,000
Slide repairs	70,000	80,000		10,000		10,000		10,000		10,000	
Slide replacement											100,000
10 Year TOTALS	\$ 70,000	\$ 115,000	\$ -	\$ 10,000	\$ 10,000	\$ 25,000	\$ -	\$ 20,000	\$ -	\$ 10,000	\$ 140,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
ACTIVE RECREATION											
	1	2	3	4	5	6	7	8	9	10	
Description	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33	Future
Netball court upgrade (Plexipave and two new courts)		10,000									365,000
Recreation asset renewals											
Recreation facilities - cricket wicket renewals	15,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Recreation facilities - goal post replacements		15,000		15,000		15,000	15,000				75,000
Soccer goal replacements											10,000
Sports ground surface - refurbishment	50,000		150,000								
Forth Recreation Ground - refurbishment											
Poultry pavillion - renewal											
River Park Recreation Ground - ground refurbishment	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	100,000
Recreation facilities - changeroom upgrades	20,000	20,000	20,000	20,000	30,000	30,000	30,000	30,000	30,000	30,000	
Turners Beach Recreation Ground - change room upgrade											
Penguin Recreation Ground -- relocate ball fence											
Penguin and Ulverstone- dog exercise area gates	20,000										
Heybridge Recreation Ground Clubrooms	1,363,000										
DIAL REGIONAL SPORTS COMPLEX											
Dial Park - fertigation System											
Dial Park - Kitchen											
Dial Park - Changeroom Seating											
Dial Park cricket net security gates											
Dial Park Landscaping	10,000										
Dial Park Perimeter seating											500,000
Dial Park land purchase adjoining bowls club				150,000							
Dial Park Solar energy											50,000
Dial Park Additional Water Tank											
Dial Park Carpark and overflow design											
PENGUIN URBAN DESIGN GUIDELINES											
Penguin Recreation Ground Master Plan											
Relocation of Cuprona Football Club											
ULVERSTONE SHOWGROUND, SPORTS AND LEISURE CENTRE											
Alice Street car park											
Alice Street signage	20,000										
Cattle pavilion refurbishment - floor											270,000
Changeroom/toilet facility female players											
Showgrounds - old secretary's office											40,000
Community Precinct car park											
Grey water collection											
Ground lighting - Stage 4											150,000
Mens Shed - water/sewer connection											
Netball court upgrade - seating and fencing											
Overflow car parking and motorhomes											250,000
Perimeter fencing at dog precinct											
Railway fencing renewal	19,000										
Relocation/upgrade underground power - Sideshow Alley		25,000									100,000
Soccer pitch - all weather pitch											150,000
Works storage											
Overflow parking access											
Fencing railway perimeter	40,000										
Solar Panels											
Ulverstone Showground Precinct Changerooms and Amenities	499,000										
Ulverstone Showground Social Room - Heating & Lighting											
Showgrounds - Cattle ramp/water											
Showgrounds - automated irrigation system	190,000										250,000
Showgrounds - Universal Toilet Facility (near community shed)											50,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

