

Annual Report 2010-2011



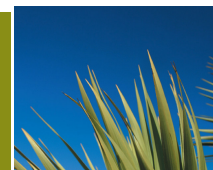
CENTRAL COAST
COUNCIL

www.centralcoast.tas.gov.au

Annual Report

for the year ended 30 June 2011

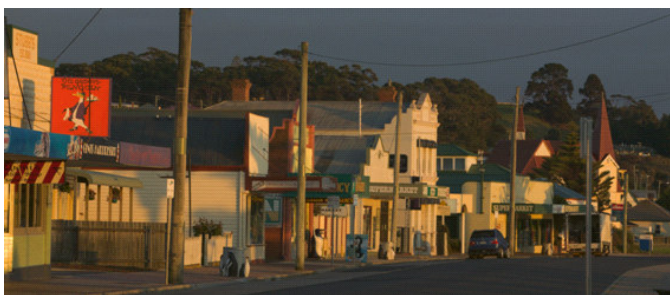




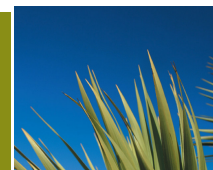
1	THE VISION, OUR VALUES AND OUTCOMES	4
2	CENTRAL COAST	5
3	MAYOR'S REPORT	7
4	GENERAL MANAGER'S REPORT	11
5	COUNCILLORS	15
6	GENERAL MANAGER AND SENIOR MANAGEMENT TEAM	20
7	REPORTING PERFORMANCE AGAINST STRATEGIC DIRECTIONS	22
	Reporting Performance	22
	The Shape of the Place	23
	A Connected Central Coast	26
	Community Capacity and Creativity	28
	The Environment and Sustainable Infrastructure	30
	Council Sustainability and Governance	34
8	STATUTORY REPORTING	41
	Statement of Activities	41
	Joint Authorities	41
	Public Health Statement	45
	Statement of Allowances and Expenses Paid to Elected Members	45
	Meeting Attendance	46
	Remuneration of Senior Employees	46
	Statement of Land Donated	47
	Grants, Assistance and Benefits Provided	47
	Complaints	47
	Contracts for the Supply of Goods and Services	48
	Public Interest Disclosures	50
9	STATISTICS	51
	About Central Coast	51
	Building	
	- Building Approvals - Comparisons	52
	- Building Permit Processing Times	53
	Community Assets	
	- Civic Centre, Public Halls and Buildings Utilisation Data	53
	- Recreation Facilities Utilisation Data	54

contents 2010-2011

	Environmental Management Processing Times	55
	Greenhouse Gas Emissions	55
	Key Financial Performance Information	56
	Financial Sustainability Indicators	56
	Planning	
	- Subdivision - Net Lots Approved	57
	- Planning Permit Processing Times	57
	Staffing Numbers	57
10	FINANCIAL REPORT COMMENTARY	58
11	FINANCIAL REPORT AND AUDIT OPINION	
	Appendix A	
12	STATE OF ENVIRONMENT AND PUBLIC HEALTH REPORT	
	Appendix B	



Cover photo: Penguin Dawn by Rick Eaves



The vision

Central Coast – living our potential

We are a vibrant, thriving community that draws inspiration and opportunities from its natural beauty, land and people. Our clever industries and productive rural resources support economically viable communities as part of a thriving region, meeting all challenges with energy and innovation.

We are diverse coastal and rural communities, connected by a powerful sense of belonging to our place.

Our values

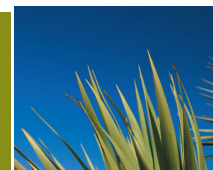
- Community spirit
- Effective customer service
- Open
- Respectful
- Innovative
- Responsive

Outcomes

- Economic vitality
- A sense of community
- A strong identity
- Creative energy
- Choices, options and opportunities
- Effective and efficient provision of amenities
- Sustainable environment
- Organisational best practice

living our
potential

Strategic Plan 2009-2014



Tasmania's Central Coast municipal area is, as its name suggests, set in the heart of the North-West Coast, spanning an area of 932km² and has a population of 21,747 people. Extending westerly to the Blythe River and easterly just beyond the Forth River, from coastal beaches the boundary extends southwards through the fertile countryside to the rugged Leven Canyon, limestone caves and Black Bluff mountain range boasting snow-capped peaks in the depths of winter.



Central Coast is one of the most picturesque municipal areas in Tasmania and has a moderate climate reflecting all four seasons. Visitors and residents alike enjoy the lovely beaches and easy lifestyle through the summer months; this is followed by sunny autumn days where the scenery is postcard perfect. The winter months bring snow to the elevated areas, whilst coastal temperatures are less extreme. Whatever time of year, Central Coast is one of the most tranquil and captivating settings in Tasmania.

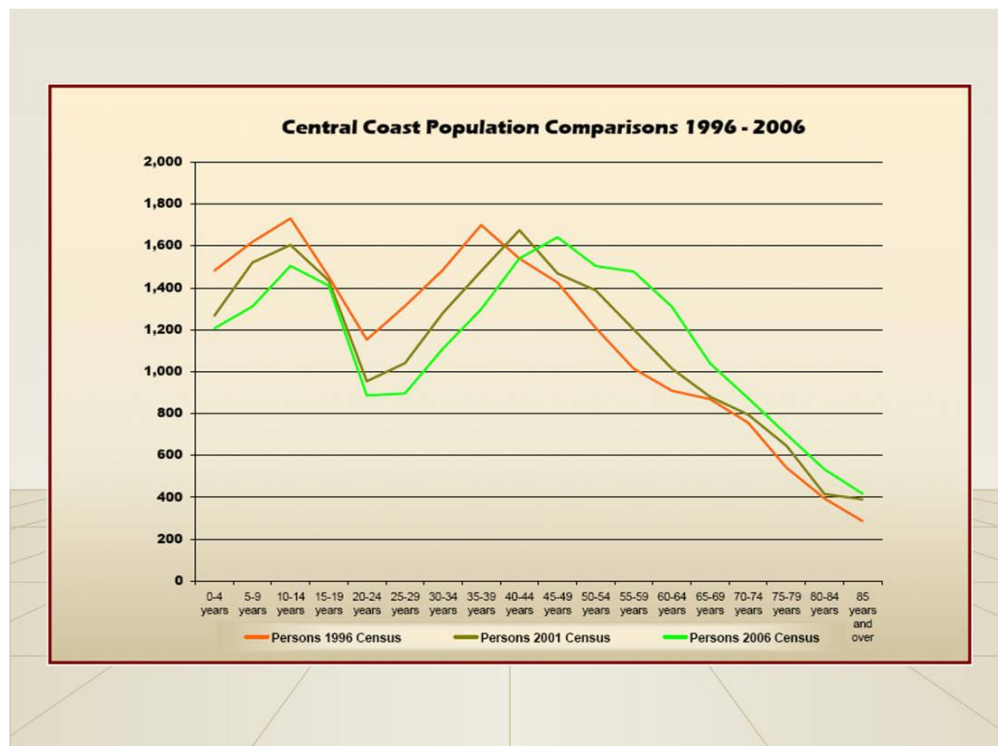
The coastal townships of Penguin (population 5,500 approx.) and Ulverstone (population 12,000



approx.), are the business centres of Tasmania's Central Coast; they offer quality friendly service, a wide range of retail outlets, restaurants, and coffee shops. All the services you would expect from a larger urban centre are here. The region is one of the safest places to live of anywhere in Australia, enjoying the nation's lowest crime rate.

Quality recreational facilities and expansive open spaces are synonymous with Central Coast. A diverse range of clubs and organisations caters for the wide range of interests amongst the community. Families can select from a number of kindergartens, primary and secondary schools, while senior citizens clubs and a wide range of nursing homes and hostels cater for those of a more mature age.

The proportion of total population in dependent ages is as follows:



The economy is largely rural based, with the majority of people in the workforce being employed in agriculture, manufacturing, community services and retail/wholesale trades.



I have great pleasure in presenting the Central Coast Council Annual Report for 2010-2011. Despite facing challenging economic and climatic conditions throughout the year, we have continued to deliver the outcomes of our Strategic Plan 2009-2014.



The Strategic Plan, developed in consultation with our community, focuses on the distinctiveness of our location, our lifestyle and our strengths; it identifies the Council's priorities and sets out achievable and realistic goals to ensure our economic vitality, a sense of community and that we are focused on what matters most. While 55% of our residents work outside Central Coast, they choose to live here because of lifestyle, a fact which is not lost in Council decision making. We recognise the importance of creating a culture that values our natural resources and relaxed lifestyle, encourages creativity and stimulates innovation and will continue to build our liveability as we shape 'our place' for future generations.

In September 2010 we mourned the loss of Mayor Mike Downie, who sadly passed away after a period of illness, having served on the Penguin Council from 1979 to 1991 and with the Central Coast Council from 1993. He was elected Mayor in 1998 and held that position until his passing. Mike was passionate about local government and was a great ambassador for the Central Coast community.

Mike was a Mayor for the people; always ready to listen and help wherever he could. He led by example, wearing his 'Hello' badge proudly, believing our community would be a better place if we lifted our heads, smiled and said 'hello'.



He was a visionary and strategic thinker and his many achievements are evident for all to see as you look around the community. He would have loved to have seen the completion of projects such as the Leven River Bridge and the Ulverstone Wharf Precinct. In his honour, the Council will name the new viewing platform and interpretation to be erected at the western end of Reibey Street, overlooking the river precinct.

Our community is a better place for his leadership and he will be sadly missed by Councillors, staff and the Central Coast community.

A by-election was held in October and we welcomed Councillor Garry Carpenter to the Council table. After performing the role of Acting Mayor since June, I was elected unopposed to the position of Mayor, a position which I regard as a privilege and an honour and one to which I dedicate my heart and soul. Councillor Tony van Rooyen was also elected as Deputy Mayor.

In January our municipal area experienced severe flooding, with \$5m. damage to roads, bridges and infrastructure, causing enormous strain on our resources and requiring works to be reprioritised. While we received some assistance from Government through the natural disaster relief fund, it has meant that our budget for the coming year is extremely lean, with much of our capital works program being deferred. An emergency such as extreme flooding does bring a community together and we experienced great community spirit, with members helping out or looking after neighbours isolated through loss of bridges or road closures.

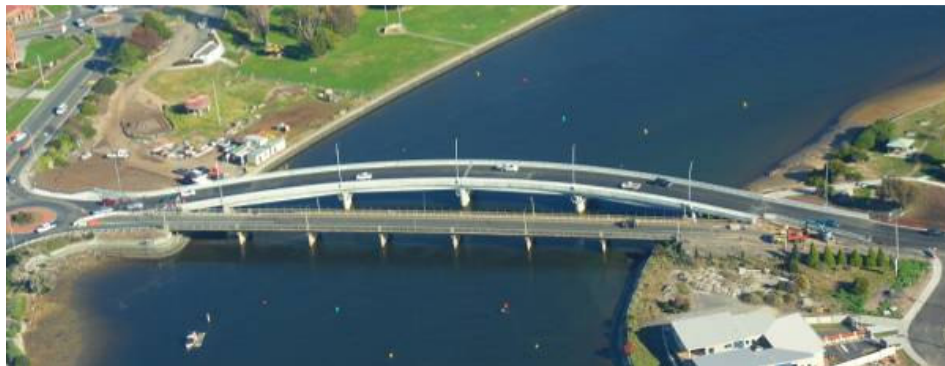




I would like to thank Tasmania Police, SES, local Fire Brigades, and all those involved in the emergency management, and particularly our staff who worked tirelessly throughout the time to ensure people's safety. Much of the repair work has now been completed, with major bridge replacements to be finalised in the next financial year.

Our Australia Day Picnic in the Park was a lovely celebration of all that is good about being Australian and was enjoyed by a large crowd in Anzac Park. Congratulations to Mary Deverell who was awarded Citizen of the Year for her outstanding service to the Penguin community, Chloe Spicer who was awarded Young Citizen of the Year for her work with Enormity, and to the Penguin Surf Lifesaving Club who were awarded Community Event of the Year for their running of the 2010 National Inshore Rescue Boat Championships.

Volunteers Week is an opportunity to celebrate the wonderful work of volunteers within our community and to recognise the endless hours of dedication and commitment they give within so many organisations. I had pleasure in presenting our first Central Coast Volunteer of the Year Awards to Jo Weeks, who won the individual award for her exceptional service to St. John's Ambulance Service, and to the Central Coast Veteran's Support Centre, who won the group award for their service to our war veterans. The greatest strength of our community is our people and I am extremely proud of the strong community spirit which exists throughout our municipal area.



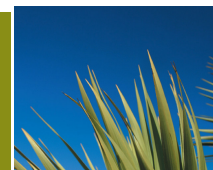
Major projects this year have focused on the new Leven River Bridge which is scheduled to be opened to traffic in July. The bridge has generated an enormous amount of community interest and this exciting project will change the face of the entire river precinct. It is anticipated an official opening will be held later this year on completion of the connecting pathways.



The Council also commenced work on stage one of the Ulverstone Wharf redevelopment, demolishing the old building, with construction of the new facility, providing a combination of retail, hospitality and associated exhibition space, due for completion early next year. The Community Precinct project included the redevelopment of existing buildings located within the showground. The major part of the work included renovation of the meeting space with associated kitchen, office and storage spaces. The completion of this renovation allowed the TS Leven Naval Cadets and North West Pistol Club to be relocated to the new Community Precinct. The Council also opened a Community Shed within the precinct, offering a range of community, health and wellbeing programs.

I would like to take this opportunity to thank Councillors for their ongoing support and commitment throughout the year. They have shown strong leadership, with active participation in the community, at Council meetings, workshops and ongoing professional development to affect the continued good governance of the Council. Our Council remains in a strong position due to the vision and sound financial management of our General Manager, Sandra Ayton, her Directors and staff, and I thank them for their continued hard work and dedication. Our Council remains strong, focused and committed to our vision for Central Coast – *living our potential*.

(Cr) Jan Bonde
MAYOR



The Annual Report highlights work undertaken by the Council over the past financial year on behalf of the community it serves. It is an account of a year of clear and identifiable progress in our community.



The Council continues to work to deliver quality infrastructure services for Central Coast. The last 12 months have been both challenging and dynamic. Staff were unexpectedly presented with the challenges of cleaning up from the flood event on 14 January 2011 where we saw significant infrastructure damage in the rural area, including four bridges being swept away. The access issues associated with this event certainly raised a different set of challenges for the staff to address. These recovery works, which are in the order of \$5m., have taken a heavy toll on the Council's budget, with a number of projects from 2010-2011 being deferred until the following year.

The redevelopment of the Ulverstone Wharf precinct has also taken up considerable staff resources, and it is pleasing to see the commencement of building works on the Wharf, along with the construction of pathways leading from the new Hobbs Parade Bridge to both the Wharf and the Central Business District.

Areas of major capital works included \$4.23m. on roads, bridges and footpaths; \$331,000 on waste management; \$740,000 on community services and facilities; \$574,000 on recreation facilities; and \$2.19m. on strategic projects which included the Council's contribution to the Hobbs Parade Bridge, Wharf building works, and subdivision works at Knights Road and Russell Avenue. Overall, the Council delivered community infrastructure works to the value of \$7.83m. in 2010-2011.



Some of the major projects completed or under way include the Knights Road subdivision, flood repairs including replacement of four bridges (Crawford Creek, Bannons Road, Purtons Road and Bellchambers Road) and a number of landslip repairs (particularly around the Gunns Plains area), Alexandra Road, King Edward Street/Main Street roundabout, South Riana Road, Picketts/Top Gawler Road slip repairs, Turners Beach Road footpath, Ulverstone Wharf building and pathways.

Work has continued throughout the year on the refinement of the Central Coast Planning Scheme 2005 in preparation for the introduction of an interim Planning Scheme in accordance with the Tasmanian Planning Commission's Common Key Elements Template (PD1). This refinement work has involved a review of the current land use zoning, principally the Rural Living Zone, as well as the rectification of various minor zoning anomalies.

Two of the more significant strategic projects being undertaken by the Council in accordance with its Strategic Plan are the development of the Ulverstone Wharf precinct and the draft master plan for the Dial Regional Sports Complex. The draft master plan for the staged implementation of the Dial Regional Sports Complex is currently being finalised. The staging and implementation of this master plan will be subject to both the Council's long-term financial plan and external grants being sourced.





This year 383 building approvals were issued by the Council, including 90 new dwellings. The number of building applications shows the confidence that people have in making Central Coast their home. These building works will inject \$52m. into the local economy.

The organisation is continuing to work through its Sustainability Action Plan which requires us to investigate opportunities for the Council to sustainably reduce costs and improve processes and efficiencies. The Plan provides a platform for continuous improvement and ongoing cost savings well into the future.

Financially, the Council remains in a strong position. The Council has ongoing commitment to a Long-term Financial Strategy which will ensure that we continue to invest in renewing ageing community infrastructure. This last year saw the Council invest \$4.34m., or 48.5% of its capital works program, towards asset renewal and upgrades.

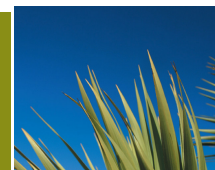
The Council achieved a net surplus of \$3.77m. for the year compared to a budgeted net surplus of \$538,732. The increase from budget is principally attributed to the transfer of subdivision assets from developers.

Total Council revenue was \$24.62m. compared to the budgeted revenue of \$22.38m. Rates revenue continues to be the most significant source of revenue for the Council, representing 46.95% of operating revenue. The Council's net assets have increased by \$46.47m., from \$347.69m. to \$394.16m. Further detail is provided in the Financial Report.

The audited annual financial statements have been drawn up in accordance with the requirements of the Australian Accounting Standards and are appended to the end of the Annual Report.

The Council is committed to the priorities of the Strategic Plan 2009-2014, developed in consultation with the community. The Plan is being delivered through the Council's Annual Plan which was adopted prior to the commencement of the new year. The Annual Report is therefore the official reporting mechanism on the Council's operations. The format in this Annual Report gives a snapshot of our progress throughout the year in achieving the key actions/initiatives of the Council and the community.

The Council has continued its commitment to its policy to 'reduce and, where practicable, eliminate the risk of injury or damage to the health of all Council employees,



contractors and visitors.' It is pleasing to report that the organisation was successful in achieving our second 'full three-year' re-certification under Australian Standard AS4801 - Occupational Health and Safety Systems. Training undertaken this year also included White Card training for all outdoor staff.

As an employer, the Council continues to promote core values in leadership and staff development that help retain and attract quality staff.

Finally, I would like to thank Councillors and staff for their dedication and commitment to ensuring that Central Coast is a vibrant and thriving community and a great place to live, visit and invest.

Sandra Ayton
GENERAL MANAGER



Council Members and Committee Membership

Cr Mike Downie, Mayor (to 23.09.2010)

- Local Government Association of Tasmania
AGM and Members Conferences
- Cradle Coast Authority Representatives Group
- Development Support Special Committee
- Economic Development Planning Committee
- Central Coast Council Bursary Working Group
- General Manager Performance Review Panel
- Central Coast Community Safety Partnership Committee
- Mersey Region Emergency Management Planning Committee



Cr Jan Bonde, Deputy Mayor (to 16.11.2010)

- Local Government Association of Tasmania
AGM and Members Conferences
- Economic Development Planning Committee
- Development Support Special Committee
- Councillors Code of Conduct Panel
- Cradle Coast Authority Representatives Group
- Ulverstone Community House (Liaison)
- Australia Day Awards Committee
- General Manager Performance Review Panel



Cr Jan Bonde, Mayor (from 16.11.2010)

- Local Government Association of Tasmania
AGM and Members Conferences
- Economic Development Planning Committee
- Development Support Special Committee
- Councillors Code of Conduct Panel (to 13.12.2010)
- Cradle Coast Authority Representatives Group
- Ulverstone Community House (Liaison) (to 13.12.2010)
- Australia Day Awards Committee (to 13.12.2010)
- General Manager Performance Review Panel
- Central Coast Council Bursary Working Group (from 13.12.2010)
- Central Coast Community Safety Partnership Committee (from 13.12.2010)
- Mersey Region Emergency Management Planning Committee (from 13.12.2010)



Cr Tony van Rooyen, Deputy Mayor (from 13.12.2010)

- Development Support Special Committee
- Cradle Coast Authority Representatives Group (from 13.12.2010)



Cr Lionel Bode

- Cradle Coast Water Representatives Group
- Bush Watch Western District Committee



Cr Garry Carpenter (from 16.11.2010)

- Australia Day Awards Committee (from 13.12.2010)





Cr John Deacon

- Central Coast Chamber of Commerce and Industry Inc.
- Central Coast Youth Council (Liaison)
- Development Support Special Committee



Cr Amanda Diprose

- East Ulverstone Swimming Pool Management Committee
- Community Small Grants Scheme Panel
- Festive Decorations Working Group (from 19.07.2010)
- Development Support Special Committee (from 13.12.2010)
- Ulverstone Community House (Liaison) (from 13.12.2010)



Cr David Dry

- Ulverstone Band
- Councillors Code of Conduct Panel





Cr Cheryl Fuller

- Penguin Surf Life Saving Club
- Castra-Sprent-Nietta Community Advisory Committee (Liaison)
- Australia Day Awards Committee
- Community Small Grants Scheme Panel (to 21.03.2011)
- Penguin Miniature Railway Management Committee (Liaison)
- Dulverton Regional Waste Management Authority Representatives Group
- Councillors Code of Conduct Panel (from 13.12.2010)



Cr Ken Haines

- Economic Development Planning Committee
- Central Coast Community Safety Partnership Committee
- General Manager Performance Review Panel



Cr Gerry Howard

- Councillors Code of Conduct Panel
- Ulverstone Local History Museum Committee (Liaison)
- Dial Sports Club Management Committee
- Riana Community Centre Committee
- Community Small Grants Scheme Panel





Cr Brian Robertson

- Leven Fire Management Area Committee
- Central Coast Council Bursary Working Group
- Central Coast Youth Engaged Steering Committee (Liaison)



Cr Philip Viney

- Ulverstone Surf Life Saving Club (Liaison)
- Development Support Special Committee
- Community Small Grants Scheme Panel (from 21.03.2011)





Organisational Structure

General Manager

Sandra Ayton

Head of the Council's staff and principal adviser to the Council



Director Corporate & Community Services

Cor Vander Vlist

Responsible for corporate services (including administration, business, finance, accounting and computer systems) and the planning, development and provision of community services



Director Development & Regulatory Services

Michael Stretton

Responsible for land-use planning, building control, plumbing control, and the environmental health of the municipal area



Director Engineering Services

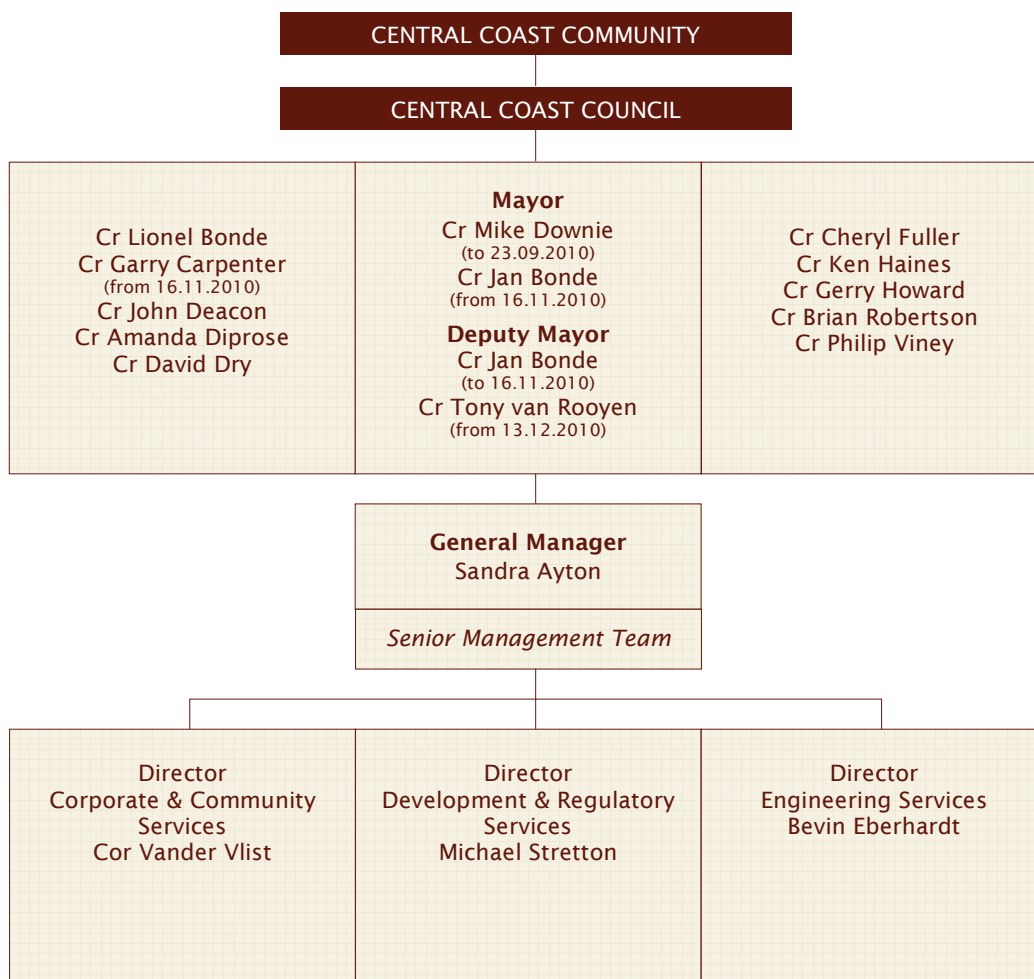
Bevin Eberhardt

Responsible for asset management (including roads, drainage, parks, buildings), and the planning, development, operation and maintenance of the physical infrastructure and facilities of the municipal area





The Council operates in accordance with a corporate-style management structure headed by the General Manager who is assisted by three Departmental Directors who collectively implement and administer the policies of the elected Councillors.





Reporting Performance

The Council is committed to the priorities of the Strategic Plan 2009-2014, developed in consultation with the community. This Plan is being delivered through the Council's Annual Plan which is adopted prior to the commencement of the new year.

