
Minutes of an ordinary meeting of the Central Coast Council held in the Council Chamber at the Administration Centre, 19 King Edward Street, Ulverstone on Monday, 18 June 2012 commencing at 6.00pm.

Councillors attendance

Cr Jan Bonde (Mayor)	Cr Cheryl Fuller (Deputy Mayor)
Cr John Bloomfield	Cr Shane Broad
Cr Garry Carpenter	Cr Amanda Diprose
Cr Kathleen Downie	Cr Gerry Howard
Cr Rowan Tongs	Cr Tony van Rooyen
Cr Philip Viney	

Councillors apologies

Cr Lionel Bonde

Employees attendance

General Manager (Ms Sandra Ayton)
Director Corporate & Community Services (Mr Cor Vander Vlist)
Director Development & Regulatory Services (Mr Michael Stretton)
Director Engineering Services (Mr Bevin Eberhardt)
Executive Services Officer (Miss Lisa Mackrill)

Media attendance

The Advocate newspaper.

Public attendance

Four members of the public attended during the course of the meeting.

Prayer

The meeting opened in prayer.

CONFIRMATION OF MINUTES OF THE COUNCIL

143/2012 Confirmation of minutes

The Executive Services Officer reported as follows:

"The minutes of the previous ordinary meeting of the Council held on 21 May 2012 have already been circulated. The minutes are required to be confirmed for their accuracy.

The *Local Government (Meeting Procedures) Regulations 2005* provide that in confirming the minutes of a meeting, debate is allowed only in respect of the accuracy of the minutes."

- Cr Bloomfield moved and Cr Howard seconded, "That the minutes of the previous ordinary meeting of the Council held on 21 May 2012 be confirmed."

Carried unanimously

COUNCIL WORKSHOPS

144/2012 Council workshops

The Executive Services Officer reported as follows:

"The following council workshops have been held since the last ordinary meeting of the Council.

- . 04.06.2012 – Councillors bus tour and Estimates
- . 12.06.2012 – Cradle Coast Waste Management Strategy.

This information is provided for the purpose of record only. A suggested resolution is submitted for consideration."

- Cr Downie moved and Cr Diprose seconded, "That the Officer's report be received."

Carried unanimously

MAYOR'S COMMUNICATIONS

145/2012 Mayor's communications

The Mayor reported as follows:

"I have no communications at this time."

146/2012 Mayor's diary

The Mayor reported as follows:

"I have attended the following events and functions on behalf of the Council:

- . Federal Minister for Mental Health and Ageing, the Hon Mark Butler MP – Living Longer, Living Better Aged Care Reform Package, Ulverstone forum
- . Volunteers Week 2012 – Museum and Visitor Centres volunteers morning tea
- . Cradle Coast Authority – Representatives meeting
- . Cradle Mountain Water – Owner Representatives meeting
- . Central Coast Chamber of Commerce & Industry – business networking breakfast
- . Community Transport Services Tasmania – Ulverstone community forum re current and future service delivery models
- . RACT Board – celebratory luncheon for 50-year members (Burnie)
- . Gordon Trott – Gawler Road recording studio opening
- . Ulverstone History Museum – tour of rejuvenated displays
- . Radio 7AD – community report
- . Local Government Association of Tasmania – workshop re Long-term Financial Planning and Asset Management (Burnie)
- . Local Government Office – meeting re intended work plans and other issues
- . Cradle Coast Mayors and General Managers – meeting re water and sewerage reform
- . Lions Club of Penguin – annual dinner
- . Local Government Association of Tasmania – meeting re water and sewerage reform (Launceston)
- . Tourism Industry Council Tasmania – industry networking function (Northdown)
- . Ulverstone Show Society – annual general meeting guest speaker
- . Cradle Coast Authority – Board Selection Subcommittee meeting (Burnie)
- . Tasmania Together Progress Board – luncheon update (Devonport)
- . Leven Regional Arts – Arts on Fire preview and opening
- . Mayor's Fire Relief Appeal cheque presentation to the Webb Family

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- . Mersey Leven Municipal Emergency Management Planning Committee – meeting (Latrobe)."

■ Cr Viney moved and Cr Tongs seconded, "That the Mayor's report be received."

Carried unanimously

147/2012 Pecuniary interest declarations

The Mayor reported as follows:

"Councillors are requested to indicate whether they have, or are likely to have, a pecuniary interest in any item on the agenda."

The Executive Services Officer reported as follows:

"The *Local Government Act 1993* provides that a councillor must not participate at any meeting of a council in any discussion, nor vote on any matter, in respect of which the councillor has an interest or is aware or ought to be aware that a close associate has an interest.

Councillors are invited at this time to declare any interest they have on matters to be discussed at this meeting. If a declaration is impractical at this time, it is to be noted that a councillor must declare any interest in a matter before any discussion on that matter commences.

All interests declared will be recorded in the minutes at the commencement of the matter to which they relate."

No interests were declared at this time.

148/2012 Public question time

The Mayor reported as follows:

"At 6.40pm or as soon as practicable thereafter, a period of not more than 30 minutes is to be set aside for public question time during which any member of the public may ask questions relating to the activities of the Council.

Public question time will be conducted as provided by the *Local Government (Meeting Procedures) Regulations 2005* and the supporting procedures adopted by the Council on 20 June 2005 (Minute No. 166/2005)."

COUNCILLOR REPORTS

149/2012 Councillor reports

The Executive Services Officer reported as follows:

"Councillors who have been appointed by the Council to community and other organisations are invited at this time to report on actions or provide information arising out of meetings of those organisations.

Any matters for decision by the Council which might arise out of these reports should be placed on a subsequent agenda and made the subject of a considered resolution."

No reports were made.

APPLICATIONS FOR LEAVE OF ABSENCE

150/2012 Leave of absence

The Executive Services Officer reported as follows:

"The *Local Government Act 1993* provides that the office of a councillor becomes vacant if the councillor is absent without leave from three consecutive ordinary meetings of the council.

The Act also provides that applications by councillors for leave of absence may be discussed in a meeting or part of a meeting that is closed to the public.

There are no applications for consideration at this meeting."

DEPUTATIONS

151/2012 Deputations

The Executive Services Officer reported as follows:

"No requests for deputations to address the meeting or to make statements or deliver reports have been made."

PETITIONS

152/2012 Petitions

The Executive Services Officer reported as follows:

"No petitions under the provisions of the *Local Government Act 1993* have been presented."

COUNCILLORS' QUESTIONS

153/2012 Councillors' questions without notice

The Executive Services Officer reported as follows:

"The *Local Government (Meeting Procedures) Regulations 2005* provide as follows:

- '29 (1) A councillor at a meeting may ask a question without notice of the chairperson or, through the chairperson, of –
 - (a) another councillor; or
 - (b) the general manager.
- (2) In putting a question without notice, a councillor must not –
 - (a) offer an argument or opinion; or
 - (b) draw any inferences or make any imputations – except so far as may be necessary to explain the question.
- (3) The chairperson must not permit any debate of a question without notice or its answer.
- (4) The chairperson, councillor or general manager who is asked a question without notice may decline to answer the question.
- (5) The chairperson may refuse to accept a question if it does not relate to the activities of the council.
- (6) Questions without notice, and any answers to those questions, are not required to be recorded in the minutes.

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- (7) The chairperson may require a councillor to put a question without notice in writing.'

If a question gives rise to a proposed matter for discussion and that matter is not listed on the agenda, Councillors are reminded of the following requirements of the Regulations:

- '8 (5) Subject to subregulation (6), a matter may only be discussed at a meeting if it is specifically listed on the agenda of that meeting.
- (6) A council by absolute majority... may decide at an ordinary meeting to deal with a matter that is not on the agenda if the general manager has reported –
- (a) the reason it was not possible to include the matter on the agenda; and
 - (b) that the matter is urgent; and
 - (c) that (qualified) advice has been provided under section 65 of the Act.'

Councillors who have questions without notice are requested at this time to give an indication of what their questions are about so that the questions can be allocated to their appropriate Departmental Business section of the agenda."

The allocation of topics ensued.

154/2012 Councillors' questions on notice

The Executive Services Officer reported as follows:

"The *Local Government (Meeting Procedures) Regulations* 2005 provide as follows:

'30 (1) A councillor, at least 7 days before an ordinary meeting of a council or council committee, may give written notice to the general manager of a question in respect of which the councillor seeks an answer at that meeting.

- (2) An answer to a question on notice must be in writing.'

It is to be noted that any question on notice and the written answer to the question will be recorded in the minutes of the meeting as provided by the Regulations.

Any questions on notice are to be allocated to their appropriate Departmental Business section of the agenda.

No questions on notice have been received."

DEVELOPMENT & REGULATORY SERVICES

DEPARTMENTAL BUSINESS

DEVELOPMENT & REGULATORY SERVICES

155/2012 Development & Regulatory Services determinations

The Director Development & Regulatory Services reported as follows:

“A Schedule of Development & Regulatory Services Determinations made during the month of May 2012 is submitted to the Council for information. The information is reported in accordance with approved delegations and responsibilities.”

The Executive Services Officer reported as follows:

“A copy of the Schedule has been circulated to all Councillors.”

- Cr Fuller moved and Cr Tongs seconded, “That the Schedule of Development & Regulatory Services Determinations (a copy being appended to and forming part of the minutes) be received.”

Carried unanimously

GENERAL MANAGEMENT

GENERAL MANAGEMENT

156/2012 Minutes and notes of committees of the Council and other organisations

The General Manager reported as follows:

"The following (non-confidential) minutes and notes of committees of the Council and other organisations on which the Council has representation have been received:

- Riana Community Centre Committee – meeting held on 16 February 2012
- Central Coast Community Safety Partnership Committee – meeting held on 3 May 2012
- East Ulverstone Swimming Pool Management Committee – meeting held on 10 May 2012
- Central Coast Youth Engaged Steering Committee – meeting held on 24 May 2012
- Cradle Coast Authority Representatives – meeting held on 24 May 2012
- Penguin Miniature Railway Committee – meeting held on 29 May 2012.

The Executive Services Officer reported as follows:

Copies of the minutes and notes have been circulated to all Councillors."

- Cr Viney moved and Cr Howard seconded, "That the (non-confidential) minutes and notes of committees of the Council be received."

Carried unanimously

157/2012 Cradle Coast Waste Management Strategy 2012–2017

The General Manager reported as follows:

PURPOSE

The purpose of this report is for the Council to consider adoption of the *Cradle Coast Waste Management Strategy 2012–2017*.

BACKGROUND

This Cradle Coast Waste Management Strategy (the Strategy) builds on the successful implementation of the actions outlined in the 2009–2013 Regional Waste Management Strategy. A number of major programs have commenced or been

implemented by the Cradle Coast Waste Management Group (CCWMG) region including:

- . commencement of a regional kerbside recycling contract, the upgrade of the Materials Recovery Facility and ‘Part of the Bigger Picture’ education campaign;
- . commencement of an organics collection trial;
- . regional cardboard and mulching contracts put in place;
- . conducted carbon impact assessments;
- . development of illegal dumping strategy;
- . grant funding was provided to councils, industry and the community;
- . conducted a waste audit of seven disposal facilities – three in the Northern Tasmanian Waste Management Group (NTWMG) region and four in the CCWMG region;
- . contribution to the Local Government Association of Tasmania (LGAT) Household Hazardous Waste collection program;
- . container deposit system and levy position statements were released;
- . alliances and additional funding were pursued.

DISCUSSION

The new Strategy outlines 52 actions and priorities for sustainable solid waste management in the Cradle Coast region for the period 2012–2017.

The Strategy has been developed with the understanding that a statewide waste levy and administrative structure will exist in the medium term. However, there is a need for the region to continue to build on the existing momentum and regional co-operation to ensure decisions are strategically focussed and transparent.

The CCWMG region includes the nine councils of Latrobe, Devonport City, Kentish, Central Coast, Burnie City, Waratah-Wynyard, West Coast, Circular Head and King Island. There are five landfills and 10 transfer stations in the region that dispose of approximately 91,000 tonnes of waste per year.

The Strategy goals are summarised in four focus areas:

- 1 Waste diversion.
- 2 Regional waste planning and efficiencies.
- 3 Partnerships.
- 4 Community engagement.

The CCWMG will continue to work closely with the neighbouring region, NTWMG, in the development and delivery of waste management programs and services.

The CCWMG has had a voluntary \$2/tonne levy since 2007. This means there is approximately \$180,000 per annum available for waste programs. The NTWMG has increased its levy to \$5/tonne from 1 January 2013 and it is proposed that the CCWMG does the same to be able to deliver the necessary programs in the region. Additional grant funding, joint initiatives and partnerships with industry, waste producers and government are critical for increasing the funding and capacity of the region to deliver this strategy. The actions outlined have been budgeted on the assumption that the levy will increase to \$5/tonne on 1 January 2013, increasing the funds available to \$400,000/year.

An interim target has been set that 50% of all Municipal Solid Waste (MSW) from all local government waste disposal facilities will be diverted from landfill by the end of 2017. The actions have been prioritised in the context of the waste hierarchy and the principles of ecologically sustainable development.

Based on the need to reduce carbon emissions, conserve landfill space and reduce toxicity of waste landfilled, the priority waste streams for the region are:

- 1 Organics – particularly cardboard, timber, food waste and garden organics.
- 2 Building and demolition wastes – particularly concrete, bricks, rocks and soil.
- 3 Hazardous and electronic waste – particularly paint, oils, computers, televisions and batteries.

A detailed list of the proposed actions, timeframes and cost estimates are detailed on pages 15–20 of the Strategy document (Annexure 1). Major initiatives recommended for funding include:

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INITIATIVE	\$
Review organics trial and conduct a study of the most sustainable method of organics collection and processing for the region.	30,000
Conduct community consultation on the outcomes of the organics processing findings (i.e. introduction, or not, of a food/garden organics collection).	20,000
Develop a regional pricing policy and implementation plan that incentivises source separation and waste diversion and understand the impacts of the proposed changes. Plus funding from NTWMG.	20,000 20,000
Review data collection procedures and reporting from landfills and develop a standardised reporting system to be rolled out across all landfills and transfer stations for annual reporting to the CCWMG. Plus funding from NTWMG.	20,000 20,000
Support the introduction of the preferred household hazardous waste collection program. Plus funding from NTWMG.	50,000 50,000
Develop and implement a communications/education plan for the region including detailed actions for waste reduction, organics, recycling, consistent signage, illegal dumping, schools and community education. Plus funding from NTWMG.	50,000 50,000

CONSULTATION

Members of the CCWMG have been involved in the Waste Management Strategy attending two workshops in conjunction with the NTWMG who have developed its strategy in conjunction with the North West document.

The CCWMG is responsible for the Strategy implementation with the Cradle Coast Authority providing governance responsibility and Dulverton Waste Management providing resources to undertake Strategy actions.

The CCWMG, which comprises a General Manager, an elected member and technical staff, is considered well equipped to manage governance, financial, political and technical risks.

The co-ordinated approach by Tasmanian councils on waste management has mitigated against the State Government imposing a forced State Waste Management

Levy which may have resulted in significant funds going into the State Government consolidated fund as in other states, rather than being hypothecated to activities that reduce the volume of waste going to landfill.

IMPACT ON RESOURCES

The proposed increase in the voluntary levy from \$2/tonne to \$5/tonne on 1 January 2013 will increase the funding for the region from approximately \$180,000 to \$270,000 in the 2012–13 financial year, increasing to approximately \$400,000 thereafter. It is noted however, that there is a proposal to introduce a Tasmanian Statutory Waste Levy of \$10/tonne in the near future which will mean the voluntary waste levy will no longer be raised. The proposal being considered by the LGAT and the State Government would result in 20% (\$2/tonne) of the waste levy being allocated to regional priorities with the region able to bid on the remaining 70% of the levy (estimated to be approximately \$3.5m. which will be allocated to a Waste to Resources Funding Pool). The additional 10% is proposed to fund Environment Protection Authority (EPA) waste management enforcement activities.

In respect of the Central Coast Council, the proposed increase in the levy will have the following impact on the 2012–13 budget:

YEAR	\$
2011–12	
Approximately 5,000 tonnes @ \$2/tonne	10,000
2012–13	
2,500 tonnes @ \$2/tonne	5,000
2,500 tonnes @ \$5/tonne (from 1 January 2013)	12,500
Total	17,500
Increase for 2012–13	7,500

CORPORATE COMPLIANCE

The Central Coast Strategic Plan 2009–2014 includes the following strategies and key actions:

The Environment and Sustainable Infrastructure

- . Develop and manage sustainable built infrastructure

Council Sustainability and Governance

- . Improve corporate governance
- . Improve service provision
- . Improve the Council's financial capacity to sustainably meet community expectations
- . Effective communication and engagement
- . Strengthen local-regional connections.

CONCLUSION

The CCWMG has been very successful in implementing waste management projects since its formation in 2004.

The regional kerbside recycling initiative across the region has been a very successful program which has been embraced by the community. The funds raised through the voluntary levy have also contributed to the household hazardous waste collection program and an organics collection trial at Port Sorell. Regional cardboard and mulching contracts have been put in place and an illegal dumping strategy developed.

The CCWMG has worked closely with the northern and southern council equivalents who have all introduced a voluntary \$2/tonne levy on waste going to landfill over the last five years. The NTWMG is moving to a \$5/tonne levy from 1 January 2013. To be able to effectively deliver the actions in this Strategy, it is proposed that the CCMWG increase the levy to \$5/tonne on all council owned waste disposal 'landfill facilities' from 1 January 2013.

The proposed increased levy will provide funding to investigate projects and programs that will be suitable for funding once the proposed statewide levy of \$10/tonne is introduced.

The LGAT has recently released a proposal to introduce a Tasmanian Statutory Waste Levy of \$10/tonne with 20% of the funds collected to be split between the three regions based on population. In addition, the regions will be able to bid for additional funds from approximately \$3.5m. which will be placed in a Waste to Resources Funding Pool and available for statewide waste management infrastructure.

It is recommended that the *Cradle Coast Waste Management Strategy 2012–2017* be received and that the Council:

- 1 adopt the Strategy recommendations; and

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- 2 authorise the CCWMG, a committee of the Cradle Coast Authority, to implement the Strategy recommendations.”

The Executive Services Officer reported as follows:

“A copy of the *Cradle Coast Waste Management Strategy 2012–2017* has been circulated to all Councillors.”