ACTIVE RECREATION

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
OTHER RECREATION FACILITIES											
Batten Park - Fencing Upgrade											
Batten Park - electrical upgrade	35,000										
Electrical upgrades			30,000	30,000	50,000						20,000
Forth Recreation Ground - lighting Stage 2											200,000
Forth Recreation Ground - Irrigation System											
Forth Recreation Ground - social room upgrade	80,000										
Forth Recreation Ground - female changeroom upgrade	60,000										
Forth Recreation Ground - Box Gutter											
Haywoods Reserve - visitor changerooms extensions											4,000,000
Haywoods Reserve - ground lighting upgrade											100,000
Haywoods Reserve - Irrigation system					150,000						
Haywoods Reserve - carpark upgrade	40,000										
Haywoods Reserve -social room upgrade											80,000
Haywoods Reserve - cricket wicket upgrade											
Heybridge Recreation Ground - electrical safety											
Heybridge Recreation Ground - lighting upgrade			130,000								
Penguin Athletic Track - "Place of Assembly" Disabled Toilet											50,000
North Motton - ceiling replacement		20,000									50,000
Penguin Athletic Track - Carpark		100,000									
Penguin Athletic Track - line marking and equipment											50,000
Penguin Athletic Track - 5 Bay Storage Shed Contribution	150,000										
Penguin Athletic Track - Hammer Cage Renewal											150,000
Penguin Athletic Track - Security and Access Control Upgrade	15,000										
Penguin Athletic Track - Lighting Upgrades	30,000										
Penguin Athletic Track renewal				1,000,000							1,000,000
Penguin Athletic Track - Social room extension											300,000
Penguin Athletic Track - Shower/Changeroom upgrade			80,000								
Penguin Athletic Track - power upgrade		30,000									
Penguin Recreation Ground - disabled toilets											
Recreation grounds - lighting upgrades	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	200,000
Penguin Chopping Arena - toilets and amenities	52,000										
River Park Recreation Ground - multi-purpose facility investigations											750,000
River Park Recreation Ground - Ground re-shape											100,000
River Park Recreation Ground - upgrade changerooms/toilets	180,000										
Turners Beach Recreation Ground - lighting upgrade			50,000								
Turners Beach Recreation Ground - upgrade changerooms/toilets											
Turners Beach Recreation Ground - Irrigation System				180,000							
Turners Beach Recreation Ground - kitchen & social room upgrade						60,000					
Turners Beach Recreation Ground - repainting interior & exterior	35,000										
Turners Beach Recreation Ground - dog exercise area	30,000										
Ulverstone Recreation Ground - fencing upgrade	15,000										
Ulverstone Recreation Ground - lighting upgrade					40,000						70,000
Ulverstone Recreation Ground - playing surface fencing upgrade				75,000							
Ulverstone Recreation Ground - boundary fencing renewal			40,000								
Ulverstone Recreation Ground (Water Street) - nets for northern goals	15,000										
Ulverstone Recreation Ground - Social Room & Kitchen Upgrade											80,000
West Ulverstone Recreation Ground - disabled toilet	40,000		50,000								
West Ulverstone Recreation Ground - upgrade changeroom/toilets	50,000										80,000
West Ulverstone Recreation Ground - Irrigation System						150,000					
West Ulverstone Recreation Ground - scoreboard upgrade											
West Ulverstone Recreation Ground - outdoor and BBQ area											25,000
West Ulverstone Recreation Ground - social room upgrade					50,000						
West Ulverstone Recreation Ground - lighting upgrade			120,000								150,000
Penguin Chopping Arena - Toilets and Amenities											

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
ACTIVE RECREATION											
	1	2	3	4	5	6	7	8	9	10	
Description	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33	Future
Ulverstone Tennis Club - Crown Land rehabilitation											
Recreation Ground Water Connections	40,000										
Heybridge Recreation Ground - lighting upgrade											
Heybridge Recreation Ground - Ball Fence											
Trade Waste compliance	10,000										
Ulverstone Recreation Ground - underground irrigation											
Penguin Miniature Railway - Track Upgrade											
Goal Post Replacements		10,000	10,000								30,000
Seating Replacement program		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
STRATEGIC											
Batten Park Master Plan and site development											1,500,000
10 Year TOTALS	\$ 3,163,000	\$ 315,000	\$ 765,000	\$ 1,555,000	\$ 405,000	\$ 340,000	\$ 130,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 11,545,000