The format of this Annual Report has been changed to reflect the actions that the Council approved through the Annual Plan for the 2009-2010 year – identified under the five Strategic Directions below – and the progress that has been made against those areas. We believe this format gives a snapshot of our progress throughout the year in achieving the key actions/initiatives of the Council and the community. If you require further details on any of these actions then we would be happy to discuss these further.

► STRATEGIC DIRECTION 1 – The Shape of the Place

Plan for a vibrant and liveable place: it is important to focus on its shape – planning, precincts, open spaces, the physical environment and augmenting these to highlight the distinctiveness of Central Coast

► STRATEGIC DIRECTION 2 – A Connected Central Coast

Seeking to enhance connectivity both within Central Coast and with the region – how people move from place to place, how accessible places are, and how people connect with each other and with services within Central Coast

► STRATEGIC DIRECTION 3 – Community Capacity and Creativity

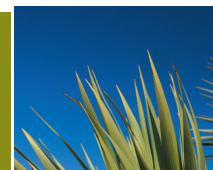
In conjunction with community, volunteer and business groups, develop capacity and cultivate a culture that values and showcases creativity, encourages community-based solutions, stimulates innovation and supports innovators in order to achieve quality opportunities and outcomes across all sections of the community

► STRATEGIC DIRECTION 4 – The Environment and Sustainable Infrastructure

Sustaining built infrastructure and the natural environment by encouraging innovation and investment in Central Coast

► STRATEGIC DIRECTION 5 – Council Sustainability and Governance

A leading Council that is well governed and managed and engages effectively with its community



STRATEGIC DIRECTION 1

The Shape of the Place

Plan for a vibrant and liveable place: it is important to focus on its shape – planning, precincts, open spaces, the physical environment and augmenting these to highlight the distinctiveness of Central Coast

STRATEGIES AND KEY ACTIONS:

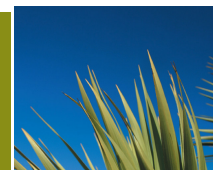
✓ Completed → In progress ↶ Deferred

1 Improve the value and use of open space

2010-2011 Actions/Initiatives	Performance
▪ Develop an open space and recreation strategy which adopts a hierarchical approach to the provision of open space within Central Coast	✓
▪ Stage implementation of the Dial Regional Sports Complex Master Plan	→
▪ Develop a Precinct Master Plan for Ulverstone Wharf to Beach Road	→
▪ Continue the development of the Ulverstone Wharf	✓
▪ Review recreation pricing policy in line with corporate pricing framework	→

2 Adopt an integrated approach to land use planning

2010-2011 Actions/Initiatives	Performance
▪ Incorporate the Cradle Coast Regional Land Use Plan into the Planning Scheme	→
▪ Develop a contemporary policy framework to guide the land use planning function	✓
▪ Continue implementation of the Central Coast Planning Scheme 2005 implementation and amendment project	✓
▪ Conduct a master plan and/or expression of interest process for sale/development of Maskells land	→



STRATEGIES AND KEY ACTIONS: cont.

✓ Completed → In progress ↶ Deferred

3 Conserve the physical environment in a way that ensures we have a healthy and attractive community

2010-2011 Actions/Initiatives	Performance
<ul style="list-style-type: none"> Develop Urban Design Guidelines for Turners Beach for incorporation into the Central Coast Planning Scheme 2005 	→
<ul style="list-style-type: none"> Identify and develop resources to promote energy efficient urban design and development of community infrastructure 	✓
<ul style="list-style-type: none"> Develop an implementation plan for the Ulverstone, Penguin and Forth Urban Design Guidelines 	✓
<ul style="list-style-type: none"> Develop an Ulverstone Urban Design Schedule for the Central Coast Planning Scheme 2005 	✓

4 Encourage a creative approach to new development

2010-2011 Actions/Initiatives	Performance
<ul style="list-style-type: none"> Investigate housing and accommodation options, including affordable and short-term housing and lifestyle housing packages 	✓

Highlights

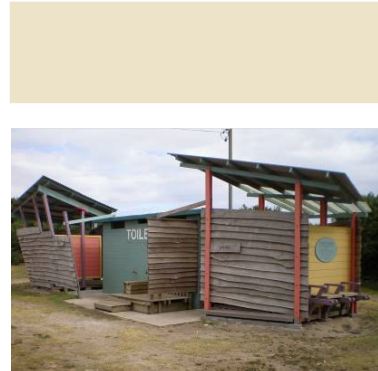
The development of the Ulverstone Wharf precinct has continued over the last 12 months, with the Council going out to tender for the construction of Stage 1.1a. The tender for the building works was let to Vos Constructions for the value of \$2,073,300 (excl. GST). A tender has also been let for the development of the open space between the new Leven River Bridge and the Wharf precinct. The Leven River Study (2004), Central Coast Local Visitor Strategy (2006) and the Ulverstone Wharf Redevelopment Master Plan (2006), all of which involved extensive consultation, concluded that the Ulverstone Wharf Precinct has the potential to become a major contributor to community, visitor and economic activity for the region. Stage 1 of the project involves the replacement of the old Wharf building to provide a range of commercial and community facilities/services, such as food and beverage, public toilets and spaces for civic events, markets and festivals. A pedestrian thoroughfare, scenic lookout and shared path will connect the CBD and Wharf to the new Leven River Bridge, Hobbs Parade.

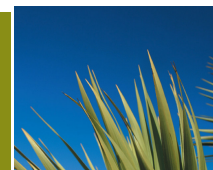


Work has continued throughout the year on the refinement of the Central Coast Planning Scheme 2005 in preparation for the introduction of an interim Planning Scheme in accordance with the Tasmanian Planning Commission's Common Key Elements Template (PD1). This refinement work has involved a review of the current land use zoning, principally the Rural Living Zone, as well as the rectification of various minor zoning anomalies.

A draft master plan for the staged implementation of the Dial Regional Sports Complex is currently being finalised. The process has included an investigation into the feasibility/viability of establishing two sports fields at the Dial Sports Complex, along with exploring the future of the Dial Athletics Track. The staging and implementation of this master plan would be subject to both the Council's long-term financial plan and external grants being received.

The Forth Local Area Plan (Urban Design Guidelines) was completed this year. The Plan, which provides a set of urban design guidelines to retain the village atmosphere, will be incorporated into the Council's Planning Scheme. Additionally, the development of the Turners Beach Local Area Plan (Urban Design Guidelines) is currently under way and will be completed in early 2011-2012.





STRATEGIC DIRECTION 2

A Connected Central Coast

Seeking to enhance connectivity both within Central Coast and with the region – how people move from place to place, how accessible places are, and how people connect with each other and with services within Central Coast

STRATEGIES AND KEY ACTIONS:

✓ Completed → In progress ↻ Deferred

1 Provide for a diverse range of movement patterns

2010-2011 Actions/Initiatives	Performance
<ul style="list-style-type: none"> Create a plan for a network of transport routes to connect communities and attractions throughout Central Coast 	→
<ul style="list-style-type: none"> Facilitate a feasibility/scoping of a mountain bike trail in Central Coast 	↻

2 Connect the people with services

2010-2011 Actions/Initiatives	Performance
<ul style="list-style-type: none"> Develop a Central Coast Health and Human Services Plan 	→

3 Improve community wellbeing

2010-2011 Actions/Initiatives	Performance
<ul style="list-style-type: none"> Develop a Central Coast Social Inclusion framework 	✓
<ul style="list-style-type: none"> Implement and run Get Active programs 	✓
<ul style="list-style-type: none"> Implement and run Opt-in programs 	✓
<ul style="list-style-type: none"> Undertake Community Recreation Leaders Award program 	↻

Highlights

A range of programs have been run over the last 12 months as part of the Council's Opt-in program. Some of the projects undertaken this last year include the opening of the Community Shed, Australia Day activities, Trial-a-Sport school holiday programs, Youth Week, Kids Theatre project and the Corporate Games. The Council was

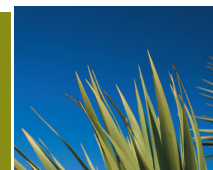


recognised for the successful implementation of its Opt-in program in being announced the overall winner of the 2010 Medibank Active Tasmania Awards. In receiving this award it was stated that our program had demonstrated an innovative, proactive community-based approach to improving the health and wellbeing of the local community through physical, social and health promotion activities. The program is based around the key themes of physical activity, nutrition and social inclusion, and features a range of sporting, recreation, social and lifestyle activities and provides the opportunity to develop and pilot new ways of generating healthy behaviour change.



Over the last year work progressed as discrete projects on the network of transport routes to connect communities and attractions throughout Central Coast. Projects completed included the preliminary investigation of the Forth to Turners Beach shared pathway and the design of links between the Wharf redevelopment, Leven River bridge, Anzac Park and Tobruk Park. Tenders have been called for the Leven River bridge pathways. The overall plan for the whole of the Central Coast area is yet to be finalised.

The Council is taking a strategic and integrated approach to social planning that focuses on identifying the underlying issues and drivers of our key social challenges and opportunities. This approach is based on the progressive development of a Social Planning Framework that is designed to join up and guide all of Council's related activities that contribute to community development. The Framework identifies a clear role for the Council and provides an agenda through which the Council will engage with other tiers of government, business and the community sector to achieve improved local social and economic outcomes.



STRATEGIC DIRECTION 3

Community Capacity and Creativity

In conjunction with community, volunteer and business groups, develop capacity and cultivate a culture that values and showcases creativity, encourages community-based solutions, stimulates innovation and supports innovators in order to achieve quality opportunities and outcomes across all sections of the community

STRATEGIES AND KEY ACTIONS:

✓ Completed → In progress ↻ Deferred

1 Community capacity-building

2010-2011 Actions/Initiatives	Performance
<ul style="list-style-type: none"> Facilitate annual program for Seniors Week and Youth Week 	✓
<ul style="list-style-type: none"> Work and support the Community Connections project (agri-food sector) 	✓

2 Facilitate entrepreneurship in the business community

2010-2011 Actions/Initiatives	Performance
<ul style="list-style-type: none"> Develop and implement Ulverstone, Penguin and Forth Cultural Master Plans 	→
<ul style="list-style-type: none"> Develop a Central Coast Retail Plan 	✓
<ul style="list-style-type: none"> Continue to develop the Coast to Canyon brand/visitor experience 	✓

3 Cultivate a culture of creativity in the community

2010-2011 Actions/Initiatives	Performance
<ul style="list-style-type: none"> Develop a management plan for the Ulverstone History Museum 	→
<ul style="list-style-type: none"> Develop an events brand for Central Coast 	↻
<ul style="list-style-type: none"> Facilitate arts/culture workshop 	✓



STRATEGIES AND KEY ACTIONS: 3 cont.

✓ Completed → In progress ↺ Deferred

- Complete TICT accreditation for the Ulverstone History Museum ✓

Highlights

The Central Coast Retail Strategy has been developed as part of the Council's response to the challenge to build local, social and economic capacity and resilience. It has been designed to inform the Council's decision making and strategies across a range of its core activities. A business activity and intention survey was also distributed to local businesses, and the information collated will help inform our Retail Strategy, Parking Strategy and Waste Management Review.

The Council has continued to support a more collaborative approach to the development of the region's agri-food sector. This includes the ongoing development of 'Food Connections Tasmania', a network of enterprises from across all aspects of the food sector, and in particular, the development of the Food Tasmania website.

Also, with the support of the Tasmanian Government and the Australian Government's Enterprise Connect Program, the Council coordinated a visit from Rodin Genoff, an internationally renowned business cluster/collaborative business development and investment specialist. Enterprises, economic development practitioners and elected representatives from across the region joined Rodin Genoff in exploring how to build regional and competitive advantages in the global market place and to build scale, scope and innovation capacity through dynamic knowledge sharing and group learning. The Council continues to promote the Coast to Canyon Brand advertising in 'This Week in Tasmania' Spring and Summer issues, the 'LetsGoKids' December edition, Zone Holiday Guides and the display of our Coast to Canyon banners at conferences and events. As well, 10 of our local tourism operators participated as part of our cooperative marketing campaign with 'Touring Australia' magazine under the Coast to Canyon brand.





STRATEGIC DIRECTION 4

The Environment and Sustainable Infrastructure

Sustaining built infrastructure and the natural environment by encouraging innovation and investment in Central Coast

STRATEGIES AND KEY ACTIONS:

✓ Completed → In progress ↺ Deferred

1 Invest in and leverage opportunities from our natural environment

2010-2011 Actions/Initiatives	Performance
▪ Develop an integrated Natural Resource Management Plan for Central Coast	✓
▪ Investigate the upgrade of the Leven River embankments	↺
▪ Develop an implementation plan to implement the outcomes of the Open Space and Recreation Strategy	✓
▪ Develop an integrated NRM Plan for Central Coast	✓
▪ Develop a Stormwater Management Plan	→
▪ Implement Vegetation Management Plans	✓
▪ Refine Parks and Open Space Development Plans	✓

2 Contribute to a safe and healthy environment

2010-2011 Actions/Initiatives	Performance
▪ Continue with the education campaign to improve public health and food safety standards and include community groups and event organisers	✓
▪ Actively participate in the Tasmanian Water and Sewerage Reform process to achieve best practice water and sewerage services in Central Coast	✓
▪ Participate in State and regional emergency management	✓



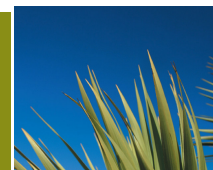
STRATEGIES AND KEY ACTIONS: 2 cont.

✓ Completed → In progress ↶ Deferred

- Continue with the implementation of Apply.Gov across the Public Health service activity ✓

3 Develop and manage sustainable built infrastructure

2010-2011 Actions/Initiatives	Performance
Develop and implement Service and Asset Management Plans in accordance with the Council's Asset Management Improvement Strategy (Stage 1)	✓
Participate in State and regional infrastructure planning forums	✓
Assist in the implementation of the Cradle Coast Regional Waste Management Strategy	✓
Actively participate in the ongoing development of Dulverton Waste Management	✓
Develop service level agreements for all asset classes	→
Develop a public amenities strategy	→
Refine building asset management and maintenance services	→
Develop and refine existing project management and contractor management systems	→
Integrate OHW&S requirements into project management systems	→
Finalise car parking strategy	→
Complete fit-out of the Ulverstone Showground Indoor Precinct	✓
Complete and implement review of community facility signage	✓
Develop management plan for the Ulverstone Showground Sports and Leisure Complex	→



STRATEGIES AND KEY ACTIONS: cont.

✓ Completed → In progress ↶ Deferred

4 Contribute to the preservation of the natural environment

2010-2011 Actions/Initiatives	Performance
<ul style="list-style-type: none"> Promote and participate in regional, State and national climate change-related initiatives 	✓
<ul style="list-style-type: none"> Implement suitable climate change adaptation and/or mitigation strategies 	✓
<ul style="list-style-type: none"> Investigate and plan for the effects of climate change on the local area 	✓
<ul style="list-style-type: none"> Provide support and assistance to community groups engaged in environmental activities in Central Coast, such as Coastcare and Rivercare 	✓
<ul style="list-style-type: none"> Coordinate the implementation of the Central Coast Climate Change Action Plan 	✓

Highlights

The Council's Environmental Health Officers conducted food handler training sessions for Central Coast businesses in late November 2010 and also for Camp Clayton staff in January 2011. Overall 54 food handlers undertook the training. Additionally, the Council's on-line 'I'm Alert' food handler training package has continued to receive high levels of use, with a total of 970 people having undertaken the training.

The Council has been working with the community in looking at opportunities for residents to understand their energy consumption. Two Home Energy Audit Test Kits (Heat) have been purchased by the Council and are being issued to local residences for use as requested. There has been a high demand for the use of these kits. The Council has also continued its participation in the Planet Footprint program and is assessing the data received which helps us to identify opportunities to improve the Council's energy usage.

The Council manages a wide variety of vegetation types that require specialised management which ranges from street trees, parks and reserves to cricket and football grounds. To help ensure that a high standard of vegetation management is achieved and that the protection of existing native and exotic vegetation is promoted aesthetic-



ally, environmentally and safely, the Council has adopted a Vegetation Management Policy and Strategy. The Policy and Strategy are available on our website.



Asset Management is a continuous improvement process and the development of Service and Asset Management Plans is well advanced. The Plans detail information about infrastructure assets including actions required to provide an agreed level of service in the most cost-effective manner. The Plans will be used to link with long-term financial plans to ensure that the Council is sustainable into the future.

This year the Council developed and adopted policies for the management of developer contributions for public open space and car parking. The Public Open Space Contributions Policy recognises the significant investment made by Central Coast in public open space and recreation assets, and ensures that this investment is protected by good management. The purpose of the Policy is to ensure that public open space or cash-in-lieu taken as part of subdivision complies with the Central Coast Parks and Open Space Service and Asset Management Plan (2009) and the Central Coast Open Space Plan (2009). The Car Parking Cash-In-Lieu Contribution Policy is based on the planning philosophy of the Council assisting developments that have a shortfall of car parking by accepting money for the shortfall in order to provide public car parking facilities to meet needs in commercial centres. The purpose of the Policy is to ensure that cash-in-lieu contributions taken for on-site car parking not provided for a development comply with the Scheme's Objective S11.3.1, 'To ensure that sufficient and safe parking is provided for cars.'



STRATEGIC DIRECTION 5

Council Sustainability and Governance

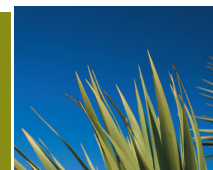
A leading Council that is well governed and managed and engages effectively with its community

STRATEGIES AND KEY ACTIONS:

✓ Completed → In progress ↻ Deferred

1 Improve corporate governance

2010-2011 Actions/Initiatives	Performance
▪ Develop and implement a strategic human resource/organisational development plan	✓
▪ Develop initiatives to achieve the goal of 'zero injuries' across the Council	✓
▪ Review Emergency Management Plans	✓
▪ Implement strategic and operation risk management strategies in all Council activities	✓
▪ Develop resources to provide clear, consistent guidelines on best practice environmental management	✓
▪ Continue implementation of the Sustainability Action Plan	✓
▪ Manage the Council's Occupational Health and Safety program to meet accreditation standards	✓
▪ Review and update organisational budget processes	✓
▪ Conduct a carbon footprint audit for the Council	✓
▪ Continue with implementation of Apply.Gov across the Planning Authority service activity	✓
▪ Review implementation of an Audit Committee	↻
▪ Review and/or develop financial policies	✓
▪ Review Code for Tenders and Contracts	→

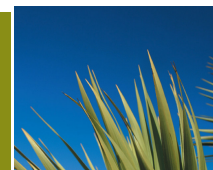


STRATEGIES AND KEY ACTIONS: cont.

✓ Completed → In progress ↻ Deferred

2 Improve service provision

2010-2011 Actions/Initiatives	Performance
▪ Develop Business Continuity Plans for services	→
▪ Respond to bi-annual community satisfaction survey results	✓
▪ Review the Business Improvement Program	✓
▪ Identify, prioritise and complete key process/service reviews to achieve best value	✓
▪ Review IT platform and software applications	✓
▪ Review implementation of InfoCouncil	✓
▪ Complete implementation of InfoXpert version 8	✓
▪ Complete IT Disaster Recovery Plan	→
▪ Undertake process review of Leases and Agreements	✓
▪ Implement Occupational Health & Safety audit outcomes	✓
▪ Complete installation of dog tidy bins	✓
▪ Continue with the implementation of Apply.Gov across the Building Control, Plumbing Control and Environmental Protection service activities	✓
▪ Increase utilisation of child care services	✓
▪ Undertake information session with Child Care Service parents	✓
▪ Undertake process review of Inspectoral and Traffic Services	↻
▪ Undertake process review of Animal Control Services	✓
▪ Undertake a review of the Council's recreational water monitoring program	✓
▪ Undertake a review of the private water suppliers in Central Coast	✓
▪ Review Dog Management Policy	✓
▪ Review private works operations	↻



STRATEGIES AND KEY ACTIONS: 2 cont.

✓ Completed → In progress ↪ Deferred

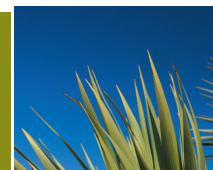
- Review and refine regulatory services information which is provided to applicants ✓
- Investigate further resource sharing opportunities in our Works operations ✓
- Undertake a business process review of the Council's Internet and intranet ✓

3 Improve the Council's financial capacity to sustainably meet community expectations

2010-2011 Actions/Initiatives	Performance
▪ Implement the Council's Sustainability Action Plan (Year 2)	✓
▪ Prepare a 10-year financial plan incorporating Asset Management Plans for all asset classes	→
▪ Review existing asset investment and performance	→
▪ Dispose of surplus Council land at Buttons Avenue	✓
▪ Investigate energy-efficient lighting for public areas	✓

4 Effective communication and engagement

2010-2011 Actions/Initiatives	Performance
▪ Implement measures to promote community awareness of the 'Strategic Framework for Settlement and Investment' and involvement in the land-use planning process	✓
▪ Develop a 'Community Engagement Resource Kit'	↪
▪ Increase communication and community awareness of Council's services and activities	✓
▪ Ensure effective communication with the Federal and State Governments on matters of importance to the Central Coast community	✓
▪ Develop a Communications Strategy	✓
▪ Further develop Cradle Country Marketing strategies	✓



STRATEGIES AND KEY ACTIONS: 4 cont.

✓ Completed → In progress ↶ Deferred

- Develop strategic cases and supporting resources to present to both the Federal and State Governments ✓

5 Strengthen local-regional connections

2010-2011 Actions/Initiatives	Performance
Develop and enhance partnerships with governments, regional authorities, the private sector and community groups in achieving significant community goals	✓
Actively participate in the development and implementation of regional strategies	✓
Investigate resource sharing opportunities	✓
Participate in the Roads Assessment Review of the State Grants Commission	✓
Progress Mersey-Leven Emergency Management Plan	✓

Highlights

The Dog Management Policy was reviewed and updated following feedback received from residents attending community meetings or through submissions made to the Council office. The updated Policy was adopted by the Council in September 2010. Changes to the Policy included the incorporation of legislative requirements commencing on 1 July 2010 which were:

- Dog Under Effective Control* - this is more definitive and reinforces the requirement for a dog to be on a lead when in a city or town;
- Micro-chipping* - as of 1 July 2011, all dogs are required to be micro-chipped;
- Dogs Attacking Person or Animal* - the severity of these is more clearly ranked;





- . *Restricted Breed Dog* - classified and additional responsibilities placed on the owners of these dogs; and
- . *Abatement Notices* - providing provisions for the Council to request a dog owner to take action to prevent their dog from being a nuisance without having to prosecute.

In addition, restrictions were also applied to the shared pathway between Turners Beach and Ulverstone requiring dogs to be on a lead at all times.

The Council determined to dispose of surplus land in Buttons Avenue, Ulverstone. The parcel of land was subdivided into 10 blocks and was auctioned in March 2011. As at 30 June, eight of the blocks had been sold, with the final two under contract.

In January of this year the Development & Regulatory Services Department went live with a new applications management software package called Apply.Gov which has resulted in many improvements to the Council's Building, Plumbing and Planning application processes. The software now enables all applications to be scanned and referred electronically to officers, replacing the old method of photocopying and physically referring applications. The system generates permits electronically and manages the Council's plumbing inspections. Overall, since the system went live the Council has reduced its photocopier/paper usage and processing times for Building, Plumbing and Planning permits.

The Council has continued its commitment to its policy to 'reduce and, where practicable, eliminate the risk of injury or damage to the health of all Council employees, contractors and visitors.' The organisation's goal is to achieve 'zero injuries.' As part of our commitment to continuous improvement we have continued having our system audited externally. It is pleasing to report that the organisation was successful in achieving a full three-year re-certification under Australian Standard AS4801 - Occupational Health and Safety Systems. Training undertaken this year included White Card training for all outdoor staff, First Aid and identified plant competencies.

The Council has reviewed its Emergency Management Plan (EMP). This work was undertaken in conjunction with the Mersey-Leven Municipal Combined Area EMP. This Plan involves integration of the existing plans of Central Coast, Devonport, Latrobe and Kentish into one emergency management plan. The Mersey-Leven EMP is aligned with both the State and regional EMPs. The Plan is with the State Emergency Service for formal approval.



An Organisational Culture Survey was conducted with staff and Councillors this year. The purpose of the survey is to influence the future direction of the Council and to understand how our individual efforts really make a difference. The data is currently being analysed and reports will be communicated back to staff shortly. The feedback will be used to further define the organisation's values and culture, as well as the development of improvement plans to move the organisation closer to a more constructive culture.

The Council has participated in the development of regional strategies. Some of the projects included the Coastal Pathway Steering Committee, the Regional Planning Initiative, Healthy Communities project, Mersey-Leven Regional Emergency Management Plan and the Cradle Coast Regional Waste Management Strategy.

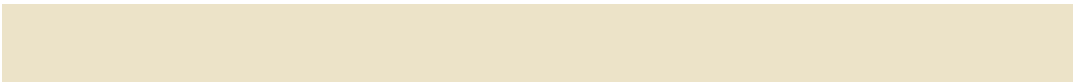




growing

our liveability, sustainability,
innovation and creative energy,
distinctiveness

Strategic Plan 2009-2014





Statement of Activities

Section 21 and Section 72(1)(ca) *Local Government Act 1993*

The Council has not resolved to exercise any powers or undertake any activities in accordance with Section 21 of the *Local Government Act 1993*.

Joint Authorities

Section 30(1) *Local Government Act 1993*

Under Section 30(1) of the *Local Government Act 1993*, the Central Coast Council resolved to participate in the establishment of three joint authorities: the Cradle Coast Authority, Cradle Mountain Water and Dulverton Regional Waste Management Authority. The following reports provide a summary of activities, budget and performance of the Authorities in 2010-2011.

▪ Cradle Coast Authority

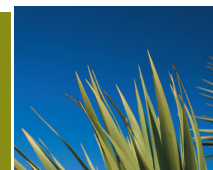
“The Authority’s tenth birthday was celebrated at a small gathering of current and former directors, representatives and friends after the 2010 AGM in November. Talk at the event reflected how the Authority’s role and composition have changed over the years in response to the region’s needs.