- Cr Fuller moved and Cr Carpenter seconded, “That the *Cradle Coast Waste Management Strategy 2012–2017* (a copy being appended to and forming part of the minutes) be received and that the Council:

- 1 adopt the *Cradle Coast Waste Management Strategy 2012–2017* recommendations; and
- 2 authorise the Cradle Coast Waste Management Group, a committee of the Cradle Coast Authority, to implement the *Cradle Coast Waste Management Strategy 2012–2017* recommendations.”

Carried unanimously

C O R P O R A T E & C O M M U N I T Y S E R V I C E S

158/2012 Contracts and agreements

The Director Corporate & Community Services reported as follows:

"A Schedule of Contracts and Agreements (other than those approved under the common seal) entered into during the month of May 2012 has been submitted by the General Manager to the Council for information. The information is reported in accordance with approved delegations and responsibilities."

The Executive Services Officer reported as follows:

"A copy of the Schedule has been circulated to all Councillors."

- Cr Downie moved and Cr Broad seconded, "That the Schedule of Contracts and Agreements (a copy being appended to and forming part of the minutes) be received."

Carried unanimously

159/2012 Correspondence addressed to the Mayor and Councillors

The Director Corporate & Community Services reported as follows:

"PURPOSE"

This report is to inform the meeting of any correspondence received during the month of May 2012 and which was addressed to the 'Mayor and Councillors'. Reporting of this correspondence is required in accordance with Council policy.

CORRESPONDENCE RECEIVED

The following correspondence has been received and circulated to all Councillors:

- . Email requesting permission to retain the bus located at 83 Henslowes Road on that property.
- . Letter from Dulverton Waste Management detailing Dulverton Compost Trial reports.
- . Card thanking the General Manager, Mayor and Councillors for the morning tea in support of volunteers.

Where a matter requires a Council decision based on a professionally developed report the matter will be referred to the Council. Matters other than those requiring

a report will be administered on the same basis as other correspondence received by the Council and managed as part of the day-to-day operations.”

- Cr Diprose moved and Cr Tongs seconded, “That the Director’s report be received.”

Carried unanimously

160/2012 Common seal

The Director Corporate & Community Services reported as follows:

“There is no Schedule of Documents for Affixing of the Common Seal for the period 22 May 2012 to 18 June 2012.”

161/2012 Financial statements

The Director Corporate & Community Services reported as follows:

“The following principal financial statements of the Council for the period ended 31 May 2012 are submitted for consideration:

- Summary of Rates and Fire Service Levies
- Operating and Capital Statement
- Cashflow Statement
- Capital Works Resource Schedule.”

The Executive Services Officer reported as follows:

“Copies of the financial statements have been circulated to all Councillors.”

- Cr Diprose moved and Cr Tongs seconded, “That the financial statements (copies being appended to and forming part of the minutes) be received.”

Carried unanimously

ENGINEERING SERVICES

162/2012 Reduction of speed limit at Gawler Road (97/2012 – 16.04.2012)

The Director Engineering Services reported as follows:

"PURPOSE

The purpose of this report is to confirm the Council's support for a speed reduction from 60km/h to 50km/h in the current 60km/h zone on Gawler Road south of West Gawler Road, and Top Gawler Road and Preston Road south of Gawler Road.

BACKGROUND

Requests for a reduction in the speed limit through the Gawler township have been ongoing for several years. A petition was received at the April 2012 Council meeting requesting the proposed reduction (Minute No. 97/2012).

DISCUSSION

The Engineering Group Leader provides the following comments:

'A reduction to the speed limit was initially investigated as early as 2008. At the time the Department of Infrastructure Energy and Resources (DIER) was consulted and they determined the existing limit was appropriate. Local residents lobbied Members of Parliament, however, the outcome remained the same. Jeremy Rockliff MP advised the shop owner of this in October 2008 but was "disappointed" with the response from the Minister for Infrastructure and advised he would continue to progress the matter. As speed limits are the responsibility of State Government, Council officers did not progress the matter at that time.'

Further lobbying in 2011 resulted in the Council's Traffic Management Committee reviewing the request. It was agreed that further consideration to the reduction could be given but it was suggested that support from the local community was required. This was relayed to the shop owner and information was provided on how to petition the Council for the change as a way of showing community support.

A compliant petition was received in March 2012 and was tabled at the April 2012 Council meeting as below:

"Subject matter

The subject matter of this petition is to seek a reduction of the speed limit on a section of Gawler Road, Gawler to 50kph.

Statement of subject matter and action requested

The petition of the undersigned residents of the electorate of Braddon draws to the attention of Council:

- i) Concerns that the current speed limit of 60kph on the stretch of road between West Gawler and Top Gawler Rd is too high.
- ii) Many cars and heavy vehicles use this road and the speed limit is a safety risk given that this area is a built up area with many residents as well as a shop, petrol browsers and a public phone box. Moreover, the road is hazardous at high speeds given that it has an intersection, hill and corner.

Your petitioners therefore request that Council considers liaising with relevant authorities to reduce the speed limit on the abovementioned stretch of road to 50kph.

Signatories

There are 201 signatories to this petition.

A copy is attached. The petition is in compliance with s.57 of the *Local Government Act 1993* and is accordingly able to be tabled.

It has been referred to the Engineering Services Department for preparation of a report and the Director has advised in preliminary terms as follows:

'The speed limit through Gawler was investigated some years ago and no change was suggested. This has since been reviewed and discussed with the Department of Infrastructure, Energy and Resources (DIER) in 2011.

Whilst it is agreed that there is merit in the 50km/h speed limit, further community support was requested by DIER and a petition was facilitated.

Further consultation with local residents and road users will be undertaken in respect to a speed limit reduction in Top Gawler Road as well, prior to final consideration of the speed limit reduction for Gawler Road.' "

Further consultation with local residents and road users was undertaken via an article in the Council's Advocate page on 8 May 2012. A plan and accompanying explanation was provided (refer Annexure 1.) Anyone with concerns was given until 18 May 2012 to advise of their concerns, none were received. As a result it is recommended that the Council endorse the reduction in speed limit in the Gawler township from 60km/h to 50km/h.

If endorsed the minute for this item will be forwarded to DIER as support for the change.'

The Engineering Group Leader's report is supported.

CONSULTATION

Consultation with locals and road users has been undertaken through site visits, the receipt of the petition and via an article in The Advocate newspaper.

IMPACT ON RESOURCES

There is no impact on resources. Signs are provided by DIER and installed by the Council within current sign maintenance budgets.

CORPORATE COMPLIANCE

The Central Coast Strategic Plan 2009–2014 includes the following strategies and key actions:

A Connected Central Coast

- . Provide for a diverse range of movement patterns
- . Connect the people with services
- . Improve community wellbeing

The Environment and Sustainable Infrastructure

- . Develop and manage sustainable built infrastructure.

CONCLUSION

Following receipt of the petition and additional consultation with local residents and road users (which resulted in no further submissions being received), it is recommended that the Council advise DIER that it endorses the current 60km/h speed limit zone in Gawler being reduced from 60km/h to 50km/h on Gawler Road, Preston Road and Top Gawler Road.”

The Executive Services Officer reported as follows:

“A copy of the consultation information has been circulated to all Councillors.”

- Cr van Rooyen moved and Cr Broad seconded, “That, following receipt of the petition and additional consultation with local residents and road users (which resulted in no further submissions being received), the Council advise the Department of Infrastructure, Energy and Resources that it endorses the current 60km/h speed limit zone in Gawler being reduced from 60km/h to 50km/h on Gawler Road, Preston Road and Top Gawler Road.”

Carried unanimously

163/2012 Public question time

The Mayor introduced public question time at 6.21pm as the business in the open part of the meeting had been dealt with and the Council was about to proceed into the closed section of the meeting.

There were no questions from the public at this time, however the Mayor noted that should any member of the public have a question within the 30 minute period set aside for this purpose, that the meeting would be re-opened to the public to address any matters.

CLOSURE OF MEETING TO THE PUBLIC

164/2012 Meeting closed to the public

The Executive Services Officer reported as follows:

"The *Local Government (Meeting Procedures) Regulations 2005* provide that a meeting of a council is to be open to the public unless the council, by absolute majority, decides to close the meeting or part of the meeting because it wishes to discuss a matter (or matters) in a closed meeting and the Regulations provide accordingly.

Moving into a closed meeting is to be by procedural motion. Once a meeting is closed, meeting procedures are not relaxed unless the council so decides.

It is considered desirable that the following matters be discussed in a closed meeting:

- Minutes and notes of other organisations and committees of the Council;
- Cradle Mountain Water Quarterly Report to the Owners' Representatives; and
- General Manager's performance review.

These are matters relating to:

- information provided to the Council on the condition it is kept confidential."

■ Cr Downie moved and Cr Viney seconded, "That the Council close the meeting to the public to consider the following matters, they being matters relating to:

- information provided to the Council on the condition it is kept confidential;

and the Council being of the opinion that it is lawful and proper to close the meeting to the public:

- Minutes and notes of other organisations and committees of the Council;
- Cradle Mountain Water Quarterly Report to the Owners' Representatives; and
- General Manager's performance review."

Carried unanimously and by absolute majority

The Executive Services Officer further reported as follows:

-
- “1 The *Local Government (Meeting Procedures) Regulations 2005* provide in respect of any matter discussed at a closed meeting that the general manager is to record in the minutes of the open meeting, in a manner that protects confidentiality, only the fact that the matter was discussed and is not to record in the minutes of the open meeting the details of the outcome unless the council determines otherwise.
 - 2 The *Local Government Act 1993* provides that a councillor must not disclose information seen or heard at a meeting or part of a meeting that is closed to the public that is not authorised by the council to be disclosed.

Similarly, an employee of a council must not disclose information acquired as such an employee on the condition that it be kept confidential.
 - 3 In the event that additional business is required to be conducted by a council after the matter(s) for which the meeting has been closed to the public have been conducted, the Regulations provide that a council may, by simple majority, re-open a closed meeting to the public.”

GENERAL MANAGEMENT

165/2012 Minutes and notes of other organisations and committees of the Council

The General Manager reported as follows:

"The following minutes and notes of committees of the Council and other organisations on which the Council has representation have been received..."

...

The *Local Government (Meeting Procedures) Regulations 2005* provide in respect of any matter discussed at a closed meeting that 'the general manager -

- (a) is to record in the minutes of the open meeting, in a manner that protects confidentiality, only the fact that the matter was discussed; and
- (b) is not to record in the minutes of the open meeting the details of the outcome unless the council or council committee determines otherwise.'

The details of this matter are accordingly to be recorded in the minutes of the closed part of the meeting."

166/2012 Cradle Mountain Water Quarterly Report to the Owners' Representatives

The General Manager reported as follows:

"PURPOSE

This report is to present the Cradle Mountain Water Quarterly Report to Owners' Representatives for the period 1 July 2011 to 31 March 2012. This report is provided to all owner councils on an 'In Confidence' basis...

...

The *Local Government (Meeting Procedures) Regulations 2005* provide in respect of any matter discussed at a closed meeting that 'the general manager -

- (a) is to record in the minutes of the open meeting, in a manner that protects confidentiality, only the fact that the matter was discussed; and
- (b) is not to record in the minutes of the open meeting the details of the outcome unless the council or council committee determines otherwise.'

The details of this matter are accordingly to be recorded in the minutes of the closed part of the meeting.”

167/2012 Public question time

- Cr Carpenter moved and Cr Fuller seconded, “That the meeting be re-opened to the public.”

Carried unanimously

The meeting was re-opened to the public at 6.45pm to deal with public question time.

Questions and replies concluded at 6.50pm.

168/2012 Meeting closed to the public

- Cr Viney moved and Cr Fuller seconded, “That the Council return to closed meeting.”

Carried unanimously and by absolute majority

The General Manager and Council employees left the meeting at this stage.

169/2012 General Manager’s performance review

The Mayor reported (reproduced in part) as follows:

“The General Manager’s Performance Review Committee advises the Council that the annual review of the performance of the General Manager has been completed...
...

The *Local Government (Meeting Procedures) Regulations 2005* provide in respect of any matter discussed at a closed meeting that ‘the general manager –

- (a) is to record in the minutes of the open meeting, in a manner that protects confidentiality, only the fact that the matter was discussed; and
- (b) is not to record in the minutes of the open meeting the details of the outcome unless the council or council committee determines otherwise.’

The details of this matter are accordingly to be recorded in the minutes of the closed part of the meeting.”

Closure

There being no further business, the Mayor declared the meeting closed at 7.10pm.

CONFIRMED THIS 16TH DAY OF JULY, 2012.

Chairperson

(Imm:dil)

Appendices

- Minute No. 155/2012 – Schedule of Development & Regulatory Services Determinations
- Minute No. 157/2012 – Cradle Coast Waste Management Strategy 2012–2017
- Minute No. 158/2012 – Schedule of Contracts & Agreements
- Minute No. 161/2012 – Financial statements

QUALIFIED PERSON'S ADVICE

The *Local Government Act 1993* provides (in part) as follows:

. A general manager must ensure that any advice, information or recommendation given to the council is given by a person who has the qualifications or experience necessary to give such advice, information or recommendation.

. A council is not to decide on any matter which requires the advice of a qualified person without considering such advice unless the general manager certifies in writing that such advice was obtained and taken into account in providing general advice to the council.

I therefore certify that with respect to all advice, information or recommendation provided to the Council within these minutes:

(i) the advice, information or recommendation was given by a person who has the qualifications or experience necessary to give such advice, information or recommendation; and

(ii) where any advice was directly given by a person who did not have the required qualifications or experience that person has obtained and taken into account in that person's general advice the advice from an appropriately qualified or experienced person.



Sandra Ayton
GENERAL MANAGER

Appendices

Central Coast Council

List of Development Applications Determined

Application Number	Property Address	Period From: 01-May-2012	To 31-May-2012	Development Application Type	Description of Proposed Use	Application Date	Decision Date	Day Determined
DA211025	264 Preservation Drive Sulphur Creek 7316			Discretionary Development Application	5 lot subdivision	18-Jul-2011	29-May-2012	47
DA211230	12A Kentish Street Penguin 7316			Discretionary Development Application	New dwelling and outbuilding	21-Feb-2012	07-May-2012	26
DA211256	605 Castra Road Abbotsham 7315			Discretionary Development Application	House excision	23-Mar-2012	10-May-2012	44
DA211257	27 William Street Ulverstone 7315			Discretionary Development Application	Carport - variation to side setback	26-Mar-2012	08-May-2012	24
DA211263	4 Kentish Street Penguin 7316			Discretionary Development Application	Residential extension - variation to side setback	30-Mar-2012	02-May-2012	33
DA211270	19 Chamberlain Street Ulverstone 7315			Discretionary Development Application	Residential dwelling - variation to front setback	11-Apr-2012	09-May-2012	28
DA211271	39 Fieldings Way Ulverstone 7315			Discretionary Development Application	Strata and shed development for storage purposes.	18-Apr-2012	17-May-2012	29
DA211273	24 Coral Avenue Ulverstone 7315			Discretionary Development Application	Residential shed - variation to rear and side setbacks	23-Apr-2012	16-May-2012	23
DA211274	8 Harley Court Ulverstone 7315			Discretionary Development Application	Residential outbuilding	23-Apr-2012	10-May-2012	17
DA211276	106 Preservation Drive Preservation Bay 7316			Discretionary Development Application	Residential outbuilding	24-Apr-2012	21-May-2012	27
DA211260	1245 Castra Road Sprent 7315			Discretionary Development Application	Shed	26-Apr-2012	21-May-2012	25
DA211277	22 Main Street Ulverstone 7315			Discretionary Development Application	Residential extensions - variation to site coverage	26-Apr-2012	18-May-2012	22
DA211278	44 Cluan Crescent Ulverstone 7315			Permitted Development Application	Home occupation - preparation of baked goods and preserves for sale at Don Market	27-Apr-2012	07-May-2012	10
DA211281	30 Henslowes Road Ulverstone 7315			Permitted Development Application	Consolidation - 30 & 36 Henslowes Road, Ulverstone	01-May-2012	18-May-2012	17

Application Number	Property Address	Development Application Type	Description of Proposed Use	Application Date	Decision Date	Day Determined
DA211284	1 Olympic Court Penguin 7316	Permitted Development Application	Change of use - ground floor - Tourist Accommodation	08-May-2012	25-May-2012	17
DA211285	15 Sandhaven Crescent Sulphur Creek 7316	Permitted Development Application	Two units	08-May-2012	18-May-2012	10
SUB2006.33-2	17 Main Road Penguin 7316	Permitted Development Application	Minor amendment - 2 lot subdivision	17-May-2012	17-May-2012	0
DA211289	30 Maskells Road Ulverstone 7315	Permitted Development Application	Additions and alterations.	21-May-2012	24-May-2012	3
DA211299	55 West Gawler Road Gawler 7315	Permitted Development Application	Shed	29-May-2012	31-May-2012	2

Building Approvals – 28

Type	No.	Total Value (\$)
Dwellings	9	\$3,310,202
Flats/Units	4	\$600,000
Additions	5	290,000
Alterations	0	0
Outbuildings	7	160,000
Other	6	473,000
The estimated cost of building works totalled		\$4,833,202

Minor Works Applications – 2

Plumbing Permits – 28

Special Plumbing Permits – 2

Special Plumbing Permits (on-site wastewater management systems) – 5

Public Health Risk Activity Licence & Registration – 2

Public Health Risk Activity Licence – 4

Food Business registrations – 17

Place of Assembly licences – 3

Temporary Food Business registrations – 3

Private Water User registrations – 1



Michael Scretton
DIRECTOR DEVELOPMENT & REGULATORY SERVICES

CENTRAL COAST COUNCIL

I certify that this is the schedule referred to in
Minute No. 155/2012 of a meeting of the
Council held on 18/06/2012

A handwritten signature in black ink, appearing to read "Executive Services Officer". It is enclosed within a small, roughly rectangular, hand-drawn outline.



CENTRAL COAST COUNCIL

.....at this is The Cradle Coast.....
Waste Management Strategy referred to in
2012 - 2017
Minute No. 157/2012 of a meeting of the
Council held on 18.....1.06.2012

Executive Services Officer

Cradle Coast Waste Management Strategy

5 year strategy
2012 - 2017



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ACRONYMS

CDS: container deposit system

CPM: carbon pricing mechanism

CCWMG: Cradle Coast Waste Management Group

DA: development approval

DWM: Dulverton Waste Management

EHO: Environmental Health Officer

ESD: ecologically sustainable development

EPA: Tasmanian Environmental Protection Authority

EPR: extended producer responsibility

LF: landfill

MSW: Municipal Solid Waste

NTWMG: Northern Tasmanian Waste Management Group

SWSA: Southern Waste Strategy Authority

WAC: Waste Advisory Committee

WDF: Waste Disposal Facilities

EXECUTIVE SUMMARY

This Cradle Coast Regional Waste Management Strategy (CCRWMS) builds on the successful implementation of the actions outlined in the 2009-2013 Regional Waste Management Strategy. The new strategy outlines 52 actions and priorities for sustainable solid waste management in the Cradle Coast region for the period 2013-2017.