CENTRAL COAST COUNCIL TEN YEAR FORWARD PLAN											
RECREATION CENTRES											
	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
ULVERSTONE SPORTS AND LEISURE CENTRE											
Audiovisual equipment				20,000							
Community Precint - upgrade kitchen for softball accomodation											
Plant and Equipment Upgrade		20,000					20,000	10,000			
Electronic backboard winch	120,000					5,000					
Lion Nathan contract - beer equipment						15,000					
External painting		20,000							30,000		
Equipment replacement											
Roof Upgrade											
Carpet Renewal					30,000						
Office upgrade	80,000										
Community Rooms											
Security upgrade	30,000					15,000					
Squash court lighting upgrade											30,000
Judo relocation to training facility with existing squash courts											1,000,000
Upstairs social facility											500,000
Solar Energy Conversion											
Security/wifi											
Stadium 3 - Roof Replacement			100,000								
Stadium 2 - Roof Replacement									100,000		200,000
Stadium No. 1 - Lighting upgrade											
Stadium No. 2 - Lighting upgrade											
Stadium No. 3 - Lighting upgrade											
Stadium No. 2 - guttering and external renewal		30,000									75,000
PENGUIN SPORTS CENTRE											
Alteration to squash court doors											
Changeroom flooring			15,000								
Electrical upgrade											
Floor scrubber replacement					18,000						
Installation of wall linings				30,000							
Lighting upgrade to LED											
Roof replacement			100,000	25,000	25,000				50,000		
Security upgrade and access door control	10,000					20,000					
Upgrade fire hose water supply											
Upgrade to scoreboard											
Window replacement and external refurbishment											
Penguin Stadium - PA upgrade											
Penguin Stadium - Switchboard upgrade											
Seating and stair compliance study											
Seating upgrade compliance		150,000									
Squash court lighting upgrade				10,000							
Penguin Stadium - backboards											
Solar Energy Conversion									100,000		
Penguin Sports Centre - Stadium floor - complete replacement program							60,000				
Penguin Sports Centre - external refurbishment					30,000						
GENERAL											
Suatainability Assessment											
Sports and Leisure Centre - Risk Outcomes											
10 Year TOTALS	\$ 240,000	\$ 220,000	\$ 215,000	\$ 85,000	\$ 103,000	\$ 55,000	\$ 80,000	\$ 10,000	\$ 280,000	\$ -	\$ 1,805,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN**

ARTS & CULTURE

	1	2	3	4	5	6	7	8	9	10	
	Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Future
Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	
Penguin Visitor Centre - new reception/joinery	20,000										
Ulverstone Visitor Information Centre - roof replacement											
Penguin Digital Sign											
HIVE: Offices and circulation spaces	15,000					15,000					
HIVE: Outdoor furniture - café and main entrance				25,000							
HIVE: Signage							15,000				
HIVE: equipment to support room hire	10,000										
HIVE: Solar PV Installation	60,000										
HIVE: Reibey Street Wall Art	20,000										
HIVE: Additional disability parking space	10,000										
Ulverstone Visitor Centre - Front entrance											
Ulverstone Visitor Centre - Panels											
Penguin Visitor Information Centre \admin new reception											
Penguin Visitor Information Centre - Upgrade				500,000							
Ulverstone Visitor Information Centre relocation											
Ulverstone Visitor Information Centre - window glazing film											
10 Year TOTALS	\$ 135,000	\$ -	\$ -	\$ 525,000	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN
PLANT REPLACEMENT PROGRAM**

			1	2	3	4	5	6	7	8	9	10
			Budget	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned	Planned
Fleet Number	Vehicle	Department	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
100	Small SUV	Community	21,000			18000				18,000		
101	Sedan	Planning			17,000				17,000			
102	Wagon SUV	Environmental Health				18,000				18,000		
103	Wagon SUV	Works Depot				18,000				18,000		
104	Hatch	Environmental Health										
105	Dualcab 4x4	Plumbing	18,000				19,000					19,000
106	Wagon SUV	Engineering				18,000				18,000		
107	Sedan	General Management		20,000			20,000			20,000		
108	Sedan	Building	18,000				18,000				18,000	
109	Wagon/AWD	Works Depot	18,000				18000				18,000	
110	Dualcab 4x4	Engineering	18,000				20,000					20,000
111	Dualcab 4x4	Engineering					21,000					21,000
112	Sedan	Planning					30000					
113	Sedan	Building	17,000			18,000				18,000		
114	Wagon/AWD	Environmental Health				18,000				18,000		
115	SUV	Community	17,000			18,000				18,000		
116	No Asset											
117	Sedan	Community			19,000				19,000			
118	Wagon/AWD	Engineering				19,000				19,000		
119	Sedan	Mayor	18,000			18,000				18,000		
120	Wagon	Engineering				19,000				19,000		
121	Wagon/AWD	Engineering			18,000				18,000			
122	Wagon/AWD	Works Depot			18,000				18,000			
Sub Total (Cars)			\$145,000	\$20,000	\$72,000	\$182,000	\$146,000	\$0	\$72,000	\$202,000	\$36,000	\$60,000
200	No Asset											
201	Utility	Works Depot			22,000					22,000		
202	Utility FT	Active Recreation				22,000					22,000	
203	Utility FT	Drainage				22,000						22,000
204	Utility FT	Roads - Urban			22,000					22,000		
205	No asset											
206	Utility	Animal Control				22,000					22,000	
207	Van	Works Depot				22,000						22,000
208	Van	Public Conveniences	22,000					22,000				
209	Van	Works Depot					22,000					22,000
210	No asset											
211	No asset											
212	Utility	Animal Control		18,000					18,000			
213	Utility FT 4WD	Roads - Rural			22,000					22,000		
214	Utility SES 4WD	Emergency Services										
215	No asset											
216	Van	Passive Recreation	22,000					22,000				
217	No asset											
218	Utility FT	Works Depot				22,000					22,000	