The 2010-2011 reporting year was no exception, with new projects, new people and new challenges for the Authority and its region.

A master plan was completed for a coastal walking and cycleway between Wynyard and Latrobe, the region’s first Regional Land Use Framework was produced and the Cradle Coast Healthy Communities Initiative started exploring local government’s role in health promotion.

The Authority was part of a consortium that received federal funding to trial electronic health records in our region, Cradle Coast NRM released its new 5-year strategy for the region, Zeehan’s Gaiety Theatre was reborn and the tourism potential of Mount Roland was investigated.

These and other activities were overseen by a new Board line-up, with Maree Gleeson, John Perkins and Rod Stendrup replacing directors John Howard, Sam Samec and Lynn Ferencz, whose terms ended in August.



Management also went through major changes with the sad departure of long-serving Executive Officer, Karen Hampton, and Business Manager, Tina Murphy, in the first half of the year. They were replaced by Luke Sayer and Mark Summers, respectively.

Kylie Bowers joined our administration team, Bev Hayhurst came aboard to lead Healthy Communities and Mark Wisniewski and Karina Rose took up new positions in Cradle Coast NRM.

Health and land use planning have been growth activities for the Authority this year, and reforms currently underway in both areas point to a greater role for regional coordination in the future.

The State Budget hit NRM Committees in all regions hard, and Cradle Coast NRM is working on a range of business strategies to manage the impacts of administration budget cuts over the next two years. Tourism was also targeted in the budget, but the new leadership of Tourism Tasmania has signalled bigger roles for regional bodies in the future.

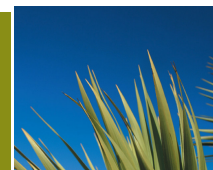
Apart from these changes to existing activities, the year ahead will be dominated by the roll-out and management of structural change in the region's forest industry, and the extent to which intergovernmental agreements and economic development programs address its flow-on effects.

The Authority has been actively researching the new industry opportunities that may emerge from this period of change, and will play whatever role its region needs to secure them for the future."

Roger Jaensch, Executive Chairman, Cradle Coast Authority

- **Cradle Mountain Water**

"Cradle Mountain Water's second year of operation has seen the corporation overcome some initial obstacles from year one, as well as make significant inroads in delivering improved water and sewerage services throughout the region.



The implementation of our new Customer Information and Billing System is a major step forward to improving our billing performance and providing customers with regular usage data.

Significant steps were made in relation to providing quality water services to our customers. The Queenstown Water Treatment Plant was officially opened in April 2011 and is now providing clean drinking water to parts of the township, with the remainder of the town due to be online by summer of 2011. The Forth Palooa Project, designed to supply parts of outlining Devonport with treated water from the Forth Treatment Plant, was also substantially progressed. Cradle Mountain Water also lifted one of the two permanent boil water alerts in place, at the township of Linda.

Wastewater compliance continues to be a challenge for the corporation, however progress is being made and a Wastewater Management Plan has been developed and submitted to the Environmental Protection Agency.

The safety of our employees and contractors continued to be an important focus during the past twelve months. The Board and Executive Management Team are committed to ensuring safe work practices for all employees and contractors and as such the 'No Harm' message and measures to address safety issues remains a priority.

A total of \$16.9 million was invested in capital works in 2010/11, with the major projects being the Cradle Valley Wastewater Treatment Plant, Queenstown Water Treatment Plant, Forth-Palooa Pipeline Project, North Caroline Street Sewerage Pump Station and the Water Metering Project.

Cradle Mountain Water welcomed the Treasurer's State Budget announcement to amend the Interim Price order to allow pricing transition to commence from 1 July 2011. This decision has allowed the process of tariff restructure to commence from 2011/12 with the ultimate aim being a common set of water and sewerage tariffs for the regions.

This year also saw the introduction of a new Chairman, Miles Hampton, who replaced the inaugural Chair, Geoff Willis. The Corporation also farewelled Casey van Eysden, who was Executive Manager Assets, Planning & Delivery. Casey retired after almost 20 years with the former bulk water authority Cradle Coast



Water and Cradle Mountain Water. I thank both Geoff and Casey for their considerable contribution to the establishment of Cradle Mountain Water.

Cradle Mountain Water was established to address the water and wastewater quality issues that are faced by communities throughout the region, and I believe that in 2010/11 we have started to make significant progress, particularly in water services. There is still a long road ahead, however we have a dedicated team of employees, who are working hard each day to ensure that this outcome is achieved.”

Andrew Kneebone, Chief Executive Officer, Cradle Mountain Water

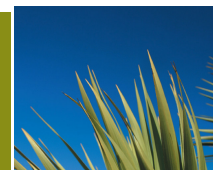
- **Dulverton Regional Waste Management Authority**

“The total quantity of materials managed by Dulverton Waste Management (DWM) has increased by 20.3% this year to 70,002 tonnes. The increase is due to a 10.5% increase in waste going to landfill (total of 45,922 tonnes) and a 44.6% increase in organic materials being processed at the Dulverton Organics Facility (DORF) (total of 24,080 tonnes). Although waste to landfill has increased, an excellent result of nearly 34% of materials being accepted to the facility is being diverted for recycling at the DORF.

“Dulverton Organics” has been registered as the trading name for the sale of compost. Through the development of the product, DWM has been certified as an Organic Input by The National Association for Sustainable Agriculture, Australia (NASAA). Three field trials are currently being undertaken in Northern Tasmania with the assistance from Peracto, Harvest Moon and Botanical Resources Australia.

In July 2008, DWM’s Environmental Management System (EMS) was certified under AS/NZS ISO 14001:2004 through SAI Global. This process has enabled DWM to minimise the potential impacts the facilities may have on the environment, along with maintaining a continual improvement monitoring system. DWM gained re-certification of the EMS in April 2011 for a further three years, demonstrating its long term commitment towards best practice environmental performance.

During the wet 2009 Winter, potential leachate management issues were identified at the landfill site, based on an evaluation of mitigation options, the only suitable long-term reliable management option was to construct a pipeline from the landfill



to Latrobe's sewerage system. The leachate pipeline was commissioned in May 2011. The value of the pipeline is estimated at \$1.01m.

DWM provides strategic and environmental advice to the Northern Tasmanian Waste Management Group (NTWMG) and the Cradle Coast Waste Management Group (CCWMG). Knowledge in landfill, organics recycling, kerbside recycling and other industry relevant activities allows services to be provided for the greater benefit of both regions. Many initiatives are being progressed including a landfill audit and organic kerbside recycling trial.

Financially DWM had another positive year, achieving a before tax profit of \$216,006. Although there was a decrease in profit from the previous year, 2010/11 included significant expenditure on leachate management prior to commissioning of the leachate pipeline (\$129,000) and site improvements at the organics facility (\$180,000). Overall income received from sale of goods and services for the year amounted to \$5,683,832, representing a 22% increase from 2009/10. In particular, as a result of a range of marketing initiatives being undertaken, income from Dulverton Organics compost sales increased by more than 500% from the previous year's sales income to \$110,000. Equity increased slightly (by 2%) to \$4,732,726, of which Central Coast Council's share equates to approximately \$1.7m."

Mat Greskie, Chief Executive Officer, Dulverton Waste Management

Public Health Statement

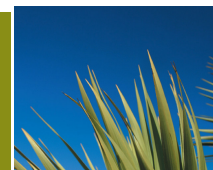
Section 72(1)(ab) Local Government Act 1993

Section 72(1)(ab) of the *Local Government Act 1993* requires a statement of the Council's goals and objectives in relation to public health activities to be included in the Annual Report. This statement is provided in Appendix B of this Annual Report entitled 'State of Environment and Public Health Report.'

Statement of Allowances and Expenses Paid to Elected Members

Section 72(1)(cb) Local Government Act 1993

Councillors' allowances	\$258,075
Councillors' expenses	\$32,816



Meeting Attendance

Section 72(1)(cc) *Local Government Act 1993*

Councillor	Council Meetings	Councillors' Workshops
Bonde, Jan	14	27
Bonde, Lionel	14	30
Carpenter, Garry (from 16.11.2010)	9	14
Deacon, John	13	10
Diprose, Amanda	12	25
Downie, Mike (to 23.09.2010)	-*	-*
Dry, David	9	15
Fuller, Cheryl	14	28
Haines, Ken	11	15
Howard, Gerry	14	28
Robertson, Brian	13	25
van Rooyen, Tony	14	22
Viney, Philip	13	24
<i>Total meetings</i>	<i>14</i>	<i>30</i>

Council meetings include Special Council meetings.

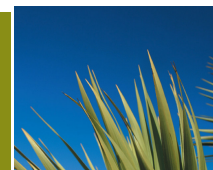
* Cr Downie on leave of absence

Remuneration of Senior Employees

Section 72(1)(cd) *Local Government Act 1993*

Band	No. Employees
\$100,000-\$120,000	1
\$120,000-\$140,000	1
\$140,000-\$160,000	1
\$160,000-\$180,000	1

Remuneration includes salary, superannuation, motor vehicle and other allowances or benefits.



Statement of Land Donated

Section 72(1)(da) and Section 177 *Local Government Act 1993*

No land was donated by the Council under Section 177 of the *Local Government Act 1993*.

Grants, Assistance and Benefits Provided

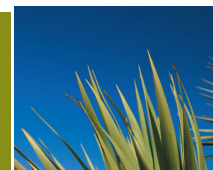
Section 77(1) *Local Government Act 1993*

Details	\$ GST incl.
Leighland Christian School – School repertory production	2,200
Leven Regional Arts – Dance on the Coast project	1,565
North West Christian School – Jolly Tots project	1,000
North West Organic Society – User friendly toilet project	3,000
Opt-in Wellbeing the Central Coast Way – Community Shed	3,000
Penguin Bowls Club – Bowls green shade cloths	3,000
Penguin High School – Beacon Ambassador No Dole project	1,650
Penguin Miniature Railway – Track and signal tower refurbishment	1,500
Penguin Primary School – Merry Music Makers project	2,000
Rotaract Club of Central Coast – Grandparents Raising Children function	1,700
Scouts Australia Tas. Branch – Permanent storage at Turners Beach Hall	2,603
Turners Beach Play Centre – Sun sails	1,500
Ulverstone Bowling Club – Feasibility study for indoor centre	3,300
Ulverstone Primary School – Reinstall playground equipment	2,000

Complaints

Section 339F(5) *Local Government Act 1993*

Nature	No. Received
Staff	10
Fees and Charges	1
Service/Product	10
Communication	-
Policies/Procedures	-

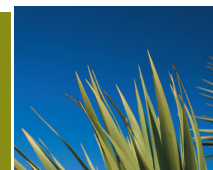


Contracts for the Supply of Goods and Services

Regulations 23(5) and 27(1)(a) & (h) *Local Government (General) Regulations 2005*

In accordance with section 23(5) of the *Local Government (General) Regulations 2005*, the following contracts or tenders awarded to the value of \$100,000 or above, excluding GST, were entered into during the 2010-2011 financial year.

Successful Contractor	Description of Contract	Period of Contract	Value of Tender/ Contract Sum \$
Roadways P/L PO Box 303 Glenorchy Tas 7010	Supply of hotmix asphalt	July 2010- June 2011	135,982
Veolia Environment Services (Australia) P/L 18 Kelcey Tier Road Spreyton Tas 7310	Provision of public area and CBD refuse collection services	July 2010-	183,350
Hardings Hotmix P/L PO Box 709 Ulverstone Tas 7315	Construction of civil works for 10-lot subdivision, Russell Avenue, Ulverstone	Oct 2010- June 2011	173,105
GHD P/L 102 Cameron Street Launceston Tas 7250	Engineering and architectural consulting services, Leven River Wharf Precinct	Nov 2010-	143,625
Hardings Hotmix P/L PO Box 709 Ulverstone Tas 7315	Supply of sprayed bituminous sealing for rural and urban roads	July 2010- June 2011	495,344
VEC Civil Contracting PO Box 812 Ulverstone Tas 7315	Design and construction of Jean Brook bridge replacement, Smiths Plains Road, South Nietta	Oct 2010- June 2011	153,982
TasSpan Civil Contracting PO Box 225 Latrobe Tas 7307	Design and construction of Crawford Creek bridge replacement, Preston-Castra Road, Central Castra	Oct 2010- May 2011	150,704
Department of Infrastructure, Energy and Resources PO Box 56 Rosny Park Tas 7018	Erection, hire and dismantling of a Bailey bridge at Bannons Road, Gunns Plains	Mar 2011-	138,846
King & Harding P/L PO Box 10 Turners Beach Tas 7315	Construction of roundabout at Main Street/King Edward Street, Ulverstone	Mar 2011- June 2011	114,363



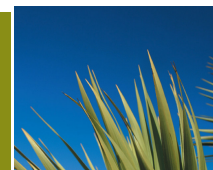
Contracts for the Supply of Goods and Services cont.

Successful Contractor	Description of Contract	Period of Contract	Value of Tender/ Contract Sum \$
TasSpan Civil Contracting PO Box 225 Latrobe Tas 7307	Design and construction of Leven River bridge replacement, Bannons Road, Gunns Plains	Apr 2011-	834,221
VEC Civil Engineering P/L PO Box 812 Ulverstone Tas 7315	Design and construction of Leven River bridge replacement, Purtons Road, North Motton	June 2011-	763,563
VEC Civil Engineering P/L PO Box 812 Ulverstone Tas 7315	Design and construction of Gawler River bridge replacement, Bellchambers Road, Gawler	Mar 2011-	342,283
Vos Construction & Joinery P/L PO Box 168 Devonport Tas 7310	Demolition of existing sheds and construction of new building at Ulverstone Wharf	June 2011-	2,073,300
BridgePro Engineering P/L PO Box 3253 MDC Ulverstone Tas 7315	Design and construction of bridge repairs and associated civil works (flood repair works)	May 2011-	272,873
Paul Zanetto P/L 98 Reatta Road Trevallyn Tas 7250	Pipeline relining works at Penguin Refuse Disposal Site	Apr 2011-	184,436

Sub-regulation 27(1)(a) and (h) of the *Local Government (General) Regulations 2005* were applied.

In the case of the erection, hire and dismantling of a Bailey bridge from the Department of Infrastructure, Energy and Resources at Bannons Road, Gunns Plains, an exemption from the public tender process is considered applicable for the following reasons:

- (a) it is the opinion of the General Manager that there was insufficient time to invite tenders for the goods or services required in an emergency;
- (h) a satisfactory result would not be achieved by inviting tenders because of:



(i) Extenuating circumstances -

There is a need to provide reliable access to properties off Bannons Road as soon as practical as the result of removal of the Leven River bridge - Bannons Road, Gunns Plains by floods on 14 January 2011;

(ii) Remoteness of the locality -

Location of properties on the western side of the Leven River adjoining the Dial Range would require construction of a 10km access road in difficult terrain to Fabers Road, Riana. It is noted that a temporary four-wheel-drive-only access has been provided in the interim to allow emergency access while the Bailey bridge is under construction;

(iii) The unavailability of competitive or reliable tenderers -

The Bailey bridge is owned by the Department of Infrastructure, Energy and Resources who has a contract with TasSpan for the installation and dismantling of the bridge in emergency situations. The availability of other Bailey bridges at short notice is limited.

(Council Minute No. 60/2011 - 21.02.2011)

Public Interest Disclosures

Public Interest Disclosure Act 2002

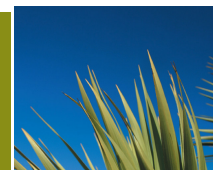
The Council's Guidelines for dealing with matters under the *Public Interest Disclosure Act 2002* are available for viewing on the Council's homepage at www.centralcoast.tas.gov.au or a copy can be made available by contacting the Council's protected disclosure officer/coordinator.

There were no disclosures made to the Council during the year.



About Central Coast

General Statistics	2009-2010	2010-2011
Area	932km ²	932km ²
Population	21,732	21,747
No. of Electors	16,148	16,327
Rateable Properties	10,373	10,434
No. of Planning Applications Lodged	369	362
No. of Building Applications Lodged	343	383
Average Days to Determine Planning and Building Applications:		
- Permitted Use	23	17
- Discretionary	40	34
- Buildings	9.7	7.3
No. of Food Businesses Inspections Undertaken	217	199
Percentage Achieved of Capital Works Program	82%	79%
Average Cost Per Employee	\$64,520	\$66,484
Staff Turnover Rate	16%	7.31%
Average Sick Leave Per Employee	8.15 days	6.4 days
Lost Time Due to Injury	74.8 hrs	345.5 hrs
No. of Electronic Service Delivery Receipts	24,068	23,806
Assets		
Roads		
Urban - Sealed/Unsealed	133km/1km	136km/1km
Rural - Sealed/Unsealed	403km/133km	406km/123km
<i>Total Roads</i>	<i>670km</i>	<i>666km</i>
Bridges	75	75
Footpaths/Recreational Pathways	141km	143km
Drainage		
Pipeline Length	123km	133km
Waste Management		
Transfer Stations and Resource Recovery Centre	4	4
Recreation		
Parks	99	99
Gardens	43	43



About Central Coast cont.

General Statistics	2009-2010	2010-2011
Recreation Grounds	12	12
Buildings (select)		
Aged-persons Units	77	77
Public Toilets	39	38
Barbecue Huts	16	20
Picnic Huts	7	7
Bus Shelters	41	41

Building Building Approvals - Comparisons

Parameter	2007-2008	2008-2009	2009-2010	2010-2011
<i>No. of Approvals</i>	375	356	343	383
<i>Total Value (\$)</i>	\$39,869,632	\$43,725,204	\$52,529,667	\$ 52,045,131
Dwellings - No. approved \$ value	95 \$22,580,730	82 \$20,532,975	90 \$21,919,579	90 \$22,904,441
Flats/Units - No. approved \$ value	27 \$3,378,000	39 \$5,373,000	31 \$5,124,000	49 \$10,581,848
Additions - No. approved \$ value	78 \$3,835,100	92 \$4,234,290	87 \$4,241,237	99 \$4,493,526
Alterations - No. approved \$ value	15 \$834,000	16 \$569,450	8 \$317,400	8 \$338,499
Outbuildings - No. approved \$ value	132 \$2,184,702	104 \$1,762,589	91 \$1,615,300	102 \$2,384,472
Other Buildings - No. approved \$ value	28 \$7,057,100	23 \$11,252,900	36 \$19,312,151	35 \$11,342,375



Building Permit Processing Times

<i>Category \ Parameter</i>	<i>No. of Applications</i>	<i>Average No. of Days</i>	<i>Most No. of Days</i>	<i>Least No. of Days</i>
All Buildings	383	7.3	43	0
Dwellings	90	5.6	22	0
Units	49	6.6	16	5
Additions	99	7.2	43	0
Alterations	8	4.8	11	3
Outbuildings	102	8.1	23	1
Other Buildings	35	6.9	21	0

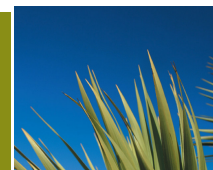
Statutory requirement is 7 days.

Explanatory comment - Figures include days when the clock was stopped.

Community Assets

Civic Centre, Public Halls and Buildings Utilisation Data

Detail	2009-2010	2010-2011
Civic Centre - Leven Theatre	159	145
Civic Centre - Gawler Room	199	143
Civic Centre - Isandula Room	250	152
Civic Centre - Manager's Office	134	52
Castra Sprent Community Centre	18	9
Montgomery Room	134	254
Gawler Hall	22	19
North Motton Hall	59	72
Penguin Railway Station	67	80
Riana Community Centre	94	86
Sulphur Creek Hall	155	223
Turners Beach Hall	115	105



Recreation Facilities Utilisation Data

Details	2009-2010	2010-2011
Ulverstone Learn to Swim Pool		
- Hours Used	1,562	1,244.5
- Bookings	1,205	1,037
Ulverstone Waterslide (Operated 6.11.2010-27.03.2011)		
- Days Open	108	80
- Highest Utilisation Day	189	218
- Average Per Day	94	80
- Private Booking Hours	211	165
Forth Recreation Ground	130	139
Haywoods Reserve Recreation Ground	212	195
Heybridge Recreation Ground	153	117
Penguin Recreation Ground	281	170
Riana Recreation Ground	67	72
River Park Recreation Ground	138	152
Sprent Recreation Ground	65	65
Turners Beach Recreation Ground	199	155
Ulverstone Recreation Ground	415	390
West Ulverstone Recreation Ground	186	132
Ulverstone Sports Complex		
- Stadiums (*Third stadium completed in April 2010)	1,391*	1,694
- Squash Courts	394	251
Penguin Sports Complex		
- Stadiums	809	671
- Squash Courts	343	233
Ulverstone Showground		
- Playing Fields	671	654
- Netball Courts	99	67
- Dog Training Area	72	92
- Training Room	328	303
North Motton Equestrian Complex	77	59
Batten Park Rodeo Complex	14	23
Penguin Athletic Track	75	118



Environmental Management Processing Times

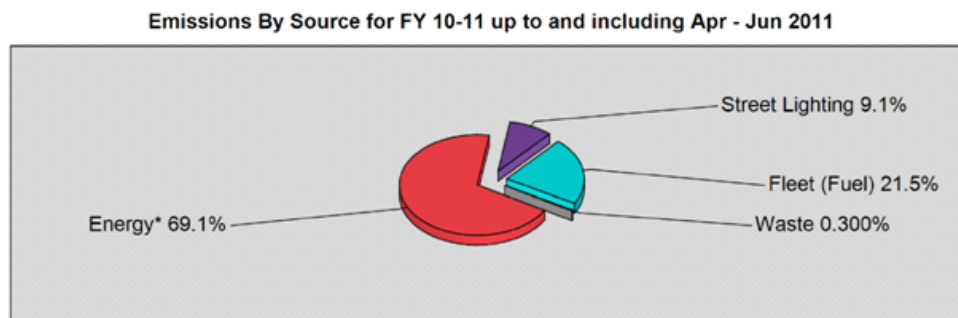
<i>Category \ Parameter</i>	<i>No. of Applications</i>	<i>Average No. of Days</i>	<i>Most No. of Days</i>	<i>Least No. of Days</i>
Special Plumbing Permits Statutory requirement is 18 days.	44	2.4	17	1
Food Business	167	8.6	134	1
Public Health Risk Activity	9	9.4	30	1
Place of Assembly	48	44.5	134	1

Explanatory comment - Figures include days when the clock was stopped.

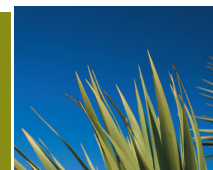
Greenhouse Gas Emissions

Year	Total Greenhouse Gas Emissions (Tonnes of Equivalent Carbon Dioxide (CO ₂) Emitted)
2010-2011	1,756 Tonnes CO ₂ (e)
2009-2010	1,715 Tonnes CO ₂ (e)
2008-2009	1,988 Tonnes CO ₂ (e)
2007-2008	1,614 Tonnes CO ₂ (e)
2006-2007	1,299 Tonnes CO ₂ (e)

Council Greenhouse Gas Emissions by Source



* Energy is comprised of electricity and gas supply to buildings, water infrastructure and other facilities.



Key Financial Performance Information

	2009-2010	2010-2011
Current Assets	\$6,335,316	\$6,745,895
Current Liabilities	\$3,965,467	\$4,771,940
Non Current Assets	\$348,944,289	\$396,812,071
Non Current Liabilities	\$3,623,184	\$4,620,314
Net Wealth of the Council	\$347,690,954	\$394,165,712
Rate Revenue	\$10,914,164	\$11,565,980
Operating Revenue	\$24,127,243	\$24,621,984
Operating Expenditure	\$21,631,140	\$20,843,078
Operating Surplus (Deficit)	\$3,122,029	\$3,778,906
Loan Debt	\$1,469,789	\$2,340,942
Total Employee Costs	\$9,097,222	\$9,374,297
Number of Full-time Equivalent Employees	141	141
Rates Outstanding	2.66%	2.65%

Financial Sustainability Indicators

	2009-2010	2010-2011
Operating margin ratio <i>indicates a measure of the Council's overall operating effectiveness</i>	✗	✗
Current ratio <i>indicates the Council's ability to meet its current commitments (measure of liquidity)</i>	✓	✓
Debt service ratio <i>indicates the capacity of the Council to service its outstanding debt</i>	✓	✓
Investment gap <i>indicates whether the Council is maintaining its physical capital by reinvesting in or renewing non-current assets</i>	✓	✓
Renewal gap <i>indicates whether the Council has been maintaining existing assets at a consistent rate</i>	✓	✓
Self-financing ratio <i>measures the Council's ability to fund the replacement of assets from cash generated from operations</i>	✓	✓
Own source revenue <i>represents revenue generated by a council through its own operations</i>	✓	✓

✓ Performance is regarded as satisfactory

✗ Performance is below State benchmark



Planning

Subdivision – Net Lots Approved

Locality	2010-2011
Rural	4
Leith	3
Forth	-
Turners Beach	-
Ulverstone	151
Penguin	5
Sulphur Creek	-
Heybridge	1

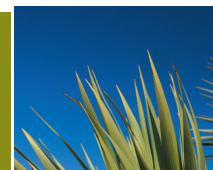
Planning Permit Processing Times

Category	2010-2011	
	No. Applications	Av. No. of Days
Permitted	214	17
Discretionary - Developments	133	34
- Subdivisions	15	33

Statutory requirement is 42 days.

Staffing Numbers

Department	Full-time	Part-time	Casual	Total
General Management	6	-	-	6
Corporate & Community Services	25	31	44	100
Development & Regulatory Services	10	3	3	16
Engineering Services	71	5	1	77
<i>Total</i>	<i>112</i>	<i>39</i>	<i>48</i>	<i>199</i>



The Central Coast Council operates under the *Local Government Act 1993*. Within 90 days after the end of a financial year, the General Manager is to prepare financial statements for the Council relating to the financial year.

The financial report for a financial year is to:

- (i) comply with applicable Australian Accounting Standards and Section 84 of the *Local Government Act 1993*;
- (ii) specify any interests as notified to the General Manager of any Councillor in respect of any body or organisation with which the Council has major financial dealings;
- (iii) contain a comparison between the Council's actual and estimated revenue and expenditure for that financial year;
- (iv) contain a statement of the operating, capital and competitive neutrality costs in respect of each significant business activity undertaken by the Council during that financial year together with a statement of the revenue associated with that activity; and
- (v) contain any other information the Minister determines.