The strategy has been developed with the understanding that a state-wide waste levy and administrative structure will exist in the medium term. However, there is a need for the region to continue to build on the existing momentum and regional cooperation to ensure decisions are strategically focussed and transparent.

The Cradle Coast Waste Management Group (CCWMG) region includes the nine councils of Latrobe, Devonport City, Kentish, Central Coast, Burnie City, Waratah – Wynyard, West Coast, Circular Head and King Island. There are 5 landfills and 10 transfer stations in the region that dispose of approximately 91,000 tonnes of waste per year.

The strategy goals are summarised in four focus areas:

1. Waste diversion
2. Regional waste planning & efficiencies
3. Partnerships
4. Community engagement

The CCWMG will continue to work closely with the neighbouring region, Northern Tasmanian Waste Management Group (NTWMG), in the development and delivery of waste management programs and services.

The CCWMG has had a voluntary \$2/tonne levy since 2007. This means there is approximately \$160,000 per annum available for waste programs. The NTWMG have increased their levy to \$5/tonne from 1 January 2013 and it is proposed that CCWMG do the same to be able to deliver the necessary programs in the region. Additional grant funding, joint initiatives and partnerships with industry, waste producers and government are critical for increasing the funding and capacity of the region to deliver this strategy. The actions outlined have been budgeted on the assumption that the levy will increase to \$5/tonne on 1 January 2013, increasing the funds available to \$400,000/year.

An interim target has been set that 50% of all MSW from all local government waste disposal facilities will be diverted from landfill by the end of 2017. The actions have been prioritised in the context of the waste hierarchy and the principles of ecologically sustainable development.

Based on the need to reduce carbon emissions, conserve landfill space and reduce toxicity of waste landfilled, the priority waste streams for the region are:

1. Organics – particularly cardboard, timber, food waste and garden organics
2. Building and demolition wastes - particularly concrete, bricks, rocks and soil
3. Hazardous and electronic waste – particularly paint, oils, computers, TV's and batteries.

1 INTRODUCTION

Cradle Coast Waste Management Group (CCWMG) commissioned APC Environmental Management (APC) to develop a regional waste strategy as a mechanism to build on the successful implementation of the actions outlined in the 2009-2013 Regional Waste Management Strategy. The original strategy outlined key activities and provided a roadmap to deliver progress in waste management for the region. The new strategy will utilise this momentum and set actions and priorities for sustainable solid waste management for Cradle Coast from 2012-2017.

The CCWMG region, formed in 2007, includes the nine councils of Latrobe, Devonport City, Kentish, Central Coast, Burnie City, Waratah – Wynyard, West Coast, Circular Head and King Island. It is approximately one third of the total area of Tasmania and includes some fairly isolated communities and rugged landscape. The majority of the population (over 75%) live in the towns and cities along the coastal strip with the major town centres being Devonport and Burnie.

CCWMG works closely with the neighbouring region, Northern Tasmanian Waste Management Group (NTWMG), in the development and delivery of waste management programs and services and in the sharing of resources and consultancy services. The NTWMG area includes 8 councils on the north and eastern coast including the major town centre of Launceston and shares many similar features as the CCWMG region. It is proposed that the sharing of resources and services will continue in the future.

The Tasmanian State Government produced a state-wide waste management strategy, the *Tasmanian Waste and Resource Management Strategy 2009*, which led to the establishment of a Waste Advisory Committee (WAC) for Tasmania. Amongst the responsibilities of the WAC is the establishment of a funding mechanism to resource the delivery of the actions set out in the state-wide strategy.

The Cradle Coast Regional Waste Strategy has been developed with the understanding that a state-wide framework for delivery will exist in the near future. However, there is a need for the region to continue to build on the existing momentum and to have transparency in the way the voluntary levy funds will be spent. It is expected that the WAC will take the CCWMG Waste Strategy goals and actions into account when making decisions on future funding mechanisms, infrastructure and service delivery. A table cross referencing the state and regional actions has been provided in this strategy (*Appendix A*).

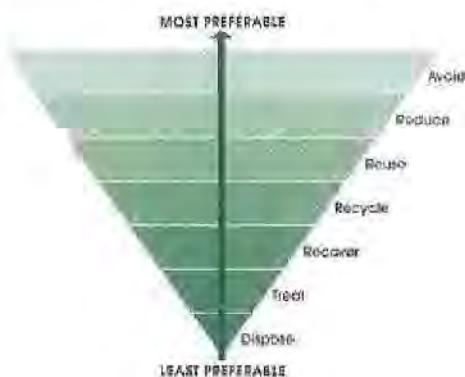
2 PRINCIPLES, GOALS AND TARGETS

2.1 Waste Principles

The over-arching principles behind the strategy are the waste hierarchy, an internationally accepted guide for prioritising waste management practices and the Principles of Ecologically Sustainable Development (ESD). All actions and programs delivered as a result of this strategy should take the hierarchy and ESD principles into account while still recognising the need for flexibility based on economic, social and environmental conditions.

The waste hierarchy sets out the most to least preferred methods for waste management globally and is commonly illustrated as an inverted triangle (Figure 1). The waste hierarchy has evolved over the past 4 decades and now includes 7 steps (the original contained 5) to better represent the alternatives to landfill.

Figure 1 The waste hierarchy



The Principles of ESD have been encompassed in a multitude of Australian state and federal environmental laws and provide guidance on the management of waste and the facilities which recover, treat or contain it. The Principles of ESD are:

1. The Precautionary Principle
2. Intergenerational Equity
3. Conservation of Biological Diversity & Ecological Integrity
4. Polluter Pays Principle

These four principles aim to govern the management of waste by ensuring that waste management: does not cause negative or unintended consequences to the wider environment; does not affect Tasmania's biodiversity and ecological integrity; is the burden of the current generation - not shifted onto the future; and that the generator of the waste bears the full cost of the treatment and management, both now and in the future.

2.2 CCWMG Goals

The following four goals represent the strategic aims of the CCWMG for the next 5 years (2013-2017). These goals include:

1. Waste diversion: Diversion of materials from landfill to increase resource recovery, extend the life of existing landfills and reduce greenhouse gas emissions from waste.
2. Regional planning & efficiencies: Provide regional planning and coordination of waste infrastructure and services to provide improved resource recovery, delivering efficiencies and reducing costs of services/waste infrastructure.
3. Partnerships: Maintain partnerships with government, planning authorities and the 3 waste regions to shape waste management policies and regulation to influence future regulatory requirements and to identify programs and infrastructure best delivered with a state-wide approach.
4. Community engagement: Work with the community and industry, through education and feedback, to take ownership of waste avoidance and reuse to improve the use of existing and future services.

2.3 Interim waste diversion target

The CCWMG determined that a waste diversion target needed to be set to provide context to guide progress for the next 5 years. The current diversion rate is not known however data capture is a priority for this strategy. It is noted that the Burnie City Council currently achieves 38% diversion of waste from landfill. The chart on waste quantities and composition for the region is detailed on page 10 of this strategy. In light of the limited waste disposal and recycling data capture systems operating in Tasmania, an interim waste diversion target has been set. This target is:

By 2017 divert 50% of all MSW from all local government landfill facilities across the CCWMG region.

For the purposes of this strategy, MSW is defined as all solid waste generated by residential households including residual garbage, dry recyclables, garden and food organics, self hauled waste and bulk waste for kerbside collection. MSW also includes all solid waste generated by Council operations, such as roadbase, concrete and other construction materials, street sweepings and park waste.

The region is hesitant to set an ambitious target without an established method to collect and monitor data accurately.

3 STRATEGY CONTEXT

This section outlines the context for the actions recommended in the report. It includes a summary of member councils' service provision, waste generation and composition for the region, progress in delivering the 2009-2013 strategy, the wider policy framework that this strategy sits within and the mechanisms for funding and implementing the strategy.

3.1 Existing services

Table 1 outlines waste services delivered to households in each member council. The majority of council's provide a kerbside collection service in high density areas and drop off centres for rural residential properties.

Table 1 Summary of waste services for the region

Council	Garbage	Frequency	Recycling	Frequency
Burnie	240lt (supply own bin)	weekly	240lt	fortnightly
Central Coast	120lt	weekly	240lt	Fortnightly
Circular Head	240lt	fortnightly	240lt	Fortnightly
Devonport	120lt or 240lt	weekly	240lt	fortnightly
King Island	240lt	fortnightly	NA	NA
Kentish	120lt or 240lt	weekly	240lt	fortnightly
Latrobe	140lt or 240lt	fortnightly	240lt	fortnightly
Waratah-Wynard	240lt	weekly	240lt	fortnightly
West Coast	120lt or 240lt	weekly	240lt	monthly

In 2009 the region introduced a fortnightly commingled kerbside recycling collection program to the majority of councils. Materials accepted for recycling include:

- Paper, cardboard, magazines, milk & juice cartons
- Glass bottles & jars
- Plastic bottles & containers (1-7)
- Aluminium and steel cans.

An area in Shearwater (Latrobe Council) is currently taking part in a combined food and garden organics waste collection trial with the intention of introducing the service throughout the region in the near future subject to the trial outcomes.

3.2 Waste facilities

In addition to the kerbside services, a range of local government waste transfer stations and disposal facilities operate throughout the region. CCWMG has 5 landfills and 10 waste transfer stations as outlined in

Table 2. An expanded list including opening hours is shown in *Appendix B*. Veolia operates a materials recovery facility (MRF) in the region for processing mixed recyclables. There is also a privately run composting operation at Dulverton Landfill. It is proposed that if an organics service is introduced the material would be processed at Dulverton Landfill.

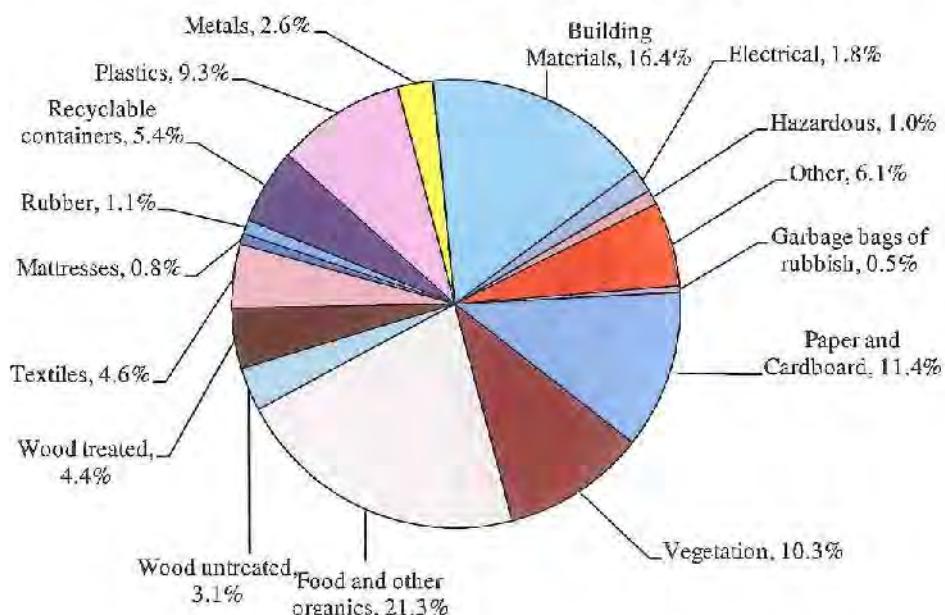
Table 2 Waste facilities in the region

Council	Waste facilities	Council	Waste facilities
Latrobe	Dulverton (LF) Port Sorell (TS)	Waratah-Wynard	Goldie Street (TS) Waratah (TS)
Devonport	Spreyton (TS)	West Coast	Zeehan (LF)
Kentish	Sheffield (TS) Wilmet (TS)	Circular Head	Port Latta (LF) White Hills (TS)
Central Coast	Ulverstone/Lobster Creek (LF) Sprent/Casta (TS) Preston (TS) South Riana (TS)	King Island	Charles Street (TS, LF) Parcena (LF)
Burnie	Burnie (LF)		

3.3 Waste quantities and composition

The total amount of waste disposed of to landfill for the region is approximately 91,000 tonnes per year. Not all waste disposal sites have weighbridges, making accurate disposal tonnages difficult to ascertain.

A waste audit conducted across seven landfills within the CCWMG/NTWMG region¹ determined the average composition of waste to landfill, by weight, as shown in Chart 1. This indicates the potential to recover more building materials, paper, cardboard and vegetation. There is also an opportunity to recover some of the wood, other organics and textiles which contributes to the regions greenhouse gas emissions.

Chart 1 Average composition of waste disposed of for the region

¹ APC Environmental Management Landfill Audit for CCWMG and NTWMG, 2011.

3.3.1 Priority waste streams

Based on the need to reduce carbon emissions, conserve landfill space and reduce toxicity of waste landfilled, the priority waste streams for the region are:

1. Organics – particularly cardboard, timber, food waste and garden organics
2. Building and demolition wastes - particularly concrete, bricks, rocks and soil
3. Hazardous and electronic waste – particularly paint, oils, computers, TV's and batteries.

3.4 Progress to date

Through the 2009-2013 strategy a number of major programs have commenced or been implemented by the CCWMG. These include:

- Commencement of a regional kerbside recycling contract, the upgrade of the MRF and 'Part of the Bigger Picture' education campaign
- An organics collection trial commenced.
- Regional cardboard and mulching contracts put in place.
- Carbon impact assessments were conducted
- Illegal dumping strategy developed
- Grant funding was provided to council, industry and the community
- A waste audit of seven disposal facilities was conducted, three in the NTWMG region and four in the CCWMG region.
- Contributed to the LGAT Household Hazardous Waste collection program;
- Container deposit system and levy position statements were released
- Alliances and additional funding were pursued.

3.5 Policy context and drivers

This strategy sits in the context of national, state and local policy documents.

The *National Waste Policy 2009 Less Waste, More Resources* – sets a national framework over the next 10 years with an emphasis on extended producer responsibility, sustainable procurement and packaging design; improved data capture and waste definitions; market development; and reduction and improved management of hazardous wastes.

In 2011 the federal *Product Stewardship Act* and *Product Stewardship (Televisions & Computers) Regulations* were enacted for the management of certain electronic wastes in Australia. The disposal of computers, televisions and related equipment will be regulated from 1 July 2012 and it is anticipated that the industry will offer a solution to processing Tasmania's e-waste and work collaboratively with Local Governments to collect it from the regions.

The *Australian Packaging Covenant* is a voluntary policy agreement between government, manufacturers and producers to improve their packaging to make it more sustainable. This is encouraged through light weighting of packaging, using less energy, more sustainable materials and designing the packaging to be recyclable.

South Australia and Northern Territory governments have enacted legislation for a *Container Deposit Scheme*, whilst Western Australia has introduced similar

legislation to its Parliament. Progress towards a national container deposit scheme has been slower than at a State level, but a consultation regulatory impact statement has been released. A timeline for the implementation of such a scheme at the national level is unclear and may depend on whether a scheme is incorporated into the *Product Stewardship Act 2011* as complimentary regulations or sits as a stand-alone piece of legislation which would likely be a longer process for approval and implementation.

A carbon pricing mechanism (CPM) has been introduced under the *Clean Energy Act 2011* with the aim of reducing Australia's carbon emissions profile. This legislation affects all waste facilities emitting 25,000 tonnes of carbon dioxide equivalent emissions (1,190 tonnes of methane) per annum. The CPM also impacts fuel, energy, and transport costs. Gate fees at waste disposal facilities and waste collection costs may need to be reviewed in light of the CPM prior to 1 July 2012.

The Tasmanian Waste and Resource Management Strategy (2009) sets out actions and priorities for Tasmania to reduce waste and improve waste practices. The linkages between this strategy and the Tasmanian strategy are outlined in *Appendix A*.

The Southern Waste Strategy Authority (SWSA) commissioned a regional strategy entitled *Waste Management 2020 and beyond*. This is a comprehensive document outlining the policy context, potential state levy and management structures for Tasmania as well as actions for the next 10 years for the SWSA region. The SWSA has a focus on strategic policy and education, as opposed to the program/project delivery focus for the CCWMG.

The Northern Tasmanian Waste Management Strategy 2009-2013 was drafted at the same time as the CCWMG 2009-2013 strategy and closely aligns the goals, targets and actions between the two strategies. As the NTWMG is reviewing its strategy in line with the CCWMG it is anticipated that the two regions will continue to work closely in delivering the actions set out in the new strategies.

3.5.1 Key stakeholders

Key stakeholders for the region include the Environmental Protection Authority, Local Government Association of Tasmania, Waste Management Association of Australia (Tasmanian Branch), the Southern Waste Strategy Authority, Cradle Coast Waste Management Group, Veolia Environmental, Kelly's Waste Management and Jones Enviro Services. Each organisation was consulted in the development of this strategy. A list of those involved with the consultation is in *Appendix C*.

3.6 Management and strategy delivery structure

The CCWMG was established in 2004 and is a committee under the Cradle Coast Authority Board. It is anticipated that when a state-wide waste levy is introduced a formalised structure will be implemented for the regions. Until this time CCWMG will continue with its current structure of delivering projects through officers employed by the member councils, including Dulverton Waste Management who is responsible for commissioning and managing delivery of actions in the strategy under the guidance of the CCWMG committee.

The CCWMG committee will continue to meet on an 8 weekly cycle to address progress towards the actions in the strategy.

The strategy is reviewed annually by member councils as part of their annual planning and budget cycles. An annual report and delivery plan for the region will continue to be developed each year. The annual report will outline what the levy funds have been spent on and a summary of what has been achieved each year. The delivery plan will contain the revised budget providing a detailed scope of priority projects and actions for the year, based on this strategy. Given the anticipated changes at a state-wide level, the delivery plan will also outline any amendments to the strategy.