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN
PLANT REPLACEMENT PROGRAM**

			1	2	3	4	5	6	7	8	9	10
Fleet Number	Vehicle	Department	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33
219	No asset											
220	No asset											
221	Utility FT	Passive Recreation	22,000					22,000				
222	Light Truck SES	Emergency Services										
223	No Asset											
224	Utility	Animal Control	24,000					24,000				
225	Utility FT 4WD	Memorial Park	22,000					22,000				
226	Utility	Active Recreation			22,000					22,000		
227	Utility	Works Depot					18,000					18,000
228	Commuter bus	Community										
230	Van	Child Care										
231	Ute					18,000					18,000	
Sub Total (vans and utilities)			\$112,000	\$18,000	\$88,000	\$128,000	\$40,000	\$112,000	\$18,000	\$88,000	\$84,000	\$84,000
300	Light Truck	Waste Management				55,000						
301	Light Truck	Passive Recreation							55,000			
302	No asset											
303	No asset											
304	Light Truck	Waste Management	73,550						75,000			
305	Light Truck	Passive Recreation			55,000							55,000
306	Light Truck	Roads - Urban					72,000					
307	Light Truck	Roads - Rural					72,000					
308	Light Truck	Roads - Rural	63,500						72,000			
309	Light Truck	Passive Recreation			55,000							55,000
400	Medium Truck	Roads - Rural		110,000								
401	No asset											
402	Medium Truck	Roads - Urban					100,000					
403	Medium Truck	Roads - Rural Unsealed							100,000			
410	Medium Truck	Roads - Rural		100,000								
405	Medium Truck	Roads - Urban								100,000		
406	Medium Truck	Roads - Rural		115,000								
407	No asset											
408	Medium Truck	Drainage					100,000					
409	Medium Truck	Roads - Rural		100,000								100,000
500	No asset											
501	No asset											
502	Heavy Truck	Roads - Rural	170,000								170,000	
Sub Total (trucks)			\$ 307,050	\$ 425,000	\$ 110,000	\$ 55,000	\$ 344,000	\$ -	\$ 302,000	\$ 100,000	\$ 170,000	\$ 210,000
601	Sweeper	Waste Management						275,000				
602	No asset											
603	Flocon	Roads - Rural								290,000		
Sub Total (sweeper)			\$0	\$0	\$0	\$0	\$0	\$275,000	\$0	\$290,000	\$0	\$0

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN
PLANT REPLACEMENT PROGRAM**

			1	2	3	4	5	6	7	8	9	10
Fleet Number	Vehicle	Department	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33
700	Tractor	Roads - Rural							100,000			
702	Tractor	Active Recreation		85,000								85,000
703	Tractor	Passive Recreation									100,000	
704	Wide Area Mower	Passive Recreation						135,000				
706	Cemetery Mower	Passive Recreation		14,000						14,000		
800	Out Mower	Passive Recreation					30,000					30,000
801	Sweeper	Roads-Urban										
803	No asset											
804	Out Mower	Passive Recreation			60,000						60,000	
805	Small Tractor	Memorial Park						25,000				
806	No asset											
807	Trim Mower	Active Recreation				62,000						62,000
808	5 Gang Mower	Passive Recreation		58,000						58,000		
Sub Total (tractors/mowers)			\$0	\$157,000	\$60,000	\$62,000	\$30,000	\$160,000	\$100,000	\$72,000	\$160,000	\$177,000
900	Backhoe	Roads - Urban							160,000			
901	Backhoe	Drainage	160,000								160,000	
902	Backhoe	Roads - Urban						160,000				
903	Grader	Roads - Rural Unsealed			300,000							
904	No asset											
905	Small Roller	Roads - Urban			52,000							
906	Excavator	Waste Management				175,000						
907	Excavator	Roads - Rural					115,000					
908	Backhoe	Roads - Rural				160,000						
909	Excavator (3ton)	Waste Management					90,000					
910	No asset											
912	No asset	Roads - Rural										
Sub Total (backhoes etc)			\$160,000	\$0	\$352,000	\$335,000	\$205,000	\$160,000	\$160,000	\$0	\$160,000	\$0
1000	No Asset											
1001	Kerbmaker	Roads - Urban										
1002	No Asset											
1003	Chipper	Roads - Rural	140,000									
1004	No Asset											
1005	UTV	Memorial Park	20,000									20,000
1007	Kerbmaker	Roads - Urban						55,000				
1008	ATV	Emergency Services										
1009	ATV	Roads - Urban				15,000						
Sub Total (various)			\$160,000	\$0	\$0	\$15,000	\$0	\$55,000	\$0	\$0	\$0	\$20,000