Financial Performance

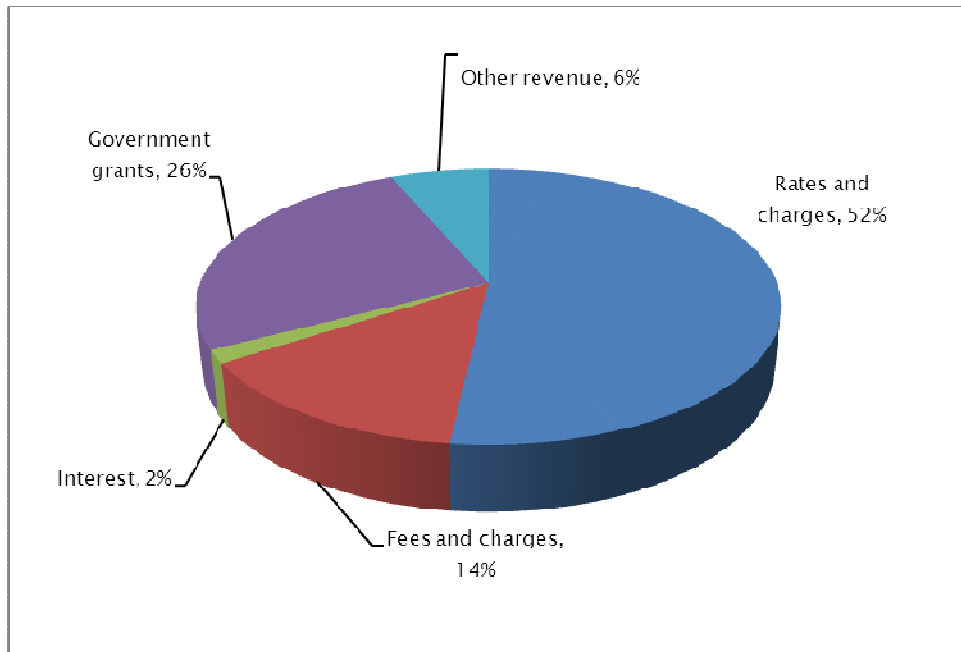
A surplus of \$1,532,843 (before non-monetary contributions and the change in fair value of investments) compared to a budgeted surplus of \$538,732 was reported this current financial year. The increase from budget is principally attributable to the reduction in depreciation costs over the prior year.

The operating capability has continued to improve over prior years due mainly to reviewing the Council's assets on a three-year rolling plan and the use of additional external sources of funding for capital projects.

As can be seen from Chart 1, rates and charges revenue is the most significant source of revenue to the Council, representing 52% of the Council's operating revenue for the year. Government grants represent 26% of revenue and fees and charges 14%.



Chart 1 - Sources of Operating Revenue



Changes in Equity

Ratepayers' equity is the excess of assets over liabilities of the Council, calculated on an accrual basis. Reserves are amounts of equity that have been allocated by the Council to be used for specific purposes. The exception to this is the asset revaluation reserve that is used to account for movements in change of asset values at the time of revaluation of asset groups. The Council's reserves, excluding the asset revaluation reserve, represent cash that has been set aside for those purposes determined by the Council.

Increased operating capability before non-monetary contributions and the change in fair value of investments for the year was \$1,532,843. The Council's surplus for the period including non-monetary contributions was \$3,778,906. A sum of \$128,847 was appropriated to fund principal repayments of debt, and \$1,328,129 was transferred to reserves to meet anticipated future needs, while \$1,581,428 was transferred from reserves to accumulated surplus to fund budgeted programs.

At 30 June 2011, the equity of the Council comprised an accumulated surplus of \$194,941,918 and reserves of \$199,223,794.

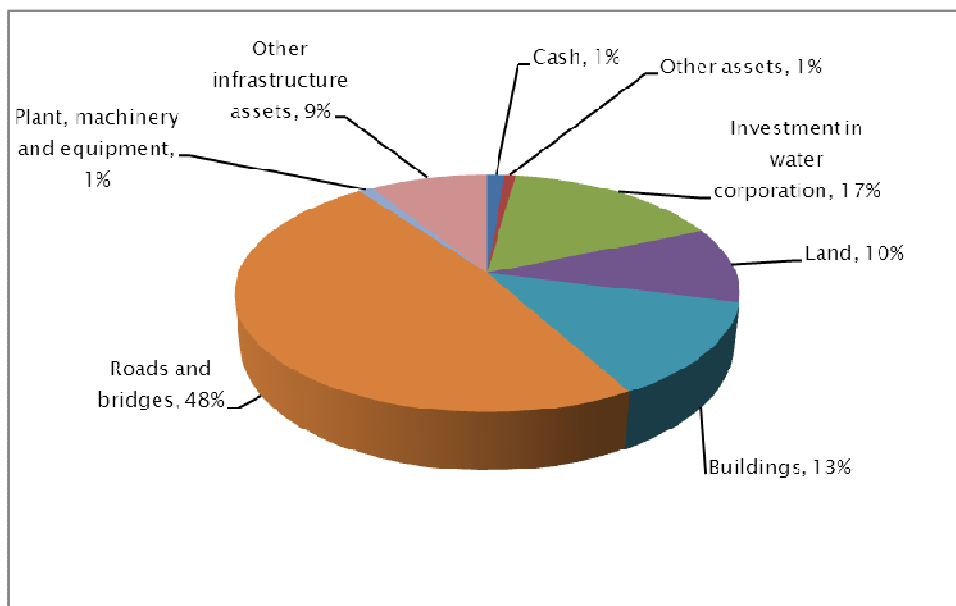


Assets

Total assets of the Council at 30 June 2011 amount to \$403,557,966 as indicated in the Balance Sheet. There has been an increase of \$48,278,361 over last financial year largely due to the revaluation of buildings and bridges and the indexation of road and land assets, along with construction of new and the upgrade of existing assets. New assets valued at \$2,246,063 were recognised from the transfer of subdivision assets and assets acquired for no consideration to the Council. The Council has investments in Dulverton Regional Waste Management Authority and Cradle Mountain Water. The Council's share of investment in each of these at 30 June 2011 was \$66,801,341 in Cradle Mountain Water and \$1,742,590 in Dulverton Regional Waste Management Authority.

Indicated in Chart 2 is the mix of total assets at 30 June 2011.

Chart 2 - Mix of Total Assets





Liabilities

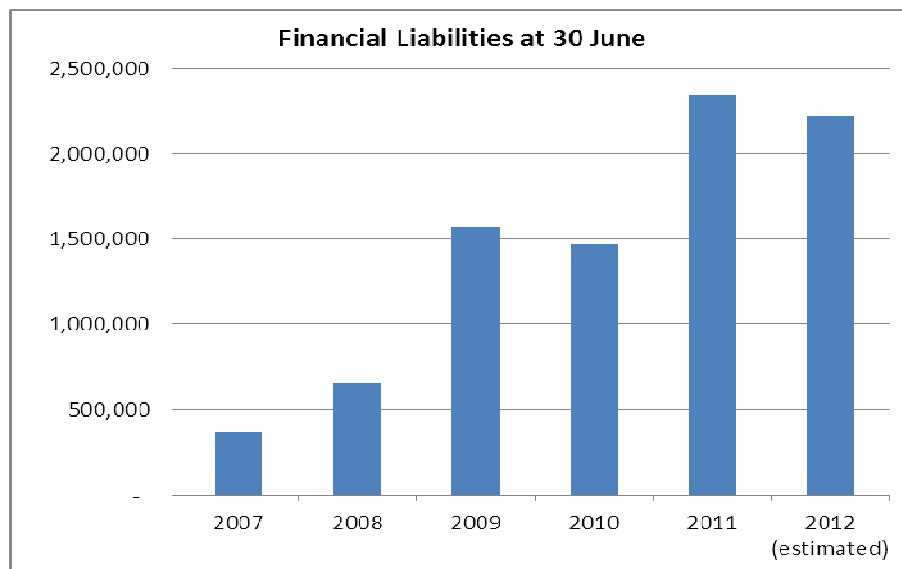
Total liabilities at 30 June 2011 amounted to \$9,392,254, a 23% increase from 30 June 2010. Liabilities comprised mainly employee provisions \$2,172,711, aged-persons home unit provisions \$2,035,470, interest bearing loans \$2,340,942, and payables \$2,084,317. Payables increased by 42% (\$621,117) due to the increase in capital projects not completed as a result of the flood damage. All other liabilities were comparable with previous years.

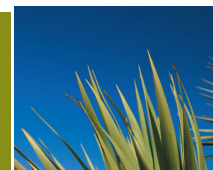
Debt Administration

Interest bearing loans have increased by 59% (\$871,153) as new long-term finance of \$1,000,000 was secured in May 2011 to help fund the Ulverstone Wharf redevelopment. While repayments of \$128,874 were made during the year, borrowing costs (interest) of \$103,629 were charged.

Indicated on Chart 3 is the level of debt owed by the Council over the last five years and estimated debt owing at the end of the 2011-2012 financial year. The Council's exposure to debt at 30 June 2011, given a debt exposure ratio of 2.33%, is considered to be responsible and manageable.

Chart 3 – Borrowings

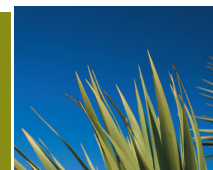




Financial Ratios of the Accounts

	2009-2010	2010-2011
Rate coverage ratio: (rates and charges revenue/total operating revenue)	45.24%	51.90%
Rate collection ratio: (rates receivables/rates and charges)	2.66%	2.71%
Debt payment ratio: (debt servicing cost/total revenue)	0.26%	0.47%
Debt exposure ratio: (total liabilities/total assets)	2.14%	2.33%
Government grants per capita: (grant revenue/population)	\$367	\$269
Expenditure per capita: (operating expenses/population)	\$995	\$958
Working capital ratio: (current assets/current liabilities)	1.60:1	1.41:1

- *Rate coverage ratio* represents the Council's dependence on rate income. The higher the level of rate revenue in proportion to total revenue, the greater the level of financial independence the Council has. The Council's rate coverage ratio rose by 6.66% this financial year which is reasonable considering the reduction in Government grants received during this financial year.
- *Rate collection ratio* represents the Council's outstanding rates as at 30 June.
- *Debt payment ratio* represents the capacity of the Council to service its outstanding debt.
- *Debt exposure ratio* represents the Council's exposure to debt.
- *Government grants per capita* measures the Council's financial independence in relation to population.
- *Expenditure per capita* measures the Council's operating expenditure in relation to population. The fall is due to the loss of water and sewerage services.
- *Working capital ratio* represents the Council's ability to meet current commitments. A favourable working capital ratio of 1.41:1 indicates that the Council has more than sufficient capacity to meet current commitments from its current assets as and when they fall due.



Conclusion

At 30 June 2011, the net wealth of the Central Coast Council, as indicated in the Balance Sheet, amounted to \$394,165,712, a \$46,474,758 increase over the opening equity at the beginning of the year.

Cor Vander Vlist
DIRECTOR CORPORATE & COMMUNITY SERVICES

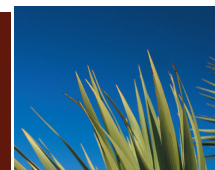
Photo acknowledgments

Haylee Alderson
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Ted Kingshott

Financial Report

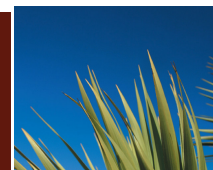
for the year ended 30 June 2011

Appendix A



COMPREHENSIVE INCOME STATEMENT	3
STATEMENT OF FINANCIAL POSITION	4
STATEMENT OF CHANGES IN EQUITY	5
STATEMENT OF CASHFLOWS	6
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT:	
Introduction	7
1 Significant Accounting Policies	7
2 Functions/Activities of the Council	23
3 Rates and charges	26
4 Fees and charges	26
5 Interest	27
6 Government grants	27
7 Contributions	28
8 Other income	29
9 Disposal of assets	29
10 Employee costs	29
11 Materials and Services	29
12 Finance costs	30
13 Depreciation and amortisation	30
14 Other expenses	30
15 Cash and cash equivalents	30
16 Receivables	31
17 Financial assets	31
18 Inventories	31
19 Property held for resale	31
20 Other assets	31
21 Capital work in progress	32
22 Investment in associates	32
23 Investment in water corporation	33
24 Property, plant and infrastructure	34
25 Trade and other payables	40
26 Provisions	40
27 Interest bearing loans and borrowings	42
28 Trust funds and deposits	42
29 Reserves	42
30 Reconciliation of surplus/deficit to net cash from operating activities	43
31 Commitments for expenditure	44
32 Related party disclosures	44
33 Financial instruments	45
34 Superannuation	54
35 Capital expenditure	56
36 Significant Business Activities	57

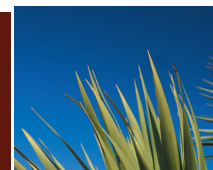
COMPREHENSIVE INCOME STATEMENT FOR THE YEAR ENDED 30 JUNE 2011



	Note	2010-2011 Actual	2010-2011 Budget	2009-2010 Actual
Income				
Rates	3	11,565,980	11,474,000	10,914,164
Fees and charges	4	3,125,581	3,186,700	3,106,815
Interest	5	365,469	475,000	395,284
Grants	6	3,839,852	3,804,132	3,923,456
Contributions – cash	7	1,033,307	776,400	1,121,495
Other income	8	205,173	375,500	482,823
Share of profit/(losses) of associates	22	130,109	-	202,203
Total income		20,265,471	20,091,732	20,146,240
Expenses				
Employee benefits	10	(8,490,576)	(8,493,700)	(8,326,605)
Materials and services	11	(6,862,689)	(6,754,000)	(6,870,924)
Finance Costs	12	(124,690)	(99,300)	(82,326)
Depreciation and amortisation	13	(5,044,806)	(6,142,000)	(6,022,222)
Other expenses	14	(320,317)	(353,000)	(329,063)
Total expenses		(20,843,078)	(21,842,000)	(21,631,140)
Surplus/(deficit) before:		(577,607)	(1,749,268)	(1,484,900)
Capital Grants	6	2,019,780	1,853,000	4,043,975
Contributions – non-monetary assets	7	2,246,063	-	625,926
Net gain/(loss) on disposal of assets	9	90,670	436,000	(62,972)
Net Surplus/(deficit)		\$ 3,778,906	\$ 538,732	\$ 3,122,029
Other comprehensive income				
Change in fair value of investment in Cradle Mountain Water	23	311,193	-	(12,804,714)
Net asset revaluation - Council		42,202,778	-	30,154,063
Net asset revaluation - Associate	22	181,881	-	45,036
Comprehensive result		\$ 46,474,758	\$ 538,732	\$ 20,516,414

The above statement should be read in conjunction with the notes to and forming part of the financial report set out on the attached pages.

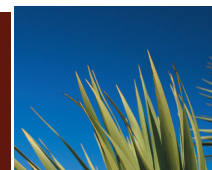
STATEMENT OF FINANCIAL POSITION



	Note	30 June 2011	30 June 2010
ASSETS			
Current Assets			
Cash and cash equivalents	15	5,416,470	3,456,243
Trade and other receivables	16	951,403	1,335,657
Financial assets	17	-	1,324,714
Inventories	18	25,309	26,934
Non-current assets classified as held for sale	19	102,136	-
Other assets	20	250,577	191,768
Total Current Assets		6,745,895	6,335,316
Non-current Assets			
Trade and other receivables	16	84,280	104,508
Investment in associates	22	1,742,590	1,430,600
Investment in water corporation	23	66,801,341	66,490,148
Property, plant and infrastructure	24	324,780,014	279,974,385
Capital work Progress	21	3,370,286	877,528
Other assets	20	33,560	67,120
Total Non-current Assets		396,812,071	348,944,289
TOTAL ASSETS		403,557,966	355,279,605
LIABILITIES			
Current Liabilities			
Trade and other payables	25	2,084,317	1,463,200
Trust Funds and deposits	28	363,853	249,264
Provisions	26	2,197,316	2,124,156
Interest bearing loans and borrowings	27	126,454	128,847
Total Current Liabilities		4,771,940	3,965,467
Non-current Liabilities			
Provisions	26	2,405,826	2,282,242
Interest bearing loans and borrowings	27	2,214,488	1,340,942
Total Non-current Liabilities		4,620,314	3,623,184
TOTAL LIABILITIES		9,392,254	7,588,651
NET ASSETS		\$ 394,165,712	\$ 347,690,954
EQUITY			
Accumulated Surplus		194,941,918	190,909,713
Reserves	29	199,223,794	156,781,241
TOTAL EQUITY		\$ 394,165,712	\$ 347,690,954

The above statement should be read in conjunction with the notes to and forming part of the financial report set out on the attached pages.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2011

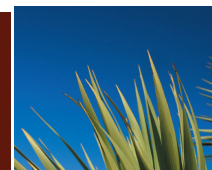


	Opening Balance	Direct Adjustments *	Comprehensive Result	Transfers to Reserve	Transfers from Reserve	Closing Balance
Asset Revaluation Reserve - Council						
2010-2011	152,928,542	-	42,202,778	-	-	195,131,320
2009-2010	152,301,721	(29,527,242)	30,154,063	-	-	152,928,542
Asset Revaluation Reserve - Associates						
2010-2011	751,414	-	181,881	-	-	933,295
2009-2010	17,686,553	(16,980,175)	45,036	-	-	751,414
Fair Value Reserve - Water Corporation						
2010-2011	-	-	311,193	-	-	311,193
2009-2010	-	-	-	-	-	-
Asset Replacement Reserve						
2010-2011	1,523,434	-	-	1,214,237	(1,123,264)	1,614,407
2009-2010	2,381,919	-	-	920,053	(1,778,538)	1,523,434
Fire Services Reserve						
2010-2011	11,091	-	-	-	(6,231)	4,860
2009-2010	5,612	-	-	5,479	-	11,091
Garbage Collection Reserve						
2010-2011	(14,303)	-	-	16,259	-	1,956
2009-2010	37,337	-	-	-	(51,640)	(14,303)
Special Projects Reserve						
2010-2011	1,581,063	-	-	97,633	(451,933)	1,226,763
2009-2010	1,976,635	-	-	254,444	(650,016)	1,581,063
Total Reserves						
2010-2011	156,781,241	-	42,695,852	1,328,129	(1,581,428)	199,223,794
2009-2010	174,389,777	(46,507,417)	30,199,099	1,179,976	(2,480,194)	156,781,241
Accumulated Surplus						
2010-2011	190,909,713	-	3,778,906	(1,328,129)	1,581,428	194,941,918
2009-2010	152,784,763	46,507,417	(9,682,685)	(1,179,976)	2,480,194	190,909,713
Total Equity						
2010/2011	347,690,954	-	46,474,758	-	-	394,165,712
2009-2010	\$ 327,174,540	\$ -	\$ 20,516,414	\$ -	\$ -	\$ 347,690,954

The Direct Adjustments comprise the elimination of asset revaluation reserves relating to assets transferred to Cradle Mountain Water.

The above statement should be read in conjunction with the notes to and forming part of the financial report set out on the attached pages.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2011



	Note	2010-2011	2009-2010
Cash flows from operating activities			
Rates and charges		11,542,379	10,939,442
Fees and charges		4,545,122	3,882,681
Interest		365,469	395,284
Government grants		3,839,852	3,823,456
Contributions		900,731	1,077,631
Net GST refunds/(payments)		952,971	1,399,737
Other income		205,173	482,823
Payments to employees		(8,165,395)	(8,342,020)
Payments to suppliers		(8,704,718)	(8,935,258)
Finance costs		(103,674)	(62,428)
Other payments		(320,317)	(329,063)
Net cash provided by (used in) operating activities	30	\$ 5,057,593	\$ 4,332,285
Cash flows from investing activities			
Proceeds from sale of land		872,446	507,129
Proceeds from sale of plant and equipment		373,182	324,164
Payment to water corporation		-	(707,327)
Capital grants		2,019,780	4,043,975
Payments for property, plant and equipment		(8,558,614)	(13,985,589)
Proceeds from Financial Assets		1,324,714	6,538,895
Net cash provided by (used in) investing activities		\$ (3,968,492)	\$ (3,278,753)
Cash flows from financing activities			
New loans		1,000,000	700,000
Loan repayments		(128,874)	(103,841)
Net cash provided by (used in) financing activities		\$ 871,126	\$ 596,159
Net increase/(decrease) in cash and cash equivalents		1,960,227	1,649,691
Opening Cash Balance		3,456,243	1,806,552
Closing Cash Balance	15	\$ 5,416,470	\$ 3,456,243

The above statement should be read in conjunction with the notes to and forming part of the financial report set out on the attached pages.



Introduction

- a** The Central Coast Council was established on 2 April, 1993 and is a body corporate with perpetual succession and a common seal.

The Council's Administration Centre is located at 19 King Edward Street, Ulverstone.

- b** The functions of the Council include:

- provide for the peace, order and good government in the municipality;
- to promote the social, economic and environmental viability and sustainability of the municipal area;
- to ensure that resources are used efficiently and effectively and services are provided in accordance with the Best Value Principles to best meet the needs of the local community;
- to improve the overall quality of life of people in the local community;
- to promote appropriate business and employment opportunities;
- to ensure that services and facilities provided by the Council are accessible and equitable;
- to ensure the equitable imposition of rates and charges; and
- to ensure transparency and accountability in Council decision making.

This financial report is a general purpose financial report that consists of a Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows, and notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), and the *Local Government Act 1993 (LGA1993)* (as amended). The Council has determined that it does not have profit generation as a prime objective. Consequently, where appropriate, the Council has elected to apply options and exemptions within accounting standards that are applicable to not-for-profit entities.

1 Significant Accounting Policies

a Basis of accounting

This financial report has been prepared on the going concern and accrual basis.

This has further been prepared under the going concern convention, except these specifically stated in notes 1(g), 1(i), 1(j), and 1(p).

The principal accounting policies adopted in the preparation of the financial report are set out below.

Unless otherwise stated, all accounting policies are consistent with those applied in the prior year. Where appropriate, comparative figures have been



amended to accord with current presentation, and disclosure has been made of any material changes to comparatives.

All entities controlled by Council that have material assets or liabilities, such as Special Committees of Management, have been included in this financial report. All transactions between these entities and Council have been eliminated in full.

In the application of Australian Accounting Standards, Council is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements. Actual results may differ from these estimates.

Judgements and Assumptions

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Council has made no assumptions concerning the future that may cause a material adjustment to the carrying amounts of assets and liabilities within the next reporting period. Judgements made by Council that have significant effects on the Financial Report are disclosed in the relevant notes as follows:

Fair Value of Property Plant & Equipment

Assumptions and judgements are utilised in determining the fair value of Council's property, plant and equipment including useful lives and depreciation rates. These assumptions are discussed in note 1(g) and in note 24.

Defined benefit superannuation fund obligations

Actuarial assumptions are utilised in the determination of Council's defined benefit superannuation fund obligations. These assumptions are discussed in note 34.

Employee entitlements

Assumptions are utilised in the determination of Council's employee entitlement provisions. These assumptions are discussed in note 1(k).

b Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Revenue is measured on major income categories as follows:



Rates, grants and contributions

Rates, grants and contributions (including developer contributions) are recognised as revenues when the Council obtains control over the assets comprising these receipts.

Control over assets acquired from rates is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

A provision for impairment on rates has not been established as unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

Control over granted assets is normally obtained upon their receipt (or acquittal) or upon earlier notification that grants has been secured, and are valued at their fair value at the date of transfer.

Income is recognised when Council obtains control of the contribution or the right to receive the contribution, it is probable that the economic benefits comprising the contribution will flow to Council and the amount of the contribution can be measured reliably.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were undischarged at balance date, the unused grant or contribution is disclosed in note 6. The note also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current year.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at balance date.

Fees and charges

Fees and charges are recognised as revenue when the service has been provided, the payment is received, or when the penalty has been applied, whichever first occurs.

Rents are recognised as revenue when the payment is due or the payment is received, whichever first occurs. Rental payments received in advance are recognised as a prepayment until they are due.

A provision for impairment is recognised when collection in full is no longer probable.



Sale of property, plant and equipment

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

Trade and other receivables

Receivables are carried at amortised cost using the effective interest rate method. A provision for impairment is recognised when there is objective evidence that an impairment loss has occurred.

Interest

Interest is recognised progressively as it is earned.

Dividend revenue

Dividend revenue is recognised when Council's right to receive payment is established.

c Inventories

Inventories held for distribution are measured at cost adjusted when applicable for any loss of service potential.

Other inventories are measured at the lower of cost and net realisable value.

d Depreciation and amortisation of property, plant and infrastructure

Buildings, land improvements, plant and equipment, infrastructure and other assets having limited useful lives are systematically depreciated over their useful lives to the Council in a manner which reflects consumption of the service potential embodied in those assets. Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes reassessed annually. Depreciation rates and methods are reviewed annually.

Where assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and residual values and a separate depreciation rate is determined for each component.

Straight line depreciation is charged based on the residual useful life as determined each year.



Major depreciation periods used are listed below and are consistent with the prior year unless otherwise stated:

Land (not depreciated)	Unlimited Life
Plant and machinery	2-30 years
Furniture and equipment	5-40 years
Drainage	100 years
Roads and Streets	15-100 years
Buildings	20-100 years
Recreation	5-50 years
Environmental	10-30 years
Bridges	10-100 years
Municipal property revaluation	5 years

Formation costs

The Council has chosen not to depreciate the formation costs of both sealed and unsealed roads. The asset is considered to be more in the nature of land, as it has an extended life and is not affected by subsequent road construction.

Gravel roads

The Council has not depreciated unsealed roads, as these roads are maintained to a standard that the asset neither deteriorates nor improves and therefore the value of the asset remains constant.

Change in accounting policy

The Council has during 2010/11 implemented residual values on part of its road assets. It has implemented a 50% residual on road pavements and a 30% residual on road surfaces. The effect of these changes will deliver a more reliable measure of depreciation over the useful life of the asset. It has further changed the useful lives of some infrastructure and plant assets and standardised the useful lives within assets classes. The change to the useful lives has been made to ensure consistency for like assets and for depreciation to better reflect the actual useful life of the assets.