3.6.1 Levy and funding available

The CCWMG, SWSA and NTWMG have all introduced a voluntary \$2/tonne levy over the past 5 years, with the NTWMG moving to a \$5/tonne levy from 1 January 2013. In CCWMG and NTWMG this levy applies to all council owned waste disposal (landfill) facilities. To be able to effectively deliver the actions in this strategy it is proposed that CCWMG increase the levy in line with the NTWMG, commencing a \$5/tonne levy from the 1 January 2013. On the basis that the levy will be increased it is assumed that \$400,000 is available per year to fund programs in the region. Additional benefits of an increased levy include funding availability to investigate projects and programs that will be suitable for funding once the proposed state wide levy of \$10 per tonne is introduced.

The CCWMG's understanding is that when the state-wide levy (proposed as \$10/tonne) is introduced that the three regions will receive 20% of the levy funds available. The 20% is to be split between the three regions based upon population. In addition the regions will be able to bid for additional funds. It is expected that if funding is cut below the levels stated in this strategy that the WAC will deliver a number of these initiatives on behalf of the region. The overall result will be that CCWMG will have access to a level of funding roughly equal to \$2 per tonne generated in the region.

In addition to the levy funds raised, the region accesses grant funding and matched funding from the state government, industry and other sources to provide additional services, programs and infrastructure. Grant funding and joint initiatives with industry, producers and government are critical for increasing the capacity of the region to deliver this strategy.

4 NEEDS FOR THE FUTURE

Based on the wider strategy context and priority wastes the following needs have been identified for this strategy:

The need to:

- reduce greenhouse gas emissions
- reduce organics at waste facilities
- recover C&D waste materials
- implement a regional pricing policy
- increase waste facility resource recovery
- rationalise waste infrastructure and services
- improve waste data capture and reporting

- improve partnerships, policies & planning
- support extended producer responsibility
- educate and engage the community
- improve household kerbside recycling
- increase local employment opportunities in the waste management sector

There is some overlap between these needs particularly in relation to regional contracts, market development, community engagement and reduction of waste and carbon emissions. It is expected that by introducing regional initiatives economies of scale will increase to a level that justifies investment in resource recovery activities that will generate employment.

Using each of these needs as a guide a series of actions have been outlined in Section 5. In order to achieve these services, effective planning, partnerships and stakeholder/community understanding are paramount.

During the development of this strategy there has been a lot of discussion about implementation options and the intent of the actions. To keep the strategy brief but ensure the intent of the actions are not lost an appendix has been included that outlines the implementation considerations (*Appendix D*).

The cost estimates provided in Section 5 are based on the availability of funds from the voluntary levy using estimates of the market value of each task at the time of writing the strategy. It is expected that some actions will be implemented directly by the member councils as part of their waste operations. Grant or industry funding will be sought where there is a funding gap. Table 3 shows a summary of funds available and required for implementing the strategy.

Table 3 Summary of funds required

Year	CCWMG Levy funds available for strategy actions	External funding required (NTWMG match funding)
2012/13	\$290,000	\$140,000
2013/14	\$400,000	\$275,000
2014/15	\$400,000	\$180,000
2015/16	\$400,000	\$195,000
2016/17	\$400,000	\$275,000

Section 5 outlines the priority for each initiative as high, medium or low. The priorities have been determined based on:

- waste and greenhouse gas diversion potential
- urgency and
- ease of implementation.

5 ACTIONS, TIMEFRAMES AND COST ESTIMATES (REFER TO APPENDIX D FOR MORE INFORMATION)

Ref No	Action	Strategy Goal	Priority	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
	Reduce greenhouse gas emissions							
1	Continue to implement and monitor programs to reduce organics to landfill.	Waste Diversion	H		ongoing			
2	Investigate landfill gas capture at large landfills in the region.	Waste Diversion	M			DWM		
3	As part of the sustainable purchasing policy, implement a sustainable fleet policy so that all council vehicles and vehicles associated with council waste contracts exceed minimum emissions standards.	Waste Diversion	L			Nil		
	Reduce organics at waste facilities							
4	Review organics trial and conduct a study of the most sustainable method of organics collection and processing for the region.	Waste Diversion	H	\$30,000				
5	Conduct community consultation on the outcomes of the organics processing findings (ie introduction, or not, of a food/garden organics collection)	Waste Diversion	H	\$20,000				
6	Tender for a suitable and consistent organics collection program across the region. Tender to include: <ul style="list-style-type: none"> • collection and processing • bin purchase and rollout • community education 	Regional Planning & Efficiencies	M		\$15,000 (+ NTWMG)			
7	Investigate the feasibility of a mulching operation (bulky garden waste & timber) for all waste facilities, taking into account markets for the mulch.		H		\$15,000			
8	Councils to generate markets by using mulch and compost from these facilities in their own operations and encourage facilities to maintain AS accreditation.		H		Nil			
9	Facilitate trials to assist in securing markets for the organics product from Dulverton in the agricultural or land rehabilitation sectors if required.	Waste Diversion	M		\$20,000			
	Recovery of C&D materials							
10	Investigate the feasibility of processing construction and demolition wastes (asphalt, concrete, brick,	Waste Diversion	M		\$15,000			

Ref No	Action	Strategy Goal	Priority	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
	aggregate, glass) at each waste facility, taking into account markets for the end product to determine optimal separation of materials.							
11	Tender for a C&D processing contractor to operate in the region.	Regional Planning & Efficiencies	M			\$20,000		
	Regional pricing policy							
12	Develop a Regional Pricing Policy & Implementation Plan that incentivises source separation and waste diversion and understand the impacts of the proposed changes.	Waste Diversion	H	\$20,000 (+ NTWMG)				
13	Consult with, and educate, the community about revised pricing policy and impacts.	Community Engagement	H		\$10,000 (+ NTWMG)			
14	Work with local waste management companies regarding the regional pricing policy and encourage them to adopt a similar approach with their customers to incentivise source separation.	Partnerships	H	Nil	Nil			
	Increasing waste facility resource recovery							
15	Investigate regional strategies for sustainable management of recyclables from waste facilities for materials that are difficult to process locally eg. tyres, mattresses, car batteries, metal, e-waste, gas bottles & oil.	Regional Planning & Efficiencies	M		\$10,000 (+ NTWMG)	\$10,000 (+ NTWMG)	\$10,000 (+ NTWMG)	\$10,000 (+ NTWMG)
	Rationalising waste infrastructure and services							
16	Development of waste facility best practice guidelines for transfer stations, including data requirements for collection.	Regional Planning & Efficiencies	M		\$30,000 (+ NTWMG)			
17	Investigate options and propose model/s to provide a regional governance and management for waste services in the Cradle Coast region.		M	\$20,000 toward broader LGRF project under Cradle Coast Authority				

Ref No	Action	Strategy Goal	Priority	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
18	Support the construction of and undertake a feasibility study for the development of a controlled waste facility in Tasmania.	Regional Planning & Efficiencies	M		\$20,000 (+ CCWMG)			
	Improve data capture							
19	Review data collection procedures and reporting from landfills and develop a standardised reporting system to be rolled out across all landfills and transfer stations for annual reporting to the CCWMG.	Regional Planning & Efficiencies	H	\$20,000 (+ NTWMG)				
20	Consider subsidising installation of (transportable) weighbridges at council facilities	Partnerships				\$50,000	\$70,000	
21	Undertake waste composition audits every three to five years to understand effectiveness of policies and programs and to determine target wastes for improved resource recovery.	Waste Diversion	M		\$90,000 (+ NTWMG)			\$90,000 (+ NTWMG)
22	With the assistance of WAC implement systems to capture data of all waste generated in the region. In September each year, councils should provide the WAC with financial year data returns for the previous financial year, including waste generation, recycling, diversion and sustainable procurement data to assist with state wide waste planning and reporting.	Regional Planning & Efficiencies	II		WAC			
23	Use data to determine progress towards targets by Councils and by individual facilities. Acknowledge achievements and progress towards targets annually.		M			ongoing		
24	Work with the WAC to set a state diversion rate for MSW, C&I and C&D waste.		M			Nil		
	Reporting							
25	Preparation of Annual Report and Budget	Regional Planning & Efficiencies	H			ongoing		
	Partnerships, policies & planning							
26	Maintain network with industry and government contacts	Partnerships	M			ongoing		
27	Investigate all funding and trial opportunities including		M			ongoing		

Ref No	Action	Strategy Goal	Priority	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
	collection and processing cost recovery from producers.							
28	Review and provide a united regional response to Industry, State and Commonwealth policies, guidelines and codes of practice.		M			ongoing		
29	Provide practical input into local government waste management issues via a representative on the Waste Advisory Committee (or equivalent successor).	Partnerships	M			ongoing		
30	Maintain continual dialogue with key bodies including the other regional waste groups, Local Government Authority, State Government and industry groups.		M			ongoing		
31	Develop a sustainable procurement policy template to be modified and implemented by individual councils.	Regional Planning	M		\$20,000 (+ NTWMG)	\$10,000 (+ NTWMG)	\$10,000 (+ NTWMG)	\$10,000 (+ NTWMG)
32	Consistent training and continuous reinforcement for waste facility staff to increase materials separation.	Community Engagement	M					
33	Seek match funding from key stakeholders to implement the actions outlined in the illegal dumping strategy, including monitoring and investigating and illegal dumping.	Partnerships	M			\$50,000 (+ NTWMG)	\$50,000 (+ NTWMG)	\$30,000 (+ NTWMG)
34	Work with the EPA to develop a mechanism for appropriately trained staff to issue on the spot fines for illegal dumping incidents.	Partnerships			Nil	Nil		
35	Support the state government to adopt cleaner production and green business programs that encourage C&I waste reduction and sustainable procurement in businesses.	Partnerships	L			Ongoing		
36	As part of the review of interim planning schemes implement development application conditions for businesses to meet minimum waste management criteria.	Waste Diversion	L	Nil		ongoing		

Ref No	Action	Strategy Goal	Priority	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
37	Require waste management to be an integral part of all local settlement strategies, state infrastructure and development projects, particularly 5-20 year town plans to ensure that waste is proactively and strategically managed.	Partnerships	M		ongoing			
38	Support the development of a strategic controlled waste facility for the state.	Partnerships	II		ongoing			
39	In conjunction with the Department of Economic Development, Tourism and Arts conduct a controlled waste analysis for the region including an understanding of the quantity and sources of controlled waste, transport feasibility study and possible waste consolidation points for transport.	Partnerships	H	\$20,000				
	Extended producer responsibility							
40	Utilise funding through extended producer responsibility to maintain effective collection systems for priority wastes.	Waste Diversion	M		EPR funds - ongoing			
41	Use the EPR funding to reduce gate fees for these materials to encourage separation and recovery.		M		ongoing			
42	Consider landfill bans of waste that stable markets exist for.		L					\$10,000 +NTWMG
43	Keep abreast of emerging waste streams and work with State Government to develop treatment and disposal options.		L		Ongoing			
44	Review the existing household hazardous waste program to determine a better value for money approach, including consideration of an EPR scheme and contacting the main generators of the waste to fund the collection for the regions.		H	Nil				
45	Support the introduction of the preferred household hazardous waste collection program.		H	\$50,000 (+ NTWMG)				

Ref No	Action	Strategy Goal	Priority	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
46	Support EPR waste collections by offering existing landfill and transfer station infrastructure as collection locations.	Partnerships	M			Ongoing		
	Community education and engagement							
47	Facilitate annual award acknowledging an individual and organisation delivering the highest resource recovery achievements in the region.	Community Engagement	M		\$1000	\$1000	\$1000	\$1000
48	Develop and implement a communications/education plan for the region including detailed actions for waste reduction, organics, recycling, consistent signage, illegal dumping, schools and community education.		M	\$50000 (+ NTWMG)	\$50,000 (+ NTWMG)	\$75,000 (+ NTWMG)	\$75,000 (+ NTWMG)	\$75,000 (+ NTWMG)
	Household kerbside recycling							
49	Reinforce awareness of what can and can't be recycled.	Community Engagement	M		Ongoing, part of existing council campaigns			
50	Work with contractors to monitor bin contamination and provide regular feedback to residents.	Community Engagement	M			Ongoing		
	Social opportunities							
51	Determine opportunities to increase employment through reuse and recycling activities.	Community Engagement	M	\$10,000		\$50,000 (seed)	\$50,000 (seed)	
52	Secure funding and promote reuse as a method to increase employment and social cohesion.	Partnerships	M				ongoing	
	Sub – total			\$220,000	\$346,000	\$316,000	\$316,000	\$316,000
	Administration and staffing			\$60,000	\$64,000	\$84,000	\$84,000	\$84,000
	Expenditure			\$280,000	\$410,000	\$400,000	\$400,000	\$400,000
	CCWMG levy funds			\$280,000	\$400,000	\$400,000	\$400,000	\$400,000
	External funds - NTWMG matched funds			\$140,000	\$275,000	\$200,000	\$195,000	\$275,000
	Income			\$320,000	\$675,000	\$600,000	\$595,000	\$675,000

APPENDIX A - CCWMG STRATEGY LINKS TO STATE STRATEGY

Note this only refers to the strategic actions that are relevant to Local Government.
 CCWMG have asterisked (*) additional actions that the regions could have input into.

Improved partnerships, coordination and planning

Tasmanian State Strategy Action	Action to take in the CCWMG strategy	CCWMG Action No
Establish funding mechanisms to deliver the strategy and supporting programs and initiatives	Voluntary landfill levy in place. Support hypothecated state-wide levy.	Pg 13
Establish funding mechanisms to deliver the Strategy and support programs and initiatives	Voluntary landfill levy in place. Support hypothecated state-wide levy.	Pg 13
Develop working partnerships between State Govt, Local Govt, regional waste groups, industry and the community to improve coordination of programs and in delivery of the Strategy.	Established RMWG's and participation and representation on WAC. Continue to work with & consult with key stakeholders.	26, 27, 28
*Provide recommendations for an education plan to outline and target the specific education needs, communication strategies and desired outcomes of each sector in delivering this strategy	Outlined in the action plan. Section 5.	46, 47, 48
*Identify priorities and provide guidance on the development of Action Plans to stakeholders	CCWMG's priorities are outlined in the strategy. The strategy is the Action Plan for the region	Sect 5 p15-20
Establish resource sharing arrangements and coordination of an integrated network of resource recovery, waste transfer, treatment and disposal services between regions	Investigating further regional contracts. Rationalisation of some sites being considered. Existing resource sharing working effectively.	6, 7, 10, 11 12, 14, 15, 17, 30, 36
Develop strategies to address the needs and requirements for new and growing industries and investment and to facilitate improved waste and resource management options.	Market development research to be undertaken.	7, 11, 15
Develop and implement Action Plans to deliver the Strategy	Action plan in strategy. Action plans, budget and progress reports produced annually and reported to the WAC.	Sect 5 p15-20

Waste avoidance and sustainable consumption

Tasmanian State Strategy Action	Action to take in the CCWMG strategy	CCWMG Action No
Develop and deliver targeted education and awareness programs to promote informed and responsible sustainable consumption behaviours and purchasing decisions and ways to avoid waste	Community - Councils deliver existing education programs. Continue to support 'Part of the Bigger Picture' campaign. Action to develop a regional education/communication strategy. Internal - Part of sustainable procurement policies, newsletters for staff and Councillors	30, 46, 47
Adopt and practice sustainable consumption behaviours and green purchasing policies	Model sustainable procurement policy to be developed by region and modified/adopted by individual councils.	3, 29
Promote and facilitate innovation in product design and manufacture that encourages product longevity and waste avoidance.	Part of council sustainable procurement policies. Councils support the principles of the Australian Packaging Covenant.	29

Develop and implement systems to encourage and provide incentives for waste avoidance in the broader community.	Given budget limitations - not something within the control of local councils.	12
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Waste minimisation and resource recovery

Tasmanian State Strategy Action	Action to take in the CCWMG strategy	CCWMG Action No
Develop and deliver educational programs, guidance and services to enable and promote waste minimisation, resource recovery and recycling	Part of education/ communication strategy	3, 30, 46, 47
Develop policies and deliver services and programs which stimulate investment in technologies, facilities and systems to promote resources recover and reduce the disposal of resources to landfill.	Action to investigate processing options Regional pricing policy will assist in delivering incentive, considering material bans to provide materials, sustainable purchasing policy to develop markets.	7, 8, 9, 11, 14, 15, 16, 30
Develop economic and legislated instruments to reduce waste generation and divert waste from landfill	Voluntary levy implemented. Regional pricing policy being considered.	12
Where appropriate, require industries and major new developments to develop Waste Minimisation and Resource Recovery Plans	Template for councils to integrate into the DA process	34
Develop collaborative strategies with the C&D and C&I sectors to reduce the amount of waste deposited to landfill from these sectors	Regional pricing policies, market development research and sustainable procurement policies will all assist in delivering this	10, 11, 12, 14, 23, 25, 34
Undertake relevant market research to identify suitable opportunities for local development (eg alternative treatment technologies) and improvement/extension of existing services and facilities.	Market research, joint procurement options, technology research and sustainable procurement policies.	9, 10, 14, 15, 30
Participate in and support the development of extended producer responsibility and product stewardship programs	Action included.	38, 39, 42, 44

Improved regulation and management of residual waste

Tasmanian State Strategy Action	Action to take in the CCWMG strategy	CCWMG Action No
Identify priority areas for improved waste management practices	Identified as priorities in the implementation plan	P11
Develop and implement waste specific, industry specific and or region specific guidelines, policies, strategies and action plans to employ best practice management practices for residual wastes	Outlined in strategy implementation plan	Appendix D
Facilitate the development of infrastructure and best practice facilities to meet Tasmania's waste and resource management needs	Trials on organics collection & research on facilities being conducted to implement a best practice facility.	7, 15, 16
Strengthen regulatory systems and employ improved mechanisms to identify and appropriate investigate non-compliant waste practices	Report to EPA or EHO's and support EHOs in following up	18, 19, 21, 22, 32
Employ best practice waste management for all activities	Continuous improvement to be worked into revised targets	16
Rewards businesses committed to sustainable resource management and improved environmental outcomes.	Support this being undertaken at a state level	45

Support and facilitate a range of national programs for waste such as the product stewardship arrangements for waste oil and for end of life tyres	Support programs to do so if resourcing is available from industry	14,35,36, 37,38,39, 40
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Data collection and management systems