**CENTRAL COAST COUNCIL
TEN YEAR FORWARD PLAN
PLANT REPLACEMENT PROGRAM**

			1	2	3	4	5	6	7	8	9	10
Fleet Number	Vehicle	Department	Budget 23/24	Planned 24/25	Planned 25/26	Planned 26/27	Planned 27/28	Planned 28/29	Planned 29/30	Planned 30/31	Planned 31/32	Planned 32/33
1101	Pig Trailer	Roads - Rural	75,000									
1102	Float Trailer	Roads - Rural	44,000									55,000
1121	VMS Ttrailer	Urban Roads						30,000				
1200	Isuzu NPR400 Crew	SES										
1201	Isuzu NPR400 Crew	SES										
1105	DC-6 TR-59- Drain Cleaners - Cadia			44,000							44,000	
1106	TR-52 - Trailer - Goldacres 200LT XL Traymate											
1107	TR-54 - Trailer - Rapid Spray Southern Fire Tank Model 26			13,000								
1108	TR-57 - Trailer - Water Cart 1200LT		16,000									17,000
1109	TR-58 - Trailer - O-Frame Gardeners Mower			12,000							12,000	
1110	BR-01 - Road Broom - Sewell TB1800											44,000
1111	WJ-01 Water Jet		44,000								44,000	
1115	Tandem 10x6 Trailer with Checker Plate Sides Y17BA									7,000		
1112	Victorian 10x5 Box Heavy Duty Trailer Y28BJ									6,000		
1113	Victorian 10x5 Box Heavy Duty Trailer Y48AM		4,000							6,000		
2693	TR-43 - Trailer Austins - YT 2313											
2694	TR-48 - Trailer - IT 44	SES										
2701	TR-46 - Trailer Tandem Kings - QT4029 Roller											
2703	TR-45 King 10x6											
2713	TR-32 - Trailer Catering - WT 7086 SES											
2716	TR-31 - Trailer Single - KT 4475 SES											
1118	TR-42 - Trailer Kings 8x5 - YT0510									7,000		
1119	TR-44 - Trailer S&B - ZT 8892		3,460									8,000
1125	Trailer 2200kg Gardeners Mower											
1127	Tassie Trailers Box Cage 790kg										6,000	
1128	Trailer 3500kg Gardeners Mower										12,000	
1129	Topcut TC003 Tandem Trailer										12,000	
1123	Trailer Briggs Welding											
1103	Roller Trailer Sunrise 4400x2400 Flat Top				12,000							
Sub Total (various)			\$186,460	\$69,000	\$12,000	\$0	\$0	\$30,000	\$0	\$26,000	\$130,000	\$124,000
Total 10 Year Plant Replacement			\$1,070,510	\$689,000	\$694,000	\$777,000	\$765,000	\$792,000	\$652,000	\$778,000	\$740,000	\$675,000
Total Plant Trade-ins			\$442,000	\$241,000	\$320,000	\$454,000	\$334,000	\$266,000	\$289,000	\$371,000	\$279,000	\$286,000
Total Plant Gross replacement cost			\$1,512,510	\$930,000	\$1,014,000	\$1,231,000	\$1,099,000	\$1,058,000	\$941,000	\$1,149,000	\$1,019,000	\$961,000

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