The financial impact of both these changes is to reduce the depreciation charge by approximately \$980,000 over 2009-2010 and in future years.

e Repairs and maintenance

Routine maintenance, repair costs, and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an



asset and the cost exceeds the capitalisation threshold the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

Roads

Earthworks carried out during road construction are considered to be a sunk cost and are therefore expensed in the year in which they are incurred.

Reseals and reconstructions are generally capitalised. Shouldering, gravel re-sheeting and tar patching are expensed.

f Borrowing costs

Borrowing costs are recognised as an expense in the period in which they are incurred, except where they are capitalised as part of a qualifying asset constructed by Council. Where specific borrowings are obtained for the purpose of specific asset acquisition, the weighted average interest rate applicable to borrowings at balance date is used to determine the borrowing costs to be capitalised.

Borrowing costs include interest on bank overdrafts and interest on borrowings.

g Recognition and measurement of assets

Acquisition of assets

The purchase method of accounting is used for all acquisitions of assets, being the fair value of assets provided as consideration at the date of acquisition plus any incidental costs attributable to the acquisition. Fair value is the amount for which the asset could be exchanged between knowledgeable willing parties in an arm's length transaction.

The asset capitalisation threshold adopted by Council is between \$1000 and \$5000 depending on the category. Assets valued at less than the threshold applicable to the asset category are charged to the Statement of Comprehensive Income in the year of purchase (other than where they form part of a group of similar items which are material in total).

Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of directly attributable variable and fixed overheads.

The following classes of assets have been recognised in note 24. The threshold limits detailed below have applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year:



Land	\$5,000
Buildings	\$5,000
Roads and Streets	\$5,000
Bridges	\$5,000
Drainage	\$2,000
Furniture and equipment	\$1,000
Plant and machinery	\$1,000
Recreation	\$2,000
Environmental	\$2,000

Revaluation of non-current assets

Subsequent to the initial recognition of assets, non-current physical assets, other than plant and machinery, and furniture and equipment, are measured at their fair value. Fair value is represented by the deprival value of the asset approximated by its written down replacement cost.

At balance date, the Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset class materially approximated its fair value.

Where the carrying value materially differed from the fair value at balance date, the class of asset was re-valued by application of an applicable index.

In addition, the Council undertakes a formal revaluation of asset classes measured on the fair value basis with sufficient regularity to ensure the carrying amount reflects fair value. The valuation is performed either by experienced council officers or independent experts. The cost of acquisitions and capital works during the year is considered to represent their fair value.

Where the assets are re-valued, the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense in which case the increment is recognised as revenue up to the amount of the expense. Revaluation decrements are recognised as an expense except where prior increments are included in the asset revaluation reserve for that class of asset in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset.

Land under roads



The Council elected not to recognise land under roads owned prior to 1 July 2008 as an asset in accordance with AASB 1051 *Land Under Roads* because a reliable measurement was not available.

Land under roads acquired after 30 June 2008 is brought to account using the fair value basis.

h Cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents include cash on hand, deposits at call, and other highly liquid investments with original maturities of three months or less, net of outstanding bank overdrafts. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

i Financial assets

Managed funds are valued at fair value, being market value, at balance date. Any unrealised gains and losses on holdings at balance date are recognised as either a revenue or expense.

j Investments

Investments, other than investments in associates and water corporations, are measured at cost.

Investments in associates

The Council's investment in associates is accounted for using the equity method as the Council has the ability to influence rather than control the operations of the entities. The investment is initially recorded at the cost of acquisition and adjusted thereafter for post-acquisition changes in the Council's share of the net assets of the entities. The Council's share of the financial result of the entities is recognised in the Comprehensive Income Statement.

The Council has determined that its investment in the Dulverton Regional Waste Management Authority is an investment in associate. Refer to Note 22 for further details.

Investments in water corporation

Investments in water corporations are valued at fair value, at balance date. Fair value was determined by using the Council's ownership percentage against the water corporations' net asset value at balance date. Any unrealised gains and losses on holdings at balance date are recognised in the Comprehensive Income



Statement. The Council's ownership percentage is 20.5% as determined by the Final Treasures Allocation Order in 2011.

k Employee Benefits

AASB 119 *Employee Benefits* has been applied when calculating and reporting employee entitlements. The bases of measurement of liabilities for each type of employee benefit are as follows:

Wages and salaries

Liabilities for wages and salaries and rostered days off are recognised and are measured as the amount unpaid at balance date and include appropriate on-costs such as workers compensation and payroll costs.

Annual leave

Annual leave entitlements are accrued on a pro rata basis in respect of services provided by employees up to balance date.

Annual leave expected to be paid within 12 months is measured at nominal value based on the amount, including appropriate on-costs, expected to be paid when settled.

Amounts expected to be settled beyond 12 months have not been inflated and discounted to their present value in accordance with AASB 119 as the impact has been assessed as immaterial.

Long service leave

Long service leave entitlements payable are assessed at balance date having regard to expected employee remuneration rates on settlement, employment related on-costs and other factors including accumulated years of employment, on settlement, and experience of employee departure per year of service.

Long service leave expected to be paid within 12 months is measured at nominal value based on the amount expected to be paid when settled.

Long service leave expected to be paid later than one year has been measured at the present value of the estimated future cash outflows to be made for these accrued entitlements. Commonwealth bond rates are used for discounting future cash flows.



Sick leave

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

Classification of employee benefits

An employee benefit liability is classified as a current liability if the Council does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the period. This includes all annual leave and unconditional long service leave entitlements.

l Allocation between current and non-current

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next twelve months, being Council's operational cycle, or if Council does not have an unconditional right to defer settlement of a liability for at least 12 months after the reporting date.

m Web site costs

Costs in relation to websites are charged as an expense in the period in which they are incurred.

n Taxation

Council is exempt from all forms of taxation except Fringe Benefits Tax, Payroll Tax and the Goods and Services Tax.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.



o Impairment of assets

At each reporting date, Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the comprehensive income statement, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset. For non-cash generating assets of Council such as roads, drains, public buildings and the like, value in use is represented by the deprival value of the asset represented by its written down replacements cost.

p Non-current assets held for sale

A non-current asset held for sale (including disposal groups) is measured at the lower of its carrying amount and fair value less costs to sell, and are not subject to depreciation. Non-current assets, disposal groups and related liabilities assets are treated as current and classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset's sale (or disposal group sale) is expected to be completed within 12 months from the date of classification. Revenue arising from the sale of land is recognised in the comprehensive income statement on the signing of a valid unconditional contract of sale.

q Provisions

Provision for Aged Person Unit (APU) contributions

The liability for Aged Persons Units is comprised of contributions received from tenants upon entry to units owned by the Council. The contributions are amortised over a specified term. Refer to Note 26(b).

Provision for rehabilitation

Council operates a Resource Recovery Centre which imposes obligations for rehabilitation in the future. Provision is made for rehabilitation costs to be incurred in the future based on current costs incurred at similar sites. This future cost is discounted back to present value at balance date. At each balance date the discounting is unwound with the movement in the liability charged to



the comprehensive income statement as part of 'borrowing costs'. Refer Note 26(c).

r Significant Business Activities

Council is required to report the operating capital and competitive neutrality costs in respect of each significant business activity undertaken by the council. The council's disclosure is reconciled in Note 36. The council has determined, based upon materiality that Roads, Streets and Bridges defined in Note 2 are considered significant business activities.

Competitive neutrality costs include notional costs i.e. income tax equivalents, rates and loan guarantees in preparing the information disclosed in relation to significant business activities, i.e. following assumptions have been applied:

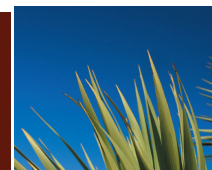
- . The notional opportunity cost of capital was calculated by applying an interest rate of 9% which the Council has determined as an appropriate interest rate adjusted for a risk margin.
- . Taxation equivalents were calculated by an applicable taxation rate of 30% applied to the activities notional accounting profit before abnormal items.
- . Notional council rates and land tax have been calculated using actual rates and charges set by the Council and the government for the current financial period.
- . Loan guarantee fees were calculated on the average loan outstanding for each activity multiplied by the loan guarantee fee rate of 0.45% that is determined by the Department of Treasury and Finance.
- . The impact of fringe benefit tax credits, stamp duty and other taxes were determined to be immaterial and have not been included.

s Pending Accounting Standards

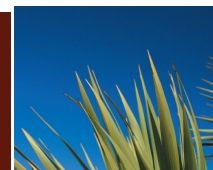
Council but are not yet effective. They have not been adopted in preparation of the financial report at reporting date.



Standard / Interpretation	Summary	Applicable for annual reporting periods beginning or ending on	Impact on Local Government financial statements
<p>AASB 9: Financial Instruments, AASB 2009-11 and AASB 2010-7: Amendments to Australian Accounting Standards arising from AASB 9 [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 121, 127, 128, 131, 132, 136, 139, 1023 and 1038 and Interpretations 10 and 12]</p>	<p>These standards are applicable retrospectively and amend the classification and measurement of financial assets. Council has not yet determined the potential impact on the financial statements. Specific changes include:</p> <ul style="list-style-type: none"> . simplifying the classifications of financial assets into those carried at amortised cost and those carried at fair value; . removing the tainting rules associated with held-to-maturity assets; . simplifying the requirements for embedded derivatives; . removing the requirements to separate and fair value embedded derivatives for financial assets carried at amortised cost; . allowing an irrevocable election on initial recognition to present gains and losses on investments in equity instruments that are not held for trading in other comprehensive income. Dividends in respect of 	<p>Applicable for annual reporting periods commencing on or after 1 January 2013.</p>	<p>These changes are expected to provide some simplification in the accounting for and disclosure of financial instruments.</p>



Standard / Interpretation	Summary	Applicable for annual reporting periods beginning or ending on	Impact on Local Government financial statements
	<p>these investments that are a return on investment can be recognised in profit or loss and there is no impairment or recycling on disposal of the instrument; and</p> <ul style="list-style-type: none"> · reclassifying financial assets where there is a change in an entity's business model as they are initially classified based on: <ul style="list-style-type: none"> a the objective of the entity's business model for managing the financial assets; and b the characteristics of the contractual cash flows. 		
AASB 124: Related Party Disclosures	This standard removes the requirement for government related entities to disclose details of all transactions with the government and other government related entities and clarifies the definition of a related party to remove inconsistencies and simplify the structure of the standard.	Applicable for annual reporting periods commencing on or after 1 January 2011.	Although this standard does not strictly apply to Local Government it is often used as guidance, as such there will be greater clarity on the disclosure of inter government transactions.
AASB 2009-12: Amendments to Australian Accounting Standards [AASBs 5, 8,	This standard makes a number of editorial amendments to a range of Australian Accounting Standards and Interpretations,	Applicable for annual reporting periods commencing on	These amendments are not expected to



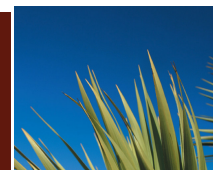
Standard / Interpretation	Summary	Applicable for annual reporting periods beginning or ending on	Impact on Local Government financial statements
108, 110, 112, 119, 133, 137, 139, 1023 and 1031 and Interpretations 2, 4, 16, 1039 and 1052]	including amendments to reflect changes made to the text of International Financial Reporting Standards by the IASB. The standard also amends AASB 8 to require entities to exercise judgment in assessing whether a government and entities known to be under the control of that government are considered a single customer for the purposes of certain operating segment disclosures.	or after 1 January 2011.	impact Council
AASB 2009-14: Amendments to Australian Interpretation — Prepayments of a Minimum Funding Requirement [AASB Interpretation 14]	This standard amends Interpretation 14 to address unintended consequences that can arise from the previous accounting requirements when an entity prepays future contributions into a defined benefit pension plan.	Applicable for annual reporting periods commencing on or after 1 January 2011.	These amendments are not expected to impact Council.
AASB 2010-5: Amendments to Australian Accounting Standards [AASB 1, 3, 4, 5, 101, 107, 112, 118, 119, 121, 132, 133, 134, 137, 139, 140, 1023 and 1038 and Interpretations 112, 115, 127, 132 and 1042] (October 2010).	This Standard introduces a number of terminology changes as well as minor presentation changes to the Notes to the Financial Report. There is no financial impact resulting from the application of this revised Standard.	Applicable for annual reporting periods commencing on or after 1 July 2010.	These amendments are not expected to impact Council.
AASB 2010-6: Amendments to Australian Accounting Standards – Disclosures on Transfers of	This Standard makes amendments to Australian Accounting Standards, introducing additional presentation and disclosure	Applicable for annual reporting periods commencing on or after 1 July	These amendments are not expected to impact Council.



Standard / Interpretation	Summary	Applicable for annual reporting periods beginning or ending on	Impact on Local Government financial statements
Financial Assets [AASB 1 and AASB 7].	requirements for Financial Assets.	2010.	
AASB 1053: Application of Tiers of Australian Accounting Standards	This Standard establishes a differential financial reporting framework consisting of two tiers of reporting requirements for preparing general purpose financial statements. This Standard is not expected to impact Council. However, it may affect disclosures if reduced disclosure requirements apply.	Applicable for annual reporting periods commencing on or after 1 January 2013.	These amendments are not expected to impact Council.
AASB 1054: Australian Additional Disclosures	This Standard sets out the specific disclosures for entities that have adopted Australian Accounting Standards that are additional to the requirements under International Reporting Standards, including disclosures relating to the nature of the financial report, audit fees and the reconciliation of net operating cash flows to net result.	Applicable for annual reporting periods commencing on or after 1 Jan 2011.	This standard is not expected to have a financial impact.

t Comparative and budget information

The estimated revenue and expense amounts in the Comprehensive Income Statement represent revised budget amounts and are not audited.



2 Functions/Activities of the Council

a Revenue, expenditure and assets attributable to each function

Revenue, expenditure and assets attributable to each function as categorised in (c) below:

	Grants	Other	Total Revenue	Total Expenditure	Surplus/ (Deficit)	Assets
Governance and Administration						
2010-2011	834,000	1,027,840	1,861,840	3,772,155	(1,910,315)	80,055,347
2009-2010	265,000	1,046,731	1,311,731	3,692,668	(2,380,937)	78,545,534
Roads, Streets and Bridges						
2010-2011	2,095,780	1,448,410	3,544,190	4,818,083	(1,273,893)	200,692,676
2009-2010	3,708,486	539,681	4,248,167	5,828,528	(1,580,361)	159,774,705
Drainage						
2010-2011	240,000	861,666	1,101,666	615,390	486,276	25,356,230
2009-2010	136,000	112,342	248,342	465,658	(217,316)	24,503,368
Waste Management						
2010-2011	105,000	1,586,809	1,691,809	2,920,110	(1,228,301)	3,799,431
2009-2010	172,000	1,671,664	1,843,664	2,751,743	(908,079)	4,956,323
Environmental Health/Environmental Management						
2010-2011	-	69,688	69,688	338,576	(268,889)	74,834
2009-2010	-	61,201	60,201	290,202	(229,001)	66,958
Planning Services						
2010-2011	-	194,257	194,257	509,376	(314,120)	32,166
2009-2010	-	198,395	198,395	559,443	(361,048)	38,742
Building Control						
2010-2011	-	320,211	320,211	555,576	(235,365)	51,428
2009-2010	-	315,212	315,212	566,069	(250,857)	50,397
Community Amenities						
2010-2011	261,000	719,013	980,013	1,444,446	(464,433)	24,837,005
2009-2010	227,000	667,406	894,406	1,574,535	(680,129)	24,260,879



	Grants	Other	Total Revenue	Total Expenditure	Surplus/ (Deficit)	Assets
Community Services						
2010-2011	61,000	1,395,133	1,456,133	2,219,188	(763,055)	3,455,294
2009-2010	41,000	1,591,654	1,632,654	1,803,472	(170,818)	2,403,135
Recreation Facilities						
2010-2011	687,000	445,297	1,132,297	3,063,583	(1,831,296)	55,722,342
2009-2010	2,646,000	235,451	2,881,451	2,938,768	(57,317)	53,873,176
Economic Development						
2010-2011	1,575,852	670,828	2,246,680	430,435	1,816,245	8,691,213
2009-2010	771,945	434,427	1,206,372	398,220	808,152	6,806,388
Other - Not Attributable						
2010-2011	-	10,480,937	10,480,936	613,923	9,867,040	-
2009-2010	-	9,911,574	9,911,574	761,834	9,149,740	-
Total						
2010-2011	5,859,632	19,220,115	25,079,747	21,300,840	3,778,906	403,557,966
2009-2010	\$ 7,967,431	\$16,785,738	\$24,753,169	\$ 21,631,140	\$ 3,122,029	\$355,279,605

b Reconciliation of Assets from note 2(a) with Balance Sheet as at 30 June:

	2011	2010
Current assets	6,745,895	6,335,316
Non-current assets	396,812,071	348,944,289
	\$ 403,557,966	\$ 355,279,605

c The activities of Council are categorised into the following broad functions:

Governance and administration

Operation and maintenance of council chambers, administration offices, and councillors.



Roads, streets and bridges

Construction, maintenance and cleaning of road, streets, footpaths, bridges, parking facilities and street lighting.

Drainage

Operation and maintenance of open or deep drainage systems in urban areas, including the lining of piping of creeks but excludes drainage associated with road works, flood mitigation and agriculture.

Waste management

Collection, handling, processing and disposal of all waste materials.

Environmental Health/Environmental Management

Environmental Health includes disease control, food surveillance, public-use building standards, health education and promotion, water quality, workplace safety and cemeteries.

Environmental management includes strategies and programs for the protection of the environment and regulation of activities affecting the environment.

Planning services

Administration of the town planning scheme, subdivisions and urban and rural renewal programs.

Building control

The development and maintenance of building construction standards.

Community amenities

Operation and maintenance of housing for aged persons and persons of limited means, the Ulverstone Civic Centre, Council halls (excluding indoor sporting complexes), public conveniences and burial facilities.

Community services

Administration and operation of dog registration, operation of pounds, control of straying stock, and noxious weeds.



Operation of the Ulverstone Child Care Centre, operation and support of the performing arts, museum and the presentation of festivals.

Community Development which provides for the implementation of a process by which strategies and plans can be developed so that Council can fulfil their general responsibility for enhancing the quality of life of the whole community.

Recreation facilities

Operation and maintenance of sporting facilities (including swimming pools, active and passive recreation and recreation centres).

Economic development

Maintenance and marketing of tourist facilities, property development and operation of caravan parks.

Other non-attributable

Rates and charges and work support not attributed elsewhere.

3 Rates

Council uses assessed annual values as the costs of valuation of all properties within the Municipality. The assessed annual value of a property is determined by Valuer General in terms of the Valuation of Land Act 2001.

	30-Jun-11	30-Jun-10
Rates levied	12,033,808	11,352,994
Revenue in advance	38,785	47,997
Early payment discount	(470,388)	(453,319)
Rates remitted	(36,225)	(33,508)
Net rates and charges	\$ 11,565,980	\$ 10,914,164

4 Fees and charges

Certificate charges	127,310	156,943
Child care fees	605,336	536,838
Inspection and connection fees	191,259	121,336
Rental of aged persons home units	187,655	187,732
Rental of Ganesway units	159,001	130,755



	30-Jun-11	30-Jun-10
Resource Recovery Centre - entry fees	220,480	252,936
Resource Recovery Centre - other income	126,385	179,615
Swimming pool and waterslide	118,093	118,514
Other fees and charges	1,390,062	1,422,146
Total fees and charges	\$ 3,125,581	\$ 3,106,815
5 Interest		
Interest	352,525	351,531
Gains from financial assets at fair value through profit and loss	12,944	43,753
Total interest	\$ 365,469	\$ 395,284
6 Government grants		
Grants were received in respect of the following:		
<i>Summary of Grants</i>		
Federally funded grants	3,909,774	6,519,456
State funded grants	1,949,858	1,447,975
	<u>5,859,632</u>	<u>7,967,431</u>
<i>Capital grants received specifically for new or upgraded assets.</i>		
Projects	148,000	151,000
Roads to recovery	709,922	640,000
Shared pathway	-	750,000
Showground redevelopment	-	1,350,000
Leven Canyon	60,000	-
Safer travel speeds in shared urban spaces program	200,000	-
	<u>1,117,922</u>	<u>2,891,000</u>



	30-Jun-11	30-Jun-10
<i>State funded capital grants</i>		
Blackspot projects	141,858	766,486
Wharf development	760,000	-
Caves to Canyon experience project	-	145,000
Community commuter bus	-	41,489
Main Street makeover	-	200,000
	<u>901,858</u>	<u>1,152,975</u>
Total capital grants	<u>2,019,780</u>	<u>4,043,975</u>

Financial assistance grants received in advance during 2010/11 was \$971,080.
(2009/10 \$945,278)

<i>Grants - Operating</i>		
Opt-in program	28,000	30,000
Pothole fund	-	265,000
Commonwealth financial assistance grant	3,811,852	3,628,456
	<u>3,839,852</u>	<u>3,923,456</u>
Total operating grants	<u>3,839,852</u>	<u>3,923,456</u>
Total government grants	<u>\$ 5,859,632</u>	<u>\$ 7,967,431</u>

<i>Unspent grants at 30 June:</i>		
Regional Local Community Infrastructure Projects	175,996	125,721
	<u>175,996</u>	<u>125,721</u>
Total unspent grants	<u>\$ 175,996</u>	<u>\$ 125,721</u>

7 Contributions

a Cash contributions

Capital contributions	197,271	193,749
Child care contributions	572,337	616,124
Other contributions	263,699	311,622
	<u>1,033,307</u>	<u>1,121,495</u>

b Non-monetary contributions

<i>Transfer of subdivision and other assets</i>		
Roads and streets	779,232	451,532
Footpaths	285,340	67,639
Drainage	847,348	106,755
Bridges	334,143	-
	<u>2,246,063</u>	<u>625,926</u>
Total contributions	<u>\$ 3,279,370</u>	<u>\$ 1,747,421</u>



8 Other income

	30-Jun-11	30-Jun-10
Dulverton NTER payments	77,289	127,481
Private works	40,517	219,508
Reimbursements	87,367	135,834
Total other income	\$ 205,173	\$ 482,823

9 Disposal of assets

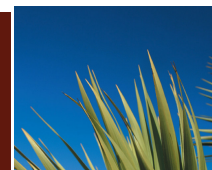
Proceeds of sale	1,244,364	831,293
Written down value of assets sold	(1,153,694)	(894,260)
Net gain/(loss) on disposal of assets	\$ 90,670	\$ (62,972)

10 Employee costs

Gross salary and wages	6,445,749	6,313,117
Leave paid/accrued	1,340,385	1,266,636
Superannuation	842,377	810,753
Payroll tax	486,059	471,205
Other employee costs	259,727	235,511
Total Employee Costs	9,374,297	9,097,222
Less capitalised employee costs	(883,721)	(770,617)
Total employee costs expensed	\$ 8,490,576	\$ 8,326,605

11 Materials and Services

Aged persons home units	206,857	200,459
Computer maintenance	201,939	188,406
Contributions to LGAT/CCA	169,870	199,840
Fire service contribution	481,801	472,490
Ganesway housing	134,389	139,772
Garbage collection contracts	1,327,497	1,004,108
Other waste management costs	1,265,256	1,106,238
Insurance	189,985	218,882
Land Tax	132,121	289,344
Street lighting power charges	387,246	347,587
Flood Damage	548,570	-
Other materials and contracts	1,817,158	2,703,798
Total materials and services	\$ 6,862,689	\$ 6,870,924



12 Finance costs

	30-Jun-11	30-Jun-10
Interest - borrowings	103,629	62,428
Unwinding of discount (Note 26)	21,061	19,898
Total finance costs	\$ 124,690	\$ 82,326

13 Depreciation and amortisation

Amortisation of municipal revaluation	33,560	33,560
Bridges	393,994	386,288
Buildings	914,152	1,184,044
Drainage	390,945	351,843
Environmental	73,378	80,877
Furniture and equipment	195,950	170,007
Plant and machinery	532,846	632,299
Recreation facilities	267,482	255,489
Roads, streets, footpaths and car parks	2,242,499	2,927,815
Total depreciation and amortisation	\$ 5,044,806	\$ 6,022,222

14 Other expenses

Audit services	29,426	22,460
Councillors emoluments	290,891	306,603
Total other expenses	\$ 320,317	\$ 329,063

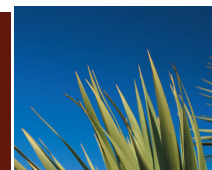
15 Cash and cash equivalents

Cash at bank and on hand	154,674	1,688,001
Cash Management Account	5,261,796	1,768,242
Total cash and cash equivalents	\$ 5,416,470	\$ 3,456,243

Councils cash and equivalents are subject to a number of internal and external restrictions that limit amounts available for discretionary or future use. These include:

- Leave provisions (Note 26(a))	2,172,711	2,129,950
- Trust Funds and deposits (Note 28)	335,550	249,264

Restricted Funds	\$ 2,508,261	\$ 2,379,214
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**16 Receivables**

	30-Jun-11	30 Jun-10
<i>Current receivables</i>		
Rates receivable	313,946	290,344
Loans and advances	20,228	18,988
Other debtors	347,799	783,881
Net GST receivable	269,430	242,444
	<u>951,403</u>	<u>1,335,657</u>
<i>Non-current receivables</i>		
Loans and advances	84,280	104,508
	<u>84,280</u>	<u>104,508</u>
Total receivables	\$ 1,035,683	\$ 1,440,165

17 Financial assets

Managed funds	-	1,324,714
Total financial assets	\$ -	\$ 1,324,714

18 Inventories

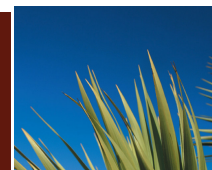
Stores	25,309	26,934
Total inventories	\$ 25,309	\$ 26,934

19 Property held for resale

Current property assets	102,136	-
Total property held for resale	\$ 102,136	\$ -

20 Other assets

<i>Current other assets</i>		
Accrued revenue	144,534	94,858
Prepaid expense	106,043	96,910
	<u>250,577</u>	<u>191,768</u>
<i>Non-current other assets</i>		
Prepaid expense	33,560	67,120
	<u>33,560</u>	<u>67,120</u>
Total other assets	\$ 284,137	\$ 258,888



21 Capital work in progress

	30-Jun-11	30 Jun-10
Opening balance	877,528	3,781,515
Additions	7,742,222	732,533
Transfers out	(5,249,464)	(3,636,520)
Closing balance - cost	\$ 3,370,286	\$ 877,528

22 Investment in associates

Dulverton Regional Waste Management Authority	1,742,590	1,430,600
Total investment in associates	\$ 1,742,590	\$ 1,430,600

Dulverton Regional Waste Management Authority

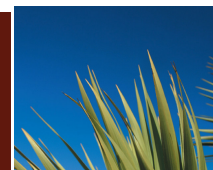
The Council is a partner in the Dulverton Regional Waste Management Authority, a Joint Authority established under the Local Government Act. The primary activity of the Authority is to operate a regional landfill site at Dulverton. Other partners in this Joint Authority are Devonport City, Latrobe and Kentish Councils.