Tasmanian State Strategy Action	Action to take in the CCWMG strategy	CCWMG Action No
Establish a coordinated approach and implement systems for data collection and management, setting targets, measuring performance and public reporting	Developing a regional approach consistent with state reporting requirements	18,19,20, 21,22, 23
Facilitate and regulate relevant data collection from industry	Include a clause in future contracts on reporting	18,19,20, 21,22
Continue to participate in and support national data collection systems and utilise results for waste and resource management planning	CCWMG are happy to do this	18,19,20, 21,22

Reduction of greenhouse gas emissions

Tasmanian State Strategy Action	Action to take in the CCWMG strategy	CCWMG Action No
Develop, participate in and support national, state and local schemes and programs that lead to a reduction in greenhouse gas emissions through improved waste management and enhance resource recovery	Organics reduction initiatives and cost pass through work	1,2,3,4, 6,7,8, 9
Review and amend procurement policies to ensure waste reduction and climate change considerations are incorporated into purchasing decisions.	Include in sustainable purchasing policy	3, 29
Review waste management practice that generate greenhouse gas emissions and develop waste minimisation and management plans to reduce emissions	Considered in actions to target organic wastes.	4, 5, 6, 7, 8, 9
Increase the diversion of organic (Green) waste from landfill and develop policies for alternative management of organic wastes	Roll out of organics collection and increase focus on organics at waste facilities	4, 5, 6, 7, 8, 9

APPENDIX B FACILITY OPENING HOURS

Council	Landfill	Opening hours	Transfer stations	Opening hours
Latrobe	Dulverton*	Mon-Fri 7:30am-4:30pm, Sat 7:30am-12:30pm, Sun 10:30am-2pm	Port Sorrell	Wed-Sun 10am-4pm
Devonport			Spreyton	Mon- Fri 7.30am – 4.30pm, Sat-Sun 11am – 4pm
Kentish			Sheffield & Wilmot	Mon, Wed-Sun 12pm-5pm
Central Coast	Lobster Creek Recycling Centre	Mon-Fri 9am-5pm	Sprent/Castrum Preston South Riana	Fri 1pm-4:30pm, Sat 8:30am-12pm Fri 8:30am-12pm, Sat 1pm-4:30pm Thu 12pm-3:30pm, Sun 9am-12:30pm
Burnie	Burnie	Mon – Fri 9am – 4pm Sat, Sun & Public Holidays 10am – 2pm		
Waratah-Wynyard			Goldie Street & Waratah	Mon-Sun 9am-5pm un-gated
Circular Head Council	Port Latta	Mon - Fri 7am - 4pm	White Hills	Mon-Sun 10am-4pm
King Island	Charles Street	Sun 11am-5pm, Tue 1pm-5pm, Thu 8am-12pm	Charles Street	Sun 11am-5pm, Tue 1pm-5pm, Thu 8am-12pm
	Pareenna	Sun 11am-5pm, Tue 1pm-5pm, Thu 8am-12pm		
West Coast	Zeehan			

*Located in Latrobe but joint owned by Devonport, Kentish, Central Coast and Latrobe.

APPENDIX C STAKEHOLDER CONSULTATION

Staff involved with phase 1 and 2 of the waste strategy consultation including setting goals, targets and reviewing priority actions are outlined in the table below.

NTWMG		Work shop	CCWMG		Work shop
Name	Council		Name	Council	
Risden Knightly	Break O'Day	1 & 2	Emmaleah Cummings	Burnie	1 & 2
David Jolley	Dorset	1 & 2	Gary Neill	Burnie	1
Brian Barnewall	Flinders Council	1	Rowan Sharman	Burnie	2
Dino De Paoli	George Town	1 & 2	Michael Stretton	Central Coast	1 & 2
Marry Galea	Launceston	1 & 2	Luke Sayer	Cradle Coast	2
Shane Eberhardt	Launceston	1 & 2	Roger Jaensch	Cradle Coast	1
Ted Ross	Meander Valley	1	Matthew Atkins	Devonport	1 & 2
Steve Jordan	Meander Valley	1 & 2	Mike McLaren	Latrobe	1 & 2
Jonathan Galbraith	Northern Midlands	1	Gerald Monson	Latrobe and Kentish	1 & 2
Ian Howard	West Tamar	1	Mat Greskie	DWM	1
Justin Jones	NTWMG	2	Melissa Burn	DWM	2

External Stakeholders

The consultation phase included meetings with the following:

EPA – Alasdair Wells and John Mollison
 SWSA – David Sales & Shaun Cousins
 LGAT – Ben Mooney
 WMAA - Jamie Wood
 Jones Enviro Services – Mark Perkins
 Veolia - Peter George

APPENDIX D IMPLEMENTATION PLAN

Ref No	Action	Strategy Goal	Implementation Notes	Staff Resourceing
	Reduce greenhouse gas emissions			
1	Continue to implement and monitor programs to reduce organics to landfill.	Waste Diversion	Individual councils and DWM should collect data using a consistent approach and report on the amount of organic waste diverted and provide feedback to member councils on new or alternative actions being trialled locally or interstate.	Internal
2	Investigate landfill gas capture at large landfills in the region.	Waste Diversion	Due to the amount of waste accepted from surrounding councils and businesses Dulverton Landfill may be subject to carbon tax under the <i>Clean Energy Act 2011</i> . To reduce carbon emissions capture and destruction technologies such as flaring and power generation should be considered. A high level review should also be conducted at other landfills in the region to determine if there is any value in introducing gas capture.	External/ Consultant
3	As part of the sustainable purchasing policy, implement a sustainable fleet policy so that all council vehicles and vehicles associated with council waste contracts exceed minimum emissions standards.	Waste Diversion	Transport fuel, excluding domestic vehicles, currently accounts for 7.3% of Australia's National Emissions Profile and is liable for inclusion under the Carbon Tax. A sustainable fleet policy will not only drive down greenhouse gas emissions from council operations and waste collection vehicles, it will also reduce operating costs for the fleet.	Internal
	Reduce organics at waste facilities			
4	Review organics trial and conduct a study of the most sustainable method of organics collection and processing for the region.	Waste Diversion	Due to the current economic feasibility of the organics processing facility in the region it is proposed that an urgent study be conducted on alternative organics processing options and costs from a social, economic and environmental perspective, including long term carbon impacts, to determine whether the region should adopt a garden organics, with or without food, collection or not and how that material, and other greenwaste in the region would be processed.	External / Contractor
5	Conduct community consultation on the outcomes of the organics processing findings (ie introduction, or not, of a food/garden organics collection)	Waste Diversion	There is community interest in a food/garden organics collection due to the trial conducted in 2011/12. If a service is going to be implemented the community need to be consulted on the service and potential costs. If it is not going to be implemented the community will need to understand why.	External / Contractor
6	Tender for a suitable and consistent organics collection program across the region. Tender to include: <ul style="list-style-type: none"> • collection and processing • bin purchase and rollout • community education 	Regional Planning & Efficiencies	To obtain consistent and efficient collection services and therefore a good price for the region all member councils should commit to the tender process. The inclusion of bin purchase, rollout, and community education into the one contract allows for smoother running of waste collection contracts, amortises the cost over the life of the contract and also locks in funding for community education and bin maintenance which may be	External/ Consultant

Ref No	Action	Strategy Goal	Implementation Notes	Staff Resourcing
			subject to political pressures in the future. An 8-10 year performance based contract is recommended for a new service.	
7	Investigate the feasibility of a mulching operation (of bulky garden organics and timber) for all waste facilities, taking into account markets for the mulch.	Regional Planning & Efficiencies	Considerable quantities of bulk garden organics are delivered to transfer stations across the CCWMG every year, often stockpiling for 12 months prior to mulching. Economies of scale and stable markets could be achieved through a regional initiative if all councils commit to a contract that delivers mutual benefit.	External/ Consultant to develop tender docs
8	Councils to generate markets by using mulch and compost from these facilities in their own operations and encourage facilities to maintain AS accreditation	Regional Planning & Efficiencies	Each member council commit to using mulch product on parklands and for landscaping in Council areas until a sustainable commercial market is established.	Internal
9	Facilitate trials to assist in securing markets for the organics product from Dulverton in the agricultural or land rehabilitation sectors if required.	Waste Diversion	Organic composts and mulches are ideal for agricultural and land rehabilitation uscs, such as the rehabilitation of former mine sites and quarries. Pending supply of compost and mulch products, the CCWMG should seek to secure markets in these sectors for the supply of composts and mulches generated from domestic waste management collections and drop-offs.	External/ Consultant
Recovery of C&D materials				
10	Investigate the feasibility of processing construction and demolition wastes (asphalt, concrete, brick, aggregate) at each waste facility, taking into account markets for the end product to determine optimal separation of materials.	Waste Diversion	Investigation to look at options for mobile crushers to attend each site on an as required rotation and also options for fixed crushers with centralised C&D disposal facilities.	External/ Consultant
11	Tender for a C&D processing contractor to operate in the region.	Regional Planning & Efficiencies	Tender to include the supply, operation and transportation of a mobile crusher for the production of aggregate materials, such as DGB20 and DGS20 for road making purposes and drainage.	Internal
Regional pricing policy				
12	Develop a Regional Pricing Policy & Implementation Plan that incentivises source separation and waste diversion and understand the impacts of the proposed changes.	Waste Diversion	Pricing policy should consider a reduced charge for recyclable materials and take into account any potential carbon pricing impacts for increased landfill gate fees and transport costs. There may be some cost transfer between facilities however the gate fees for the public will look fairly similar across the region.	External/ Consultant
13	Consult with, and educate, the community about revised pricing policy and impacts.	Community Engagement	Provide education to the community on the source separation and recycling of certain waste types and how the new pricing structure will affect them.	External/ Consultant

Ref No	Action	Strategy Goal	Implementation Notes	Staff Resourcing
14	Work with local waste management companies regarding the regional pricing policy and encourage them to adopt a similar approach with their customers to incentivise source separation.	Partnerships	Provide details to local waste management industry reps on the approach CCWMG is taking to improve recycling in the region and encourage industry to carry out similar approaches to ensure both consistency and increased diversion.	Internal
	Increasing waste facility resource recovery			
15	Investigate regional strategies for sustainable management of recyclables from waste facilities for materials that are difficult to process locally eg. tyres, mattresses, car batteries, metal, e-waste, gas bottles & oil.	Regional Planning & Efficiencies	Regional contracts for the collection and processing of bulky and difficult wastes from waste disposal sites will ensure consistency in service for the community and reduce costs for each Council in the provision and collection of recyclables disposal services. The regional contracts could be for individual wastes (eg: regional waste oil contract) or for several recyclable products in the one contract.	External/ Consultant
	Rationalising waste infrastructure and services			
16	Development of waste facility best practice guidelines for transfer stations, including requirements for data collection.	Regional Planning & Efficiencies	Best practice guidelines for Transfer Stations should include, but not be limited to: <ul style="list-style-type: none"> • environmental protection measures • ceasing unmanaged stockpiling of inert wastes • the provision of recycling infrastructure (drop off areas and skips or collection areas) away from general waste disposal areas • the continued provision of training for staff on site • standard data collection process 	External/ Consultant
17	Participate in and support an investigation of the potential options and models for a regional waste governance and management structure for the Cradle Coast region.	Regional Planning & Efficiencies	CCWMG believes a rationalisation and central management of waste services for the region could provide significant savings and efficiencies. The likely introduction of a mandatory State-wide waste levy and other changes in the delivery of waste services are likely to lead to increased management requirements. A model developed by the owner councils should aim to provide best practice in both governance and management to allow the region to best manage waste services into the future.	External/ Consultant
18	Support the construction of and undertake a feasibility study for the development of a controlled waste facility in Tasmania.	Regional Planning & Efficiencies	Support the development of a strategic controlled waste facility for the state through CCWMG and WAC meetings. Conduct a study to determine the quantity of controlled waste, the options for consolidating the material locally and a transport feasibility study if the facility is located outside of the CCWMG region.	External/ Consultant & Internal support

Ref Nn	Action	Strategy Goal	Implementation Notes	Staff Resourcing
			Additional funding support should be sought through the Department of Economic Development and Industry by the CCWMG.	
	Improve data capture			
19	Review data collection procedures and reporting from landfills and develop a standardised reporting system to be rollout across all landfills and transfer stations for annual reporting to the CCWMG.	Regional Planning & Efficiencies	Transfer stations in the CCWMG currently have no requirement for the capture and reporting of waste acceptance data. As such there is a considerable quantity of waste which is lost to informal landfilling at these sites instead of being transported to a formal landfill. A regionally consistent system of data capture and reporting will not only ensure the ability of the CCWMG to monitor its waste diversion rates against targets, but will also identify sites of waste loss where sites where improvements in accordance with the best practice transfer station guidelines can be made.	External/ Consultant
20	Consider subsidising installation of (transportable) weighbridges at council facilities		To improve accountability, environmental performance, data capture and monitoring at facilities it is proposed that weighbridges be rolled out throughout the region. Priority sites should be identified and approximate capital costs identified.	External
21	Undertake waste composition audits every three to five years to understand effectiveness of policies and programs and to determine target wastes for improved resource recovery.	Waste Diversion	In 2010 the CCWMG & NTWMG conducted a waste audit of the 7 landfills in the region. It is proposed that a similar audit be conducted to monitor the effectiveness of waste reduction programs.	External/ Consultant
22	With the assistance of WAC implement systems to capture data of all waste generated in the region. In September each year, councils should provide the WAC with financial year data returns for the previous financial year, including waste generation, recycling, diversion and sustainable procurement data to assist with state wide waste planning and reporting.	Regional Planning & Efficiencies	The CCWMG, in partnership with the WAC, is to determine a process of waste and recycling reporting to the WAC to inform improved state waste management policies and define areas of needed infrastructure and policy support. Reporting should be on a financial year basis with reporting to be completed by September in the following financial year.	Internal
23	Use data to determine progress towards targets by Councils and by individual facilities. Acknowledge achievements and progress towards targets annually.	Regional Planning & Efficiencies	Data can be used to determine progress towards CCWMG targets.	Internal
24	Work with the WAC to set a state diversion rate for MSW, C&I and C&D waste.	Regional Planning & Efficiencies	Regional and state waste diversion targets can be effectively set following the implementation of effective data capture systems and the reporting of several years waste generation and recycling data to the WAC.	Internal
	Reporting			

Ref No	Action	Strategy Goal	Implementation Notes	Staff Resourcing
25	Preparation of Annual Report and Budget	Regional Planning & Efficiencies	Preparation of annual reports and budgets to be conducted internally by NTWMG staff and provide progress updates against the strategy and the impacts of any operational or legislative changes throughout the year.	Internal
	Partnerships, Policies & Planning			
26	Maintain network with industry and government contacts.	Partnerships	Small amount of funding provided for attendance at consultation meetings, conferences and workshops as required.	Internal
27	Investigate all funding and trial opportunities including collection and processing cost recovery from producers.	Partnerships	Due to the limited funding available for waste services and infrastructure in the CCWMG region, external funding support is paramount to achieving effective service delivery in the CCWMG region.	Internal
28	Review and provide a united regional response to Industry, State and Commonwealth policies, guidelines and codes of practice.	Partnerships	There are a range of time demands on council's officers. Where consultation papers are received the region should respond to these collaboratively to ensure that the regions needs are addressed efficiently without the need to submit individual council responses.	Internal – CCWMG & member councils
29	Provide practical input into local government waste management issues via a representative on the Waste Advisory Committee (or equivalent successor).	Partnerships	The region should provide an appropriately qualified and senior staff member to represent its interests on the Waste Advisory Committee. This representative should regularly feedback to the CCWMG members for their input and awareness of state progress.	Internal – CCWMG & member councils
30	Maintain continual dialogue with key bodies including the other regional waste groups, Local Government Authority, State Government and industry groups.	Partnerships	Staff representatives should maintain contacts through attendance at workshops, conferences, meetings and networking events. In addition key staff should be registered for relevant industry newsletters and disseminate information as appropriate.	Internal CCWMG & member councils
31	Develop a sustainable procurement policy template to be modified and implemented by individual councils.	Regional Planning	Sustainable procurement policies within each council provide the corporate support for waste reduction and market development improving environmental outcomes. A number of free sustainable procurement models are available in other Australian states which may be adapted to Tasmanian and individual council conditions.	Internal
32	Consistent training and continuous reinforcement for waste facility staff to increase materials separation.	Community Engagement	Landfill and transfer station staff are at the front line of effective resource recovery and waste diversion at disposal sites. The continued training, recognition of achievements, and support of facility staff is paramount to achieving improved resource recovery and diversion for the CCWMG region. Training should be provided on a regional basis.	External/ Consultant/ Training organisation
33	Seek match funding from key stakeholders to implement the actions outlined in the illegal dumping strategy, including monitoring and investigating and illegal dumping.	Partnerships	CCWMG commissioned an illegal dumping strategy with a series of recommendations such as improved reporting, signage and intervention into illegal dumping. It is proposed that funds from the region and from key stakeholders that are experiencing a high number of illegal dumping incidents on their property, such as Forestry Tasmania and Hydro	External/ Printing/ installation

Ref No	Action	Strategy Goal	Implementation Notes	Staff Resourcing
			Tasmania, be used to implement the illegal dumping strategy.	
34	Work with the EPA to develop a mechanism for appropriately trained staff to issue on the spot fines for illegal dumping incidents.	Partnerships	Currently there is no mechanism to issue on the spot fines in response to illegal dumping incidents. As part of effective enforcement the region and member councils require EPA to implement a mechanism for councils to be able to issue penalties to offenders.	
35	Support the state government to adopt cleaner production and green business programs that encourage C&I waste reduction and sustainable procurement in businesses.	Partnerships	Most C&I services in the region are provided by private contractors. Given the limited resources available to the regions a state-wide approach to C&I initiatives is supported by CCWMG.	Internal
36	As part of the review of interim planning schemes implement development application conditions for businesses to meet minimum waste management criteria.	Waste Diversion	Council development guidelines place an obligation on businesses to implement effective waste management and resource recovery measures in their premises. Model systems, such as the NSW <i>Waste Not DCP</i> 's can be adapted to suit council needs and improve waste management practices in the commercial and industrial sector.	Internal – Member Councils
37	Require waste management to be an integral part of all local settlement strategies, state infrastructure and development projects, particularly 5-20 year town plans to ensure that waste is proactively and strategically managed.	Partnerships	Long term planning town plans currently incorporate a community's road, power and water needs. Waste is often missed or inadequately planned for, particularly strategic waste processing facilities. The regions would like to work with the state government and other planning authorities to ensure that waste is dealt with strategically now and in the future.	Internal – member councils
38	Support the development of a strategic controlled waste facility for the state.	Partnerships	A suitably designed and managed controlled waste facility is required for Tasmania due to on island and off island sources of Class 3 waste. The CCWMG region support the construction of one facility for the state.	Internal
39	In conjunction with the Department of Economic Development, Tourism and Arts conduct a controlled waste analysis for the region including an understanding of the quantity and sources of controlled waste, transport feasibility study and possible waste consolidation points for transport.	Partnerships	It is understood that two locations are being considered for the controlled waste facility – Port Latta or Copping. The region require a full impact analysis to determine the cost and impacts on the transporting waste to Copping if that is the preferred facility. As the waste is primarily generated by industry, not local authorities, CCWMG require support from the Department to conduct this research and assist with controlled waste management	External/ Consultant
Extended producer responsibility				
40	Utilise funding through extended producer responsibility to maintain effective collection systems for priority wastes.	Waste Diversion	Seek funding from producers for the management of priority wastes.	Internal
41	Use the EPR funding to reduce gate fees for these materials to encourage separation and recovery.	Waste Diversion	Materials such as TV's and computers which will receive financial and industry resource recovery support from 1 July 2012 should be collected by a means which increases the resource recovery of these materials. Such	Internal