The Council's ownership interest in the Authority at 30 June 2010 was 36.82%. The proportion of voting power held in the Authority is 25%. Council's investment in the Authority at 30 June 2011, \$1,742,590, has been calculated by reference to the Authority's equity at 30 June 2011. The share of profit for the current year is based on both the 2010 and 2011 financial years. The previous year share of profit and share of equity were based on the 2009 financial year.

There were no quantified contingent liabilities disclosed by the Authority.

Share of Profit of Authority

Authority's profit/(loss) before tax	508,050	785,801
Authority's tax expense	(152,686)	(236,636)
Authority's profit/(loss) after tax	353,364	549,165
<i>Calculated share of profit before tax</i>	<i>187,064</i>	<i>289,332</i>
<i>Calculated share of tax expense</i>	<i>(56,955)</i>	<i>(87,129)</i>
<i>Calculated share of profit after tax</i>	<i>130,019</i>	<i>202,203</i>



Movement in Carrying Value of Investment

	30-Jun-11	30 Jun-10
Carrying value of investment at start of year	1,430,600	1,183,361
Share in profit/(loss) after tax for year	130,109	202,203
Share in asset revaluation	181,881	45,036
Carrying value of investment at end of year	\$ 1,742,590	\$ 1,430,600

The Authority's assets, liabilities and revenue for the relevant financial years were:

Total Assets	9,377,400	6,623,835
Total Liabilities	4,644,674	2,738,447
Revenue	5,781,670	3,145,917

23 Investment in water corporation

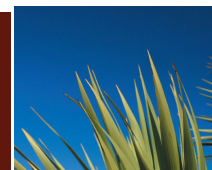
In February of 2008 State and Local Government reached agreement to establish three Local Government owned, vertically integrated businesses providing bulk, distribution and retail water and sewerage services, and a common service provider subsidiary company. The Water and Sewerage Corporations Act 2008 was subsequently enacted and received Royal Assent on 13 June 2008.

Full transfer of water and sewerage assets, liabilities and staff to the new corporations took place on 1 July 2009. From that date, responsibility for the provision of water and sewerage services moved from local councils to three new regional water and sewerage corporations (trading as Cradle Mountain Water, Ben Lomond Water and Southern Water). A fourth company provides common services and support to the three regional corporations.

Council will in future derive returns from the new corporations, mainly in the form of dividends. Central Coast Council is not eligible for priority dividends paid in the first three years of operation.

Council has an ownership of 20.5% (based on the 2009 Final Treasurer's Allocation Order in 2011) in Cradle Mountain Water. Council does not have significant influence to allow it to use the equity method to account for this interest.

It has classified this asset as an Available-for-Sale financial asset as defined in *AAB 139 Financial Instruments: Recognition and Measurement* and has followed *AASB 132 Financial Instruments: Disclosures* to value and present the asset in financial statements.



There is no active market for the investment and so it is valued at Council's share of total equity as at each balance date. Changes in the fair value are recognised through the Comprehensive Income Statement to a Fair Value Reserve each year. Council's investment is disclosed on the face of the Balance Sheet with the value being determined as disclosed above.

Council's share of Corporation's net assets at 30 June 2011 is \$66,801,341.

	30-Jun-11	30 Jun-10
Opening Balance	66,490,148	-
Net Assets transferred 1 July 2009	-	79,294,862
Change in fair value of investment	311,193	(12,804,714)
	-	
Total investment in water corporation	\$ 66,801,341	66,490,148

24 Property, plant and infrastructure

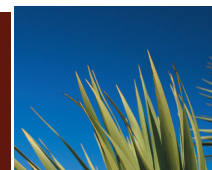
a Land

Opening balance	37,635,530	31,639,606
Revaluation	3,382,658	7,527,106
Disposals	(256,614)	(198,400)
Transfer to Cradle Mountain Water	-	(1,394,782)
(Increase)/decrease in land held for resale	(102,136)	62,000
Acquisitions	705,371	-
Land - fair value	\$ 41,364,809	\$ 37,635,530

Land is valued as per the Valuer-General's valuation 30 June 2007 and adjusted at 30 June 2011. Adjustment factors of between 1.05 and 1.20 were determined by the Valuer-General in March 2011.

b Buildings

Opening balance	90,598,000	64,527,083
Revaluation	-	18,028,171
Additions	34,238	5,160,648
Disposals	(773,000)	(299,375)
Transfer from work in progress	495,163	2,971,432
Transfer to Cradle Mountain Water	-	(717,034)
Transfer (to)/from other asset classes	346,805	826,683
(Increase)/decrease in property held for resale	-	100,392
Closing balance - fair value	90,701,205	90,598,000



	30-Jun-11	30 Jun-10
<i>Accumulated Depreciation</i>		
<i>Opening balance</i>	(37,684,000)	(29,765,054)
<i>Revaluation</i>	-	(6,726,365)
<i>Disposals</i>	682,968	94,352
<i>Transfer to Cradle Mountain Water</i>	-	145,640
<i>Transfer to/(from) other asset classes</i>	(225,897)	(248,529)
<i>Depreciation expense</i>	(914,152)	(1,184,044)
<i>Closing balance</i>	38,141,081	(37,684,000)
Buildings - net book value	\$ 52,560,124	\$ 52,914,000

Buildings were re-valued on 30 June 2010 by David D Johnston (A.A.P.I.) Certified Practising Valuer, Esk Property Group. The valuation is at fair value based on replacement cost less accumulated depreciation as at the date of valuation.

Buildings with a net written down value of \$120,908 were transferred from other asset classes.

c Roads and streets

<i>Opening balance</i>	178,411,372	161,758,598
<i>Revaluation</i>	14,585,904	13,273,703
<i>Additions</i>	1,108,185	2,574,374
<i>Transfer from work in progress</i>	506,607	267,147
<i>Transfer (to)/from other asset classes</i>	(274,831)	86,018
<i>Acquisitions at no cost</i>	776,915	451,532
<i>Closing balance - fair value</i>	195,114,152	178,411,372
<i>Accumulated Depreciation</i>		
<i>Opening balance</i>	(57,127,144)	(50,379,701)
<i>Revaluation</i>	22,301,166	(4,261,010)
<i>Transfer to/(from) other asset classes</i>	-	(3,665)
<i>Depreciation expense</i>	(1,702,268)	(2,482,768)
<i>Closing balance</i>	(36,528,246)	(57,127,144)
Roads and streets - net book value	\$ 158,585,906	\$ 121,284,228

Roads and streets include substructures, seals and kerbs relating to the road network.

Roads and streets were re-valued on 1 July 2010 by the Assets and Engineering Department of the Central Coast Council. The revaluation is based on current



replacement cost for each asset as the best estimate of fair value taking in to consideration the remaining useful life of the asset.

Road assets with a net written down value of \$274,831 were transferred to other asset categories. New road assets with a total value of \$776,915 have been recognised from subdivisions transferred to Council.

During the 2009-2010 year road pavements and surfaces were depreciated over their useful life with no residual.

The basis of depreciation for road pavements and surfaces was reviewed during the 2010-2011 financial years. The council applied a residual value of 50% to the road pavements and 30% residual to the road surface. This will more accurately estimate the value of the asset over its useful life. The financial impact of the change in accounting policy is to reduce depreciation by approximately \$780,000 from 2009-2010 to 2010-2011 and in future years.

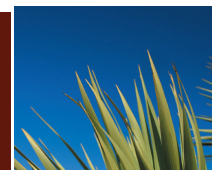
d Footpaths

	30-Jun-11	30 Jun-10
Opening balance	28,029,011	23,851,651
Revaluation	2,277,426	2,085,588
Additions	494,754	1,260,974
Transfer from work in progress	-	-
Transfer (to)/from other asset classes	21,674	763,159
Acquisitions at no cost	285,340	67,639
Closing balance - fair value	31,108,205	28,029,011
<i>Accumulated Depreciation</i>		
Opening balance	(8,023,707)	(6,839,195)
Revaluation	(592,860)	(598,377)
Transfer to/(from) other asset classes	(7,030)	(212,172)
Depreciation expense	(477,377)	(373,963)
Closing balance	(9,100,974)	(8,023,707)
Footpaths - net book value	\$ 22,007,231	\$ 20,005,304

Assets with a net written down value of \$14,644 were transferred from other asset categories.

Footpaths were re-valued on 1 July 2010 by the Assets and Engineering Department of the Central Coast Council. The revaluation is based on current replacement cost for each asset as the best estimate of fair value taking in to consideration the remaining useful life of the asset.

New footpaths with a total value of \$285,340 have been recognised from subdivisions transferred to Council.



e Carparks

	30-Jun-11	30-Jun-10
Opening balance	2,850,974	2,577,812
Revaluation	135,277	212,649
Disposals	(10,586)	-
Additions	-	60,513
Transfer to/(from) other asset classes	11,079	-
Transfer from work in progress	179,993	-
Closing balance - fair value	3,166,737	2,850,974
<i>Accumulated Depreciation</i>		
<i>Opening balance</i>	(1,325,487)	(1,155,440)
<i>Revaluation</i>	253,337	(98,963)
<i>Disposal</i>	594	-
<i>Depreciation expense</i>	(62,853)	(71,084)
<i>Closing balance</i>	(1,134,409)	(1,325,487)
Carparks - net book value	\$ 2,032,328	\$ 1,525,487

Carparks were re-valued on 1 July 2010 by the Assets and Engineering Department of the Central Coast Council. The revaluation is based on current replacement cost for each asset as the best estimate of fair value taking in to consideration the remaining useful life of the asset.

f Bridges

Opening balance	19,799,784	18,437,387
Revaluation	(25,107)	718,371
Additions	-	1,447,672
Disposals	(1,349,059)	(883,172)
Transfer from work in progress	577,063	79,526
Acquisitions at no cost	334,152	-
Closing balance - fair value	19,336,833	19,799,784
<i>Accumulated Depreciation</i>		
<i>Opening balance</i>	(8,783,919)	(8,909,609)
<i>Revaluation</i>	(48,132)	(371,194)
<i>Disposals</i>	1,294,371	883,172
<i>Depreciation expense</i>	(393,994)	(386,288)
<i>Closing balance</i>	(7,931,674)	(8,783,919)
Bridges - net book value	\$ 11,405,159	\$ 11,015,865

Bridges were re-valued on 30 June 2011 by the Assets and Engineering Department of the Central Coast Council using data provided by TasSpan.



Included in disposals are bridges that were destroyed in the floods of January 2011.

g Drainage

	30-Jun-11	30-Jun-10
Opening balance	39,977,890	39,520,232
Revaluation	-	-
Additions	372,430	303,928
Disposals	(198,576)	(3,349)
Transfer from work in progress	-	50,324
Transfer to/(from) other asset classes	158,841	-
Acquisitions at no cost	847,348	106,755
Closing balance - fair value	41,157,933	39,977,890
<i>Accumulated Depreciation</i>		
<i>Opening balance</i>	(15,568,027)	(15,216,767)
<i>Revaluation</i>	-	-
<i>Disposals</i>	100,700	583
<i>Transfer to/(from) other asset classes</i>	(959)	-
<i>Depreciation expense</i>	(390,945)	(351,843)
<i>Closing balance</i>	(15,859,231)	(15,568,027)
Drainage - net book value	\$ 25,298,702	\$ 24,409,863

Drainage assets were re-valued on 1 July 2008 by the Assets and Engineering Department of the Central Coast Council.

New drainage assets with a total value of \$847,348 have been recognised from subdivisions transferred to Council. Drainage assets with a net written down value of \$157,882 have been transferred in from other asset categories.

h Furniture and equipment

Opening balance	2,770,079	2,583,747
Acquisitions	220,461	337,776
Disposals	-	(151,444)
Closing balance - cost	2,990,540	2,770,079
<i>Accumulated Depreciation</i>		
<i>Opening balance</i>	(2,017,034)	(1,986,945)
<i>Disposals</i>	-	139,918
<i>Depreciation expense</i>	(195,951)	(170,007)
<i>Closing balance</i>	(2,212,985)	(2,017,034)
Furniture and equipment - cost	\$ 777,555	\$ 753,045



i Plant and machinery

	30-Jun-11	30-Jun-10
Opening balance	6,502,957	6,847,207
Acquisitions	1,024,984	1,292,556
Disposals	(870,898)	(1,004,572)
Transfer to Cradle Mountain Water	-	(632,234)
Closing balance - cost	6,657,043	6,502,957
<i>Accumulated Depreciation</i>		
Opening balance	(3,235,984)	(3,758,387)
Disposals	474,364	767,071
Transfer to Cradle Mountain Water	-	387,631
Depreciation expense	(532,847)	(632,299)
Closing balance	(3,294,467)	(3,235,984)
Plant and machinery - cost	\$ 3,362,576	\$ 3,266,973

j Recreation

Opening balance	9,805,978	10,166,837
Revaluation	-	1,210,722
Additions	483,148	400,272
Disposals	(194,710)	(380,472)
Transfer from work in progress	117,358	81,623
Transfer (to)/from other asset classes	(291,202)	(1,673,004)
Closing balance - fair value	9,920,572	9,805,978
<i>Accumulated Depreciation</i>		
Opening balance	(4,815,575)	(4,340,626)
Revaluation	75,369	(846,338)
Disposals	-	165,368
Transfer to/(from) other asset classes	264,248	461,510
Depreciation expense	(267,482)	(255,489)
Closing balance	4,743,440	(4,815,575)
Recreation - net book value	\$ 5,177,132	\$ 4,990,403

Recreation assets were re-valued on 30 June 2010 by the Assets and Engineering Department of the Central Coast Council.

Assets with a net written down value of \$26,955 were transferred to other asset clauses.



k Environmental

	30-Jun-11	30-Jun-10
Opening balance	2,622,639	2,478,832
Revaluation	-	-
Additions	-	112,617
Disposals	(49,492)	-
Transfer from work in progress	139,719	31,190
Closing balance - fair value	2,712,866	2,622,639
<i>Accumulated Depreciation</i>		
Opening balance	(448,952)	(368,075)
Revaluation	-	-
Disposals	17,956	-
Depreciation expense	(73,379)	(80,877)
Closing balance	(504,375)	(448,952)
Environmental - net book value	\$ 2,208,491	\$ 2,173,687

Environmental assets were last re-valued on 1 July 2008 by the Assets and Engineering Department of the Central Coast Council.

l Total Property, plant and infrastructure

Gross value	444,230,896	419,004,214
Accumulated Depreciation	(119,450,882)	(139,029,829)
Net Book Value	\$ 324,780,014	\$ 279,974,385

25 Trade and other payables

Employee costs	278,545	227,124
Materials and contracts	1,064,261	860,121
Capital expenditure	693,507	340,436
Accrued expenses	48,004	35,519
Total Payables	\$ 2,084,317	\$ 1,463,200

26 Provisions

a Employee benefits

<i>Current provisions</i>		
Annual leave	716,908	772,415
Long service leave	1,022,969	1,099,605
Employee benefits (on-costs)	321,877	125,573
	2,061,754	1,997,593



	30-Jun-11	30-Jun-10
<i>Non-current provisions</i>		
Long Service Leave	93,635	123,123
Employee benefits (on-costs)	17,322	9,234
	<u>110,957</u>	<u>132,357</u>

Total employee benefits	<u>2,172,711</u>	<u>2,129,950</u>
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The liability for employee benefit on-costs comprises superannuation, workers compensation and payroll tax relating to the employee benefit provisions.

b Aged Person Home Units

<i>Current provisions</i>		
Aged Person Home Units	135,563	126,563

<i>Non-current provisions</i>		
Aged Person Home Units	1,899,907	1,775,938

Total Aged Person Home Units provisions	<u>2,035,470</u>	<u>1,902,501</u>
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<i>Movement in Provision</i>		
Opening balance	1,902,501	2,040,691
Contributions received	459,110	200,250
Refunds paid	(193,566)	(194,576)
Amortisation revenue recognised	(132,575)	(143,864)

Closing balance	<u>2,035,470</u>	<u>1,902,501</u>
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The liability for Aged Person Home Units is comprised of contributions received from tenants upon entry to units owned by the Council. The contributions are amortised over a 20 year term.

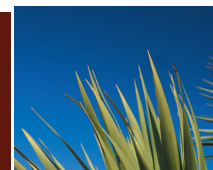
c Resource Recovery Centre restoration

<i>Non-current provisions</i>		
Rehabilitation of resource recovery centre	394,963	373,947

Total rehabilitation provisions	<u>394,963</u>	<u>373,947</u>
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<i>Movement in Provision</i>		
Opening balance	373,947	354,049
Unwinding of discount	21,016	19,898

Closing balance	<u>\$ 394,963</u>	<u>\$ 373,947</u>
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Council operates a Resource Recovery Centre at Lobster Creek Road which imposes an obligation for rehabilitation after expiration of the site's useful life which is expected to be around 2030.

A provision for rehabilitation costs, representing the net present value of future obligations, has been created at 30 June 2009. Council engineers estimated the costs based on the current costs incurred at similar sites.

d Total Provisions

	30-Jun-11	30-Jun-10
Total current provisions	2,197,316	2,124,156
Total non-current provisions	2,405,826	2,282,242
Total provisions	\$ 4,603,142	\$ 4,406,398

27 Interest bearing loans and borrowings

Current loan liability	126,454	128,847
Non-current loan liability	2,214,488	1,340,942
Total interest bearing loans and borrowings	\$ 2,340,942	\$ 1,469,789

28 Trust funds and deposits

Revenue in advance	8,303	-
Sundry deposits	355,550	249,264
Total other liabilities	\$ 363,853	\$ 249,264

29 Reserves

a Asset revaluation reserves

Asset revaluation reserve - Council	195,131,320	152,928,542
Asset revaluation reserve - Associate	933,295	751,414
	196,064,615	153,679,956

Asset revaluation reserves represent the increase in the value of property, plant and equipment owned by the Council and Associates (see notes 22 and 23).


b Other reserves

	30-Jun-11	30-Jun-10
Asset replacement reserve	1,614,407	1,523,434
Fire services reserve	4,860	11,091
Garbage collection reserve	1,956	(14,303)
Special projects reserve	1,226,763	1,581,063
	<u>2,847,986</u>	<u>3,101,285</u>

c Fair value reserve

Reserve – Water Corporation	311,193	-
Total Reserves	\$ 199,223,794	\$ 156,781,241

Cash reserves are held for asset replacement and special projects.

Surpluses from fire and garbage collection services are held in reserve.

30 Reconciliation of surplus/deficit to net cash from operating activities

Surplus/(deficit)	3,778,906	3,122,029
<i>Cash flows from investing activities</i>		
Less Capital grants	(2,019,780)	(4,043,975)
	<u>(2,019,780)</u>	<u>(4,043,975)</u>
<i>Non-cash Items</i>		
Depreciation and amortisation	5,044,806	6,022,222
Share of profit in associate	(130,109)	(202,203)
(Profit)/loss on disposal of assets	(90,670)	62,972
Contributions - non-monetary assets	(2,246,063)	(625,926)
	<u>2,577,964</u>	<u>5,257,065</u>
<i>Change in Assets and Liabilities</i>		
(Increase)/decrease in receivables	404,482	105,934
(Increase)/decrease in inventories	1,625	92,099
(Increase)/decrease in other assets	(25,250)	83,310
Increase/(decrease) in payables	28,311	186,447
Increase/(decrease) in provisions	196,746	(466,472)
Increase/(decrease) in other liabilities	114,589	(4,152)
	<u>720,503</u>	<u>(2,834)</u>
Net cash provided by operating activities	\$ 5,057,593	\$ 4,332,285



The Council has seven Corporate Credit Cards with a total limit of \$25,500. The balance is paid in full on a monthly basis.

31 Commitments for expenditure

Capital expenditure contracted for at 30 June but not recognised in the financial report as liabilities:

	30-Jun-11	30-Jun-10
less than 12 months	4,310,232	96,294
12 months - 2 years	-	-
2 years - 5 years	-	-
greater than 5 years	-	-
	<u>\$ 4,310,232</u>	<u>\$ 96,294</u>

32 Related party disclosures

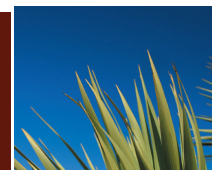
Councillors allowances and reimbursements	290,891	306,603
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Section 84(2)(b) of the Local Government Act requires the reporting of any material interests of Councillors as notified to the General Manager in respect of any body or organisation with which the Council has major financial dealings.

During the financial year ending 30 June 2011 no material disclosures were made.

Councillors during the period were:

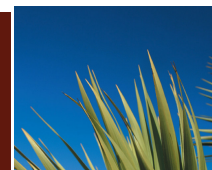
Cr J Bonde – Mayor
 Cr M Downie – Mayor (to 23 September 2010)
 Cr T van Rooyen - Deputy Mayor
 Cr L Bonde
 Cr Garry Carpenter (from 16 November 2010)
 Cr J Deacon
 Cr A Diprose
 Cr D Dry
 Cr C Fuller
 Cr K Haines
 Cr G Howard
 Cr B Robertson
 Cr P Viney



33 Financial instruments

a Accounting policy, terms and conditions

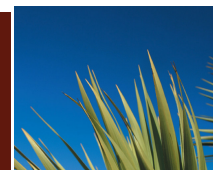
Financial instruments	Note	Accounting policy	Terms and conditions
Financial assets			
Cash and cash equivalents	15	Cash on hand, at bank and in cash management accounts are valued at face value. Interest is recognised as it accrues. Investments are held to maximise interest returns of surplus cash.	On call deposits returned a floating interest rate between 4.4% and 4.65% (3.7% in 2009/2010). The interest rate at balance date was 4.65% (4.4% in 2009/2010). Funds returned fixed interest rate of between 5.4% (2.9% in 2009/2010), and 6.55% (4.5% in 2009/2010) net of fees.
Trade and other receivables	16	An impairment loss is not recognised on rates receivable. A provision for impairment is recognised on other debtors when there is objective evidence that an impairment loss has occurred. Collectability of overdue accounts is assessed on an ongoing basis.	Unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. General debtors are unsecured and arrears do not attract interest.
Other financial assets	17	Managed funds are measured at market value.	Managed funds provided a return of 3.94% (3.94 % in 2009/2010) excluding unrealised gains/losses.
Financial liabilities			
Trade and other payables	25	Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date whether or not invoices have been received.	General Creditors are unsecured, not subject to interest charges and are normally settled within 30 days of invoice receipt.
Interest-bearing loans and borrowings	27	Loans are carried at their principal amounts, which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period it becomes due and recognised as part of payables.	Borrowings are secured by way of mortgages over the general rates of the Council. The weighted average interest rate on borrowings is 6.74% (6.85% in 2009/2010).



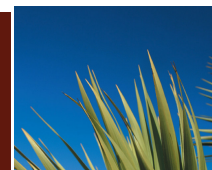
b Interest rate risk

The exposure to interest rate risk and the effective interest rates of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

2011	Floating interest rate	Fixed interest maturing in:			Non- interest bearing	Total
		One year or less	Over 1 to 5 years	More than 5 years		
Financial assets						
Cash and cash equivalents	5,416,470	–	–	–	–	5,416,470
Trade and other receivables	–	–	–	–	1,035,683	1,035,683
Accrued revenue	–	–	–	–	144,534	144,534
Invest in Water Corp.					66,801,341	66,801,341
Total financial assets	5,416,470	–	–	–	67,981,558	73,398,028
Weighted average interest rate	3.68%					
Financial liabilities						
Trade and other payables	–	–	–	–	2,084,317	2,084,317
Trust funds and deposits	–	–	–	–	355,550	355,550
Interest-bearing loans and borrowings	–	126,454	459,999	1,754,488	–	2,340,942
Total financial liabilities	–	126,454	459,999	1,754,488	2,439,867	4,780,809
Weighted average interest rate		6.71%	6.73%	6.75%		
Net financial assets (liabilities)	5,416,469	(126,454)	(459,999)	(1,754,488)	65,541,691	68,617,219



2010	Floating interest rate	Fixed interest maturing in:			Non- interest bearing	Total
		One year or less	Over 1 to 5 years	More than 5 years		
Financial assets						
Cash and cash equivalents	3,456,243	-	-	-	-	3,456,243
Other financial assets	1,324,714	-	-	-	-	1,324,714
Trade and other receivables	-	-	-	-	1,440,165	1,440,165
Accrued revenue	-	-	-	-	94,858	94,858
Investment in water corporation	-	-	-	-	66,490,148	66,490,148
Total financial assets	4,780,957	-	-	-	68,025,171	72,806,128
Weighted average interest rate	4.24%					
Financial liabilities						
Trade and other payables	-	-	-	-	1,463,200	1,463,200
Trust funds and deposits	-	-	-	-	249,264	249,264
Interest-bearing loans and borrowings	-	-	124,473	1,345,316	-	1,469,789
Total financial liabilities	-	-	124,473	1,345,316	1,712,464	3,182,253
Weighted average interest rate			6.64%	6.87%		
Net financial assets (liabilities)	4,780,957	-	(124,473)	(1,345,316)	66,312,707	69,623,875



c Net fair values

The fair values of financial assets and liabilities, together with the carrying amounts shown in the Statement of Financial Position, are as follows:

Fair Values	30 June 2011		30 June 2010	
	Carrying amount	Net Fair Value	Carrying amount	Net Fair Value
Financial assets				
Cash and cash equivalents				
Cash at bank and on hand	154,673	154,673	1,688,001	1,688,001
Cash management account	5,261,796	5,261,796	1,768,242	1,768,242
Trade and other receivables	1,035,683	1,035,683	1,440,165	1,440,165
Other financial assets	–	–	1,324,714	1,324,714
Accrued revenue	144,534	144,534	94,858	94,858
Investment in water corporation	66,801,341	66,801,341	66,490,148	66,490,148
	73,398,028	73,398,028	72,806,128	72,806,128
Financial liabilities				
Payables	2,084,317	2,084,317	1,463,200	1,463,200
Interest-bearing loans and borrowings	2,340,942	2,418,563	1,469,789	1,516,202
Other liabilities	355,550	355,550	249,264	249,264
	4,780,809	4,858,430	3,182,253	3,228,666
Net financial assets	68,617,219	68,539,598	\$69,623,875	\$9,577,462
Carrying amounts classified as:				
	30 June 2011		30 June 2010	
Financial assets				
Cash and cash equivalents	5,416,470		3,456,243	
Financial assets at fair value through profit and loss upon initial recognition	–		1,324,714	
Loans and receivables	1,180,217		1,535,023	
Available for sale financial assets	66,801,341		66,490,148	
	73,398,028		72,806,128	
Financial liabilities				
Financial liabilities measured at amortised cost	4,760,809		3,182,253	
	4,760,809		3,182,253	
Net financial assets / (liabilities)	\$	68,617,219	\$	69,623,875



The basis for determining fair values is disclosed in Note 1.

c Credit risk

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is represented by the carrying amount of those assets as indicated in the Balance Sheet.

d Risks and mitigation

The risks associated with our main financial instruments and our policies for minimising these risks are detailed below.