Ref No	Action	Strategy Goal	Implementation Notes	Staff Resourcing
			mechanisms can include reduced or no charge gate fees at waste disposal facilities to encourage the source separation and recovery of these materials at waste disposal sites.	
42	Consider landfill bans of waste that stable markets exist for.	Waste Diversion	Landfill bans on easily recoverable material types have been highly effective measures for increased resource recovery in the European Union. As infrastructure and policy systems improve in the CCWMG and Tasmanian, the consideration of landfill bans where strong markets exist on materials such as garden organics, concrete, asphalt and other recoverable materials should be considered.	Internal/WAC/EPA
43	Keep abreast of emerging waste streams and work with State Government to develop treatment and disposal options.	Waste Diversion	Councils and the Regional Waste Management Officer to continue to review and report to other member councils about options available.	Internal
44	Review the existing household hazardous waste program to determine a better value for money approach, including consideration of an EPR scheme and contacting the main generators of the waste to fund the collection for the regions.	Waste Diversion	The region would like to understand if there is a collection method that would result in better tonnage recovery for the money spent.	Internal
45	Support the introduction of the preferred household hazardous waste collection program.	Waste Diversion	Once a review has been conducted the preferred collection method should be implemented.	Internal
46	Support EPR waste collections by offering existing landfill and transfer station infrastructure as collection locations.	Partnerships	CCWMG support EPR initiatives that utilise existing collection infrastructure. Ad-hoc schemes that require residents to visit multiple drop off sites to dispose of various wastes cause education messages to be diluted. Maximum value for money can be achieved by the producers contributing to collections that maximise the use of existing infrastructure and staffing.	Internal
Community education and engagement				
47	Annually acknowledge individuals or organisations in each region making a significant contribution to waste management.	Community Engagement	This is proposed to raise awareness, ownership and interest of waste initiatives in the community and to provide acknowledgement to those that are making progress in waste reduction.	Internal
48	Develop and implement a communications/education plan for the region including detailed actions for waste reduction, organics, recycling, consistent signage, illegal dumping, schools and community education.	Community Engagement	Consistent branding and messaging improves community awareness. Savings in print, design and promotion costs can be made through regional initiatives. It is proposed that a communications plan is developed by a consultant and a staff member is engaged part time in the region to deliver the proposed actions. The funding for this initiative includes some resources as well as wages for staff member. The communications plan could include an annual competition related to resource recovery with high	External/Consultant Then employee to implement plan

Ref No	Action	Strategy Goal	Implementation Notes	Staff Resourcing
			<p>profile branding and advertising as a spring board for additional education programs.</p> <p>A detailed action plans for the following</p> <ul style="list-style-type: none"> ○ Maintain and update website quarterly. ○ What happens to your waste tours & brief DVD for use by schools and community ○ Garden/food waste campaign branding (Consistent with part of the bigger picture campaign) ○ Methods for maintain and improving recycling recovery and contamination reduction ○ Consistent branding and signage at waste facilities as part of regional pricing policy ○ Installation of illegal dumping signage ○ Expansion of waste photo library for use by waste educators and schools ○ Promote sustainable consumption behaviours and purchasing decisions and ways to avoid waste ○ Free community workshops on waste reduction and recycling. ○ Review information on all individual council websites and improve waste services information provided, at a minimum link to the WMG website. <p>Maximise use of education car and staff at schools and community events to reinforce recycling</p>	
	Household kerbside recycling			
49	Reinforce awareness of what can and can't be recycled.	Community Engagement	The new recycling program has been effective but messages should be reinforced. Continued recycling education messages to the community enforce the social awareness, understanding and benefits of kerbside recycling (commingled & organics). This links closely into delivery of the communications plan.	Internal (potential sharing opportunities between CCWMG, CCWMG & SWSA staff resources)
50	Work with contractors to monitor bin contamination and provide regular feedback to residents.	Community Engagement	The on ground monitoring of bin contamination and direct education and recognition of residents has been shown to lower contamination rates of recycling services in other Australian states and other developed countries, such as Canada. These funds are used to employ a bin inspector full time	Internal – Waste Collection Contractors & council staff

Ref No	Action	Strategy Goal	Implementation Notes	Staff Resourcing
			throughout the region and for resources such as stickers and letters to residents.	
	Social opportunities			
51	Determine opportunities to increase employment through reuse and recycling activities.	Community Engagement	The CCWMG should investigate means by which local employment and resource recovery can generate further employment for the region. This investigation may include the potential for opening region supported reuse centres (tip shops) and also resource recovery contracts which stipulate the employment of local staff as a requirement of the contract.	Internal
52	Secure funding and promote reuse as a method to increase employment and social cohesion.	Partnerships	Funding support for the operation of reuse shops should be considered by the CCWMG and an investigation carried out to determine potential funding sources. With the high potential for a state based levy system to be implemented in the coming years, support and lobbying of the WAC should be used to source funding from such a levy system for reuse opportunities in the CCWMG region.	Internal



CENTRAL COAST COUNCIL

CENTRAL COAST COUNCIL

I certify that this is the schedule referred to in
Minute No. 158/2012, of a meeting of the

Council held on 18/06/2012

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Executive Services Officer

SCHEDULE OF CONTRACTS AND AGREEMENTS

(Other than those approved under the Common Seal)

Period: 1 to 30 June 2012

Contracts

Nil

Agreements

- Lease
Ulverstone Courthouse
Ulverstone Repertory Society

A handwritten signature in blue ink.

Sandra Ayton
GENERAL MANAGER

PO Box 220 / DX 70506

19 King Edward Street

Ulverstone Tasmania 7315

Tel 03 6429 8900

Fax 03 6425 1224

admin@centralcoast.tas.gov.au

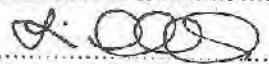
www.centralcoast.tas.gov.au

**A SUMMARY OF RATES & FIRE SERVICE LEVIES
FOR THE PERIOD ENDED 31 MAY 2012**

	2010/2011		2011/2012	
	\$	%	\$	%
Rates paid in Advance	- 492,583.49	-4.15	- 531,368.77	-4.22
Rates Receivable	290,344.45	2.45	314,288.45	2.49
Rates Demanded	12,084,578.35	101.70	12,766,886.99	101.28
Supplementary Rates	- 0.00		55,415.40	0.45
	11,882,339.31	100.00	12,605,222.07	100.00
Collected	10,687,747.29	89.95	11,338,394.95	89.95
Add Pensioners – Government	739,366.43	6.22	778,652.17	6.18
Pensioners – Council	30,835.00	0.26	30,975.00	0.25
	11,457,948.72	96.43	12,148,022.12	96.38
Remitted	3,975.82	0.03	9,307.26	0.07
Discount Allowed	470,387.61	3.96	497,926.91	3.95
Paid in advance	- 481,505.77	-4.05	- 537,697.23	-4.27
Outstanding	431,532.93	3.63	487,663.01	3.87
	11,882,339.31	100.00	12,605,222.07	100.00


Andrea O'Rourke
ASSISTANT ACCOUNTANT

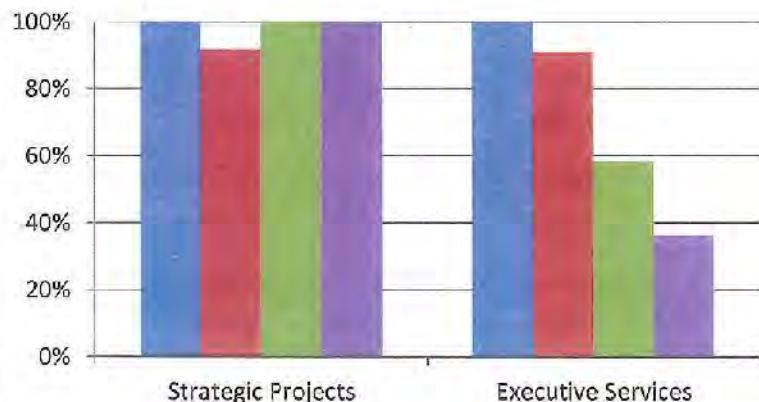
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CENTRAL COAST COUNCIL
At this is the Financial
statements referred to in
Minute No. 161/2012 of a meeting of the
Council held on 18/06/2012

Executive Services Officer

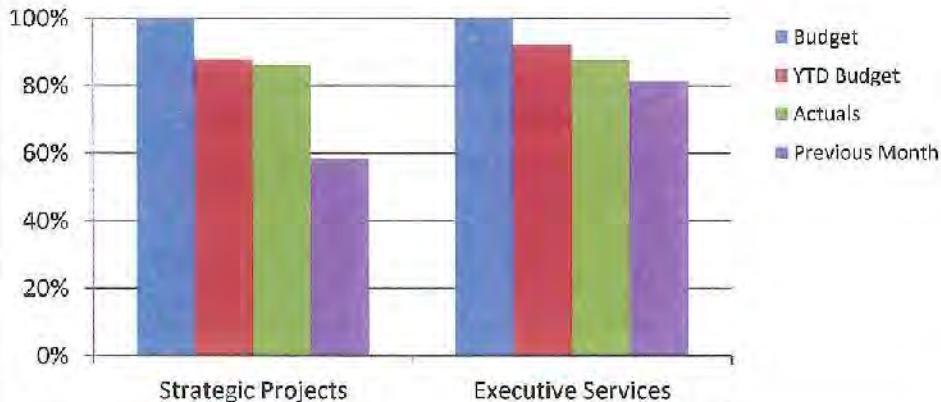
Finance Report – May 2012

GENERAL MANAGEMENT	Budget	YTD Budget	Actuals	Previous Month	YTD Variance	Remaining	% of Budget
Revenue							
Strategic Projects	(196,000)	(179,667)	(1,538,700)	(1,518,303)	1,359,033	1,342,700	785%
Executive Services	(17,000)	(15,453)	(9,916)	(6,138)	(5,537)	(7,084)	58%
	\$ (213,000)	\$ (195,120)	\$ (1,548,616)	\$ (1,524,441)	\$ 1,353,496	\$ 1,335,616	
Expenses							
Strategic Projects	162,000	142,240	139,469	94,577	2,771	22,531	86%
Executive Services	1,452,000	1,337,915	1,270,897	1,181,429	67,018	181,103	88%
	\$ 1,614,000	\$ 1,480,155	\$ 1,410,366	\$ 1,276,006	\$ 69,789	\$ 203,634	

General Management – Revenue



General Management – Expenses

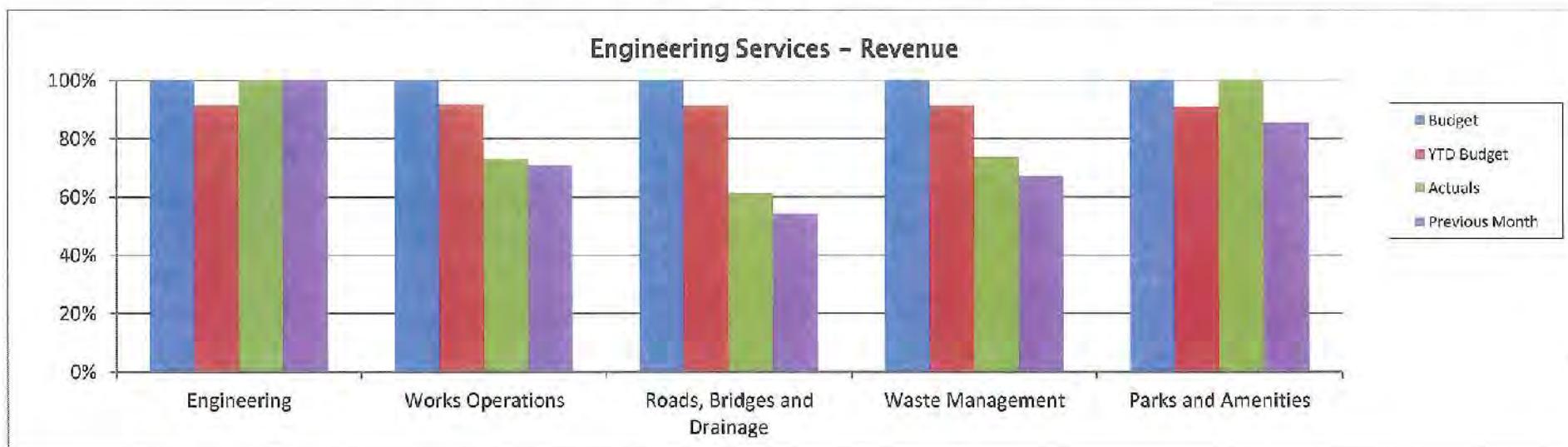


Variance

- Strategic Projects Revenue over YTD budget – Property Sales
- Executive Services Revenue under YTD budget – plant allocations
- Strategic Projects Expenditure under YTD budget – small difference to YTD budget.
- Executive Services Expenditure under YTD budget – staff costs, leadership development & communications under budget.

Finance Report – May 2012

ENGINEERING SERVICES	Budget	YTD Budget	Actuals	Previous Month	YTD Variance	Remaining	% of Budget
Revenue							
Engineering	(1,128,000)	(1,033,332)	(1,246,081)	(1,150,598)	212,749	118,081	110%
Works Operations	(4,400,000)	(4,031,545)	(3,211,818)	(3,117,378)	(819,727)	(1,188,182)	73%
Roads, Bridges and Drainage	(1,287,000)	(1,171,330)	(787,730)	(697,541)	(383,600)	(499,270)	61%
Waste Management	(615,000)	(561,544)	(452,826)	(411,936)	(108,718)	(162,174)	74%
Parks and Amenities	(301,861)	(274,212)	(306,735)	(257,656)	32,523	4,874	102%
	\$ (7,731,861)	\$ (7,071,963)	\$ (6,005,190)	\$ (5,635,109)	\$ (1,066,773)	\$ (1,726,671)	

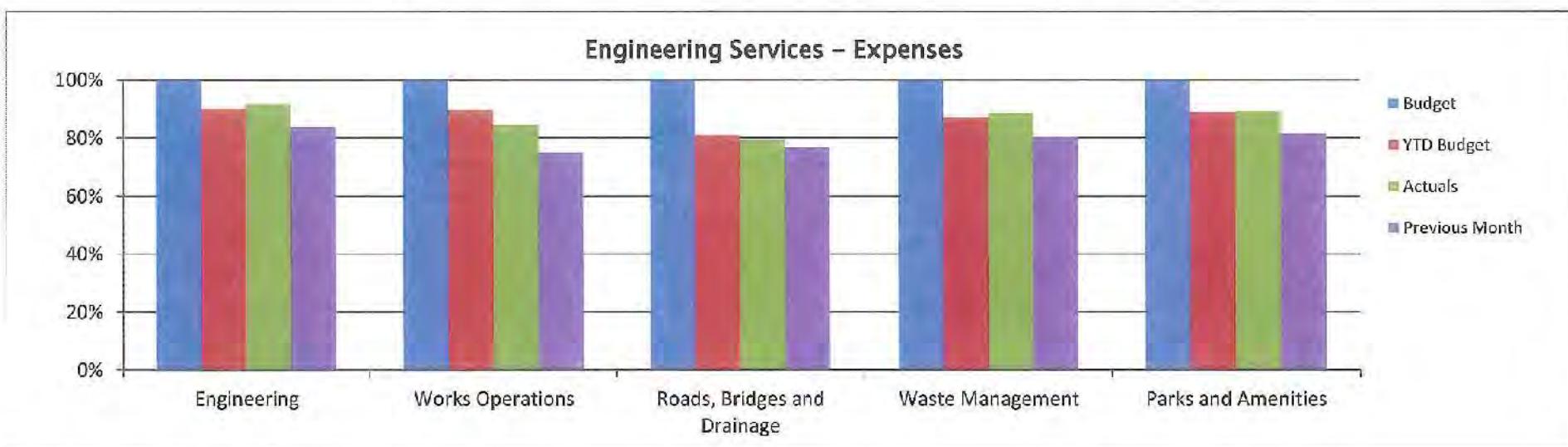


Variance

Engineering	Revenue over YTD budget – Engineering allocations
Works Operations	Revenue under YTD budget – Flood claims awaited, private works and allocations
Roads, Bridges and Drainage	Revenue under YTD budget – Capital contributions not received
Waste Management	Revenue under YTD budget – Resource Recovery Centre entry fees & scrap metal sales and plant allocated
Parks and Amenities	Revenue over YTD budget – Reimbursements & Plant allocated.

Finance Report – May 2012

ENGINEERING SERVICES Expenses	Budget	YTD Budget	Actuals	Previous Month	YTD Variance	Remaining	% of Budget
Engineering	1,128,000	1,015,289	1,034,306	943,649	(19,017)	93,694	92%
Works Operations	1,129,000	1,011,766	953,587	846,067	58,179	175,413	84%
Roads, Bridges and Drainage	6,358,500	5,146,266	5,029,263	4,879,268	117,003	1,329,237	79%
Waste Management	3,074,000	2,670,535	2,721,386	2,470,199	(50,851)	352,614	89%
Parks and Amenities	2,112,361	1,875,495	1,882,942	1,720,766	(7,447)	229,419	89%
	\$ 13,801,861	\$ 11,719,351	\$ 11,621,484	\$ 10,859,948	\$ 97,867	\$ 2,180,377	

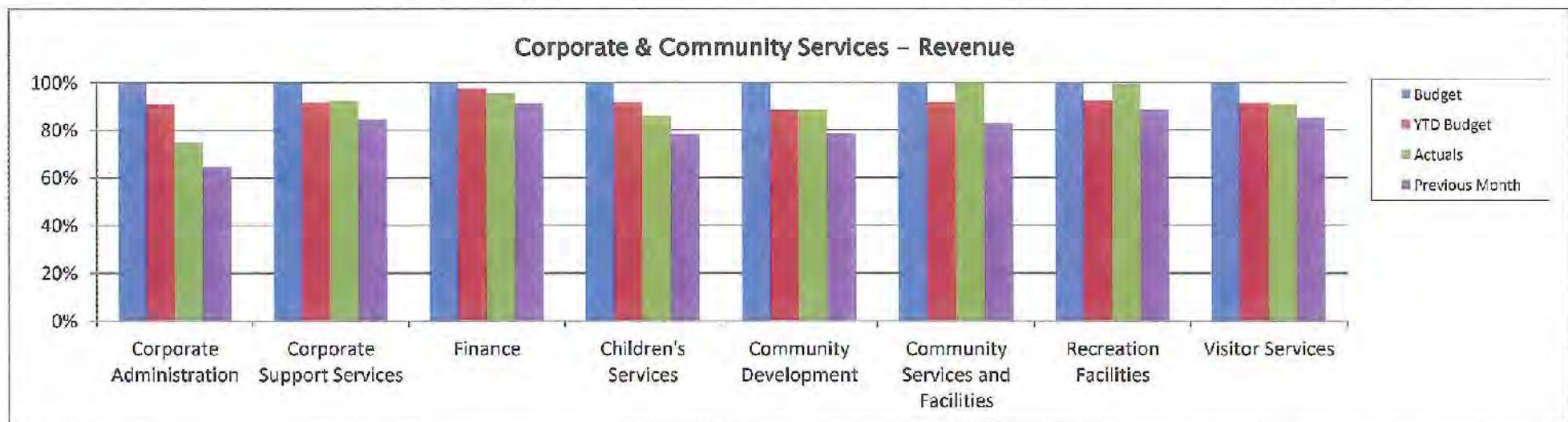


Variance

Engineering	Expenditure over YTD budget – Staff costs and general timing of expenditure.
Works Operations	Expenditure under YTD budget – Staff costs, private works and flood recovery project under budget.
Roads, Bridges and Drainage	Expenditure under YTD budget – Expenses related mainly to urban roads, rural roads and drainage.
Waste Management	Expenditure over YTD budget – Resource Recovery Centre, Central Coast Landfill Area & refuse disposal sites.
Parks and amenities	Expenditure over YTD budget – Expenses related to Public Amenities over budget

Finance Report – May 2012

CORPORATE & COMMUNITY SERVICES	Budget	YTD Budget	Actuals	Previous Month	YTD Variance	Remaining	% of Budget
							Revenue
Corporate Administration	(41,000)	(37,188)	(30,588)	(26,439)	(6,600)	(10,412)	75%
Corporate Support Services	(2,996,609)	(2,746,965)	(2,763,921)	(2,530,362)	16,956	(232,688)	92%
Finance	(17,625,000)	(17,154,661)	(16,861,179)	(16,050,510)	(293,482)	(763,821)	96%
Children's Services	(1,284,150)	(1,177,137)	(1,106,403)	(1,003,323)	(70,734)	(177,747)	86%
Community Development	(118,038)	(104,275)	(104,403)	(92,667)	128	(13,635)	88%
Community Services and Facilities	(857,484)	(785,416)	(868,800)	(710,510)	83,384	11,316	101%
Recreation Facilities	(427,591)	(394,878)	(424,809)	(378,276)	29,931	(2,782)	99%
Visitor Services	(92,200)	(84,415)	(83,670)	(78,618)	(745)	(8,530)	91%
	\$ (23,442,072)	\$ (22,484,935)	\$ (22,243,773)	\$ (20,870,706)	\$ (241,162)	\$ (1,198,299)	



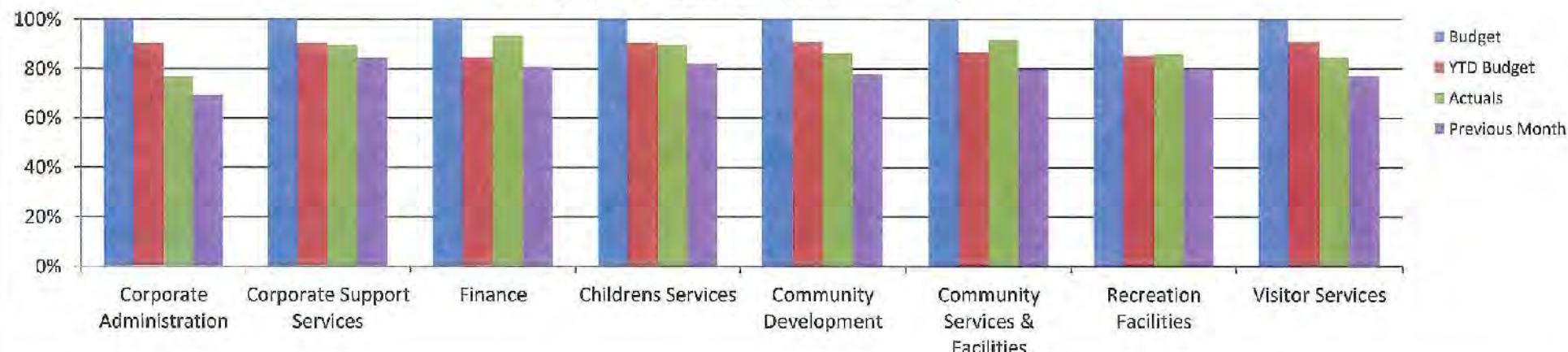
Variance

- | | |
|-----------------------------------|---|
| Finance | Revenue less than YTD budget – Timing of income related associated company income, grants and interest. |
| Children's Services | Revenue less than YTD budget – Income for Ulverstone Child Care Centre lower than budget. |
| Community Services and Facilities | Revenue greater than YTD budget – Capital contributions from APHU. |
| Recreation Facilities | Revenue greater than YTD budget – Plant allocations and fee income in general. |

Finance Report – May 2012

CORPORATE & COMMUNITY SERVICES	Budget	YTD Budget	Actuals	Previous Month	YTD Variance	Remaining	% of Budget
Expenses							
Corporate Administration	738,000	665,505	567,315	509,588	98,190	170,685	77%
Corporate Support Services	3,746,609	3,379,513	3,352,126	3,156,213	27,387	394,483	89%
Finance	1,513,000	1,280,705	1,411,640	1,223,381	(130,935)	101,360	93%
Children's Services	1,300,000	1,174,606	1,163,114	1,066,413	11,492	136,886	89%
Community Development	644,038	584,741	555,475	500,191	29,266	88,563	86%
Community Services and Facilities	1,124,388	972,808	1,030,122	893,875	(57,314)	94,266	92%
Recreation Facilities	1,731,481	1,475,065	1,486,005	1,383,728	(10,940)	245,476	86%
Visitor Services	287,200	260,490	243,109	221,607	17,381	44,091	85%
	\$ 11,084,716	\$ 9,793,433	\$ 9,808,906	\$ 8,954,998	\$ (15,473)	\$ 1,275,810	

Corporate & Community Services – Expenses

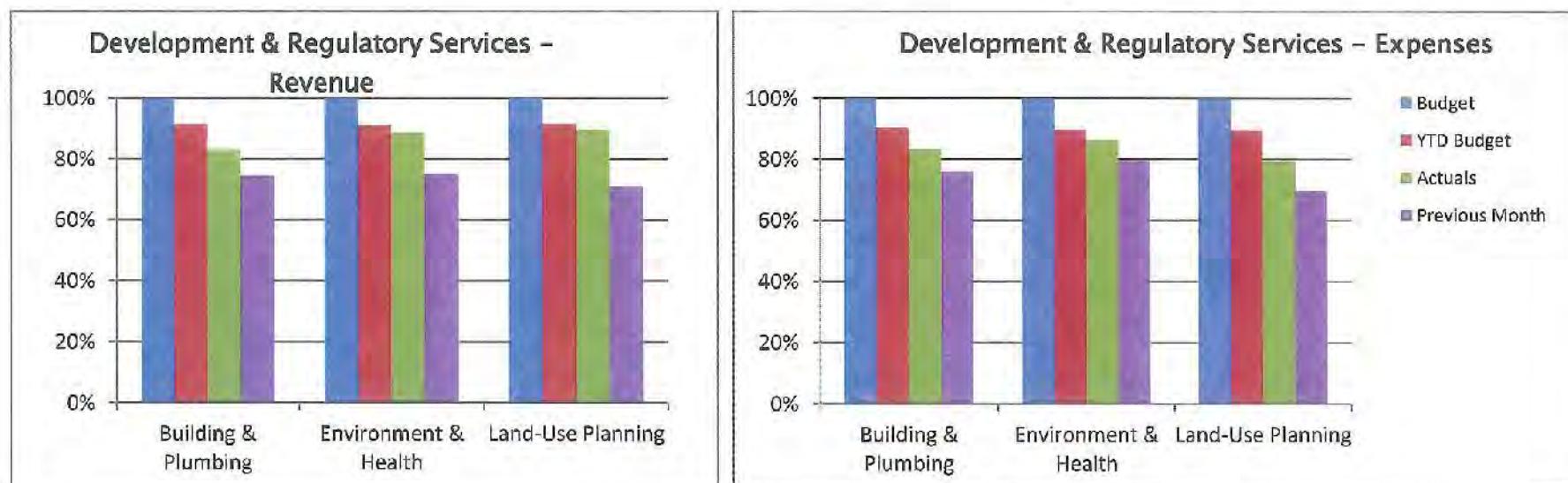


Variance

Corporate Administration	Actuals less than YTD budget – Staff costs – staff reallocation.
Corporate Support Services	Actuals less than YTD budget – Expenses related mainly to on-costs.
Finance	Actuals greater than YTD budget –Budget timing related to Fire Service contribution.
Children's Services	Actuals less than YTD budget – Timing on operational costs (Ulverstone Child Care Centre & Vacation Care)
Community Development	Actuals less than YTD budget – Cultural Activities expenditure lower than budget.
Community Services and Facilities	Actuals greater than YTD budget – APHU refund payments.
Recreation Facilities	Actuals greater than YTD budget – Ulverstone Learn-to-Swim Centre, Waterslide and Active Rec in general..

Finance Report – May 2012

DEVELOPMENT & REGULATORY SERVICES	Budget	YTD Budget	Actuals	Previous Month	YTD Variance	Remaining	% of Budget
Revenue							
Building and Plumbing	(334,000)	(305,535)	(277,539)	(248,790)	(27,996)	(56,461)	83%
Environment and Health	(96,000)	(87,376)	(85,115)	(72,136)	(2,261)	(10,885)	89%
Land-Use Planning	(172,000)	(157,586)	(154,024)	(122,062)	(3,562)	(17,976)	90%
	\$ (602,000)	\$ (550,497)	\$ (516,678)	\$ (442,988)	\$ (33,819)	\$ (85,322)	
Expenses							
Building and Plumbing	605,000	545,682	503,907	458,582	41,775	101,093	83%
Environment and Health	396,000	355,123	342,156	314,403	12,967	53,844	86%
Land-Use Planning	566,000	506,678	449,478	395,573	57,200	116,522	79%
	\$ 1,567,000	\$ 1,407,483	\$ 1,295,541	\$ 1,168,558	\$ 111,942	\$ 271,459	



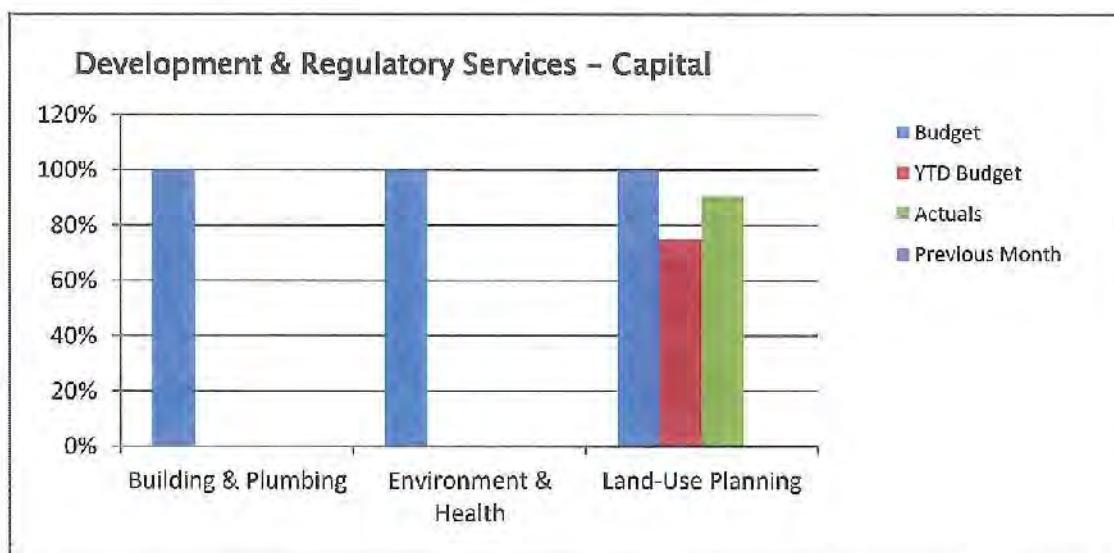
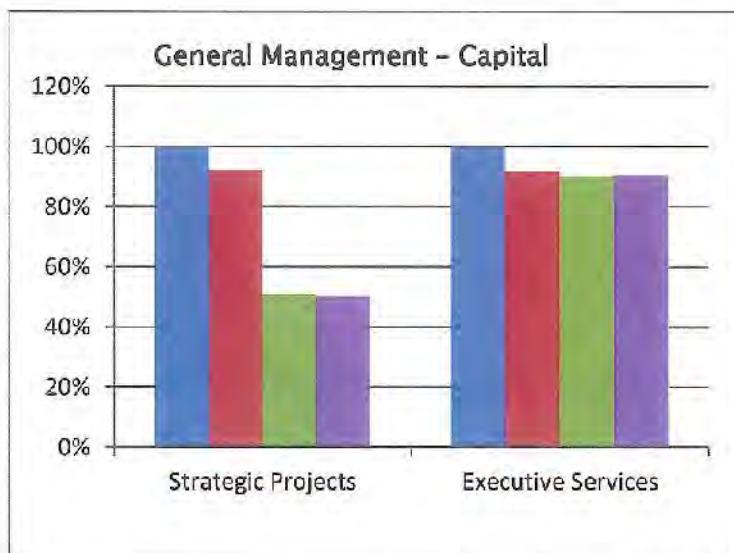
Variance

Building and Plumbing
Building and Plumbing

Revenue less than YTD Budget – Relates mainly to inspection & connection fees & Building levies.
Expenses less than YTD Budget – Timing related to Building Industry Training Levy and Building Act levy.

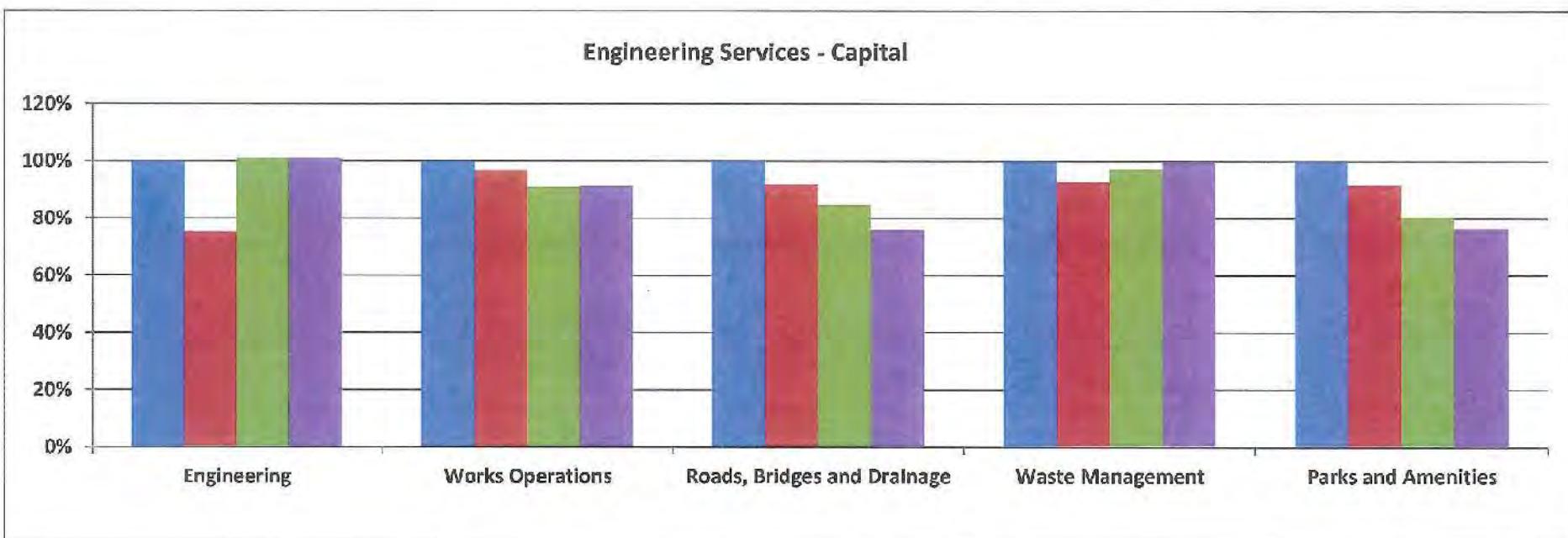
Finance Report – May 2012

	Budget	YTD Budget	Actuals	Previous Month	YTD Variance	Remaining	% of Budget
GENERAL MANAGEMENT							
Strategic Projects	3,936,000	3,617,120	2,002,134	1,965,547	1,614,986	1,933,866	51%
Executive Services	30,000	27,500	27,069	27,100	431	2,931	90%
	\$ 3,966,000	\$ 3,644,620	\$ 2,029,203	\$ 1,992,647	\$ 1,615,417	\$ 1,936,797	
DEVELOPMENT & REGULATORY SERVICES							
Building & Plumbing	-	-	-	-	-	-	0%
Environment & Health	-	-	-	-	-	-	0%
Land-Use Planning	23,000	17,250	20,777	-	(3,527)	2,223	0%
	\$ 23,000	\$ 17,250	\$ 20,777	\$ -	\$ (3,527)	\$ 2,223	