Market risk

Market risk is the risk that the fair value or future cash flows of our financial instruments will fluctuate because of changes in market prices. Council's exposures to market risk are primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk. Components of market risk to which we are exposed are discussed below.

Interest rate risk

Interest rate risk refers to the risk that the value of a financial instrument, or cash flows associated with the instrument, will fluctuate due to changes in market interest rates. Interest rate risk arises from interest bearing financial assets and liabilities that we use. Non derivative interest bearing assets are predominantly short term liquid assets. Our interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes us to fair value interest rate risk.

Our loan borrowings are sourced from major Australian banks by a tender process. We manage interest rate risk on our net debt portfolio by:

- . ensuring access to diverse sources of funding;
- . reducing risks of refinancing by managing in accordance with target maturity profiles; and
- . setting prudential limits on interest repayments as a percentage of rate revenue.

We manage the interest rate exposure on our debt portfolio by appropriate budgeting strategies and obtaining approval for borrowings from the Department of Treasury and Finance each year.



Investment of surplus funds is made with approved financial institutions under the Local Government Act 1993.

We manage interest rate risk by adopting an investment policy that ensures:

- . conformity with State and Federal regulations and standards,
- . capital protection,
- . appropriate liquidity,
- . diversification by credit rating, financial institution and investment product,
- . monitoring of return on investment; and
- . benchmarking of returns and comparison with budget.

Maturity will be staggered to provide for interest rate variations and to minimise interest rate risk.

Credit risk

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss. Council have exposure to credit risk on some financial assets included in our balance sheet. To help manage this risk:

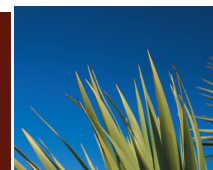
- . we have a policy for establishing credit limits for the entities we deal with;
- . we may require collateral where appropriate; and
- . we only invest surplus funds with financial institutions which have a recognised credit rating specified in our Investment policy.

Credit risk arises from Council's financial assets, which comprise cash and cash equivalents, and trade and other receivables. Council's exposure to credit risk arises from potential default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. Exposure at balance date is addressed in each applicable note.

Council generally trades with recognised, creditworthy third parties, and as such collateral is generally not requested, nor is it Council's policy to securitise its trade and other receivables.

It is Council's policy that some customers who wish to trade on credit terms are subject to credit verification procedures including an assessment of their credit rating, financial position, past experience and industry reputation.

In addition, receivable balances are monitored on an ongoing basis with the result that Council's exposure to bad debts is not significant. We may also be



subject to credit risk for transactions which are not included in the balance sheet, such as when we provide a guarantee for another party.

Ageing of trade and other receivables

At balance date other debtors representing financial assets were past due but not impaired. These amounts relate to a number of independent customers for whom there is no recent history of default. The ageing of the Council's Trade & Other Receivables was:

Trade receivables	30 June 2011	30 June 2010
Current (not yet due)	219,514	579,134
Past due 0–30 days	57,182	42,278
Past due 31–60 days	8,219	61,490
Past due 61–90 days	11,576	18,286
More than 90 days	51,308	82,693
Total trade receivables	347,799	783,881
Rates receivable	313,946	290,344
Total receivables	\$ 661,745	\$ 1,074,225

Ageing of individually impaired trade and other receivables

At balance date no debtors were impaired. Some of the long outstanding past due amounts have been lodged with Council's debt collectors or are on payment arrangements.

Liquidity risk

Liquidity risk includes the risk that, as a result of our operational liquidity requirements:

- . we will not have sufficient funds to settle a transaction on the date;
- . we will be forced to sell financial assets at a value which is less than what they are worth; or
- . we may be unable to settle or recover a financial asset at all.

To help reduce these risks we:

- . have a liquidity policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- . have readily accessible standby facilities and other funding arrangements in place;



- have a liquidity portfolio structure that requires surplus funds to be invested within various bands of liquid instruments;
- monitor budget to actual performance on a regular basis; and
- set limits on borrowings relating to the percentage of loans to rate revenue and percentage of loan principal repayments to rate revenue.

The Council's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk.

The table below lists the contractual maturities for Financial Liabilities. These amounts represent undiscounted gross payments including both principal and interest amounts.

	Less than 1 year	1–5 years	More than 5 years	Total contractual cash flows	Carrying amount
30 June 2011					
Trade and other payables	2,084,317	–	–	2,084,317	2,084,317
Other liabilities	363,853	–	–	363,853	363,853
Interest-bearing loans and borrowings	281,697	1,004,728	2,750,466	4,036,891	2,340,942
Total	\$ 2,729,867	\$ 1,004,728	\$ 2,750,466	\$ 6,485,061	\$ 4,789,112
30 June 2010					
Trade and other payables	1,463,200	–	–	1,463,200	1,463,200
Other liabilities	249,264	–	–	249,264	249,264
Interest-bearing loans and borrowings	227,459	715,578	1,271,589	2,214,626	1,469,789
Total	\$ 1,939,923	\$ 715,578	\$ 1,271,589	\$ 3,927,090	\$ 3,182,253

e Sensitivity disclosure analysis

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, the Council believes the following movements are 'reasonably possible' over the next 12 months (base rates are sourced from Reserve Bank of Australia):

- A parallel shift of +1% and –0.5% in market interest rates (AUD) from year-end rates of 4.4%.



The table below discloses the impact on net operating result and equity for each category of financial instruments held by Council at year-end, if the above movements were to occur.

		+1% (100 basis points)		- 0.5% (50 basis points)	
		Profit/(loss)	Equity	Profit/(loss)	Equity
Financial assets					
Cash and cash equivalents	5,416,469	54,165	54,165	(27,082)	(27,082)
Financial assets	-	-	-	-	-
Financial liabilities					
Interest bearing loans	2,340,942	23,409	23,409	(11,705)	(11,705)

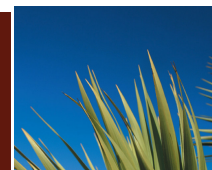
f Fair value hierarchy

The table below analyses financial instruments carried at fair value by valuation method.

The different levels have been defined as follows:

- Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 – inputs other than quoted prices included within level one that are observable for the asset or liability, either directly (i.e. prices) or indirectly (i.e. derived from prices)
- Level 3 – inputs for the asset or liability that are not based on observable market data

30 June 2011	Level 1	Level 2	Level 3	Total
Available for sale financial assets	-	-	66,801,341	66,801,341
Financial assets at fair value through the comprehensive income statement	-	-	-	-
Financial assets held for trading	-	-	-	-
Derivative financial assets	-	-	-	-



30 June 2010	Level 1	Level 2	Level 3	Total
Available for sale financial assets	-	-	66,490,148	66,490,148
Financial assets at fair value through the comprehensive income statement	-	-	-	-
Financial assets held for trading	-	-	-	-
Derivative financial assets	-	-	-	-

There were no transfers between Level 1 and 2 in the period.

Reconciliation of Level 3 Fair Value Movements	2011	2010
Opening balance	66,490,148	-
Investment on transfer of net assets	-	66,490,148
<i>Gains (losses) recognised in other comprehensive income:</i>		
Change in fair value of investment in Cradle Mountain Water	311,193	(66,490,148)
Closing balance	\$ 66,801,341	\$ 66,490,148

34 Superannuation

The Central Coast Council makes superannuation contributions for a number of its employees to the Quadrant Defined Benefits Fund, which is a sub fund of the Quadrant Superannuation Scheme. The Defined Benefits Fund has been classified as a multi-employee sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 32(b) of AASB 119, Council does not use defined benefit accounting for the contributions.

At the present time the Council contributes 9.5% of employees' gross income to the Fund. Assets accumulate in the fund to meet member benefits as they accrue, and if assets within the fund are insufficient to satisfy benefits payable, the Council is required to meet its share of the deficiency.

Bendzulla Actuarial Pty Ltd undertook the last actuarial review of the Fund at 30 June 2008. The review disclosed that at the time the net market value of assets available for funding member benefits was \$84,786,241 the value of vested benefits was \$77,075,401 the surplus was \$7,707,840 and the value of total accrued benefits was \$81,398,000. These amounts relate to all members of the fund at the date of



valuation and no asset or liability is recorded in the Quadrant Superannuation Scheme's financial statements for Council employees.

The financial assumptions used to calculate the Accrued Benefits for the Fund were:

Net Investment Return (17.0% p.a. for 2008/2009 and 7.0% thereafter)	7.10%
Salary Inflation	4.00%
Price Inflation	n/a

In the opinion of the Actuary, the Quadrant Defined Benefit Fund was adequately funded in that assets were sufficient to cover the vested benefits of all members at the review date and the actuarial value of the accrued past service benefits. The next triennial review will be undertaken after 30 June 2011 and was not available at the time of preparation of the Financial Report.

At 30 June 2009, the net market value of assets available for funding members' benefits had fallen to \$58,450,000 largely due to the poor investment returns that were experienced during the 2009 financial year. The value of vested benefits at that date was \$64,350,000 resulting in a shortfall of \$5,900,000. When the Fund's assets are below the vested benefits, superannuation law defines this as an "unsatisfactory financial position". As a result of the Fund moving into an unsatisfactory financial position, the Quadrant Trustee prepared a plan to restore the financial position within a reasonable time frame. This plan noted the improved investment returns since 30 June 2009 and confirmed that the 9.5% contribution rate remained appropriate.

At 30 June 2010 the Quadrant Defined Benefits Fund had returned to a "satisfactory financial position" with the net market value of assets available for funding member benefits of \$57,230,000 being greater than the value of vested benefits of \$56,180,000. The surplus at that date was \$1,050,000. The Quadrant Trustee again reviewed the employer contribution rate and confirmed that the 9.5% contribution rate remained appropriate.

The next triennial review will have an effective date of 30 June 2011 and is expected to be completed late in 2011 or early in 2012.

The Central Coast Council also contributes to other accumulation schemes on behalf of a number of employees; however the Council has no ongoing responsibility to make good any deficiencies that may occur in those schemes.

During the year the Council made the required superannuation contributions for all eligible employees to an appropriate complying superannuation fund as required by the *Superannuation Guarantee (Administration) Act 1992*.

During the reporting period the Council made the required superannuation contributions for all employees. The amount of contributions paid to Quadrant during



the reporting period was \$83,946 (2009-2010 was \$104,116). The amount paid to accumulation schemes was \$788,092 (2009-2010 was \$710,268).

35 Capital expenditure

	30-Jun-11	30-Jun-10
<i>Capital expenditure areas:</i>		
Buildings	529,401	8,132,080
Roads and streets	1,614,792	2,841,521
Footpaths	494,754	1,260,974
Carparks	179,994	60,513
Bridges	577,063	1,527,198
Drainage	372,430	354,252
Furniture and equipment	219,429	337,776
Plant and machinery	1,024,984	1,292,556
Recreation	600,506	481,895
Land	705,371	–
Environmental	139,719	143,807
Total capital work	\$ 6,458,443	\$ 16,432,572

Property, plant and equipment, infrastructure movement

The movement between the previous year and the current year in property, plant and equipment, infrastructure as shown in the Balance Sheet links to the net of the following items:

Total capital works	6,458,443	16,432,572
Asset revaluation movement	42,202,778	30,154,063
Contributions – non-monetary assets	2,246,063	625,926
(Increase)/decrease in property held for resale	(102,136)	162,392
Depreciation/amortisation	(5,011,246)	(5,988,662)
Disposals	(988,273)	(870,320)
Assets transferred	–	(58,448,240)
Net movement in property, plant and equipment infrastructure	\$ 44,805,629	\$ (17,932,269)

a Renewal

Expenditure on an existing asset which returns the service potential or the life of the asset up to that which it had originally. It is periodically required



expenditure, relatively large (material) in value compared with the value of the components or sub-components of the asset being renewed. As it reinstates existing service potential, it has no impact on revenue, but may reduce future operating and maintenance expenditure if completed at the optimum time.

b Upgrade

Expenditure which enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond that which it had originally. Upgrade expenditure is discretionary and often does not result in additional revenue unless direct user charges apply. It will increase operating and maintenance expenditure in the future because of the increase in the council's asset base.

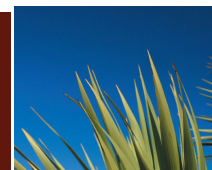
c Expansion

Expenditure which extends an existing asset, at the same standard as is currently enjoyed by residents, to a new group of users. It is discretionary expenditure which increases future operating and maintenance costs, because it increases council's asset base, but may be associated with additional revenue from the new user group.

36 Significant Business Activities

The operating capital and competitive neutrality costs of the Council's significant business activities are:

	Roads, Streets and Bridges	
	2010-2011	2009-2010
Revenue		
Rates	1,273,893	1,580,360
Other Revenue	3,544,189	4,248,168
Total Revenue	4,818,083	5,828,528
Expenses		
<i>Direct</i>		
Employee Costs	566,483	561,373
Materials and Contracts	763,975	1,396,621
Borrowing Costs	-	-
<i>Indirect</i>		
Engineering and Administration	672,897	251,248
Total Expenses	\$ 2,003,355	2,209,242



	Roads, Streets and Bridges	
	2010-2011	2009-2010
Capital Costs		
Depreciation	2,814,728	3,619,286
Opportunity Cost of Capital	16,253,580	13,750,961
Total Capital Costs	19,068,308	17,370,247
Competitive Neutrality Costs	\$ -	\$ -



Certification of the Financial Report


The financial report presents fairly the financial position of the Central Coast Council as at 30 June 2011, the results of its operations for the year then ended and the cash flows of the Council, in accordance with the Local Government Act 1993 (as amended), Australian Accounting Standards, including Australian Accounting Interpretations, and other mandatory professional reporting requirements.

A handwritten signature in black ink that reads "Sandra Ayton". The signature is written in a cursive, flowing style.

Sandra Ayton
GENERAL MANAGER

August 2011




Tasmanian Audit Office
STRIVE | LEAD | EXCEL | TO MAKE A DIFFERENCE

INDEPENDENT AUDITOR'S REPORT

To the Councillors of Central Coast Council

Financial Report for the Year Ended 30 June 2011

I have audited the accompanying financial report of Central Coast Council (Council), which comprises the statement of financial position as at 30 June 2011, the statements of comprehensive income, changes in equity and cash flows for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the General Manager's statement.

Auditor's Opinion

In my opinion Council's financial report:

- (a) presents fairly, in all material respects, its financial position as at 30 June 2011, and financial performance, cash flows and changes in equity for the year then ended; and
- (b) is in accordance with the *Local Government Act 1993* and Australian Accounting Standards.

The Responsibility of the General Manager for the Financial Report

The General Manager is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and Section 84 of the *Local Government Act 1993*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

My responsibility is to express an opinion on the financial report based upon my audit. My audit was conducted in accordance with Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance as to whether the financial report is free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the General Manager's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate to the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the General Manager, as well as evaluating the overall presentation of the financial report.

To provide independent assurance to the Parliament and Community on the performance and accountability of the Tasmanian Public sector:
• Professionalism • Respect • Camaraderie • Continuous Improvement • Customer Focus •

Making a Difference



I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

My audit is not designed to provide assurance on the accuracy and appropriateness of the budget information in Council's financial report.

Independence

In conducting this audit, I have complied with the independence requirements of Australian Auditing Standards and other relevant ethical requirements. The *Audit Act 2008* further promotes independence by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General, and
- mandating the Auditor-General as auditor of State Entities but precluding the provision of non-audit services, thus ensuring the Auditor-General and the Tasmanian Audit Office are not compromised in their role by the possibility of losing clients or income.

TASMANIAN AUDIT OFFICE

J J Tongs

TECHNICAL AND QUALITY DIRECTOR
Delegate of the Auditor General

HOBART
30 September 2011

To provide independent assurance to the Parliament and Community on the performance and accountability of the Tasmanian Public sector.
• Professionalism • Respect • Candour • Continuous Improvement • Customer Focus •

Making a Difference

State of Environment and Public Health Report

for the year ended 30 June 2011

Appendix B



P3	Introduction
4-5	Immunisation service
6-8	Protection of the community against the spread of infectious disease and conditions causing ill health
9-11	Food surveillance and education
12-17	Safe water
18-21	Solid waste management
22	Effective and safe management of wastewater
23	Healthy and safe Places of Assembly
24	Environmental management assessment and investigation
25-27	Management and administration



The corporate structure and principal functional activities of the Council are detailed in the Annual Report for the year ended 30 June 2011 pursuant to Section 72 of the *Local Government Act 1993*.

The Council's Development & Regulatory Services Department is a multi-disciplinary unit comprising building and plumbing control, environment and health, and land use planning.

This report is intended to provide a detailed summary of the Council's actions and performance in the disciplines of environment and health.

To ensure the disciplines are efficiently and effectively delivered, an 'Environment and Health Business Plan' has been developed, and is implemented by way of an 'Annual Program'.

This Plan identifies the mission and values of the environment and health discipline, together with actions, outcomes and Key Performance Indicators (KPIs).

Most work in these areas is categorised as:

- reactive (i.e. work that results from enquiries, complaints, applications and the like); and
- programmable (i.e. recurring work that can be identified in advance, such as food premises audits or water sampling); and
- administrative (e.g. report writing, data entry and the like).

The 'Annual Program' is designed to ensure that programmable and administrative work identified in the 'Environment and Health Business Plan' is completed over the full 12 month reporting period.

The more significant public and environmental health issues over the last 12 months included public safety and food hygiene at community events, water quality problems at recreational swimming sites and a need for improvement in the standard and quality of a number of food businesses. The responses to these issues are addressed in the report.



Target:

To implement an immunisation program for the municipal area.

Desired outcome:

To ensure that each person in the municipal area is provided with an opportunity to attain immunisation status consistent with the recommendations of the National Health and Medical Research Council, and to maintain records of all immunisations given at Council clinics.

Strategy:

Provide annual immunisation clinics for schools.

Performance:

During the 2010/2011 financial year the Council operated school clinics for Chicken Pox; Hepatitis B; Human Papilloma Virus (HPV); and Diphtheria/Tetanus/ Pertussis (dTpa).

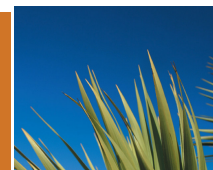
In total, 1040 immunisations were administered in 2010/11 (see Table 1).

Table 1: Immunisation clinics

CATEGORY	TYPE OF VACCINATION			
School	Chicken Pox (Grade 6)	Hepatitis B (Grade 6)	HPV (Grade 7)	dTpa (Grade 10)
East Ulverstone Primary	8	38	-	-
Forth Primary	7	29	-	-
Leighland Christian	19	62	74	50
North West Christian	4	6	8	6
Penguin Primary	12	70	-	-
Penguin High	-	-	52	64
Riana Primary	3	15	-	-
Sacred Heart Primary	8	62	-	-
Sprent Primary	6	22	-	-
Ulverstone Primary	12	85	-	-
Ulverstone High	-	-	129	139
West Ulverstone Primary	14	36	-	-
Total	93	425	263	259



The Council also conducted in-house immunisation clinics to immunise 70 staff members against seasonal Influenza and 15 Child Care staff members against Diphtheria/Tetanus/aCellular Pertussis (DTPa).



Notification of notifiable diseases

Target:

Investigate all notified cases of infectious diseases.

Desired outcome:

That the Department of Health and Human Services receives necessary information relating to cases of notifiable diseases in a timely manner.

Strategy:

To respond to notifications of notifiable diseases by conducting investigations, taking samples as required and reporting to the Director of Public Health in a timely manner.

Performance:

The number of notifiable diseases reported and investigated is shown in Table 2.

Table 2: Notifiable Diseases

Disease	Number Reported	Number Investigated
Salmonellosis	4	4
Campylobacteriosis	0	0

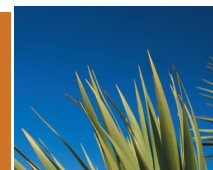
Public Health Risk Activities

Target:

- To register all public health risk premises within the municipal area in order to ensure that those premises comply with relevant guidelines;*
- To licence all persons who carry out the public health risk activity; and*
- To assess the operation of those premises and the carrying out of those activities for compliance with the relevant guidelines.*

Desired outcome:

That there are adequate systems in place to manage the public health risks in premises used for skin penetration.



Strategy:

- To ensure that all public health risk premises are registered;
- To ensure that all persons who carry out the public health risk activity are licensed; and
- To conduct biannual audits of the operational procedures of all registered public health risk activities.

Performance:

Nine public health risk activities were registered in the reporting period (see table below).

Type of Facility	Number of Registered Businesses	Number of Routine Inspections Undertaken
Body Piercing/Ear Piercing	4	2
Acupuncturist	3	3
Tattooist	2	2
Total	9	7

Regulated systems for air (cooling towers)

Target:

Compliance with statutory requirements. Conduct audits of registerable cooling towers and record details.

Desired outcome:

To minimise the risk to human health from regulated systems by ensuring that those systems are operated and maintained in accordance with relevant guidelines and standards.

Strategy:

- To maintain up to date records of those cooling towers including:
 - their location;
 - type of cooling system;
 - details of their annual operation;
 - persons responsible for their operation and maintenance; and
 - contact name of person responsible for the facility; and



- To provide a copy of those records to the Department of Health and Human Services in a timely manner.

Performance:

There are two cooling tower operators in the municipal area. Simplot Australia, who operate a total of eight cooling towers and Botanical Resources Australia, who operate two cooling towers.

During the 2010/2011 financial year no cases of Legionella were reported.

The general standard of cooling towers:

According to both Botanical Resources Australia and Simplot Australia all cooling towers operated by them are maintained in accordance with *AS/NZS 3666 (Set) Air-handling and water systems of buildings - Microbial control* standards.



Registered Food Premises

Target:

- *Compliance with statutory requirements, conduct risk based assessments and inspections of all food premises.*
- *Conduct food sampling in accordance with the requirements of the Department of Health and Human Services.*

Desired outcome:

Food that is safe for human consumption.

Strategy:

Conduct food premises inspections at a frequency determined by risk assessment and respond to complaints and take corrective action where necessary.

Commentary:

Food surveillance includes both proactive and reactive work.

Proactive work includes food premises inspections and onsite/offsite food handler education. Reactive work includes responding to food complaints by investigations and corrective action where necessary.

The inspection frequency is determined by a priority (risk) classification. Food premises are categorised and subjected to a risk assessment. The risk is determined by the potential hazards arising from:

- the type of food;
- the method of processing;
- the number of consumers at risk; and
- confidence in the operation.

The frequency of food premises inspections varies from once a year to once every 2 months depending on the risk assessment, category and classification of a premise.

The aim of the inspections is to identify risks to the safety of food from handling and operator proficiency and to identify and regulate any statutory non-compliance.



Performance:

During the 2010/2011 financial year 167 food businesses and 13 food vehicles were registered.

A total of 199 food inspections were undertaken in 2010/2011 with some premises requiring more than one inspection in the year. The risk classification of the food businesses and surveillance program are detailed in the following table.

Risk	Number of Registered Businesses	Number of Routine Inspections Undertaken	Number of Follow up Inspections Undertaken
High	18	17	6
Medium	88	84	35
Low	61	53	6
Total	167	154	47

The general standard of the food premises and food hygiene:

There was a general improvement in the performance of food premises throughout 2010/11 with a 22% reduction being experienced in the number of premises categorised as 'high risk'.

Many premises have demonstrated a consistent level of compliance with the Food Safety Standards and the *Food Act 2003*. However, some premises still required additional inspections and/or enforcement action to bring them into compliance with the Legislation. One food premise was fined for failing to comply with an Improvement Notice. Twelve Improvement Notices were issued in the year.

Food Handler Education:

To assist food businesses in keeping up to date with food legislation, standards, and safe food handling practices, the Council ran free food safety training sessions which were attended by 54 food handlers throughout 2010/11.

Additionally, the Council subscribes to an on-line food handler training package called "I'm Alert". 970 people accessed this quality food handler training through the Council's website during the year.

**Food sampling:**

During 2010/11 the Council undertook sampling of a variety of nuts at the request of the Department of Health and Human Services as part of the National Survey of Microbiological Quality of Nuts and Nut Products.

Temporary Food Premises**Target:**

Conduct risk based assessments and inspections of all temporary food premises.

Desired outcome:

Food that is safe for human consumption.

Strategy:

Conduct inspections of temporary food premises at a frequency determined by risk assessments and respond to complaints and take corrective action where necessary.

Commentary:

Temporary food premises include transient food vans and other food vans and food stalls normally associated with markets and various public events.

Performance:

Sixty six temporary food premises were registered in the reporting period, while there were no complaints or incidents requiring investigation.