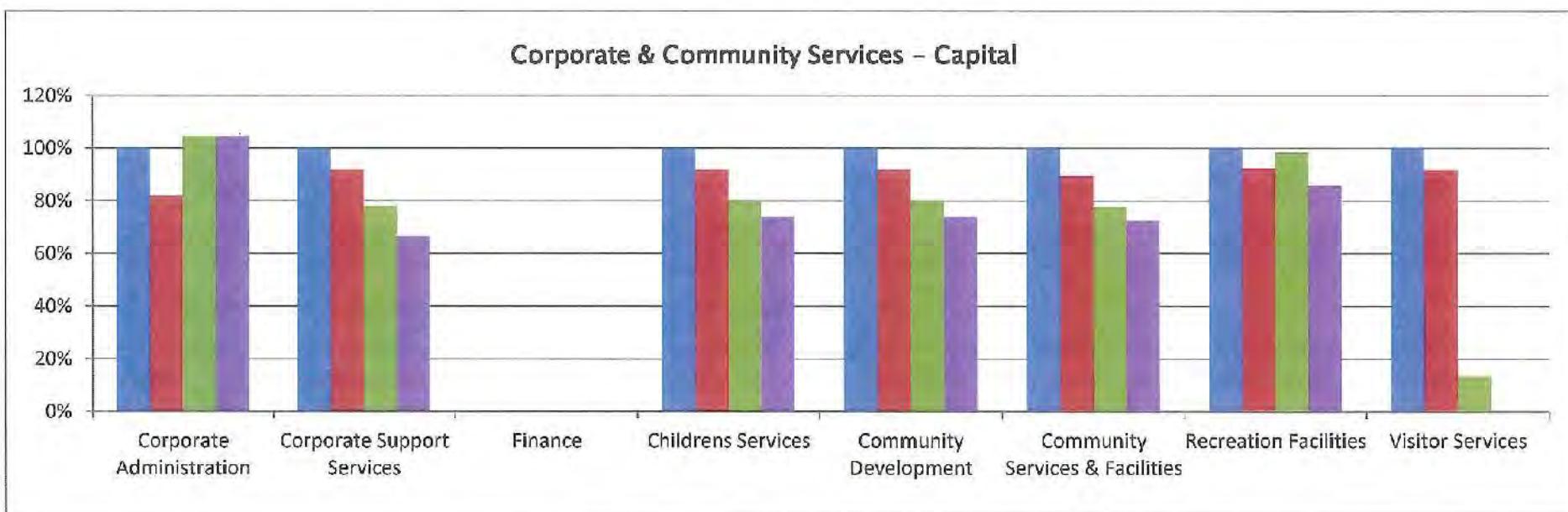
Finance Report – May 2012

	Budget	YTD Budget	Actuals	Previous Month	YTD Variance	Remaining	% of Budget
ENGINEERING SERVICES							
Engineering	30,000	22,500	30,235	30,235	(7,735)	(235)	101%
Works Operations	3,266,000	3,153,501	2,970,213	2,979,894	183,288	295,787	91%
Roads, Bridges and Drainage	3,160,000	2,901,707	2,670,911	2,396,370	230,796	489,089	85%
Waste Management	267,500	247,470	259,781	265,921	(12,311)	7,719	97%
Parks and Amenities	977,390	892,950	785,743	747,276	107,207	191,647	80%
	\$ 7,700,890	\$ 7,218,128	\$ 6,716,882	\$ 6,419,696	\$ 501,246	\$ 984,008	



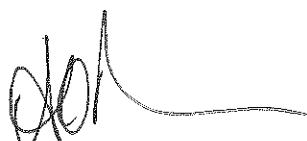
Finance Report – May 2012

	Budget	YTD Budget	Actuals	Previous Month	YTD Variance	Remaining	% of Budget
CORPORATE & COMMUNITY SERVICES							
Corporate Administration	39,273	32,094	41,040	41,040	(8,946)	(1,767)	104%
Corporate Support Services	193,000	176,917	150,175	128,566	26,742	42,825	78%
Finance	–	–	–	–	–	–	0%
Childrens Services	4,150	4,150	3,900	–	250	250	94%
Community Development	57,000	52,250	45,546	42,000	6,704	11,454	80%
Community Services & Facilities	358,766	320,135	278,103	259,434	42,032	80,663	78%
Recreation Facilities	268,321	247,211	263,567	230,254	(16,356)	4,754	98%
Visitor Services	60,000	55,000	8,000	–	47,000	52,000	13%
	\$ 980,510	\$ 887,757	\$ 790,331	\$ 701,294	\$ 97,426	\$ 190,179	



BANK RECONCILIATION
FOR THE PERIOD 1 MAY TO 31 MAY 2012

Balance Brought Forward (30/4/2012)	4,792,589.35
Add, Revenue for month	1,708,744.55
	<hr/>
	6,501,333.90
	<hr/>
Less, Payments for month	1,831,379.99
	<hr/>
Balance as at 31 May 2012	4,669,953.91
	<hr/>
Balance as at Bank Account as at 31 May 2012	169,740.76
Less, Unpresented Payments	- 22,666.14
	<hr/>
	147,074.62
Add, Cash on Hand	1,091.67
	<hr/>
Operating Account	148,166.29
Interest Bearing Term Deposits	4,521,787.62
	<hr/>
	4,669,953.91
	<hr/>



Andrea O'Rourke
ASSISTANT ACCOUNTANT

07-June-2012

Works Programme 2011-2012

(Schedule indicates site construction only)

Status	Task Name	Budget	Notes	June 2011	July 2011	August 2011	September 2011	October 2011	November 2011	December 2011	January 2012	February 2012	March 2012	April 2012	May 2012	June 2012
	CAPITAL WORKS PROGRAMME 2011-12	\$11,194,500														
	Strategic Projects	\$2,000,000														
●	Ulverstone Wharf Redevelopment	\$2,000,000	Wharf Building and surrounds													
	Property Management	\$1,261,000														
●	East Ulverstone Industrial Estate - Front Driv	\$365,000	Construct culdesac and services													
●	East Ulverstone Industrial Estate - stage 2	\$440,000	Drainage and roadworks													
○	Maskells Land Drainage	\$420,000	Finalise contamination mitigation													
●	Knights Road Rec.	\$11,000	Roadworks and services - Subd'n													
●	Russell Avenue	\$35,000	Roadworks and services - Subd'n													
	Works Depot	\$20,000														
○	Wash Down Bay - S/W Interceptor	\$20,000	Depot Truck/Car wash													
	Emergency Services	\$3,583,000														
●	SCS - Building & Equipment	\$15,000	Kitchen Upgrade ...													
●	Bridge Replacement - Bannons Rd, Leven River(Prelim.)	\$950,000	Replace with concrete structure													
●	Bridge Replacement - Purkars Rd, Leven River(Prelim.)	\$650,000	Replace with concrete structure													
●	Bridge Replacement - Bellchambers Rd, Cawler River	\$400,000	Replace with concrete structure													
●	Burnons Road, Leven River - Bailey Bridge	\$75,000	Temporary Access													
●	Marshalls Bridge Rd, Leven River - Bridge Repairs	\$45,000	Replace piles, headstocks, walers and br													
●	Johnsons Beach Rd, Penguin Creek - Bridge Repairs	\$213,000	Assess substructure													
●	Spearlings Rd, Wilmot River - Bridge Repairs	\$30,000	Repair guardrail & retaining wal													
●	Isandula Rd, West Garrow River - Bridge Repairs	\$55,000	Repair wingwalls													
●	Golf Club Rd, Leven River - Bridge Repairs	\$40,000														
●	Isandula Rd, Cawler River - Bridge Repairs	\$40,000														
●	Miscellaneous Bridge Repairs	\$20,000														
●	Futons Flats Access Road	\$70,000	Emergency access from Ironcliffe Rd													
●	Bannons Road Access Road	\$70,000	Emergency access from Fabers Rd													
●	Loongara Rd - Reconstruction & Slip Repair	\$80,000	Repair washed sections and slips													
●	Central Castle Rd - Landslip Repair	\$210,000	Re-instate road shoulder													
●	Gumns Plains Rd - Landslip Repair	\$10,000	The Sugarloaf													
●	Gumns Plains Rd - Guardrail	\$40,000	Bottom Guardrail													
●	Gumns Plains Rd - Landslip Repair	\$50,000	Reno Mattress													
●	Gumns Plains Rd - Landslip Repair	\$40,000	100m east of Reno Mattress													
●	Gumns Plains Rd - Landslip Repair	\$50,000	2km from Preston Road													
■	Isandula Rd - Landslip Repair	\$60,000	Deferred...													
●	Lobster Creek Rd - Landslip Repair	\$40,000	Sections against Lever River													
●	Raymond Rd - Landslip Repair	\$70,000	1km from Preston Rd													
●	Raymond Rd - Landslip Repair	\$40,000	3km from Preston Rd													
●	Casta Rd - Culvert Replacement (Near Spellmans Rd)	\$10,000														
●	Preston Rd - Culvert Replacement (Near Raymond Rd)	\$10,000	Near Raymond Rd													
●	Raymond Rd - Culvert Replacements	\$40,000	Upgrade culverts to box culverts													
●	Environment & Parks - Repairs	\$10,000	Repairs washed creek sections													
	Roads - Urban Sealed	\$916,000														
●	Crossover/Ramp Improvements	\$20,000	Carried out as per priority list...													
●	Intersections on Lighting	\$5,000	Annual programme improvements													
●	Lighthounds Avenue	\$105,000	Reconstruct kerb & p'ment failures													
●	Lever River Bridge Ancillary Works	\$230,000	Groundwork and plantings													
●	Railway Crossing	\$20,000	Upgrades and improvements													
●	Safe Cycling Routes	\$5,000	Super Tuesday													
●	Sports Complex Avenue (R2R3)	\$35,000	Safety improvement - road widening													
●	Street resealing	\$60,000	Annual programme													
●	Traffic Management/safety improvements	\$10,000	Minor improvements from requests													
●	William Street (R7R3)	\$115,000	Kerb and pavement reconstruction													
	Roads - Rural Sealed	\$995,000														
●	Lobster Creek Road	\$30,000	Corner Improvements													
●	Mannings Jetty Road	\$60,000	Culvert and corner improvements													
●	Penguin Road - Lonah landslip	\$50,000	DICR funded if req'd													

Works Programme 2011-2012

(Schedule indicates site construction only)

Status	Task Name	Budget	Notes	June 2011	July 2011	August 2011	September 2011	October 2011	November 2011	December 2011	January 2012	February 2012	March 2012	April 2012	May 2012	June 2012
●	Picketts/Top Cawler Road Junction	\$30,000	Slip rectification													
●	Raymond Road - landslip	\$1,000	Annual rectification as req'd		◆											
●	Raymond Road (R2R3)	\$50,000	Road Rehabilitation													
●	Road rescaling	\$600,000	Annual programme													
●	South Riana Road (R2R3)	\$150,000	Upgrade west of Lowana Rd													
●	Traffic Management	\$5,000	Minor improvements from requests	◆												
●	Wilmot Road - re-alignment	\$20,000	Establish emergency access route													
Footpaths				\$635,000												
●	Firth Road	\$35,000	Upgrade section north of Walker St													
●	Leven River Bridge - between bridge and wharf	\$800,000														
●	Crescent St Crossing & associated link	\$0														
●	Teburuk Park Replacement	\$0														
Carparks				\$250,000												
○	Turners Beach Recreation Precinct	\$50,000	Parking/traffic improvements													
■	Ulverstone Wharf Carpark	\$200,000	Deferred	◆												
Drainage				\$139,500												
■	Amy Street Outfall - Ulverstone	\$0	Deferred...													
○	Maskells I and Outfall	\$5,000														
○	Miscellaneous drainage	\$0	To be confirmed	◆												
●	87 South Road Ulverstone	\$8,500														
●	Hogart Road, Sulphur Creek	\$10,000	Deferred													◆ 5/03
●	Pooler Street Road Reservation	\$4,000														
●	Stanley Street Extension	\$2,000														
●	Victoria Street Manhole Rectification	\$1,500														
○	Elar Court	\$2,000														
○	Trevor St (Morton Subdivision)	\$9,000														
●	Josephino/Alice Street	\$31,600														
●	Maxwel Street, Ulverstone Contribution	\$4,000														
●	Maxwel Street/River Road Grated Pit	\$6,500														
●	34 Main Street	\$10,500	Replace existing line													
■	Hull Street, Leith	\$0	Deferred, Work not required													◆
●	Wharf litter Trap	\$45,000														
●	Household Garbage	\$72,000														
●	Penguin Refuse Disposal Site - site rehabilitation	\$30,000	Site closure works													
●	Resource Recovery Centre - site development	\$4,000														
●	Resource Recovery Centre - Leachate Improvements	\$7,000	Leachate containment facility													
●	Resource Recovery Centre - Stormwater Layout Improvement	\$3,000														
●	South Riana Refuse Disposal Site - development	\$28,000	Relocate transfer station from quarry													
Parks				\$417,000												
●	Anzac Park - Playground	\$260,000														
●	Anzac Park - Rocket Installation	\$10,000	Reinstall Rocket in playground													
●	Bicentennial Park - pathway	\$20,000	Completion of renewal of footpath													
●	Anzac Park Steps Refreshishment	\$25,000	Maintenance and refurbishment of steps													
●	Physical Activity Equipment	\$10,000	Completes the project													
●	Robins Roost upgrade	\$10,000	Installation of sundry equipment(seats etc)													
●	Fairway Park - Beach Road	\$10,000	Dine refurb...													
●	Johnsons Beach Road - skate park	\$22,000														
●	Park Signage Upgrade	\$20,000														
●	Playground equipment	\$30,000	Equipment in various locations & completion													
●	West Ulverstone - Penguin Road beach access	\$10,000	Complete upgrades and new beach access													
Public Amenities				\$195,000												
●	Bus Shelters	\$15,000	Bus shelters as required													
●	Public Convenience signage upgrades	\$10,000	New style signage in various locations													
■	Shrine of Remembrance - clock face (mechanism refurbishment)	\$0	Deferred (Investigating options)...													
●	Toilet Furniture Upgrade	\$20,000	Replace porcelain toilets with stainless st													

Date: Thu 07/06/12 19 Task Progress

Works Programme 2011-2012

(Schedule indicates site construction only)

Status	Task Name	Budget	Notes	June 2011	July 2011	August 2011	September 2011	October 2011	November 2011	December 2011	January 2012	February 2012	March 2012	April 2012	May 2012	June 2012
				June 2011	July 2011	August 2011	September 2011	October 2011	November 2011	December 2011	January 2012	February 2012	March 2012	April 2012	May 2012	June 2012
	ULV Surf Lifesaving Club - change rooms	\$150,000	Deferred...													
	Cemeteries	\$100,000														
(●)	Memorial Park - new plinths	\$15,000	Provision for new graves as required													
(●)	Memorial Park - utility shed	\$125,000	New storage / admin building to replace old													
(●)	Memorial Park - watering system	\$10,000	Provision for new graves as required													
(●)	Memorial Park - Memorial Garden extension	\$20,000	Deferred													
(●)	Memorial Park - Seating	\$10,000	Deferred													
(●)	Penguin General Cemetery - Signage Upgrade	\$5,000	Deferred...													
	Control of Animals	\$15,000														
(●)	Cover sound - euthanasia pen	\$5,000	Deferred													
(●)	Dog exercise areas - fencing	\$11,000	Deferred...													
	Housing	\$135,000														
(●)	External rehabilitation	\$50,000	General external maintenance													
(●)	Gneswitz - carpet	\$3,000	New covered way													
(●)	HWC Renewal	\$12,000	Hot water cylinder renewal													
(●)	Aged Persons Home Units - Electrical Replacements	\$7,500	Electrical Replacements													
(●)	Internal rehabilitation	\$50,000	General internal maintenance													
(●)	52 Richardson Street - Flooring	\$5,000														
	Civic Centre	\$11,000														
(●)	Whiteboard Upgrade	\$2,000														
(●)	Refrigerator in Galler Room	\$3,000	Deferred													
(●)	Theatre (dome) Projector	\$6,000														
	Public Halls and Buildings	\$100,000														
(●)	Uverstone Senior Citizens - rear door	\$20,000	Alternatives being investigated													
(●)	Sulphur Creek Hall - Disabled toilets	\$80,000														
	Caravan Parks	\$40,000														
(●)	Buttons Creek - Amenities Upgrade	\$20,000	Deferred funds allocated to electrical upgrade													
(●)	Uverstone Caravan park - Electrical Upgrade Assessment	\$20,000														
	Active Recreation	\$192,000														
(●)	Penguin Recreation Ground - Umpires Changerooms	\$45,000														
(●)	Uverstone Recreation Ground - Goal Post replacement	\$12,000														
(●)	Uverstone Showgrounds - Soccer pitch refurbishment	\$10,000	Deferred													
(●)	Penguin Recreation Ground - Fence Renewal	\$35,000														
(●)	Penguin Athletic Track - Linemarking	\$6,000	Provide extra lights where required													
(●)	Rena Recreation Ground - Cricket Nets upgrade	\$20,000														
(●)	Uverstone Showground - fencing	\$18,000														
(●)	Uverstone showground - carpark and landscaping	\$16,000														
(●)	Uverstone Showground - Alice Street fence and boom gate	\$6,000														
(●)	Uverstone Showground - signage	\$15,000														
	Recreation Centres	\$71,000														
(●)	Uverstone Sports Centre - Upstairs design	\$25,000														
(●)	Uverstone Sports Centre - social room fitout	\$5,000	Dormitory fitout													
(●)	Uverstone Sports Centre - kitchen bar equipment	\$15,000	Kitchen bar equipment													
(●)	Uverstone Sports Centre - office admin refurbishment	\$18,000	Office refurbishment													
(●)	Uverstone Sports Centre - audio visual equipment	\$8,000														
	Visitor Information Services	\$60,000														
(●)	Uverstone Visitor Information Centre - roof replacement	\$60,000	Part replacement - options for the dome													
	Child Care	\$0														
	LEGEND	\$0														
(●)	Not Started	\$0														
(●)	Commenced (Construction or Preliminaries)	\$0														
(●)	Completed	\$0														
(●)	Deferred	\$0	Deferred													