Recreational water quality

Target:

To monitor water bodies throughout the Central Coast municipal area in order to make informed decisions regarding the appropriate use of those water bodies.

Desired outcome:

Water bodies that are safe for their respective uses.

Strategy:

- Carry out monitoring of recreational waters; and
- Provide advice to the community on water quality issues.

The sampling program:

Recreational waters -

Recreational use of waterbodies – see Table 5
Type of sampling conducted – Enterococci/100mL
Sampling frequency – monthly (December to March)
Locations – see attached maps 4–6

Recreational water bodies are sampled during the main bathing season. Enterococci analysis is undertaken at a NATA accredited laboratory.

The results are compared with the appropriate standard in the NH&MRC Guidelines for Managing Risks in Recreational Water (2006) and the Recreational Water Quality Guidelines 2007 (*Public Health Act 1997*). If a recreational water body is found to continually exceed the guidelines, signs are placed to advise the public not to swim in that location.

Table 3 is a list of the sites where samples are taken and the type of water-related recreation that occurs at each site.

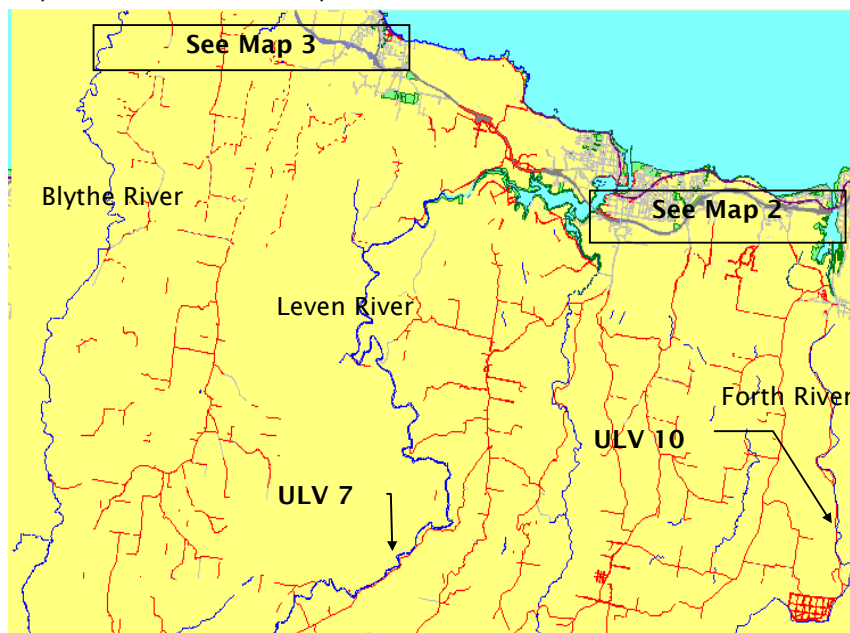
Table 3: Recreational sites monitored and uses



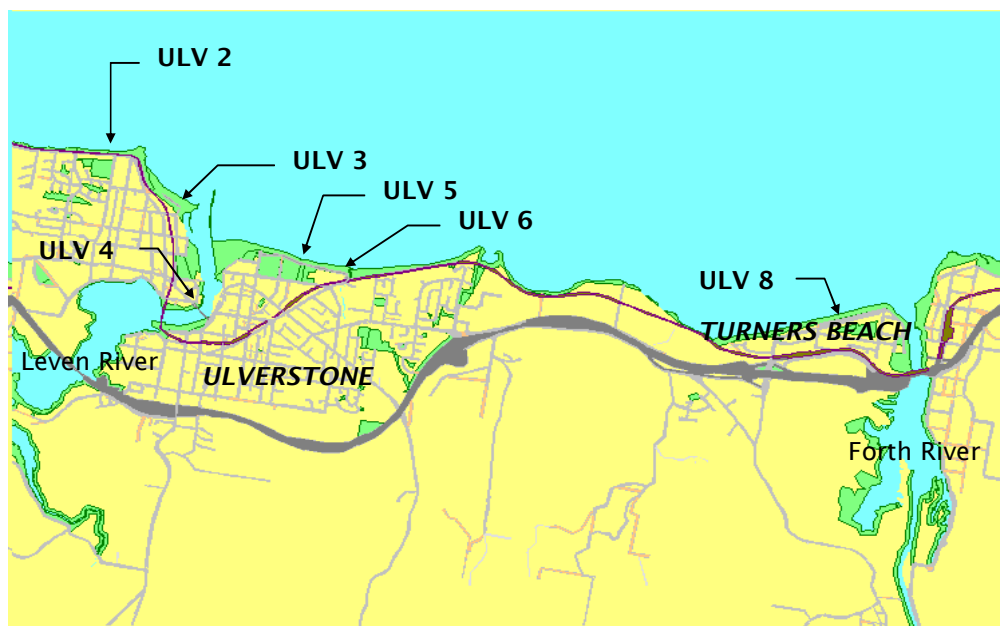
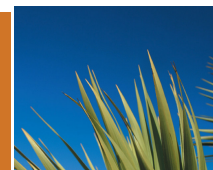
Site	Site Number	Recreational Purposes
Blythe River - mouth	PEN 1	fishing, surfing, boating
Midway Point	PEN 2A	swimming, surfing
Preservation Bay - Surf Club	PEN 2	swimming, surfing
Johnsons Beach - caravan park	PEN 3	swimming
Main Beach - Penguin	PEN 4	swimming, surfing
West Beach - opposite 16 Penguin Road	ULV 2	swimming
Picnic Point Beach	ULV 3	swimming
Tobruk Park	ULV 4	water skiing, fishing, water sports
Main Beach - Surf Club	ULV 5	swimming, surfing
Buttons Creek - mouth	ULV 6	historically this site was used for swimming
Bannons Park - Gunns Plains	ULV 7	swimming, fishing
West Turners Beach	ULV 8	swimming
Canoe Course - Forth River	ULV 10	kayaking, rafting, swimming

Maps 1 to 3 illustrate where recreational water quality monitoring takes place within the Central Coast municipal area.

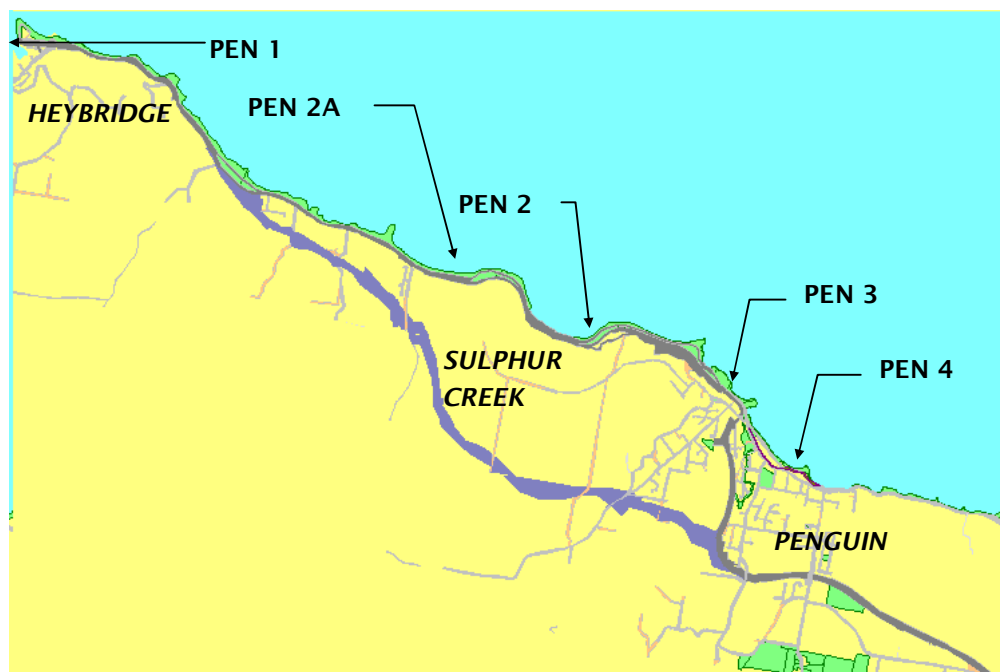
Map 1: Central Coast municipal area



Map 2: Ulverstone Insert



Map 3: Penguin Insert



Performance:



Table 4 is a summary of the recreational water quality monitoring results for the period ending 30 June 2011:

Table 4: Summary of Recreational Water Quality Results for 2010/2011

Site		Parameters	
		Number of samples	Median Enterococci/100mL *(Standard<140/100mL)
Blythe River - mouth	PEN1	7	75
Midway Point	PEN 2A	6	<10
Preservation Bay – surf club	PEN 2	6	<10
Johnsons Beach – caravan park	PEN 3	7	10
Main Beach, Penguin	PEN 4	7	<10
West Beach – opposite 16 Penguin Road	ULV 2	13	10
Picnic Point Beach	ULV 3	12	<10
Tobruk Park	ULV 4	7	31
Main Beach – Surf club	ULV 5	13	10
Buttons Creek - mouth	ULV 6	6	318
Bannons Park, Gunns Plains	ULV 7	9	137
West Turners Beach	ULV 8	7	20
Canoe course – Forth River	ULV 10	6	<10

EXPLANATORY COMMENT – The historical levels of bacterial contamination at all recreational sites meet the prescribed standards. Warning signs advising against recreational use are in place at Buttons Creek due to historically high levels of bacterial contamination. The bacteria listed are the only parameters* tested for due to limited financial resources. However, it would be reasonable to use these as indicator organisms in deciding the suitability of these waters for recreational use.

* Protozoans, pH, Temperature, Plant nutrients, Flows, Dangerous objects, Clarity, Toxicity, Aesthetics, Biologically harmful organisms are not monitored.

Discussion:

In recreational waters used for primary contact, the NH&MRC Guidelines for Managing Risks in Recreational Water (2006) and the Recreational Water Quality Guidelines 2007 (*Public Health Act 1997*) recommend a microbial level for investigation of 140 enterococci/100mL.

All sampling sites in the Central Coast municipal area complied with both Guidelines, with the exception of Buttons Creek.

It should be noted that the level for investigation was exceeded at Bannons Park on four occasions between December 2010 and March 2011. Following these exceedences, the Council undertook sanitary survey investigations and issued



public health warnings for the site in consultation with the Department of Health and Human Services. On each occasion re-sampling was undertaken which demonstrated compliance with the Guidelines. The public health warning was in place from 8 January 2011 until 31 March 2011.

High rainfall in the Central Coast municipal area caused flooding in Penguin on 14 January 2011. The flooding caused a sewerage pipe to burst and spill effluent onto Main Beach at Penguin. 'No Swimming' signs were erected on Main Beach as a precaution. Signs remained in place until 19 January 2011 when resampling was undertaken.

It should also be noted that due to historical high microbiological counts, two permanently positioned 'No Swimming' signs remain in place at Buttons Creek. These signs will remain in place until it can be confirmed over consecutive bathing seasons that the water quality in Buttons Creek has improved. The cause of the high microbiological counts in Buttons Creek may be attributed to the extensive urban and agricultural land use in the catchment.

Private Drinking Water Suppliers

Target:

Maintain an appropriate potable standard of treated drinking water supply to consumers consistent with the requirements of the Australian Drinking Water Guidelines.

Strategy:

To ensure that all private water suppliers are licensed under the *Public Health Act 1997* and comply with the requirements of the Act.

Commentary:

Private drinking water suppliers are progressively required to have annual management plan to demonstrate how they will manage and sample their water supply to ensure that it complies with the Act. The Council has developed a management plan template to assist in this process.

Performance:

During 2010/11, eight private water suppliers were registered. Each of these private water suppliers has implemented an annual management plan to assist



them to meet the requirements of the Act and guidelines. Regular water sampling results are now being received from the registered suppliers.

**Target:**

To ensure that solid waste is collected in a safe, efficient, and environmentally sound manner and disposed of to an appropriate and secure facility or waste service provider.

Desired outcome:

The effective and safe management of wastes.

Strategy

- Conduct water monitoring at sites where there is potential for leachate to contaminate water supplies; and
- Arrange timely collection and disposal of the Council's hazardous wastes.

Commentary:

Water monitoring is conducted at the Ulverstone Resource Recovery Centre (RRC), the former Penguin landfill site, and the Preston Transfer Station in accordance with the Department of Primary Industries, Parks, Water and Environment (DPIPWE) requirements. Water samples are analysed at a NATA registered laboratory for parameters typically associated with leachate.

The Council's hazardous wastes are centralised and collected when required by licensed operators for treatment and/or disposal.

Performance:**Hazardous waste disposal –**

Unwanted, expired or unknown hazardous chemicals from Council operation are collected about every six months (when required). During the reporting period the Council required one collection of hazardous chemicals to occur.

Water monitoring –

Table 5 shows results of the water monitoring program at the Preston Transfer Station for the period ending 30 June 2011.

Discussion:

The guideline values from the Australian and New Zealand Guidelines for Fresh and Marine Water Quality (2000) have been included where available. These guidelines indicate several parameters would impact on freshwater ecosystems.



Table 5: Preston Transfer Station – Water monitoring results

PRESTON TRANSFER STATION – WATER MONITORING PROGRAM					
Parameter (mg/L unless otherwise specified)	* Standard	Surface Water			
		Lake Isandula at Isandula Rd bridge SW1	West Gawler River at Closes Rd bridge SW2	Eastern surface run-off pond SW3 **	Western surface run-off pond SW4 **
pH	6.5-7.5	8.19	7.26	-	-
Conductivity	30-350	66	56	-	-
Ammonia	0.9	<0.01	<0.01	-	-
Nitrate	0.7	0.005	0.005	-	-
Nitrite	-	<0.01	<0.01	-	-
Nitrate & Nitrite (oxidised N)	-	0.51	0.57	-	-
COD	-	<5	99	-	-
Iron (Fe) Dissolved	-	0.28	0.18	-	-
Aluminium (Al) Dissolved	0.055	0.31	0.14	-	-
Copper (Cu) Dissolved	0.0014	0.007	<0.001	-	-
Zinc (Zn) – Dissolved	0.008	<0.005	0.008	-	-
Chromium (Cr) Dissolved	0.001	<0.001	<0.001	-	-
Cobalt (Co) Dissolved	-	<0.001	<0.001	-	-
Manganese (Mn) Dissolved	-	0.020	0.019	-	-
Nickel (Ni) Dissolved	0.011	0.003	0.001	-	-
Lead (Pb) - Dissolved	0.0034	<0.001	<0.001	-	-
Cadmium (Cd) Dissolved	0.0002	0.0004	0.0006	-	-
Arsenic (As) Dissolved	-	<0.001	<0.001	-	-
Enterococci	-	20	76	-	-
Thermotolerant Coliforms	-	240	110	-	-

* Australian and New Zealand Environment and Conservation Council (2000), *Australian and New Zealand Guidelines for Fresh and Marine Water Quality*, Canberra (Trigger value for 95% protection of freshwater aquatic ecosystems)

** No monitoring low creek flow/pond was dry/overgrown vegetation

Table 6 shows results of the water monitoring program at the former Penguin landfill site and the Ulverstone RRC for the period ending 30 June 2011.

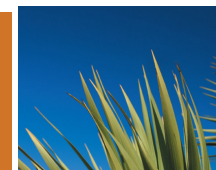
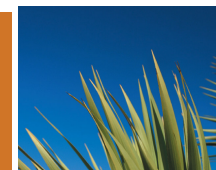


Table 6: Former Penguin Landfill Site and the Ulverstone Resource Recovery Centre – Water monitoring results

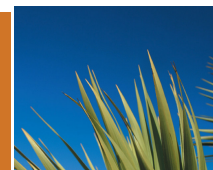
Parameter	* Standard	FORMER PENGUIN LANDFILL SITE					ULVERSTONE RESOURCE RECOVERY CENTRE		
		Surface Water					Stormwater Pond SW1	Down Stream SW2 **	Up Stream Creek SW3 **
		Stream above Landfill	900mm Pipe	Stream below Landfill **	Organic Farm	Golf Course			
Ph	6.5 – 7.5	4.53	7.15	7.74	8	6.85	7.72	5.8	6.38
Conductivity us/cm	30-350	135	303	1480	348	244	0.00	163	165
TDS	-	118	232	193	212	160	214	-	-
Total Suspended Solids	-	<5	8	3282	6	<5	194	0.5	0.5
Total Alkalinity	-	<1	81	<1	85	31	75	-	-
Total Nitrogen	0.48	7.7	8	146	7.5	3.6	4	0.3	0.4
Ammonia	0.020	6.4	6.93	0.08	4.91	0.22	2.4	-	-
Nitrate	0.7	6.4	6.93	81.6	4.91	0.220	2.40	0.01	0.01
Nitrite	-	<0.01	<0.01	<0.01	0.02	0.01	0.33	0.01	-
Nitrate & Nitrite (oxidised N)	-	0.36	0.45	4.84	0.70	1.51	0.33	0.26	0.25
Total phosphorus	0.013	0.005	0.020	0.260	0.20	0.10	0.27	0.01	0.01
TOC	-	52	43	126	43	36	22	-	-
COD	-	109	106	410	128	109	435	48	-
BOD	-	<2	<2	-	<2	<2	<2	-	-
Iron (Fe) Dissolved	-	2.44	6.56	7.8	4.16	1.95	0.27	0.38	0.63
Aluminium (Al) Dissolved	0.055	0.97	0.002	0.4015	0.65	0.6	0.11	0.2	0.21
Copper (Cu) Dissolved	0.0014	0.0005	0.0005	0.0020	0.0020	0.0220	0.009	0.002	0.002
Zinc (Zn) Dissolved	0.001 mg/l	0.015	0.018	0.047	0.05	0.050	0.014	0.021	0.022



Parameter	* Standard	FORMER PENGUIN LANDFILL SITE					ULVERSTONE RESOURCE RECOVERY CENTRE		
		Surface Water					Stormwater Pond SW1	Down Stream SW2 **	Up Stream Creek SW3 **
		Stream above Landfill	900mm Pipe	Stream below Landfill **	Organic Farm	Golf Course			
Chromium (Cr) Dissolved	0.001 mg/l	<0.001	<0.001	0.001	<0.001	<0.001	0.002	-	-
Mercury (Hg) Dissolved	0.001 mg/l	0.0001	<0.0001	<0.0001	0.0001	0.0003	-	-	-
Cobalt (Co) Dissolved	0.001 mg/l	0.0005	0.0005	0.0045	0.0005	0.0005	<0.002	<0.001	-
Manganese (Mn) Dissolved	1 mg/l	0.040	0.12	0.275	0.130	0.024	0.236	0.031	-
Nickel (Ni) Dissolved	0.001 mg/l	0.001	0.002	0.006	0.002	0.002	0.006	0.002	-
Lead (Pb) Dissolved	0.001 mg/l	0.211	0.93	0.06	0.064	0.021	<0.001	0.0005	-
Cadmium (Cd) Dissolved	0.0001	0.0012	0.0009	0.0005	0.002	0.0011	0.0004	0.0011	0.0005
Arsenic (As) Dissolved	0.001 mg/l	0.002	0.002	0.0025	0.001	0.0005	0.001	0.0005	0.0050
Sodium (Na)	1 mg/l	22	30	7	31	32	14	-	-
Potassium (K)	1 mg/l	<1	12	3	15	11	20	-	-
Calcium (Ca)	1 mg/l	<1	15	3	21	11	26	-	-
Magnesium (Mg)	1 mg/l	0.041	0.124	0.748	0.139	0.019	5	-	-
Enterococci	1 CFU/100ml	5	5	260	10	20	86	-	-
Thermotolerant Coliforms	2 MPN/100ml	8	33	350	13	330	790	-	-

* Australian and New Zealand Environment and Conservation Council (2000), Australian and New Zealand Guidelines for Fresh and Marine Water Quality, Canberra (Trigger value for 95% protection of freshwater aquatic ecosystems)

** Sampling site was dry. Where results are stated in the table the median figure for the year has been provided.



Target:

To ensure all wastewater systems are installed and operating in a sustainable manner without compromising health or environment.

Desired outcome:

The effective and safe management of wastewater.

Strategy:

- Process applications for on-site wastewater disposal in accordance with national and state standards;
- Remediation and monitoring of defective installations; and
- Assess wastewater disposal options.

Commentary:

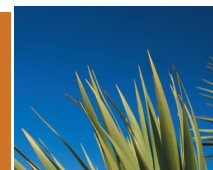
Twelve months following approval and installation of an on-site wastewater management system for a dwelling, a final visit is undertaken to ensure the system is operating correctly. This provides an opportunity to ensure the system is installed correctly and to identify and remediate any problems. An assessment of Aerated Wastewater Treatment Systems (AWTS) takes place every three months by a qualified technician and periodically by the Council.

Performance:

On-site wastewater management -

Forty four on-site wastewater management systems were approved in 2010/2011 (see table below). These systems have all been assessed to ensure they remain sustainable into the future and do not adversely impact on the environment.

Type of System	Number of Permits issued	Number of routine installation inspections	Number of Complaints
Septic Tanks	41	98	1
AWTS	3	64	0
Other	0	0	0
Total	44	162	1

**Goal:**

Healthy and safe public accommodation, housing and buildings.

Target:

To ensure public accommodation, housing and buildings have satisfactory facilities that are maintained to a standard that complies with the *Public Health Act 1998* and the *Building Act 2000*.

Strategy:

To inspect and licence all places of assembly within the municipal area on an annual basis.

Performance:

The Place of Assembly premises licensed within the municipal area during 2010/11 are illustrated in the following table.

	Premises licensed	Inspections undertaken	Number of Complaints
Places of Assembly	48	48	1
Temporary Places of Assembly	26	6	1

There were no place of assembly licences cancelled during the period and no notices were served regarding non-compliance issues.

**Target:**

To ensure all human activities that have an impact on the environment are within an acceptable range.

Desired outcome:

A balanced environment that minimises health threats arising from human activity.

Strategy:

- To conduct regular monitoring and assessment of industrial waste, rural industries and residential waste in order to identify actual or potential environmental threats;
- To advise operators how to comply with environmental requirements and, if necessary, enforce these requirements; and
- To ensure environmental incidents are handled safely and effectively.

Commentary:

Level 1 Activities (under EMPCA) and other activities, which have the potential to impact on the environment, are assessed and approved through the Council's Development Application process. Once in operation these activities are included on the Council's Level 1 Activity register and are generally regulated on a complaints basis.

Accidents and/or faults, which lead to emissions that impact on the environment, are assessed and dealt with according to their threat to human health and the environment. The Council's Incident Communication Protocol and other specific incident procedures (e.g. sewage spills) ensure an efficient and effective response.

Performance:**Environmentally significant activities –**

Environmental incidents – Sixty six incidents were received, investigated and documented throughout 2010/11. These included smoke complaints, water pollution, dairy effluent, industrial emissions, and noise emissions. Incidents of a minor nature were not recorded. In each case the individuals responsible were informed of the problem, the consequences of their actions, and how to rectify the problem. They are also advised of the financial penalties for continuing to cause environment harm.

**Target:**

Allocate sufficient resources and support to enable a comprehensive environmental health and environmental management service to the community.

Desired outcome:

Completion of statutory and corporate obligations within these disciplines.

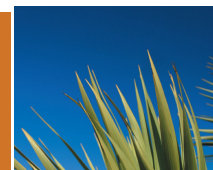
Strategy:

- Maintain an updated Environment and Health Business Plan which in turn forms the basis of an Annual Program of activities;
- Allocation of sufficient budgetary resources to enable the Department to meet its targets;
- Actively engage in ongoing education and professional development to ensure that officers are aware of, and active in, modern and current practices within these disciplines; and
- Develop and maintain a comprehensive technical library of texts, codes of practice and guidelines (etc).

Performance:**Staff Numbers –**

The Council's 2010/11 Environment & Health staff are described in the following table.

Name	Position	Employment Status	Base Qualifications	Period Employed
Michael Stretton	Director Development & Regulatory Services	Full Time	Environmental Health Officer	July '10 – June '11
Darren Fairbrother	Environmental Health Officer	Full Time	Environmental Health Officer	July '10 – June '11
Clare Harding	Cadet Environmental Health Officer	Part Time	Student	August '10 – June '11
Paul Bidgood	Regulatory Services Group Leader	Full Time	Compliance Officer	July '10 – June '11
Jenny Johnson	Regulatory Services Assistant	Full Time	Administration	July '10 – June '11
Vicki Duniam	Nurse Immuniser	Part Time	Nursing	July '10 – June '11
Mandy Cahill	Immunisation Nurse	Part Time	Nursing	July '10 – June '11
Carmel Miller	Consultant Environmental Health		Environmental Health Officer	July '10 – June '11



Plans, Programs and Reports -

The additional duties that have resulted from legislative reform are beyond our resources. We accept that the community cannot fund more resources.

For Environment and Health, we have developed an 'Environment and Health Business Plan', and subsequently an 'Annual Program' for activities based, where possible, on the risk management principles outlined in the 'AS/NZS 4360:2004 - Risk Management' or in accordance with relevant guidelines or codes. These are updated annually and monthly respectively.

We then focus our limited resources on high-risk areas.

Financial resources -

The Council's 2010/2011 Operational Plan (Estimates) shows estimated and actual expenditure for the 2009/2010 financial year, as well as estimated expenditure for 2011/2012.

These budget allocations were sufficient to fund the activities accounted for in this report, subject to the limitations mentioned above.

Staff development -

Staff in these functional areas have been active in a number of areas:

- *continuing professional development* –
 - Various Environment Health Australia quarterly seminars and State Conference;
 - Site Contamination Workshop;
 - Doctorate of Business Administration;
 - Doubtful Land Stability Workshop.
- *Professional representation* – Michael Stretton represented the Council on the Cradle Coast Authority's Waste Management Advisory Group and was Deputy Chief Representative for the Dulverton Regional Waste Management Authority.

Physical resources -

The Environment and Health functional areas are adequately resourced in relation to vehicles and field equipment.

A comprehensive technical library has been developed, and frequent use of Internet sites for codes of practice (e.g. Environmental Protection Agency) and



legislation (e.g. the Tasmanian Government's 'The Law' site) are used to supplement this library.

Subscriptions to various technical magazines and professional journals complement other library material.

* * * E N D * * *

Michael Stretton
DIRECTOR DEVELOPMENT & REGULATORY SERVICES